

2020

ANNUAL REPORT



STANDING WITH UGANDA TO BUILD

FORWARD BETTER TOGETHER

IN THE FACE OF COVID-19



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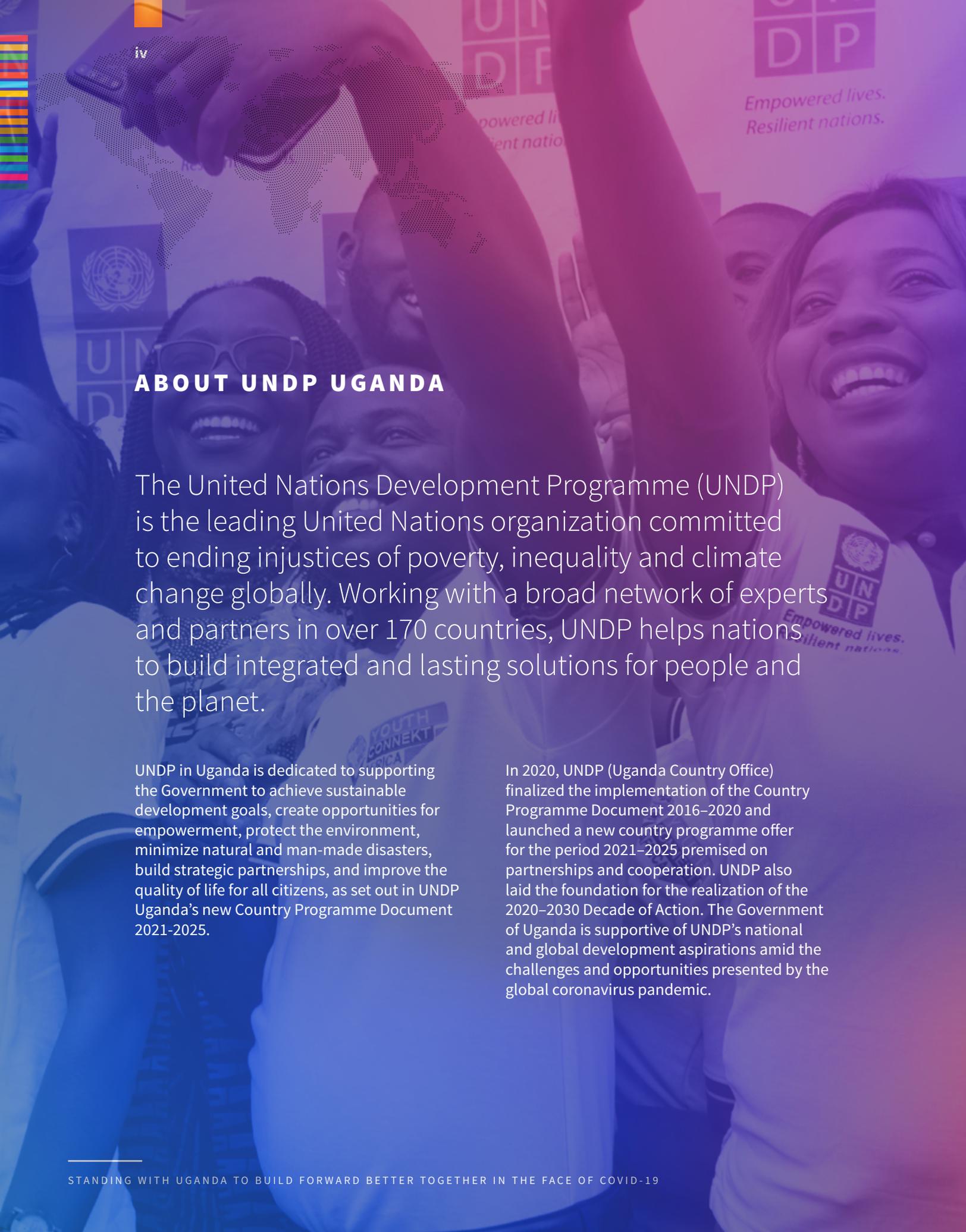
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ABOUT UNDP UGANDA

The United Nations Development Programme (UNDP) is the leading United Nations organization committed to ending injustices of poverty, inequality and climate change globally. Working with a broad network of experts and partners in over 170 countries, UNDP helps nations to build integrated and lasting solutions for people and the planet.

UNDP in Uganda is dedicated to supporting the Government to achieve sustainable development goals, create opportunities for empowerment, protect the environment, minimize natural and man-made disasters, build strategic partnerships, and improve the quality of life for all citizens, as set out in UNDP Uganda's new Country Programme Document 2021-2025.

In 2020, UNDP (Uganda Country Office) finalized the implementation of the Country Programme Document 2016–2020 and launched a new country programme offer for the period 2021–2025 premised on partnerships and cooperation. UNDP also laid the foundation for the realization of the 2020–2030 Decade of Action. The Government of Uganda is supportive of UNDP's national and global development aspirations amid the challenges and opportunities presented by the global coronavirus pandemic.

LIST OF ACRONYMS

AfCFTA	African Continental Free Trade Area	NPA	National Planning Authority
CCA	Common Country Assessment	OHCHR	Office of the United Nations High Commissioner for Human Rights
COMESA	Common Markets for Eastern and Southern Africa	PSFU	Private Sector Foundation Uganda
COVID-19	Novel Coronavirus Disease	RCO	Resident Coordinator's Office
CPD	Country Programme Document	SDGs	Sustainable Development Goals
CSO	Civil Society Organization	SGBV	Sexual and Gender-Based Violence
DCIC	Directorate of Citizenship and Immigration Control	SIED	Sustainable and Inclusive Economic Development
DRM	Disaster Risk Management	SLM	Sustainable Land Management
EC	Electoral Commission	SME	Small and Medium Enterprise
ELSA	Essential Life Support Area	SOP	Standard Operating Procedure
ENR	Environment Natural Resources	SRHR	Sexual and Reproductive Health Rights
ERA	Electricity Regulatory Authority	SSC	South-South Cooperation
EU	European Union	UBOS	Uganda Bureau of Statistics
GBV	Gender-Based Violence	UGVS	Uganda Graduate Volunteer Scheme
GCF	Green Climate Fund	UHRC	Uganda Human Rights Commission
GEF	Global Environment Facility	UN	United Nations
GES	Gender Equality Seal	UNCT	United Nations Country Team
GHG	Greenhouse Gas	UNDAF	United Nations Development Assistance Framework
HP	Harmful Practices	UNDP	United Nations Development Programme
ICT	Information and Communications Technology	UNDS	United Nations Development System
IGG	Inclusive Green Growth	UNESCO	United Nations Educational, Scientific and Cultural Organization
IOM	International Organization for Migration	UNFPA	United Nations Population Fund
IRCU	Inter-Religious Council of Uganda	UNHCR	United Nations High Commissioner for Refugees
JLOS	Justice, Law and Order Sector	UNICEF	United Nations Children's Fund
KOICA	Korea International Cooperation Agency	UNSDCF	United Nations Sustainable Development Cooperation Framework
LASPNET	Legal Aid Service Providers Network	UTB	Uganda Tourism Board
MGLSD	Ministry of Gender, Labour and Social Development	VAC	Violence Against Children
MSME	Micro, Small and Medium Enterprise	VAWG	Violence Against Women and Girls
MTWA	Ministry of Tourism, Wildlife and Antiquities	WEE	Women Economic Empowerment
NEMA	National Environment Management Authority	WHO	World Health Organization
NDC	Nationally Determined Contribution	WSR	Women Situation Room
NDP	National Development Plan		
NDPIII	Third National Development Plan		
NECOC	National Emergency Coordination and Operations Centre		
NFA	National Forestry Authority		



FOREWORD

The year 2020 was an unprecedented one for UNDP as it was for the entire global community. The novel coronavirus disease (COVID-19) erupted suddenly on a global scale thereby stalling progress while also reversing development gains and creating a humanitarian crisis with far-reaching impacts on Uganda's economy and the society at large. The pandemic has disproportionately affected women, older persons, those with refugee or migrant status and marginalized groups. The Micro, Small and Medium Enterprises (MSMEs) and the tourism sector have been heavily impacted and are among the sectors requiring our continuous support.

However, 2020 also saw the realisation of several milestones. We consolidated development gains and laid the foundation for a continued journey of hope and promise as captured in the UN Decade of Action and Uganda's Vision 2040. We finalized the implementation of the Country Programme Document (CPD) 2016–2020 and ushered in the new CPD 2021–2025 which will see us accelerate progress toward the #UgandaWeWant. We also witnessed the signing of the United Nations Sustainable Development Cooperation Framework (UNSDCF) 2021–2025 and the rollout of Uganda's Third National Development Plan (NPDIII), solidifying the role of UNDP in Uganda as an integrator and thought leader.



UNDP and the Government of Uganda jointly delivered innovative and transformative development solutions throughout 2020. Our programming ranged from supporting the government to adequately prepare for, respond to and recover from COVID-19; supporting justice service delivery and business continuity through e-governance system development; enhancing the capacity of border management to mitigate cross-border health risks in light of COVID-19; restoring wetlands, forests and agricultural land through various initiatives as part of our Climate Promise; and supporting the development of SDG Investor Maps as a tool to leverage private sector capital in delivering on the Sustainable Development Goals (SDGs). Through this partnership, we continue to push forward for deep and lasting positive impact on Uganda and its citizens.

What was achieved in 2020 demonstrates that UNDP Uganda is resilient, efficient, innovative, people-centred and continuously adapting in the way we serve the people of Uganda, while fully embracing our role as an integrator and a development thought leader. We are also stronger owing to the meaningful engagements we share with the private sector and other key actors, as we continue to focus on implementing initiatives based on the principles of partnership, complementarities, value addition and subsidiarity. Together, we will in the new year, amplify our focus on building forward better from the COVID-19 pandemic.

I am therefore thrilled to present this 2020 Annual Report which, by and large, chronicles the activities and accomplishments of UNDP in Uganda during that phenomenal period. It is an honour for us to continue serving as Uganda's partner of choice for sharing knowledge on development and building and strengthening national capacities, as we remain committed to empower lives and to build a resilient nation.

The milestones achieved this year would not have materialized without the support and trusted partnership of the Government and people of Uganda and the dedicated team of #NextGenUNDP Uganda staff members to whom I am most grateful. I also appreciate the strong partnerships with UN agencies, donors, development partners, private sector, civil society, academia, faith-based and traditional institutions, and non-state actors with whom we continue to deliver innovative and transformative development solutions.

I invite you to join me in looking forward to a year of continued cooperation in our joint efforts to fight against the injustices of poverty, inequality and climate change; protect the planet; instil good governance; foster institutional effectiveness, and; promote a prosperous future for the people of Uganda.

Elsie G. Attafuah
Resident Representative

INTRODUCTION

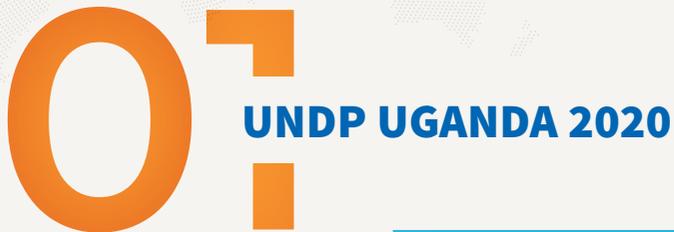
Report in Summary

This *'Annual Report 2020: STANDING WITH UGANDA TO BUILD FORWARD BETTER TOGETHER IN THE FACE OF COVID-19'* highlights the key milestones and development results achieved by UNDP Uganda programmes. Opening with a programmatic overview, it is organized into four thematic areas:



The first chapter highlights several UNDP programmes with a focus on the solid partnerships involved. UNDP has found great support of the sustainable development agenda in partnership with the Government of Uganda, which is helping eradicate the injustices of poverty, inequality and climate change while responding to the COVID-19 pandemic in the country. This partnership has worked consistently to strengthen national preparedness, effectively respond to crises and shocks, and promote the domestication of SDGs in the country's development framework.

The second chapter presents UNDP's programmatic interventions throughout 2020 in greater depth, touching on key milestones in the response to, and recovery from COVID-19, institutional strengthening, peace and security, sustainable energy solutions, protecting Uganda's biodiversity, protecting livelihoods of vulnerable groups, eliminating violence against women and girls, and UNDP's complex role as a thought leader and integrator within the broader United Nations Country Team (UNCT) in Uganda. Subsequent sections present our resource mobilization and partnership engagements, outlining the lessons learnt and highlighting some of our anticipated activities and areas of focus in the new year 2021.



07 UNDP UGANDA 2020

Our 2020 Programme Offer

While 2020 was the final year of implementation of UNDP's Country Programme Document 2016-2020, it foresaw the transition to a new country programme for the period 2021-2025 premised on partnership and cooperation. UNDP played its integrator role in the UN system by offering a platform for stakeholder consultations during the development of the Government of Uganda's Third National Development Plan (NDP III). UNDP also ensured the United Nations Sustainable Development Cooperation Framework (UNSDCF) 2021-2025 is aligned to Uganda's development agenda and positions the UNDP Country Office and broader United Nations Country Team (UNCT) to deliver as one on Uganda's Vision 2040 and the 2030 Agenda for Sustainable Development.

1. Inclusive and Effective Governance portfolio promoted accountable and democratic governance, institutional capacity development, and effectiveness. It created an enabling environment for peace, security and resilience at both central and local Government levels. Programmes under this portfolio include:

- Rule of Law and Constitutional Democracy
- Institutional Effectiveness
- Peace, Security and System Resilience

2. Sustainable and Inclusive Economic Development portfolio worked towards strengthening capacities for natural resources management, climate change resilience and disaster risk reduction while expanding sources of livelihoods and creating employment opportunities through empowerment. Programmes under this portfolio include:

- Inclusive Green Growth
- Climate Change Response and Disaster Risk Reduction

Geographical Reach

UNDP's programmatic offer is available and operational nationwide, although there is a specific focus on Northern and Eastern Uganda. These programmes are operated from UNDP's main office in Kampala with support from country offices based in Gulu and Moroto.

Humanitarian and Development Support

UNDP's humanitarian and development support to youth, women, refugees, host communities and other vulnerable groups strengthens the resilience and self-reliance of communities and thereby supports the Government's development agenda.

Accelerator Lab

The UNDP Uganda Accelerator Lab is part of a global network of 60 Accelerator Labs supporting 78 countries to explore more agile, innovative and responsive approaches to development. In Uganda, the lab works alongside our core partner, the Government of Uganda, as well as other development partners, civil society actors and local innovators. The collective aim is to develop innovative development solutions within the world's largest and fastest-growing learning network on development challenges. This is achieved through fostering networked learning, tapping into local knowledges and utilizing the resources of the stakeholders.

Our Partners

Government partners comprise the Office of the Prime Minister and several ministries including the Ministry of Finance, Planning and Economic Development, the Ministry of Foreign Affairs, the Ministry of Internal Affairs, the Ministry of Public Service, the Ministry of Water and Environment, the Ministry of Gender, Labour and Social Development, the Ministry of Local Government, the Ministry of Tourism, Wildlife and Antiquities, the Ministry of Trade and Cooperatives, the Ministry of Energy and Mineral Development, and the Ministry of Agriculture, Animal Industry and Fisheries. Other Government partners include Parliament, the Judiciary, the Uganda Police Force, the National Planning Authority, the National Environment Management Authority, Uganda National Meteorological Authority, Uganda Bureau of Statistics (UBOS), Kampala Capital City Authority (KCCA), Uganda Wildlife Authority, Directorate of Ethics and Integrity, Inspectorate of Government, Legal Aid Service Providers Network (LASPNET), Anti-Corruption Coalition of Uganda (ACCU) and Justice, Law and Order Secretariat (JLOS).

UNDP is an active member of the Local Development Partners Group. In Uganda, we work closely with various development partners including the European Union (EU), Federal Republic of Germany, Japan, United States of America, Dominican Republic, Sweden, Argentina, United Kingdom, Norway, Switzerland, Netherlands, Denmark, Italy, Canada, Ukraine, Egypt, Republic of Korea, Honduras, India, Colombia, Saudi Arabia, Cameroon, Australia, and the State of Qatar through the Qatar Fund for Development. Other partners include Global Environment Facility (GEF), The Global Fund, Green Climate Fund (GCF), World Bank Group, Montreal Protocol, and Common Markets for Eastern and Southern Africa (COMESA). UNDP also partners with other UN agencies, Civil Society Organizations, and private sector actors at the national and subnational level.

UNDP Footprint in Uganda



-  UNDP Office
-  Green Climate Fund
-  Sustainable and Inclusive Effective Development (SIED)
-  Youth for Business Innovation and Entrepreneurship Facility (Y4BF)
-  Inclusive and Effective Governance (IEG)
-  Gender Equality and Women's Empowerment (GEWE)
-  PEARL Tourism Innovation Challenge

UNDP UGANDA



4,000,000
PEOPLE

living in and around wetland ecosystems impacted by Government of Uganda, Green Climate Fund (GCF) and UNDP's Building Resilient Communities, Wetland Ecosystems and Associated Catchments in Uganda project.



2,700
BENEFICIARIES

The KOICA-funded Uganda Host and Refugee Community Empowerment project provided cash-for-work activities to 2,700 beneficiaries (1,889 refugees and 811 host community members) in 3 of the districts hosting refugees in Northern Uganda.



252,430
WOMEN

116,160
GIRLS

sensitized about rights and legal services available as part of the response to gender-based violence (GBV) through community outreaches under the joint UN-EU Spotlight Initiative.



3K
INFORMAL MARKET
VENDORS

7
MARKETS IN KAMPALA

connected to sell their produce online via the UNDP-Jumia E-Commerce Platform. Continued expansion is expected through 2021 as more vendors are incentivized to join the initiative, pointing to further growth in Uganda's e-commerce sector.



5,266
ENERGY SAVING
STOVES

constructed in Kampala and Mbale to promote sustainable energy consumption.

2020 IN NUMBERS



372
PUBLIC SECTOR
INSTITUTIONS

135
DISTRICT LGs

In response to nationwide lockdown restrictions due to the COVID-19 pandemic, UNDP provided support for business continuity to Public Sector Institutions and District Local Governments through the rapid rollout of audio and video conferencing tools of audio and video conferencing tools.



3,000
POLLING OFFICIALS

86
DISTRICTS

received training on election Standard Operating Procedures (SOPs).



7,000 ha
DEGRADED WETLANDS

were restored through the Building Resilient Communities, Wetland Ecosystems and Associated Catchments in Uganda project.



10K
YOUTH SENSITIZED

on peace building and non-violence through the Peace Building Funding Initiative.



50K
YOUTH TRAINED

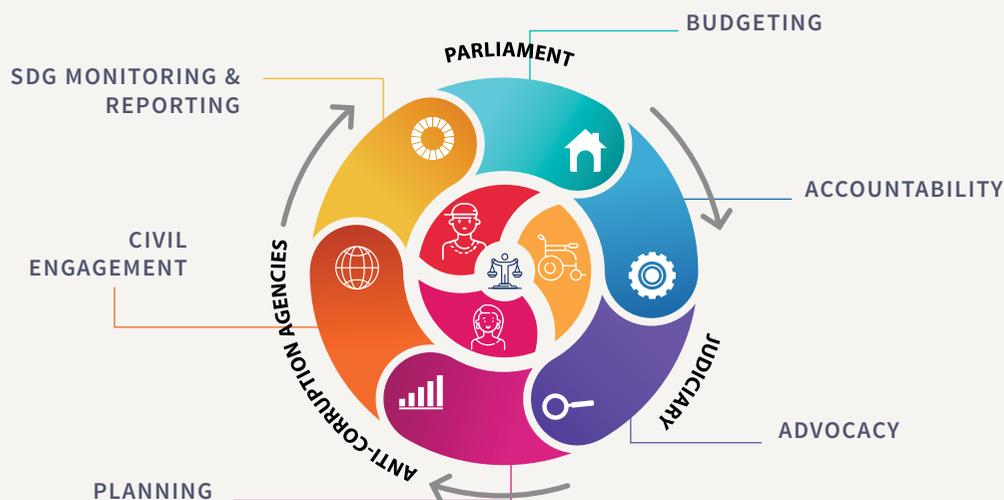
5
YEARS

The Youth4Business Innovation and Entrepreneurship Facility is expected to provide training, while creating direct jobs for 20,000 and indirect jobs for a further 100,000.

02 MILESTONES ACHIEVED IN 2020

Governance and Strengthening of Institutions

UNDP supports the strengthening of the governance infrastructure in public and private sectors whose functions are catalytic to the attainment of national development aspirations. We support efforts geared towards strengthening the effectiveness of key state institutions including Parliament, the Judiciary, and anti-corruption agencies to promote accountability and civic engagement while ensuring effective participation of youth and women in governance processes. Integral to this, is supporting the electoral cycle for transparent, inclusive and peaceful elections, and promoting electoral reforms in the post-election period. UNDP also supports the coordinating function of Government to enhance planning, budgeting, advocacy, monitoring and reporting on the SDGs. In 2020, our results include the following.





The Swedish Ambassador to Uganda H.E. Per Lindgärde, UNDP Resident Representative Ms. Elsie Attafuaah and the Danish Ambassador to Uganda H.E Nicolaj H. Petersen and officials after the signing ceremony
©UNDP Uganda



Supporting Uganda's Electoral process

Within the broader frame of UNDP's governance work, with governance as an enabler for development, UNDP in partnership with UN RCO, UN Women, OHCHR, UNESCO, and WHO as well as key national stakeholders worked in synergy to contribute to the delivery of peaceful 2020/2021 elections. Through a fast ever basket fund with contributions by the governments of Norway, Austria, Denmark, Sweden, Iceland, and by UNDP, support was provided to key milestones in the pre and during elections period, with the following main results:

a) Contributed to a peaceful environment during the presidential and parliamentary polls through engagement and dialogue with security agencies and other critical stakeholders in collaboration with non-state actors like the Inter-Religious Council of Uganda (IRCU), The Elders Forum of Uganda (TEFU), and the Women's Situation Room.

b) Fostered conflict prevention and mitigation mechanisms through:

- i. Support to the establishment of the Women's Situation Room.
- ii. Deployment of election monitors in support to the Women's Situation Room.
- iii. Targeted peace building dialogues and quiet diplomacy

c) Contributed to an increase of voter registration from 15,277,198 registered voters in 2016 to 18,103,603 registered voters in 2020, through media campaigns on voter registration and verification.

d) Improved delivery on electoral milestones through capacity development of key national institutions in the following areas:

- i. Support for Covid-19 response strategies that enabled continuity and safety.
- ii. Human Rights monitoring and reporting.
- iii. Critical training in relevant thematic areas such as 'Gender and Elections'



Sheila Ngatia UNDP Deputy Resident Representative handing over COVID-19 protective gear to Police Chief of Staff, AIGP Jack Bakasumba

©UNDP Uganda

(L: R) Dr. Roswitha Kremser, Hon. Ephraim Kamuntu, Ms. Elsie Attafuaah and Mr. Samson Kasumba during a televised dialogue about post COVID-19 and the future of E-Justice

©UNDP Uganda

Access to Justice

UNDP supported the delivery of justice through the provision of video conferencing tools for Justice, Law and Order Sector (JLOS) frontline institutions; upgrading the Judiciary Toll Free Line to a Call Centre; provision of COVID-19 protective gear for the Uganda Police Force, South-South knowledge sharing on e-justice and through the conduct of key studies, analysis and legal advocacy for key bills.

The e-justice efforts facilitated continued delivery of justice in the wake of the COVID-19 pandemic and laid a strong foundation for long term automation and e-solutions to delivering justice. Similarly, e-Justice programming was fostered through South-South knowledge sharing, with dialogues supported to bring together e-justice practitioners and experts from Western and Southern Africa, UNDP Global Centre for Technology, Innovation and Sustainable Development, and Ugandan officials to discuss practices that inform e-solutions in delivering justice and governance, along with enhanced management of the

justice system. A comprehensive study on the effectiveness of the JLOS anti-corruption mechanisms and vulnerability risk mapping for the 18 JLOS institutions was completed which informed select strategies in the now completed JLOS Sector fifth Development Plan. The Judiciary Administration Bill was enacted, thus laying a foundation for reinforced independence of the Judiciary, while the Legal Aid Bill had a 1st reading on the Floor of the 10th Parliament. Its passing and enactment are envisaged to influence improvement in access and coverage of legal aid services.

Further, UNDP continued to contribute to tools and guidelines to enhance justice. Support was provided to the development of a curriculum for judicial officers on gender sensitive and trauma informed case handling when handling cases of Violence Against Women and Girls and Harmful Practises. It is envisaged that the curriculum will ensure that justice processes are gender sensitive and trauma friendly.

Peace and Security

UNDP provided support to the Directorate of Citizenship and Immigration Control (DCIC) with information and communications technology (ICT) materials to strengthen coordination, collaboration and data collection in order to enhance the capacity of border management; cater for urgent need for sustainable, adequate border patrol capabilities; neutralize security threats; and mitigate cross-border health risks in the wake of the COVID-19 pandemic. The equipment provided include ICT materials for 53 gazetted border posts, solar equipment to power 26 border posts in alignment with UNDP's green energy commitments.

Under the Office of the Prime Minister, UNDP supported the National Emergency Coordination and Operations Centre (NECOC) to ensure its functionality and provision of real-time data on disasters, climate modelling and forecasting, and help coordinate emergency responses. The initiative has supported the development of an integrated multi-hazard decision-making tool which has informed identification and prioritization of areas of intervention and the support required for preparedness, response and recovery.

In Karamoja, the capacity of security forces and peace actors to facilitate coordination and rapid response was strengthened through UNDP's provision of three border patrol vehicles and 28 motorcycles to the Government of Uganda. This supports peace and development efforts in the districts of Amudat, Moroto, Kabong and Kotido that border West Pokot and Turkana in Kenya, forming part of the joint Uganda and Kenya cross-border programme for the socioeconomic transformation of Karamoja.



UNDP Uganda Resident Representative Ms. Elsie Attafuah hands over vehicles and motorcycles to the Minister of Karamoja Affairs Hon. John Byabagambi to support peace and development efforts in Karamoja.

©UNDP Uganda

UNDP reached over 10,000 youth through the Peace Building Funding Initiative, creating awareness on peace building and non-violence and promoting the principles of 'obuntubulamu'—a concept that denotes humanity toward others—to elicit value systems that favour peace.

The Inter-Religious Council of Uganda (IRCU) was also supported to carry out direct appeals to demystify information relating to COVID-19 through various media channels in an effort to counter stigma and promote non-violence. This intervention has provided an opportunity for youth to strengthen anti-stigma campaigns, addressing issues related to the pandemic and encouraging peace within families and communities.





UNDP spearheaded the coordination and preparation of the Government of Uganda's Third National Development Plan (NDPIII) 2021–2025

©UNDP Uganda



National Development Plan

As a leading partner to the Government of Uganda, UNDP spearheaded the coordination and preparation of the Government's Third National Development Plan (NDPIII) 2021–2025. UNDP played a critical integrator role through strategic consultation involving participants from Government, UN agencies, private sector, civil society, development partners and academic institutions. Consultations employed a “delivering as one” approach to provoke in-depth dialogue on policy and sectoral issues pertaining to national development, with outcomes utilized by the NDPIII drafting team.

Technical assistance was also provided from the broader UNCT and development partners to support the design of the NDPIII roadmap. This resulted in the mainstreaming of cross-cutting issues such as youth, gender and refugees. UNDP also supported the National Planning Authority (NPA) to develop Programme Implementation Action Plans (PIAPs) which provides details of activities as well as the targets and resources required for programme delivery. UNDP is working with the Government of Uganda to facilitate alignment of PIAPs with the national budget and NDPIII.

UN Sustainable Development Cooperation Framework



UNDP played a key role in the development of the UN Sustainable Development Cooperation Framework (UNSDCF) 2021–2025, which is aligned to NPDIII. In fulfilment of its mandate as an integrator and facilitator, UNDP provided overall thought leadership aimed at fostering an integrated and multidimensional approach to the implementation of the SDGs agenda in Uganda.



UNDP provided programmatic support to UNSDCF priority areas in form of sharing knowledge on sustainable and inclusive growth, governance of natural resources, management of risks associated with disaster, and transformational governance for sustainable development. UNDP also provided technical assistance through co-leading the development of the Country Common Assessment (CCA) to inform the UNSDCF, contributing to its areas of expertise including economic growth, poverty, vulnerability and inequality, development plan implementation, governance, and disaster risk management.

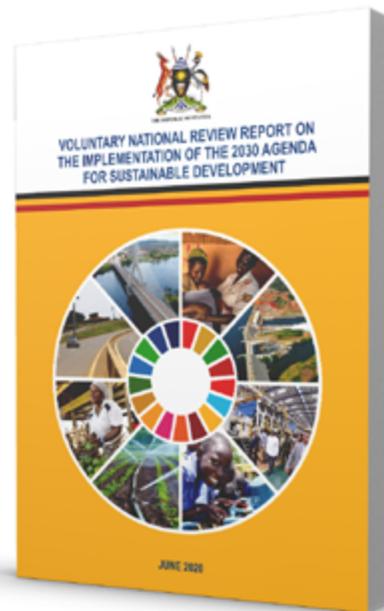
The President of Uganda, H.E. Yoweri Museveni with the UN Country Team in Uganda after signing the UN Cooperation Framework for Uganda 2021-2025.

©UNDP Uganda/PPU

Voluntary National Review

UNDP leads UNCT's technical and financial support to the SDG Secretariat, most recently resulting in the support of the Voluntary National Review (VNR) and design of the VNR E-Platform, which enabled the Secretariat to obtain inputs from stakeholders on the SDGs and SDG implementation in Uganda despite limitations resulting from COVID-19 restrictions.

UNDP provided technical leadership throughout the broader VNR process, supporting production of communication products and media activities to disseminate information on SDGs, piloting the Voluntary Local Review in Ngora, Bushenyi and Bugiri districts, and catalysing support from the UNCT and SDG Secretariat right from the conception to the reporting period. The VNR report documents progress in integrating and implementing the SDGs within Uganda's development planning frameworks, accounting for policy, institutional and programmatic enablers, as well as detailing the successes and challenges encountered in the process.



The Voluntary National Review (VNR) highlights progress made in integrating and implementing the Sustainable Development Goals (SDGs).

©UNDP Uganda/2020

COVID-19 Response and Recovery

Uganda registered its first case of the novel coronavirus disease (COVID-19) on 21 March 2020. The United Nations Development Programme (UNDP) has since supported Uganda's response to and recovery from the COVID-19 pandemic in a manner that is aligned with Uganda's National Response Plan for COVID-19 as well as the United Nations Response Plan. This support has promoted a robust, integrated, and multisector approach to crisis management, utilizing programmatic interventions and digital solutions to combat the effects of the pandemic.

Working with partners, UNDP supported in building resilience to the COVID-19 shocks, delivering inclusive services, promoting sustainable partnerships and initiatives, and investing in digital solutions to enable business continuity. Through core funding, UNDP provided timely and swift response to Uganda's efforts to addressing the impact of the Covid-19 pandemic. UNDP offered support in the following areas.

Socioeconomic Assessment and Response

UNDP was designated by the UN Secretary-General as the technical lead on the socioeconomic pillar of the UN's response to COVID-19 and has been at the forefront of Uganda's comprehensive socioeconomic assessment of COVID-19, galvanizing support within the UN Country Team (UNCT) under the leadership of the UN Resident Coordinator (RC) and working alongside UNCDF, UN Women, UNICEF, WFP, FAO and UN DESA.

UNDP provided technical leadership to the drafting and publication of the UN Socioeconomic Impact Report of COVID-19 in Uganda under overall leadership of the UN

Resident Coordinator. The report detailed the impact of COVID-19 and defined key policy, programming, and financing recommendations to shape recovery planning, expand social protection and invest in national resilience. The outcomes of the study informed the development of the Programme Implementation Action Plans for the third National Development Plan as well as programme offerings by UN agencies in support of the people of Uganda.



E-Governance - Harnessing digital technologies for business continuity in the public sector

UNDP facilitated government business continuity through the provision of digital communication tools, with most Government Ministries, Departments and Agencies (MDAs) being issued Zoom Enterprise Licenses coupled with technical support. This solution targeted 372 public sector institutions and 135 local governments which enabled business continuity in the public sector and enhanced the national multisectoral crisis management and response to COVID-19, while sustaining service delivery to the citizens.

Owing to this support, several public sector meetings such as the Strategic Coordination Meetings by the Office of the Prime Minister moved online. Similarly, UNDP supported business continuity for the Justice, Law and Order Sector through digital solutions which contributed to the sustained high level of case clearance by the justice institutions amidst the COVID-19 disruptions which was maintained at relatively high levels of 90% according to Justice Law and Order Sector Annual Report 2019/2020. The upgrading of the Judiciary toll-free line to a call center also enabled the Judiciary to receive and act on feedback from the public while informing the public about the judicial process and justice outreach.



CEO Jumia Uganda Mr. Ron Kawamara, Minister of Trade, Industry and Cooperatives Hon. Amelia Kyambadde, and UNDP Uganda Resident Representative Ms. Elsie Attafuah launch the Jumia E-Commerce Platform.

©UNDP Uganda

Connecting Informal MSME Market Vendors to Consumers through E-Commerce

In partnership with Jumia Uganda, UNDP launched an e-commerce platform to connect informal market vendors with consumers online. Over 2,000 vendors are now selling produce online across seven markets in Kampala.

The Government and private sector actors are leveraging on this initiative for scaling up and replication across the country. This initiative is a strategic opportunity to deepen e-commerce and empower vulnerable groups and those impacted most by COVID-19 in the informal trade sector such as women and youth. Working with the Ministry of Trade, Industry and Cooperatives (MTIC), the learnings will feed into the national strategy and policy on e-commerce that is in the pipeline. This will foster a holistic approach to e-commerce sector development and shape the regulatory landscape of online markets in Uganda.



On stage at the Tourism Konnect Live Chat series.

©UNDP Uganda

Supporting Youth Innovation and Entrepreneurship

In partnership with Stanbic Uganda Holdings Limited, UNDP launched the Youth4Business Innovation and Entrepreneurship Facility designed to drive innovation, spur impact-driven entrepreneurship and leverage business solutions to address youth unemployment. The five-year initiative is expected to skill 50,000 youth to increase their entrepreneurial success rate, create 20,000 new direct jobs for youth and influence the creation of a further 100,000 indirect jobs.

Launched by His Excellency President Yoweri Museveni in 2020, the facility targets youth-owned enterprises to support them innovate, pilot, grow and diversify into innovative and sustainable business models that contribute to green growth and to build forward better. In 2020, the facility had a strong start and great response, putting UNDP on the map for meaningful and innovative support to youth, MSMEs and entrepreneurs in Uganda. After two rounds of the Innovation Challenge Fund, the first 33 winning ventures were selected from over 600 proposals in the priority sectors of agriculture, tourism, development minerals, manufacturing, renewable energy, creative industry and Information Technology (IT). These 33 winners were awarded grants worth over US \$1,250,000 and potentially reaching more than 28,000 youth with livelihood opportunities.



UNDP Resident Representative Ms. Elsie Attafuah launches the National Risk and Vulnerability Atlas, a tool to prevent and better manage disaster risk in Uganda.

©UNDP Uganda

Inclusive and Multi-sectoral Crisis Management and Response

UNDP supported the activation of National Emergency Coordination Centre (NECOC) to anchor Government's preparedness and response plan. We supported the development of an integrated multi-hazard spatial decision-making tool to inform identification and prioritization of intervention areas and level of support required for preparedness, response, and recovery.

The spatial map integrates areas at risk of locusts, floods, landslides, and those affected by COVID-19. UNDP continues to support the Office of the Prime Minister to strengthen NECOC and activate the regional, and district levels mechanisms that support the functionality of NECOC.

This integrated plan includes: expanding participation of government and non-state actors in emergency coordination platforms at national and district level; digitalizing meetings to facilitate business continuity, equipping district centers with video conferencing facilities; providing alternative power sources and installing real-time disaster risk surveillance systems among others.



Mr. Joshua Cheptegei is joined by colleagues from UNDP and Uganda Tourism Board in setting off for the Rwenzori expedition.

©UNDP Uganda

Promoting Green Recovery to the socioeconomic impacts of COVID-19

In partnership with the Ministry of Tourism, Wildlife and Antiquities, Uganda Tourism Board, and the Uganda Wildlife Authority, UNDP launched an innovative pilot project to harness nature and digital technology to stimulate the recovery and build a resilient tourism industry in Uganda.

This project is worth up to US \$ 2m over 18 months and supports national efforts to recover the tourism sector through greener and risk-informed development pathways and contribute to the creation of green job opportunities for youth, women and men to rebuild resilient livelihoods during and after COVID-19; avail stimulus financing packages for green investment and recovery of micro, small and medium enterprises (MSMEs). The initiative

is piloted in the Western Tourism Development Area (TDA) starting in the Rwenzori Area, the project will integrate elements of the digital disruption and innovation and will through job creation, provide social safety nets to advance the Government of Uganda and UNDP's social protection agenda.



UNDP Deputy Resident Representative Ms. Sheila Ngatia and WHO Representative Yonas Tegegn Woldemariam sign an agreement to further support vaccine deployment.

@UNDP Uganda

Promotion of COVID-19 prevention measures

UNDP partnered with World Health Organization (WHO) and the Ministry of Health to improve access to energy services for health facilities. As a start, UNDP is solarizing 10 Health Center IVs through and provision of solar equipment worth US \$364,000.

To consolidate and scale up this initiative, UNDP and WHO are developing a partnership to promote health for production and resilience livelihoods.

Similarly, UNDP supported WHO to strengthen capacities of national authorities in efforts to prevent COVID-19 infections during the general elections. The support focused on interventions to mitigate risks to election officials, health workers and other frontline workers in the election process, as well as communities. In addition, there was substantive support to risk communication to concurrently reduce the socio-economic impact of COVID-19 by intensifying the health response to the COVID-19 pandemic.



What was achieved in 2020 demonstrates that UNDP Uganda is resilient, efficient, innovative, people-centred and continuously adapting in the way we serve the people of Uganda, while fully embracing our role as an integrator and a development thought leader.”

Elsie G. Attafuah, Resident Representative



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Environmental Protection and Resilience Building

Sustainable Energy Solutions



Energy efficient technologies such as use of briquets can reduce indoor air pollution and help mitigate the effects of climate change.

©UNDP Uganda

Building on our Climate Promise, UNDP conducted a nationwide Energy Audit to determine current demand and supply dynamics for energy and to evaluate trends of clean energy consumption in both households and large institutions.

This process informed the scaling up of production, adoption and diffusion of efficient clean cooking technologies and catalyzed ongoing investment and quality control in the local production of clean energy solutions.

Additional efforts to increase access to energy include the installation of solar photovoltaic systems at 11 health centres that were not already connected to the national hydro-electricity grid, and the construction of 2,766 energy saving stoves across Kampala. An additional 2,500 fuel saving stoves were constructed in Mbale District in an effort to reduce environmental hazards like deforestation and landslides around Mt Elgon.

Protecting Biodiversity: Wetlands and Forests

Wetlands and their associated ecosystems continue to be adversely affected by climate change, hindering the livelihoods of around 4 million people living in their vicinity. In the third year of the Building Resilient Communities, Wetland Ecosystems and Associated Catchments in Uganda project, UNDP witnessed an increase of 1.9% in wetland cover (16,906 hectares) from the existing 865,700 hectares of degraded wetlands. Over 480 kilometres of wetland boundaries were also demarcated across the country. This project continues to provide support to communities in 24 districts of Eastern and Western Uganda to sustainably use wetlands and their surrounding areas.

UNDP also partnered with the National Environment Management Authority (NEMA) to release the results of its second phase of Mapping Nature for People and Planet in Uganda, a project identifying the country's Essential Life Support Areas (ELSAs). Stakeholders from across the country co-created this most recent iteration of the country's ELSA map in real-time, an exercise noteworthy for the live engagement of national experts and scientists to develop a map that reflects national priorities. The project continues to encourage leadership from national institutions in protecting areas essential for human life and biodiversity.

To combat deforestation, UNDP Uganda's Accelerator Lab identified over 200 home-grown solutions and produced a portfolio of experiments geared toward scaling up the production, adoption and diffusion of sustainable cooking technologies and efficient

energy solutions. Following a widespread Energy Audit, conducted to determine demand and supply dynamics of energy throughout Uganda and thus identify efficient energy solutions, the Lab launched the Mulago Hospital Pilot Project in partnership with the National Electricity Regulatory Authority (ERA). This joint experiment has served to incentivize large institutions to use electricity as an alternative to biomass (organic matter) fuels.

In partnership with the National Forestry Authority (NFA), the Accelerator Lab worked to design and implement a real-time Data Visualization Platform to strengthen the evidence base and accountability mechanisms in the governance of forests and related natural resources. The platform utilizes satellite data through a mobile application to support the efforts of forest coordinators on the ground, be they online or offline. With the capacity to generate a land cover map within 1-month, compared with the 1-year timeline that traditional tools would expect, this platform has revolutionised forest management in Uganda.

UNDP continues to work with Uganda's Environment Natural Resources (ENR) subsector to support efforts that sustain resilient forest ecosystems to benefit local economies, protect biodiversity, and address climate change. Supported by UNDP through the provision of technical assistance, policy advice and governance support, restoration measures adopted by the ENR subsector have reversed the existing decline of forest cover, with current forest cover standing at 12.4%, up from 8.9% in 2019.

Uganda's Nationally Determined Contribution

In 2020, the Government of Uganda kick-started the process to review its Climate Plan which constitutes the country's Nationally Determined Contribution (NDC) with the aim of renewing national efforts to reduce emissions and adapt to the impacts of climate change. Simultaneously, UNDP supported the drafting of Uganda's long term Climate Change Response Strategy.

Through efforts to reduce Greenhouse Gas (GHG) emissions, Government of Uganda prepared an integrated online GHG monitoring and reporting tracking tool. UNDP has also reported reduced land degradation and increased carbon sequestration through adoption of integrated landscape planning and management among communities. Additionally, the Integrated Landscape Management (ILM) for Livelihoods Improvement and Ecosystems Resilience project has helped communities in the landslide-prone Mt. Elgon region to cope with climate variability, establishing an integrated landscape management approach, strengthening community capacity to improve productivity and popularizing practices that encourage a resilient ecosystem.



More than 90% of basic cooking needs in Uganda are fulfilled using biomass resources in households, institutions and commercial building; energy efficient stoves can reduce the production of smoke and harmful gasses within households, reduce the use of biomass by up to 60 percent.

©UNDP Uganda/2020



Mainstreaming Cross-Cutting Issues: Youth, Gender and Refugees

When people do not participate in or benefit from development processes, they lag behind. Integrating cross-cutting issues affecting such groups as youth, women and refugees is thus essential to UNDP programming, as it will enhance sustainable development and ensure equitable and inclusive growth. Addressing structural barriers to the full participation of all members of society, especially those from vulnerable groups, is at the fore of UNDP's development offer.

Youth Innovation



UNDP staff meet with Youth4Business Innovation and Entrepreneurship Facility grantee Mlima Safaris and Agritours.

©UNDP Uganda/2020

UNDP developed and launched the Youth4Business Innovation and Entrepreneurship Facility in partnership with Stanbic Bank to serve as a catalyst for innovation by enabling youth to pilot and implement sustainable and commercially viable ideas and models. The five-year initiative has provided an initial \$10 million grant on top of technical assistance, as well as concessional loans, providing flexible funding mechanisms that will stimulate recovery of MSMEs from the social and economic shocks borne from COVID-19.

Launched by His Excellency the President of Uganda Yoweri Kaguta Museveni at State House on the occasion of International Youth Day, the Youth4 Business Facility is expected to create at least 20,000 new decent jobs for youth, retool and skill 50,000 youth, and have a multiplier effect through the creation of over 100,000 indirect jobs.

Protecting MSMEs

Following the COVID-19 pandemic and subsequent nationwide lockdown restrictions, UNDP in partnership with Jumia Uganda set up an E-Commerce Platform. The platform is now home to 2,000 informal market vendors from seven markets across Kampala (Nakasero, Nakawa, Wandegaya, Bugoloobi, Kalerwe, Naalya and Kibuye) who sell their produce online.

This initiative has also served to connect rural farmers to urban markets while unlocking employment opportunities and sustaining the livelihoods of MSMEs. In addition, the initiative has served as a valuable case study for Uganda's potential in e-commerce, growing the country's digital economy.

Early results indicate that the platform has generated over UG Shs 250,000,000 in sales, with UG Shs 207,000 as an average monthly increase in earning by market vendors. With over 300,000 unique products being sold through the platform on a monthly basis, there is evidence to suggest that the informal sector is successfully adopting e-commerce and the digital economy.

This intervention is part of the broader efforts to deploy digital solutions to respond to disruptions caused by COVID-19. Notably, this intervention enhances the eventual realization of the African Continental Free Trade Area (AfCFTA) Agreement by connecting Uganda to markets in the region.



Jumia Market Agents support grocery delivery through the Jumia E-Commerce Platform.

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Eliminating Violence Against Women and Girls



The UNDP Resident Representative in Uganda, Ms. Elsie G. Attafuaah speaks at the launch of the Spotlight Initiative during the commemoration of the International Women's Day on March 8, 2020. The UN-EU Spotlight Initiative is supporting concrete measures to end violence against girls and women.

©UNDP Uganda/Michael Mubangizi

Through the joint UN-EU Spotlight Initiative, UNDP continues to work with the Government of Uganda, development partners, civil society, and UN agencies such as UN Women, UNFPA, UNICEF, UNHCR and IOM to eliminate all forms of violence against women and girls in Uganda. Accomplishments under the Spotlight Initiative in 2020 include:

- The launch of the 50 Million African Women Speak Platform (50MAWSP) by UNDP in partnership with the Ministry of Gender, Labour and Social Development (MGLSD). This is a digital network that connects women entrepreneurs and

provides users with access to financial information. The platform targets over 2 million Ugandan women in 2021.

- Supporting the launch of the GBV Legal Aid Toll Free Line, which enhances access to justice for GBV survivors.
- Training and mentoring officials from different departments and agencies in 12 ministries and local governments in six districts on mainstreaming GBV response in plans and budgets.
- Built capacity of 290 service providers in Kasese and Tororo to provide trauma-informed services to female survivors of GBV.
- Sensitized 252,430 women and 116,160 girls about legal services and rights in relation to GBV response through community outreaches.
- Supported MGLSD and Private Sector Foundation Uganda (PSFU) to develop guidelines for monitoring compliance with standards for preventing and responding to GBV, violence against children (VAC), harmful practices (HP), and promoting sexual and reproductive health and rights (SRHR) in workplaces.
- Partnership with UN Women to hold a dialogue on planning and budgeting to increase access to justice for victims of GBV. In the same vein, UNDP and World Bank held a dialogue on women economic empowerment (WEE) as part of the activities to commemorate the 16 Days of Activism against GBV.

Empowering Refugees and Host Communities

Uganda currently hosts more than 1.3 million refugees, the highest Africa and the third in the world. In response to the ongoing influx of South Sudanese refugees into West Nile, Northern Uganda, of which over 86% percent are women and children, and in recognition of the enormous impact on the host communities, UNDP with funding from the Korea International Cooperation Agency (KOICA) provided temporary employment through cash-for-work activities to 2,700 beneficiaries (1,635 female and 1,065 male) residing in three refugee hosting districts in Northern Uganda.

These cash-for-work activities resulted in the opening of 48.3 kilometres of community access roads, the planting of 51.8 acres of woodlots and the construction of 155 household energy saving stoves. A total of \$176,010 was paid to beneficiaries. Seedlings that were distributed for planting yielded 1,769 kgs of beans, 569 kgs of maize, 1,739 sachets of okra, 100 tins of eggplant, 885 kgs of cowpeas, 1,000 kgs of rice, and 400 bags of potato vines throughout Adjumani and Lamwo districts, boosting the household food production of the beneficiaries.



An official of World Vision Uganda explains to a delegation from UNDP and the Republic of Korea Embassy led by Ms. Kim Ah Young how the Cash-For-Work activities are being implemented to boost the resilience of refugees and host communities.

©UNDP Uganda/Violet Namata



“

Participating in the Youth4Business Innovation Challenge was a game-changer for Ecoplastile as a business. The national recognition and funding supported Ecoplastile to expand across Uganda, create about 20 green jobs across the value chain and diversify our range of services and products. Youth4Business is a fantastic opportunity and I'm grateful to have participated.”

Ecoplastile CEO, Franc Kamugyisha



In responding to the challenges faced by refugees and host communities, UNDP offers its global network of expertise and experience in livelihoods stabilization, economic recovery, inclusive economic growth, resilience building, sustainable development, peace building and social cohesion, as well as good governance.”

UNDP Deputy Resident Representative, Ms. Sheila Ngatia

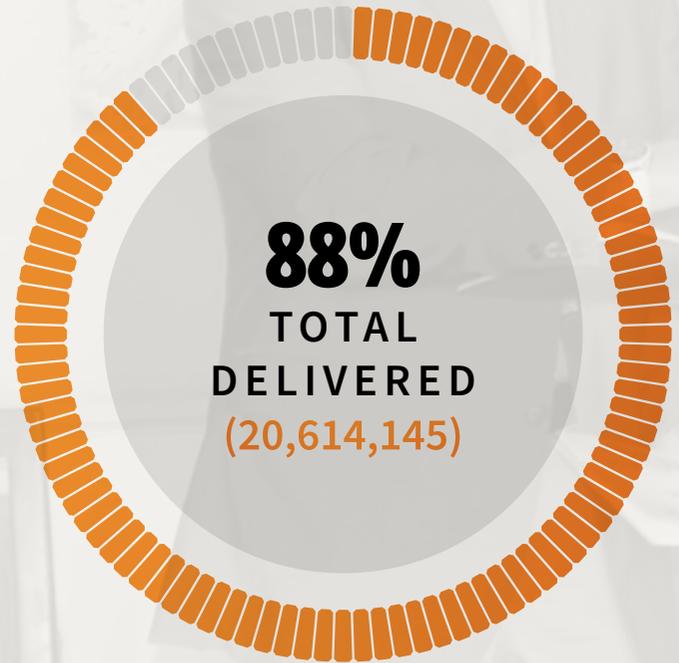


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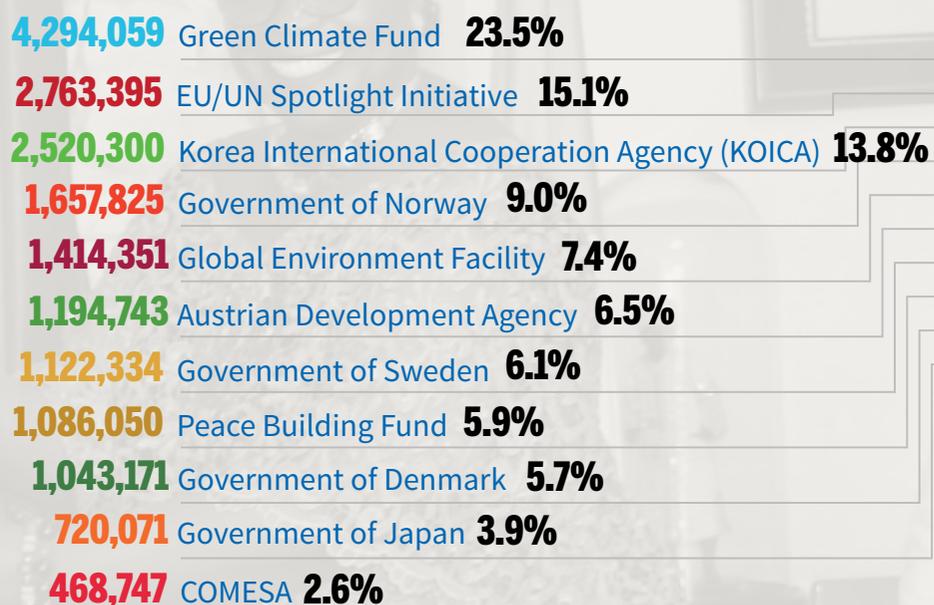
PARTNERSHIPS AND RESOURCE MOBILIZATION

Financials (USD)

Delivery FY 2020



Amounts provided by donors in FY 2020 (\$)



04 LESSONS LEARNED



01 Value of Partnerships: Partnerships with development actors, civil society, academic institutions and other stakeholders are key to accelerating resource delivery. Partnerships are also central to the development of sustainable solutions that expand opportunities and promote resilient livelihoods for the poor, women and youth, especially in the face of the COVID-19 pandemic.



02 Investing in Youth: Uganda has one of the world's most youthful populations, with over 75% of the population being under the age of 30. To tackle the ongoing challenge of youth unemployment, continued investment ought to be made in equipping the youth with entrepreneurial skills. In addition, markets should be tailored to direct more focus to sectors that provide opportunities to youth.



03 Digital Economy: The COVID-19 pandemic has highlighted the need for economic activity to go digital. Significant efforts have been made though 2020 to develop Uganda's e-commerce sector and the digital economy, though continued efforts are required in sensitizing key sectors on the use of technology as well as in ensuring there is adequate infrastructure to support online transactions.



04

Strengthening Institutions: Strengthening institutions and groups including youth, women, and vulnerable communities to respond to current challenges to peace and security is critical for enhancing public confidence in institutions and in promoting indigenous approaches to the peaceful resolution of conflict. These have been informed by cultural values that emphasize how critical upholding dignity is for social cohesion and ultimately for peaceful societies.



06

COVID-19 Response: UNDP continues to support Uganda's response to and recovery from the COVID-19 pandemic, though the impact of the pandemic is likely to be felt for years to come. Vulnerable communities and sectors impacted most by COVID-19 will require more support as we continue to collectively build forward better. While the pandemic has disrupted Uganda's growth on many fronts, its effects and containment measures have renewed the urgency for the country's digitalization, emphasized the need for rapid industrialization to substitute imports and to increase regional exports, and have also reinvigorated the drive for green recovery. These digital solutions represent a fundamental shift in the way we live, work and relate with one another. Today more than ever, it is critical to capitalize on and accelerate the use of virtual approaches to ease service delivery and achieve equitable and sustainable development.



05

Adopting E-Systems: Before the advent of COVID-19, the use of E-Systems such as e-governance, e-commerce and e-justice sounded more theoretical than real. COVID-19 not only exemplified their operational necessity and thwarted qualms about these platforms, but also mobilized support for them. This change of perception is motivated by the success of digital solutions and E-Systems in facilitating business continuity in the management of cases and adjudication processes in court proceedings, connecting consumers with buyers online, in governance spaces and so on. Sustaining and deepening digital solutions is thus a catalyst for development and ultimately leads to the realization of the country's development agenda.

05 SUCCESS STORIES

Youth4Business Facility—Driving Entrepreneurship and Innovation

The partnership between UNDP and Stanbic Bank Uganda to develop the Youth4Business Innovation and Entrepreneurship Facility has helped promote impact-driven entrepreneurship, foster innovation, and leverage business solutions to address the challenge of youth unemployment in Uganda. The facility is an integrated support package intended to tackle youth unemployment and stimulate innovation by prototyping and actualizing sustainable business ideas and models. This creates many jobs and promotes many livelihoods, especially those of the youth. In addition, the facility seeks to provide a flexible funding mechanism that will stimulate faster recovery of MSMEs and help them build forward better after weathering the impacts of the COVID-19 pandemic.

The facility was launched by H.E President Yoweri Museveni during the International Youth Day celebrations on 12 August 2020 at State House Entebbe. In his speech, the President acknowledged UNDP as a trusted development partner of choice for the government and people of Uganda.

“I thank you so much, UNDP and Stanbic Bank, for this programme. You deserve applause.”

H.E President Yoweri Museveni

“This is part of our effort to build forward better in a post-COVID-19 era. This enterprise is symbolic of the energy, creativity and ambition of the youth in Uganda and as UNDP and Stanbic, we commit to walk hand in hand with youth enterprises and with the Government to deliver a bright a prosperous future for the youth of Uganda,”

Ms. Elsie G. Attafuah
Resident Representative
UNDP Uganda

Jumia E-Commerce Platform – Sustaining MSME Livelihoods

UNDP partnered with Jumia Uganda to launch the Jumia E-Commerce Platform to connect informal market vendors with their customers online, connect rural and urban markets, sustain supply chains for MSMEs and ultimately assist the informal sector in building forward better in the wake of business disruptions resulting from the COVID-19 pandemic.

UNDP provided smartphones, airtime and data to be used by vendors in the market to support the innovation ecosystem around e-commerce while Jumia Food availed its dedicated ordering platform, website and last-mile distribution network, its diverse set of payment methods, quality assurance and training available to onboard vendors.

As a result, 2,000 informal market vendors are currently connected to the platform across seven of Kampala's markets: Nakasero, Nakawa, Wandegeya, Bugoloobi, Kalerwe, Kibuye and Nalya.

Minister of Trade, Industry and Cooperatives, Hon. Amelia Kyambadde, was on hand at the launch of the E-Commerce Platform. She noted that the popularity of online marketing is convenient as it promotes the growth of the ICT industry and contributes to the decongestion of cities.

“One of the lessons we have learnt is that e-commerce has come, and it will never go away,” Hon. Kyambadde said. He continued, “We cannot continue to sit and wait for consumers to find us in our markets. We need to go online to enable our customers and buyers to place orders so that goods and services find them in the comfort of their homes or offices. This is the new reality.”

Ms. Amelia Kyambadde
Minister of Trade, Industry & Cooperatives

“E-commerce digital platforms like Jumia are at the forefront of providing the informal sector and MSMEs solutions to keep running and reaching customers during the COVID-19 crisis.” “We are very excited to partner with UNDP and offer our platform, delivery tools, training and experience to market vendors to access consumers in need of fresh produce and for consumers to be able to access the produce safely.”

Mr. Ron Kawamara
Jumia Uganda CEO

Rwenzori Expedition—Boosting Domestic Tourism

With funding from UNDP, MTWA and UTB organised a hiking expedition to Uganda’s spectacular Rwenzori mountains with the goal of boosting domestic tourism and helping Uganda build forward better following disruptions caused by the COVID-10 pandemic.

Forming part of the Take On the Pearl Challenge, the expedition enlisted the participation of Uganda’s long-distance runner and world record holder Mr. Joshua Cheptegei, as well as kickboxing champion Mr. Moses Golola. Uganda Tourism Board CEO Ms. Lilly Ajarova was one of the few participants to trek all the way to the summit of Margherita Peak.

In supporting the expedition, UNDP sought to showcase the investment opportunities of mountain destinations and to provide an overview of successful business models, innovation and the impact of climate change. The expedition also complemented the efforts of the Government of Uganda and the private sector to build an inclusive, sustainable and resilient tourism industry.

Mr. Cheptegei acknowledged the beauty of Mountain Rwenzori and offered to become a goodwill ambassador for the tourism sector.

“The expedition was curated to highlight the need for collective efforts to diversify Uganda’s tourism product range in an innovative manner that meaningfully integrates mountain communities in the tourism value chain whilst protecting natural and cultural resources. We need to build forward better and harness the power of tourism to generate quality jobs for durable growth, reduce poverty and offer incentives for environmental conservation – a triple-win to help Uganda transition towards a more inclusive, professional and resilient economy.”

Ms. Elsie G. Attafuah
Resident Representative
UNDP Uganda

“I am so excited to take part in the challenge. Having me on board was a well thought intention. I can guarantee you that with our support, we can increase the numbers of people hiking Mt. Rwenzori. When I returned from the World Cross Country Challenge, I took off one month to rest and prepare for this hike. I urge other Ugandans to join me.”

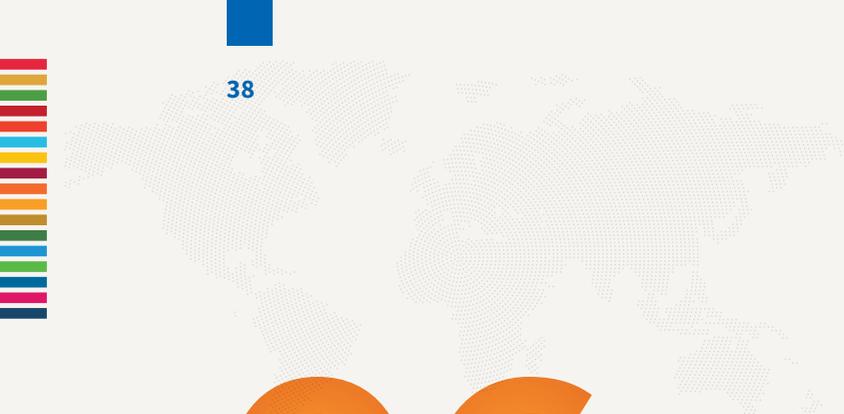
Mr. Joshua Cheptegei
Long-distance runner and 2019 world
champion in the 10,000 m



“

The milestones achieved this year would not have materialized without the support and trusted partnership of the Government and people of Uganda and the dedicated team of #NextGenUNDP Uganda staff members to whom I am most grateful.”

Elsie G. Attafuah, Resident Representative



OE

SOME 2021 PRIORITIES AND AN EYE TO THE FUTURE

2021 is a historic year for UNDP Uganda. It marks the start of the implementation of UNDP's new country programme for Uganda (2021–2025) anchored on long-term solutions to Uganda's development challenges. The Programme is aligned to and supports national efforts to realize Uganda's Third National Development Plan (NDP III) 2020–2025, and Uganda's long-term Vision 2040. It is also aligned to the United Nations Sustainable Development Cooperation Framework (UNSDCF) for Uganda 2021–2025 which articulates the United Nations' collective response to support the Government of Uganda in addressing national priorities and gaps in their pathway toward meeting the Sustainable Development Goals (SDGs). This alignment will enable UNDP to contribute to national development efforts and to the achievement of the 2030 Agenda and its 17 SDGs.

Our track record in offering development solutions provides us with invaluable experience and proven policy expertise to contribute to the realization of these global goals.

The pursuit of SDGs will remain our overarching goal as we support the Government to achieve sustainable development, create opportunities for empowerment, protect the environment, minimize natural and man-made disasters, build strategic partnerships and improve the quality of life for all citizens.

Our development offer is detailed in the 2021–2025 Country Programme for Uganda focusing on three interlinked and mutually reinforcing development results, earmarked as: transformational and inclusive governance; inclusive and sustainable growth, and; sustainable management of natural resources and resilient development, in line with the UNSDCF and NDP III. Under these three, five programmatic offers will be supported:



Governance and Peace Programme

This programme offer will seek to strengthen the governance system in the public and private sectors as a backbone for delivering economic transformation and inclusive growth. Focus will be on strengthening public sector management, enhancing accountability and transparency, promoting e-governance, promoting rule of law and human rights, boosting cross-border and community resilience, and gender equality and women empowerment.



Nature, Climate, Energy and Resilience Programme

This programme offer supports the implementation of mitigation and adaptation measures, mobilization of climate finance, enhancement of nature-based solutions and resilient food systems, sustainable access to clean and renewable energy, and the management of wastes and risks associated with disaster.



Digitalization, Innovation and Smart Cities Programme

This programme offer promotes innovation in development practice, smart cities and sustainable urbanization and accelerates digitalization in the public and private sector.



Structural Economic Transformation and Inclusive Growth Programme

This programme offer entails transformative nature-based solutions; inclusive business models; improved livelihoods; private sector and local economic development; promoting integrated value chains in agriculture, tourism and mineral sectors; youth and women economic empowerment; innovative financing and oil for development.



SDG Integration and Acceleration Programme

This programme offer seeks to strengthen the capacity for development planning, integrated national financing, localization of SDGs, policy and nurturing strategic partnerships as well as South-South and Triangular Cooperation.



1 Her Royal Highness the Nnabagereka, (Queen) of Buganda Kingdom Sylvia Nagginda Luswata during the UNDP CPD consultation process.

2 UNDP and KOICA staff participate in a monitoring visit to cash-for-work sites.

3 SSheila Ngatia, Deputy Resident Representative, inspects briquettes, a biomass fuel used as an alternative to charcoal.

4 Staff from Ecoplastile, a Youth4Business grantee, process plastic waste for production into alternative timbers for manufacturing.

5 UNDP staff monitor road paving progress as part of cash-for-work activities in partnership with KOICA.

6 CEDOVIP, one of UNDP's Implementing Partners under the Spotlight Initiative, during a sensitization session on response and prevention of gender-based violence with community stakeholders in Ukusijoni.



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7 Lilly Ajarova, CEO Uganda Tourism Board, and champion kickboxer Moses Golola summit Margherita Peak in partnership with UNDP.

8 Batwa youth receive vocational training through Bwindi Mgahinga Conservation Trust and UNDP's Youth4Business Facility.

9 Elsie Attafuah, Resident Representative, unveils the Human Development Report 2020.

10 & 11 UNDP Resident Representative Ms. Elsie Attafuah led a UNDP team for a meeting with the King of Tooro Kingdom, His Majesty Oyo Nyimba Kabamba Iguru, to discuss partnership with the kingdom on how to accelerate Sustainable Development Goals (SDGS) on the youth; youth, employment, tourism development, climate action, agriculture, refugees and institutional development. Ms. Attafuah was later given a pet name (empaako), Akiiki, as a way of initiating her to the Tooro kingdom culture

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