



**Briefing for the Executive Board**

**Mid-Term Review of the Strategic Plan**

**2018-2021**

**29 August 2019**

# UNDP's Strategic Plan 2018-2021 Implementation



## 3 DEVELOPMENT SETTINGS:

Poverty eradication, structural transformation, and resilience



### SIGNATURE SOLUTIONS

A set of integrated responses to development in the following areas: poverty, governance, resilience, environment, energy access, and gender equality.



### GLOBAL & COUNTRY PLATFORMS

Our global platform provides support within and across countries — leveraging expertise from worldwide, and harnessing the power of the UN for development.



### BETTER WAYS OF DOING BUSINESS

We're boosting our performance to maximize return on every dollar invested. And we're harnessing cutting-edge technologies and research to help achieve the SDGs.

- Strategic - ‘big picture’ changes and mega-trends that impact UNDP’s work
- Higher-level insights into development and institutional performance
- Assess overall performance
- Analytical without being data dense
- Explain how the investments in internal transformations (including those powering the UNDS reform) are improving performance
- Incorporate lessons learned
- Look towards 2020-2021 and point to the next Strategic Plan

- **Self-assessed:** UNDP's best understanding of its performance
- **Linked:** MTR of the integrated budget
- **Reliant on internal data sources:** full use of in-house resources
- **Selectively using commissioned analysis:** selected studies
- **Combined:** MTR and the Annual Report of the Administrator for 2019
- **Joined-up internally:** whole of UNDP effort co-led by the Executive Office and BPPS

# Initial Outline of the MTR – Main Report



- Cover page
- I. Development context
- II. 2019 Development and Organisational Effectiveness Results
- III. Assessment of MTR performance and lessons learned
- IV. The Way Forward: Immediate and Mid-term Implications for UNDP

- Integrated Results and Resources Framework (IRRF) methodology, results progress against cumulative 2021 targets
- Common Chapter results report
- 2017-2021 QCPR implementation report
- Narrative of illustrative examples of UNDP interventions across five regions and different country typologies
- MTR revisions under current Strategic Plan: proposed adjustments to the IRRF

# Commissioned Analysis

- Examining the multidimensional approach
- Integration
- Innovation
- Powering reform
- Effective and efficient management



Deliver



Think



Invest

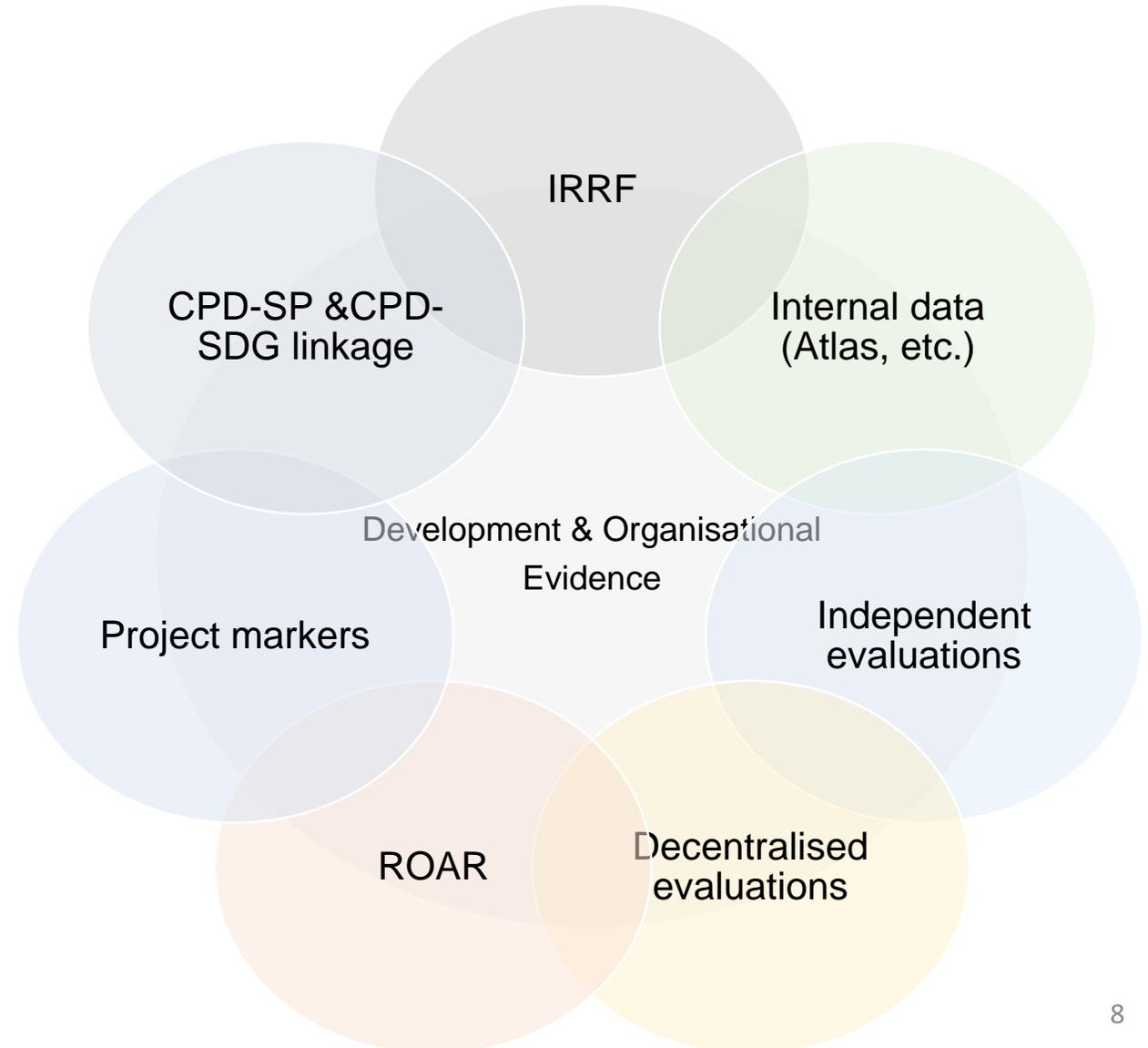


Manage

# Internal Evidence Base

UNDP uses evidence derived from various sources for results-based management.

Using multiple sources of evidence is crucial to capture a comprehensive view of UNDP's performance at global, regional and country levels



- Executive Board urged UNDP to incorporate lessons learned
- Requested that information include but not be limited to the signature solutions
- Quantitative analysis is necessary but not enough to capture contributions
- Mid-point  $\neq$  50% of targets achieved: speed of progress varies
- Continuously changing landscape informed by implementation of UN Reform objectives
- Regular discussion with the Executive Board

# Coordination with Other Funds and Programmes

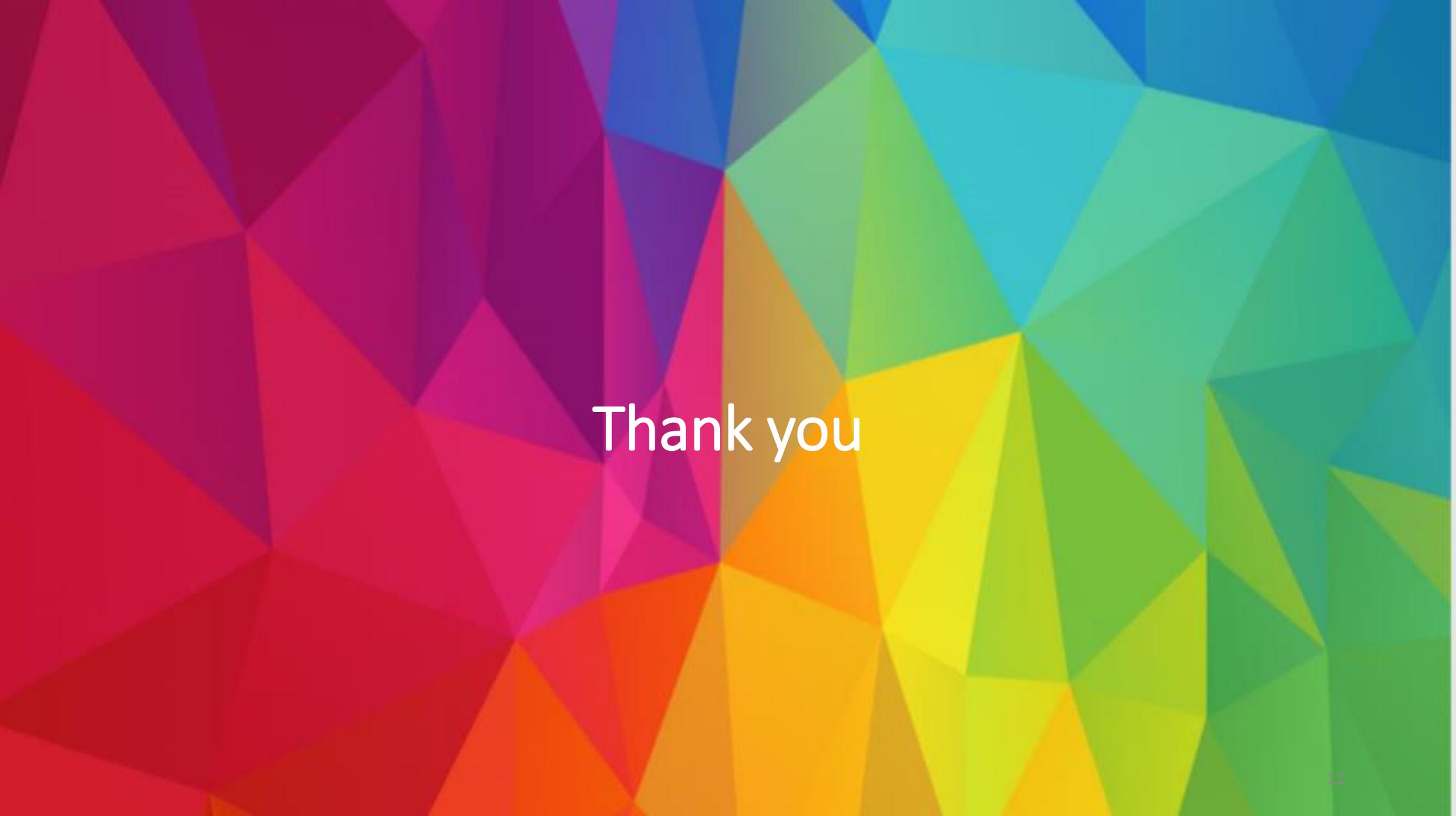


- Discussions underway and will continue on:
  - Approach
  - Expected structure and content
  - Thinking on reforms
  - RBM methodologies and issues
  - Process management
  - Common Chapter

# MTR process is underway...



- Framing of the MTR has begun.
- An internal Task Team is being set up to lead the MTR process.
- Studies are being commissioned.
- Opportunities to engage: informal consultation in the 4th quarter of 2019 and before the Executive Board Annual Session in 2020.



Thank you