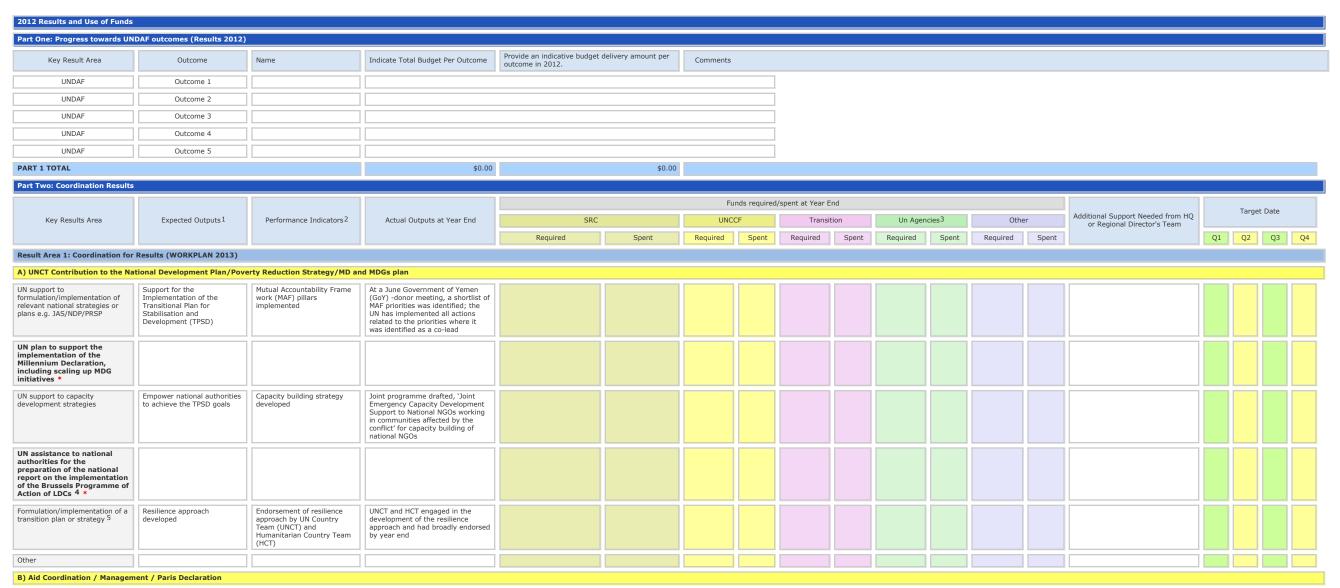
2013 Results and Use of Funds



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Planned efforts to making use of national systems in the areas such as programme/project reporting, PRS/sectoral monitoring and evaluation systems, annual PRS/sectoral performance reviews, national procurement systems, etc	Support to the Executive Bureau and support to the GoY in the preparation of Friends of Yemen (FoY) Meeting Support with the	Coordinated support to the Government, including support to GoY in preparation of FoY meetings	Coordination principles agreed between the World Bank, the Executive Bureau and the UN								
coordination/management	development of a DAD portal	functional	monitoring database established								
Other											
C) UNDAF/Common Programmi	ing										
Efforts to align UN programme cycle with national development cycle *	UN Transitional Plan and Yemen Humanitarian Response Plan (YHRP) aligned with the TPSD	UN Transitional Plan and YHRP implemented	Full alignment								
Preparation of Country Analysis/UNDAF/UNDAF Action Plan											
Progress towards UNDAF outcomes (inputs provided by theme group chairs)											
Implementation of UNDAF M&E framework*											
UNDAF Annual Review/ UNDAF Evaluation/SOF											
Joint planning initiatives with UN peacekeeping, peacebuilding, political and humanitarian actors (e.g. UNDAF plus, Integrated Strategic Framework) .	Peacebuilding Plan completed	Implementation of the peacebuilding programme	The JSC managed to meet only once in 2013 3 IRF projects approved								
Other											
D) Joint Programmes ⁶											
Preparation/ implementation of new Joint Programmes *											
M&E of Joint Programmes											
Other											
E) HACT											
Status of HACT implementation/compliance7 in the country *	Implementation of HACT	TORs revised, workplan developed, workplan, private company hired to do assessment, training of partners	Macro assessment in place, ToRs for micro assessment developed, database completed and FACE training conducted								
Strengthening national systems/capacities through HACT											
Other											
F) Gender Equality											
UN support to incorporation of gender equality in national planning processes (such as National Development Strategies; PRSPs; SWAPs; Joint Assistance Strategies, etc.)	Mainstreaming of gender in UN programmes	Joint UN programmes are gender sensitive	UN Conflict Analysis (for Peacebuilding fund) has been reviewed from gender lens.								
Capacity development for Gender theme groups to support UNCT to respond to national priorities for gender equality.	Functional gender joint working group (GJWG)	Agreed ToRs	UN Gender Working Group inputs to Peacebuilding Fund joint programmes Interactive sessions at Working Group meetings with the National Dialogue members representing women, youth and civil society								
										_	
Other											

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Establishment of Joint UN Team on AIDS and implementation of joint programme of support on AIDS *	Joint programme of support on AIDS	Programme implemented	Focal points appointed by UN agencies								
UN support to the national response to AIDS through strengthening the Three Ones *											
HIV/AIDS in the Workplace *	UN Cares implemented	UN staff trained country wide	250 staff trained on national AIDS response								
Other											
H) Human Rights											
Application of Human Right Based Approach											
Strengthening the capacity of UNCTs to support national human rights protection systems	Human rights promotion and protection programming established	Number of UNCT joint plans and programmes which have mainstreamed human rights	Human rights mainstreamed in the Humanitarian Response Plan and Peace Building Priority Plan Substantive inputs on human rights and gender mainstreaming of the Yemen Humanitarian Response Plan, including in the protection cluster to strengthen the human rights based approach. Human rights mainstreamed throughout the UNCT Peace Building Priority Plan for Yemen. Joint PBF project proposal between UNOPS/DPA, UNICEF and OHCHR was developed and it included technical assistance on human rights mainstreaming in the constitutional drafting process. The "Rights Up Front" initiative and its related actions were regularly disseminated and resulted in better understanding of the initiative by the UNCT Heads of Agencies.								
Other	Harmonised UNCT approaches to Rule of Law and Security Sector Reform	Human Rights Joint Working Group functional	Human Rights Joint Working Group established and functional. Better coordination of UNCT strategies and action in the area of rule of law. The WG served as a venue for enhanced coordination of the UNCT approaches to the security sector with those of external partners such as the EU Delegation. Better understanding of HRDDP. Joint OHCHR and UNDP mission deployed to carry out an assessment with clear recommendations on the needs for technical assistance in the rule of law and security sectors.								
I) Common Services and Premis	ses										
Status of initiatives to increase collaboration and cost-effectiveness of UN business operations in support of programme delivery (common services and premises)	Common services workplan implementation	Harmonised business practices in place	LTAs on banking services and travel services completed; coordinated airport transport system functional								
Other (specify)											
J) Other											
Other (specify)											
Result Area 2: Coordination of E	Emergency Preparedness and	Relief (WORKPLAN 2013)									
A) Preparedness											
Coordination of emergency preparedness efforts of UNCT members and relevant humanitarian actors	Contingency plan	Regular update of contingency plan	In August the national and subnational contingency plans were finalised								
B) Relief											

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Establishment of Humanitarian Country Team	HCT fully functional	HCT retreat	HCT retreat held in July that agreed on a decision making model, strategic humanitarian direction and an updated humanitarian coordination architecture							
Development of a response plan	Yemen Humanitarian Response Plan (YHRP) developed	YHRP	YHRP reviewed at mid year to focus in meeting priority needs Humanitarian Needs Overview developed in October							
Coordination of humanitarian operations										
Advocy	regular humanitarian bulletins issued	monthly	12 humanitarian bulletins disseminated (one/month)							
Resource mobilization	YHRP funded	60%	53%							
Other (specify)										
Result Area 3: UN Advocacy an	d Resource Mobilization (WOR	KPLAN 2013)								
A) Joint UNCT Advocacy and Co	mmunications									
Development/implementation of the UNCT communications/advocacy strategy & plan	UN Communications Group functional	UNCG workplan and cost shared budget	96% contributions received							
Other (specify)	Better understanding of UN among partners and the public built	Dissemination of information on UN programmes	Monthly meeting with Yemeni journalists Number of journalists attending sessions stable at average 30 Number of facebook followers: 12,660 Numbers of views on youtube: 9,292							
B) Joint UNCT Resource Mobiliz	ation Strategy									
Development/implementation of RM strategy										
Other (specify)										
Result Area 4: Security Manage	ment (WORKPLAN 2013)									
A) Security										
Duty station specific security risk assessment (SRA) for all locations in the country where UN staff are present	Identification of threats that could affect UN personnel, assets or operations and the UN's vulnerability to them, assessing risks to the UN in terms of likelihood and impact, prioritizing those risks and identifying prevention and mitigation strategies and measures.	SRA regularly updated	SRA for Yemen updated in September SRA for north updated in June SRA for south updated in June							
Implementation of mitigating measures as identified in SRA	Better protection of UN facilities	Establishment of a Quick Reaction Team	QRT established in July							
Up to date security plan	Minimum Operational Security Standards and Residential Security Standards are updated	MOSS and MORSS reviewed in line with the SRA or when the situation changes	MOSS and MORSS under review for approval in 2014 UN Security Plan drafted in Dec 2013							
Security Management Team	SMT decision making process in place	SMT meeting frequency as per SLS level	As per SLS 4 and SLS 5 (as of December 2013) weekly meetings were held							
Implementation of security training for staff										
Other										
Result Area 5: Non-Resident UI	N Agencies (WORKPLAN 2013)									
A) Special measures to integra										
Supporting the Involvement of	NRA work supported	ALL NRA missions supported	Achieved							
non-resident UN agencies in the national strategic planning processes/ UN programming										

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A) Strengthening UNCT Coordination Capacity RCO Staffing Strengthening in RCO capacity	
Capacity 2013 201	
Training of UN staff Other (specify) Harmonisation of the planning frameworks UNCT action plan implemented implemented	
Other (specify) Harmonisation of the planning frameworks UNCT action plan 65% of the decisions have been implemented	
planning frameworks implemented	
17% of implementation of decisions is ongoing 13% of the decisions have been overtaken by events	

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Joint Programmes

*** no joint programmes reported ***

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Coordination Procedures and Practices

*** no practices or procedures reported ***

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2014 Workplan

2014 Workplan																	
KEY RESULTS AREA		Expected Outputs	Perf. Indicators	Actual Outputs at Year End	Funds required	/spent at Yea							Additional support needed from HQ or	Target D	ate		
					SRC		UNCCF		UN Agencies		Other		Regional Director's Team				4
					Req	Spt	Req	Spt	Req	Spt	Req	Spt		Q1	Q2	Q3	Q
Coordination for Results (WORKP	LAN 2013)																
A) UNCT Contribution to the National Development Plan/Poverty Reduction Strategy/MD and MDGs plan	UN support to formulation/implementation of relevant national strategies or plans e.g. JAS/NDP/PRSP	Support for the Implementation of the Transitional Plan for Stabilisation and Development (TPSD)	Mutual Accountability Frame work (MAF) pillars implemented	At a June Government of Yemen (GoY) -donor meeting, a shortlist of MAF priorities was identified; the UN has implemented all actions related to the priorities where it was identified as a co-lead	\$0.00		\$0.00		\$0.00		\$0.00						
	UN plan to support the implementation of the Millennium Declaration, including scaling up MDG initiatives *																
	UN support to capacity development strategies	Empower national authorities to achieve the TPSD goals	Capacity building strategy developed	Joint programme drafted, 'Joint Emergency Capacity Development Support to National NGOs working in communities affected by the conflict' for capacity building of national NGOs	\$0.00		\$0.00		\$0.00		\$0.00						
	UN assistance to national authorities for the preparation of the national report on the implementation of the Brussels Programme of Action of LDCs ⁴ *																
	Formulation/implementation of a transition plan or strategy 5	Resilience approach developed	Endorsement of resilience approach by UN Country Team (UNCT) and Humanitarian Country Team (HCT)	UNCT and HCT engaged in the development of the resilience approach and had broadly endorsed by year end	\$0.00		\$0.00		\$0.00		\$0.00						
	Other																
B) Aid Coordination / Management / Paris Declaration	Planned efforts to making use of national systems in the areas such as programme/project reporting, PRS/sectoral monitoring and evaluation systems, annual PRS/sectoral performance reviews, national procurement systems, etc	Support to the Executive Bureau and support to the GoY in the preparation of Friends of Yemen (FoY) Meeting	Coordinated support to the Government, including support to GoY in preparation of FoY meetings	Coordination principles agreed between the World Bank, the Executive Bureau and the UN	\$0.00		\$0.00		\$0.00		\$0.00						
	UN support to aid coordination/management	Support with the development of a DAD portal	DAD portal becomes functional	Yemen pledge and project monitoring database established	\$0.00		\$0.00		\$0.00		\$0.00						1
	Other																iF
C) UNDAF/Common Programming	Efforts to align UN programme cycle with national development cycle *	UN Transitional Plan and Yemen Humanitarian Response Plan (YHRP) aligned with the TPSD	UN Transitional Plan and YHRP implemented	Full alignment	\$0.00		\$0.00		\$0.00		\$0.00						jĒ
	Preparation of Country Analysis/UNDAF/UNDAF Action Plan																
	Implementation of UNDAF M&E framework*																
	UNDAF Annual Review/ UNDAF Evaluation/SOF																ĪĒ
	Other																ĺΕ
	Progress towards UNDAF outcomes (inputs provided by theme group chairs)																
	Joint planning initiatives with UN peacekeeping, peacebuilding, political and humanitarian actors (e.g. UNDAF plus, Integrated Strategic Framework).	Peacebuilding Plan completed	Implementation of the peacebuilding programme	The JSC managed to meet only once in 2013 3 IRF projects approved	\$0.00		\$0.00		\$0.00		\$0.00						

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D) Joint Programmes ⁶	Preparation/ implementation of new Joint Programmes *										
	M&E of Joint Programmes										
	Other										
E) HACT	Status of HACT implementation/compliance ⁷ in the country *	Implementation of HACT	TORs revised, workplan developed, workplan, private company hired to do assessment, training of partners	Macro assessment in place, ToRs for micro assessment developed, database completed and FACE training conducted	\$0.00	\$0.00	\$0.00	\$0.00			
	Strengthening national systems/capacities through HACT										
	Other										
F) Gender Equality	UN support to incorporation of gender equality in national planning processes (such as National Development Strategies; PRSPs; SWAPs; Joint Assistance Strategies, etc.)	Mainstreaming of gender in UN programmes	Joint UN programmes are gender sensitive	UN Conflict Analysis (for Peacebuilding fund) has been reviewed from gender lens.	\$0.00	\$0.00	\$0.00	\$0.00			
	Capacity development for Gender theme groups to support UNCT to respond to national priorities for gender equality.	Functional gender joint working group (GJWG)	Agreed ToRs	UN Gender Working Group inputs to Peacebuilding Fund joint programmes Interactive sessions at Working Group meetings with the National Dialogue members representing women, youth and civil society	\$0.00	\$0.00	\$0.00	\$0.00			
	Other										
G) HIV/AIDS	Establishment of Joint UN Team on AIDS and implementation of joint programme of support on AIDS *	Joint programme of support on AIDS	Programme implemented	Focal points appointed by UN agencies	\$0.00	\$0.00	\$0.00	\$0.00			
	UN support to the national response to ATDS through strengthening the Three Ones *										
	HIV/AIDS in the Workplace *	UN Cares implemented	UN staff trained country wide	250 staff trained on national AIDS response	\$0.00	\$0.00	\$0.00	\$0.00			
	Other										
H) Human Rights	Application of Human Right Based Approach										
	Strengthening the capacity of UNCTs to support national human rights protection systems	Human rights promotion and protection programming established	Number of UNCT joint plans and programmes which have mainstreamed human rights	Human rights mainstreamed in the Humanitarian Response Plan and Peace Building Priority Plan Substantive inputs on human rights and gender mainstreaming of the Yemen Humanitarian Response Plan, including in the protection cluster to strengthen the human rights based approach. Human rights mainstreamed throughout the UNCT Peace Building Priority Plan for Yemen. Joint PBF project proposal between UNOPS/DPA, UNICEF and OHCHR was developed and it included technical assistance on human rights mainstreaming in the constitutional drafting process. The "Rights Up Front" initiative and its related actions were regularly disseminated and resulted in better understanding of the initiative by the UNCT Heads of Agencies.	\$0.00	\$0.00	\$0.00	\$0.00			
	Other	Harmonised UNCT approaches to Rule of Law and Security Sector Reform	Human Rights Joint Working Group functional	Human Rights Joint Working Group established and functional. Better coordination of UNCT strategies and action in the area of rule of law. The WG served as a venue for enhanced coordination of the UNCT approaches to the security sector with those of external partners such as the EU Delegation. Better understanding of HRDDP. Joint OHCHR and UNDP mission deployed to carry out an assessment with clear recommendations on the needs for technical assistance in the rule of law and security sectors.	\$0.00	\$0.00	\$0.00	\$0.00			

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I) Common Services and Premises	Status of initiatives to increase collaboration and cost-effectiveness of UN business operations in support of programme delivery (common services and premises)	Common services workplan implementation	Harmonised business practices in place	LTAs on banking services and travel services completed; coordinated airport transport system functional	\$0.00	5	\$0.00	\$0.00	\$0.0	0		
	Other (specify)											
1) Other	Other (specify)											
J) Other	Other (specify)											
Coordination of Emergency Prepa	aredness and Relief (WORKPLAN 201	13)										
A) Preparedness	Coordination of emergency preparedness efforts of UNCT members and relevant humanitarian actors	Contingency plan	Regular update of contingency plan	In August the national and subnational contingency plans were finalised	\$0.00	\$	\$0.00	\$0.00	\$0.0	0		
B) Relief	Coordination of humanitarian operations											
	Establishment of Humanitarian Country Team	HCT fully functional	HCT retreat	HCT retreat held in July that agreed on a decision making model, strategic humanitarian direction and an updated humanitarian coordination architecture	\$0.00	5	\$0.00	\$0.00	\$0.0	0		
	Development of a response plan	Yemen Humanitarian Response Plan (YHRP) developed	YHRP	YHRP reviewed at mid year to focus in meeting priority needs Humanitarian Needs Overview developed in October	\$0.00	S	\$0.00	\$0.00	\$0.0	0		
	Other (specify)											
	Advocy	regular humanitarian bulletins issued	monthly	12 humanitarian bulletins disseminated (one/month)	\$0.00	\$	\$0.00	\$0.00	\$0.0	0		
	Resource mobilization	YHRP funded	60%	53%	\$0.00		\$0.00	\$0.00	\$0.0	0		
				1 12.1								
UN Advocacy and Resource Mobili	lization (WORKPLAN 2013)											
A) Joint UNCT Advocacy and Communications	Development/implementation of the UNCT communications/advocacy strategy & plan	UN Communications Group functional	UNCG workplan and cost shared budget	96% contributions received	\$0.00	\$	\$0.00	\$0.00	\$0.0	0		
	Other (specify)	Better understanding of UN among partners and the public built	Dissemination of information on UN programmes	Monthly meeting with Yemeni journalists Number of journalists attending sessions stable at average 30 Number of facebook followers: 12,660 Numbers of views on youtube: 9,292	\$0.00	S	\$0.00	\$0.00	\$0.0	0		
B) Joint UNCT Resource Mobilization Strategy	Development/implementation of RM strategy											
	Other (specify)									7		
Security Management (WORKPLA	AN 2013)											
A) Security	Duty station specific security risk assessment (SRA) for all locations in the country where UN staff are present	Identification of threats that could affect UN personnel, assets or operations and the UN's vulnerability to them, assessing risks to the UN in terms of likelihood and impact, prioritizing those risks and identifying prevention and mitigation strategies and measures.	SRA regularly updated	SRA for Yemen updated in September SRA for north updated in June SRA for south updated in June	\$0.00	\$	\$0.00	\$0.00	\$0.0	0		
	Implementation of mitigating measures as identified in SRA	Better protection of UN facilities	Establishment of a Quick Reaction Team	QRT established in July	\$0.00	5	\$0.00	\$0.00	\$0.0	0		
	Other											
	Up to date security plan	Minimum Operational Security Standards and Residential Security Standards are updated	MOSS and MORSS reviewed in line with the SRA or when the situation changes	MOSS and MORSS under review for approval in 2014 UN Security Plan drafted in Dec 2013	\$0.00	5	\$0.00	\$0.00	\$0.0	0		
	Security Management Team	SMT decision making process in place	SMT meeting frequency as per SLS level	As per SLS 4 and SLS 5 (as of December 2013) weekly meetings were held	\$0.00	5	\$0.00	\$0.00	\$0.0	0		
	Implementation of security training									1		
	for staff											

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Consider the territory	Comments a the Toronton and of	NDAd. acceptant	ALL NDA selectors consented	Autoriorid	\$0.00	40.00	\$0.00	\$0.00		
Special measures to integrate n-resident UN agencies in UNCT ocesses	Supporting the Involvement of non-resident UN agencies in the national strategic planning processes/ UN programming	NRA work supported	ALL NRA missions supported	Achieved	\$0.00	\$0.00	\$0.00	\$0.00		
	Other (specify)									
Coordination Capacity of the UNC	T (WORKPLAN 2013)									
() Strengthening UNCT Coordination Capacity	RCO Staffing	Strengthening in RCO capacity	Head of RCO in place	RCO Head deployed in end April 2013	\$0.00	\$0.00	\$0.00	\$0.00		
apacity	Materials/Equipment									
	Training of UN staff									
	Other (specify)	Harmonisation of the planning frameworks	UNCT action plan	65% of the decisions have been implemented 17% of implementation of decisions is ongoing	\$0.00	\$0.00	\$0.00	\$0.00		
				13% of the decisions have been overtaken by events						

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