

# Briefing for the Executive Board: Midterm Review 2018-2021



RECAP

# 2018-2021 Strategic Plan Commitments

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## WHERE we want to be:

**Eradicating poverty** in all its forms and dimensions and keeping people out of poverty;

**Accelerating structural transformations** for sustainable development through innovative solutions across the SDGs;

Building **resilience to crises** and shocks, in order to safeguard development gains.



## WHO we want to be:

Strengthened relevance as a **trusted partner** in a complex and evolving development landscape;

More **nimble, innovative and enterprising** – a thought leader that succeeds in taking and managing risks;

More **effective and efficient** in utilizing resources to deliver results

# MTR Focus

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**Strategic - 'big picture' changes  
and mega-trends that impact  
UNDP's work**

**Higher-level insights into  
development and institutional  
performance**

**Assess overall performance**

**Look towards 2020-2021 and  
the next SP**



**Analytical without being data  
dense**

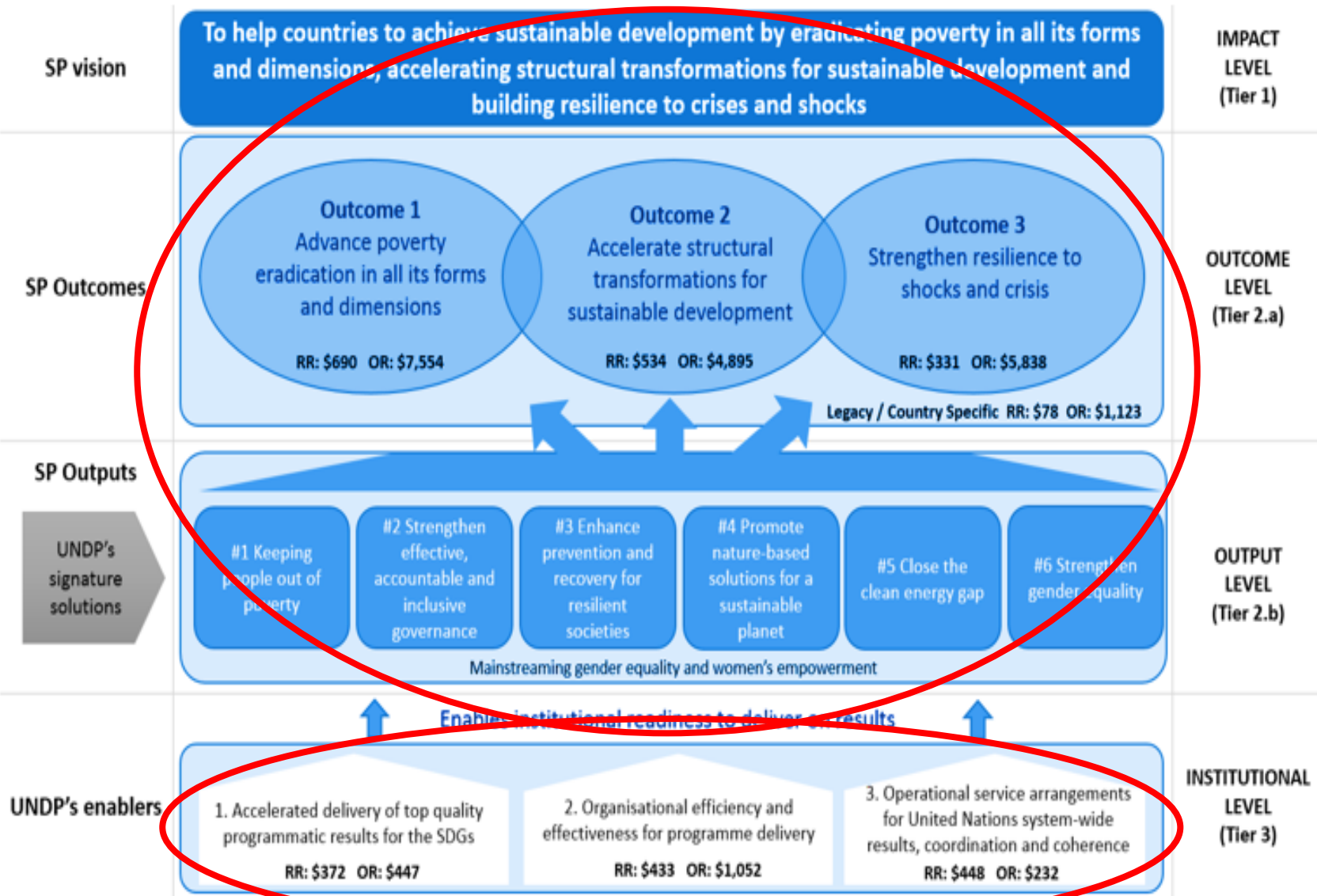
**Explain investments in internal  
transformations**

**Incorporate lessons learned**

# MTR Approach

- ▶ **Self Assessed:** UNDP's best understanding of its performance
- ▶ **Linked:** MTR of the integrated budget
- ▶ **Reliant on internal data sources:** full use of in-house resources
- ▶ **Selectively using commissioned analyses:** selected studies
- ▶ **Combined:** MTR and annual report of the Administrator
- ▶ **Joined up internally:** whole of UNDP effort co-led by ExO and BPPS/DE

# Main Analysis



**Integrated Results Reporting Framework (IRRF) and**

**Results Oriented Annual Report (ROAR) data collection**

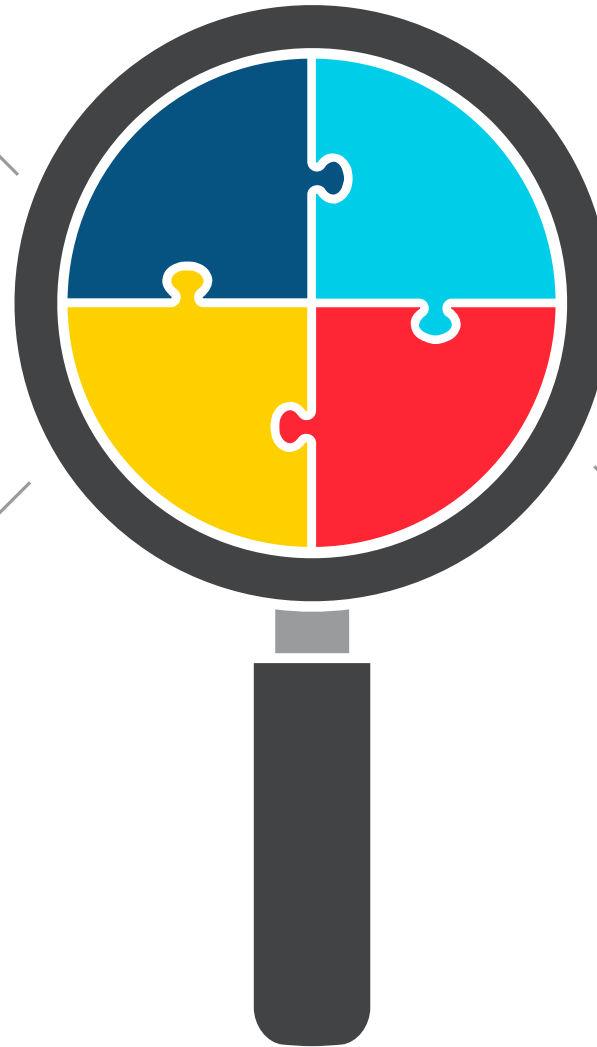
**But...**

# Beyond the IRRF – Getting to #NextGen UNDP

Examining the  
multidimensional  
approach

&  
Integration

Innovation

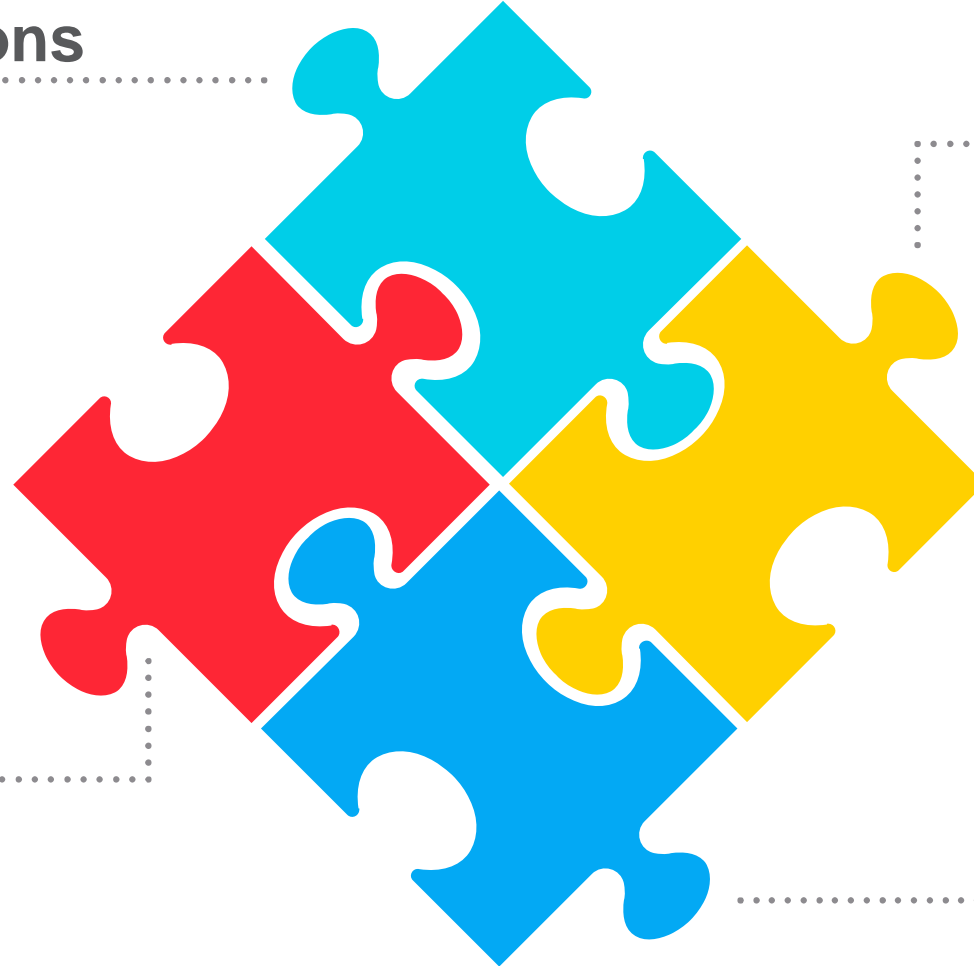


Powering UNDS  
reform

Effective and efficient  
management

# A Learning Organisation

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**An emphasis on lessons learned**

Drawing on evaluations

**Constantly changing environment**

Adjusting with the reforms

**Partnership survey**

Is UNDP a valued partner?

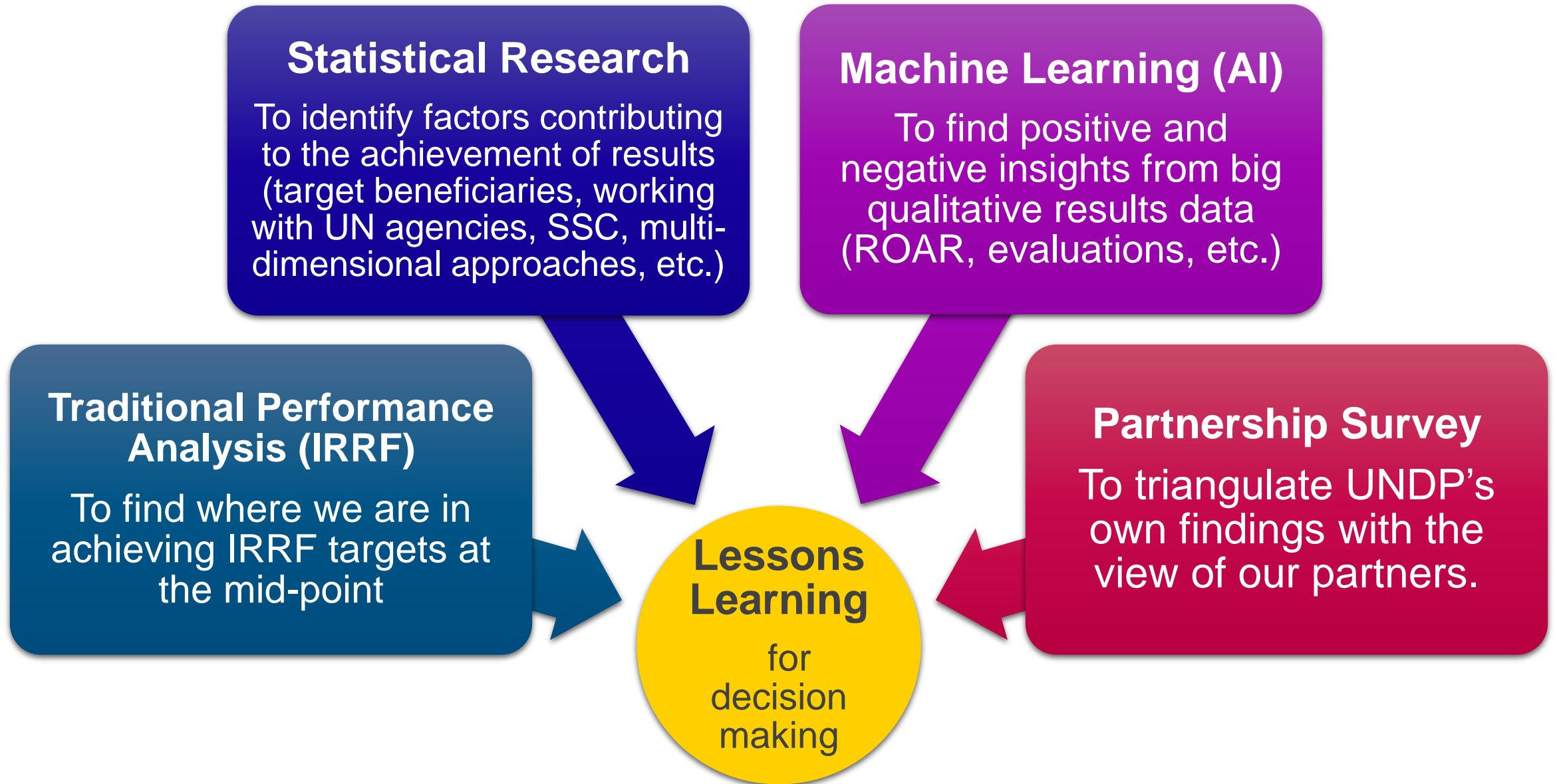
**Engaging member states & other partners**



NEW WAYS OF ANALYSING OUR D

# Blended Analysis for Lessons Learning

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# Statistical Research

Y - Dependent Variable



## Performance Factor Analysis

UNDP will try to identify factors contributing to the achievement of results based on the hypotheses made in the Strategic Plan.

**UNDP's Approaches / Partners**  
(Project Marker)

- Hows Marker (key functions)
- LNOB Marker (key beneficiaries)
- Gender Marker
- Joint Programme Marker
- Partner Marker
- SSC Marker
- Humanitarian Marker

X - Independent Variable

**UNDP's Multidimensional Approach**  
(Combination of Signature Solutions)

SS1 SS2 SS3  
SS4 SS5 SS6

X - Independent Variable

**UNDP's Institutional Effectiveness**  
(from IRRF Tier 3 Indicators)

- Management Efficiency Ratio
- Quality of Decentralized Evaluations
- Financial Data Quality
- Implementation of Audit Recommendations
- Staff Engagement Index, etc.

X - Independent Variable

# Machine Learning / AI



## 2018 Annual Report

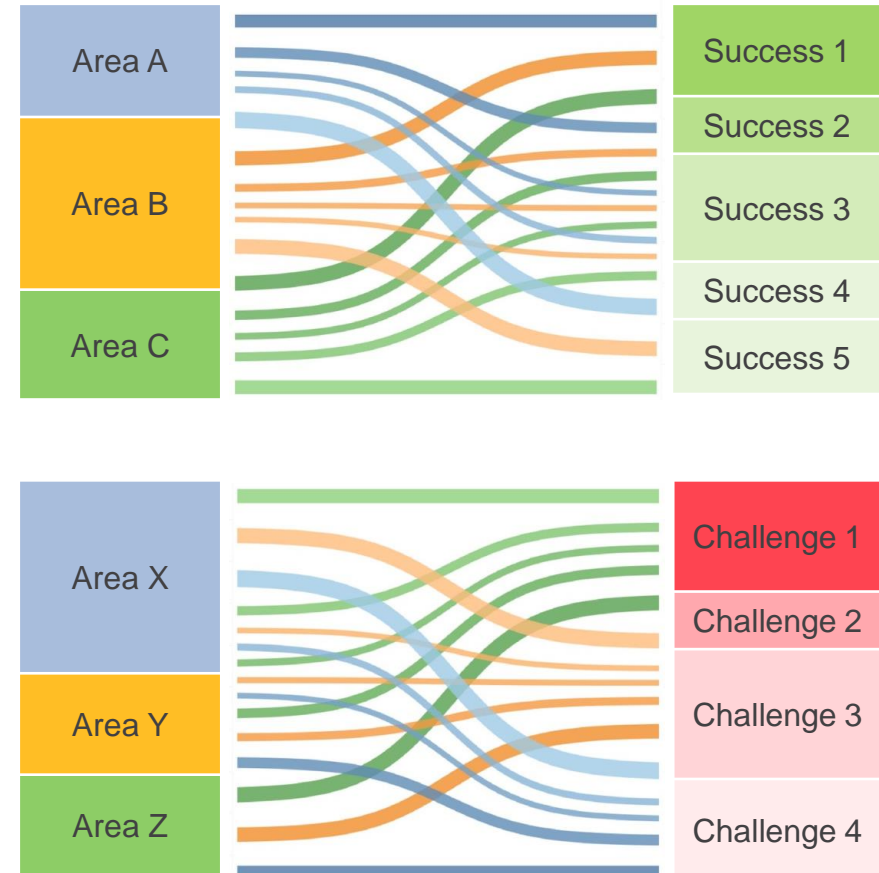
10 Observations were found by human analysis

- 10 Observations
1. XXXXX
  2. XXXXX
  3. XXXXX
  4. XXXXX
  5. XXXXX
  6. XXXXX
  7. XXXXX
  8. XXXXX
  9. XXXXX
  10. XXXXX



## 2018-19 MTR

Lessons (both success and challenges) will be identified by machine learning algorithms



# MTR ROADMAP

# MTR Roadmap 2019

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**August**

- Senior Management Retreat MTR discussion
- Studies commissioned

- Executive Board Informal (mid Nov)
- Country Office results reporting

**September**

**October**

**November**

**December**

- Executive Board Informal
- Senior Management review of MTR analysis and approach

- MTR Task Team starts
- Results reporting - insights from narrative data

- Findings of studies completed
- Analysis of business units results reporting underway
- Senior Management review

# MTR Roadmap 2020

