

Annex 6

UNDP Strategic Plan 2018 - 2021

Anchored in the 2030 Agenda for Sustainable Development and committed to the principles of universality, equality and leaving no one behind, the UNDP vision for the Strategic Plan, 2018-2021 helps countries achieve sustainable development by eradicating poverty in all its forms and dimensions, accelerating structural transformations for sustainable development and building resilience to crises and shocks.

This Strategic Plan sets out a vision for the evolution of UNDP, responding to a changing development landscape and the evolving needs of our partners. Building on our experience, it describes how we support countries to achieve the 2030 Agenda and the Sustainable Development Goals and related agreements. The plan reinforces our commitment to working in partnership with Governments, civil society and the private sector, as a catalyst and facilitator of support from the United Nations System.

The Strategic Plan describes how UNDP adapts to the range of country contexts, framed through:

- (a) The three broad development settings to which our approach responds;
- (b) A series of signature solutions that define the core work of UNDP;
- (c) The two platforms through which we will deliver our work;
 - (i) **Country support platforms** for the Sustainable Development Goals;
 - (ii) A global development **advisory and implementation services platform**;
- (d) An improved business model to underpin our efforts.

The Strategic Plan answers two questions: (a) what we want UNDP to be; and (b) what we want to achieve.

By 2021, we want UNDP to:

- (a) Strengthen its relevance as a **trusted partner** in a complex and evolving development landscape, strongly committed to its mandate to eradicate poverty;
- (b) Be more nimble, **innovative** and enterprising – a thought leader that succeeds in taking and managing risks;
- (c) Be more **effective and efficient** in utilizing resources to deliver results.

By 2021, we want to catalyse tangible progress on:

- (a) **Eradicating poverty** in all its forms and dimensions, and keeping people out of poverty;
- (b) Accelerating structural transformations for **sustainable development**, especially through innovative solutions that have multiplier effects across the Sustainable Development Goals;
- (c) **Building resilience** to crises and shocks, in order to safeguard development gains.

The Strategic Plan outlines our trajectory, working with the United Nations development system to respond to emergent country needs. It proposes a bold transformation for UNDP because the Sustainable Development Goals are bold – and because we believe that UNDP can achieve this ambition building on our decades of experience, deep country partnerships and the dedicated, professional and innovative people who are our greatest asset.

UNDP Strategic Plan

The Strategic Plan 2018-2021 sets out the **direction for a new UNDP**, optimized to help countries achieve the 2030 Agenda for Sustainable Development.

Building on Strengths

We're building on **our strengths and expertise**, country relationships and presence on the ground in more than 170 countries and territories.

Bolder Innovation

UNDP is evolving to become **more innovative and efficient** and to respond effectively to the new and emerging needs of Member States and UN Agencies.

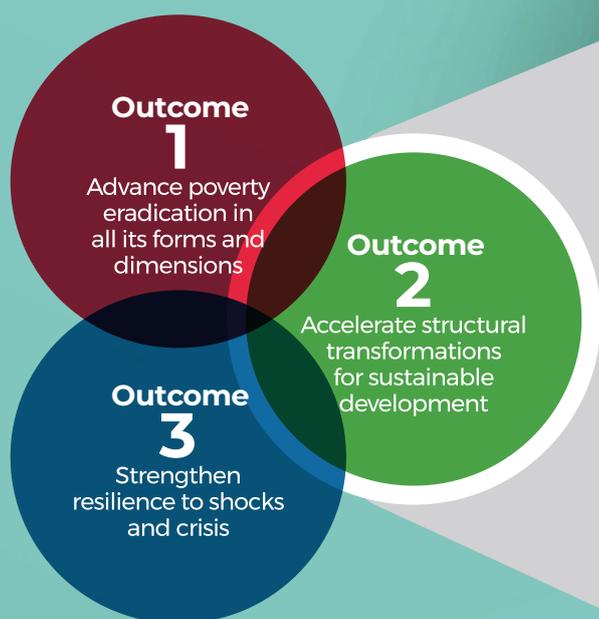
Closer Partnerships

The Plan commits us to **working closer with partners**; adding value to the work of the UN family is fundamental to UNDP's mission.

Stronger Results

With an improved business model making us **more effective, transparent and accountable**, we can deliver stronger results for those we serve.

For more info on our Strategic Plan 2018-2021:



Signature solutions under all outcomes.

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| <p>1 Keeping people out of poverty</p> <p>2 Strengthen effective, inclusive and accountable governance</p> <p>3 Enhance national prevention and recovery capacities for resilient societies</p> | <p>4 Promote nature-based solutions for a sustainable planet</p> <p>5 Close the energy gap</p> <p>6 Strengthen gender equality and the empowerment of women and girls</p> |
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- 1.1.1** Capacities developed across the whole of government to integrate the 2030 Agenda, the Paris Agreement and other international agreements in development plans and budgets, and to analyse progress towards the SDGs, using innovative and data-driven solutions
- 1.1.2** Marginalized groups, particularly the poor, women, people with disabilities and displaced are empowered to gain universal access to basic services and financial and non-financial assets to build productive capacities and benefit from sustainable livelihoods and jobs
- 1.2.1** Capacities at national and sub-national levels strengthened to promote inclusive local economic development and deliver basic services including HIV and related services.
- 1.2.2** Enabling environment strengthened to expand public and private financing for the achievement of the SDGs
- 1.2.3** Institutions and systems enabled to address awareness, prevention and enforcement of anti-corruption measures to maximize availability of resources for poverty eradication
- 1.3.1** National capacities and evidence-based assessment and planning tools enable gender-responsive and risk-informed development investments, including for response to and recovery from crisis
- 1.4.1** Solutions scaled up for sustainable management of natural resources, including sustainable commodities and green and inclusive value chains
- 1.5.1** Solutions adopted to achieve universal access to clean, affordable and sustainable energy
- 1.6.1** Country-led measures accelerated to advance gender equality and women's empowerment
- 1.6.2** Measures in place and implemented across sectors to prevent and respond to Sexual and Gender-Based Violence (SGBV)

Outcome 2
Accelerate structural transformations for sustainable development

Outcome 3
Strengthen resilience to shocks and crisis

- 2.1.1 Low emission and climate resilient objectives addressed in national, sub-national and sectoral development plans and policies to promote economic diversification and green growth
- 2.1.2 Capacities developed for progressive expansion of inclusive social protection systems
- 2.2.1 Use of digital technologies and big data enabled for improved public services and other government functions
- 2.2.2 Constitution-making, electoral and parliamentary processes and institutions strengthened to promote inclusion, transparency and accountability
- 2.2.3 Capacities, functions and financing of rule of law and national human rights institutions and systems strengthened to expand access to justice and combat discrimination, with a focus on women and other marginalized groups
- 2.3.1 Data and risk-informed policies, plans, systems and financing incorporate integrated and gender-responsive solutions to reduce disaster risks, enable climate change adaptation and mitigation, and prevent risk of conflict
- 2.4.1 Gender-responsive legal and regulatory frameworks, policies and institutions strengthened, and solutions adopted, to address conservation, sustainable use and equitable benefit sharing of natural resources, in line with international conventions and national legislation
- 2.5.1 Solutions developed, financed and applied at scale for energy efficiency and transformation to clean energy and zero-carbon development, for poverty eradication and structural transformation
- 2.6.1 Capacities strengthened to raise awareness on and undertake legal, policy and institutional reforms to fight structural barriers to women's empowerment

- 3.1.1 Core government functions and inclusive basic services restored post-crisis for stabilisation, durable solutions to displacement and return to sustainable development pathways within the framework of national policies and priorities
- 3.2.1 National capacities strengthened for reintegration, reconciliation, peaceful management of conflict and prevention of violent extremism in response to national policies and priorities
- 3.2.2 National and local systems enabled and communities empowered to ensure the restoration of justice institutions, redress mechanisms and community security
- 3.3.1 Evidence-based assessment and planning tools and mechanisms applied to enable implementation of gender-sensitive and risk-informed prevention and preparedness to limit the impact of natural hazards and pandemics and promote peaceful, just and inclusive societies
- 3.3.2 Gender-responsive and risk-informed mechanism supported to build consensus, improve social dialogue and promote peaceful, just and inclusive societies
- 3.4.1 Innovative nature-based and gender-responsive solutions developed, financed and applied for sustainable recovery
- 3.5.1 Energy access re-established for crisis-affected populations, with a focus on gender-sensitive, risk-informed and sustainable recovery
- 3.6.1 Women's leadership and participation ensured in crisis prevention and recovery planning and action