

Civilian Policing Project



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PROJECT:
Civilian Policing Project

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Governance and Rule of Law

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CONTEXTUAL ANALYSIS

FEDERAL LEVEL

Much of the second quarter FL had a heightened security situation which did not allow us to leave MIA to visit SPF sites as often as we would like. Also, the Minister of National Security was appointed as a presidential adviser leaving a vacuum of leadership within MNS and there were constant rumors and news stories that the SPF Commissioner would lose his position. Even with setbacks, we were able to meet with the partners on a regular basis, deliver equipment, training and guidance. A TOT course was delivered to the SPF through a partnership with UN Human Rights, AMISOM and the UN Police section team teaching the course. A new Strategic planning team of diaspora was formed within the SPF including the positions of Head of Unit; Deputy Head of Unit; Planning & Project Manager; Civilian Participatory Assessment Manager; Community & Public Relations Adviser; Communications Adviser; SPF Police Adviser to Head of Unit; and Civilian Accountant to assist the SPF in their goals.

PUNTLAND

During the reporting period UNDP made significant progress towards building and completion of police infrastructure in Puntland. On the 3rd April 2014, UNDP handed over the Garowe Model Police Station (MPS) to Puntland Police Force, which also included the rehabilitation and equipping of the MPS. H.E. Puntland Vice President Mr. Abdihakim Abdullahi Amey and Deputy Country Director Mr. David Akopyan attended the handover ceremony. The project envisages that newly trained recruits will work alongside women police officers from the newly built MPS. Sadly on the 7th April 2014 the UNODC lost two members of staff who were killed in Galkayo airport en-route to Bossaso. The CPP has recruited a Project Officer who joined the team on the 1st June 2014.

SOMALILAND

In Somaliland, the reporting period was calm and stable, no major incidents reported. However, a political conflict among members of ruling party was observed. The conflict emanates from the declaration of intent to contest the 2015 Somaliland presidential elections by the party chairman Muse Bihi, a direct challenge to sitting president Ahmed Mahmud Silanyo who is willing to stand the second term of president since the party's constitution has allowed. This was stated by the chairman of house of elders-Guurti while a press briefing in his Hargeisa offices revealing that the Guurti committee established to reconcile power disputes in the ruling Kulmiye party. This has indirectly affected the implementation of the project activities as most of government officials included Minister of Interior and police commissioner because they were very busy on negotiation and settlement of this political dispute that arose within ruling party.

RESULTS

SL	Indicator	2.4.1.1 Number of police officers trained and carrying-out duties in accordance with human rights and with mediation capacities	G
	Result	30 selected Police Officers commenced their two years Diploma and Degree scholarship program in University of Hargeisa on criminal studies, leadership, police procedures and law including HR aspect of it.	
	Comment	Out of 30 scholarships, 09 were awarded to the selected women police officers.	
PL	Indicator	2.4.1.1 Number of police officers trained and carrying-out duties in accordance with human rights and with mediation capacities	G
	Result	5 PLPF female officers participated "Use of force" training focusing on Human Rights aspects while police using force	
	Comment	The training was conducted in partnership with UNODC Puntland by their international security specialists.	
FL	Indicator	2.4.1.1 Number of police officers trained and carrying-out duties in accordance with human rights and with mediation capacities	G
	Result	25 SPF Police Officers, including 14 female officers, attended a Training of Trainers session on Human Rights.	
	Comment	This training was a collaborative effort between UN Police Section; AMISOM and UNSOM Human Rights.	
SL	Indicator	(B&I) The 5 year police strategic development plan with 2 year implementation plan is developed.	Y
	Result	The selection process of hiring an international expert is completed and expected to be on board soon.	
	Comment	This plan will be developed with close collaboration with Police Reform Programme of the Adams Smith International, UNODC and other actors working in the police development and under the leadership of MOI and the Police Commissioner. Project has being discussing with all above partners.	
SL	Indicator	(B&I) Functional Review is conducted and recommendations are made to establish effective command and control and to smooth HQ function for better delivery	Y
	Result	The selection process of selecting an expert is finalized. Expert is expected to be on board soon.	
	Comment	This activity will be conducted very closely with the ongoing functional review of the MOI supported by SIDP. The roles of the MOI on police delivery and oversights needs to be aliened with the PHQ functions.	
SL	Indicator	(B&I) Model Police Station Training is delivered as planed and the Model Police Station is commissioned with a effective management plan ,trained police personnel including women officers and also with needed equipment.	Y
	Result	The international expert has commenced his consultations with all stake holders to develop a need assessment and training plan with the management plan. Police Commissioner has selected 140 male and female officers.	
	Comment	The activity will be closely delivered with other police development partners. The training will be conducted after the ramadan.	
SL	Indicator	(B&I) Training of Trainers course is delivered by an International Expert to enhance their trainer skills/teaching methods and capacity to develop training modules and training plans	Y
	Result	The selection process of selecting an expert is completed. Contract will be awarded soon.	
	Comment	This activity will be closely conducted with UNODC, ASI and other partners to ensure all capacity building activities for somaliland are coordinated.	

RESULTS

SL	Indicator	(B&I) Comprehensive road safety and traffic management plan is developed with an action plan	Y
	Result	The selection process to hire an expert to support Police Commissioner and MOI is completed.	
	Comment	The activity will be coordinated with all government stake holders who are entrusted with various roles of road safety and traffic management.	
SL	Indicator	(B&I) The minimum transport is provided. 1X 30 seater bus, 5X double cabs, 10 X Motorcycles for the police are delivered.	Y
	Result	The procurement process has been started and order has been placed.	
	Comment	It is expected to be delivered in next quarter.	
PL	Indicator	(CPTF; Denmark) Model Police stations (MPS) are constructed according to plan	G
	Result	Garowe Model Police Station is handed over to the PLPF and fully functional. Rehabilitation of CID office in Bossaso has been completed.	
	Comment	The Project supports MPS construction, building community oriented police facility which can be easily accessed by vulnerable groups at risk.	
PL	Indicator	(CPTF; Denmark) Model Police stations (MPS) are constructed according to plan	Y
	Result	Rehabilitation and construction of Bossaso and Bandar Beyla MPS in progress. Procurement process for construction of Galkayo, Jeriban, Eyl, Badey, Garad and Gardo Model Police infrastructures has been initiated	
	Comment	Inception of the construction works is tentatively scheduled for end of September 2014.	
PL	Indicator	(CPTF; Denmark) List of furniture, IT and communication equipment for Model Police Stations (MPS) received and deployed.	G
	Result	IT, communication equipment and furniture was procured for Bossaso MPS/CID office and handed over to the counterpart	
	Comment	The furniture and IT equipment was assembled and set as per floor plan prior to handover.	
PL	Indicator	(Denmark) Armo Police Academy is receiving training and mentoring support from a regional partner.	Y
	Result	Puntland Ministry of Security has been assisted by the Project to finalize TOR for Djibouti TOT specialists	
	Comment	The assessment and training programme should be commenced by September 2014	
PL	Indicator	(Denmark) Number of PL police equipped with Somali Federal standard uniform	Y
	Result	Funds for procurement of the uniform have been allocated. Recruitment of an international consultant for the uniform standardization is in progress	
	Comment	Recent efforts by the UN and the international donor communities have seen a dedicated effort to secure and harmonize a one uniform standard for the PLPF and the SPF	

RESULTS

PL	Indicator	(CPTF) Record-keeping system for Human Resources, Finance and Logistics departments of the PLPF HQ designed and implemented	Y
	Result	An IC contract has been prepared.	
	Comment	The IC is expected to report on 1st July	
PL	Indicator	(Denmark) Number of police units with improved knowledge of community policing	Y
	Result	Recruitment of international consultants to support various PL Community Policing activity including assessment and development of an integrated approach in policing is in progress.	
	Comment	Deployment of IC specialists is expected to be delayed	
PL	Indicator	(B&I) Number of Puntland police personnel registered with bio metric Database	Y
	Result	Procurement of registration system has been finalized.	
	Comment	The system conforms to the all requirements and was previously tested in Somalia. Beginning of the registration is anticipated in September 2014	
FL	Indicator	GoJ: # of Officers are paid stipends for four months based on pre-determined scales.	G
	Result	Stipends are being paid to 5,205 FL officers through Japanese funds.	
	Comment	The funds are being managed through a Stipends Monitoring Committee which includes, Central Bank of Somalia, Somali Police Force, Min of Finance, Min of National Security, Min of Interior and the PM's office.	
FL	Indicator	GoJ: Separated officers are removed from the stipend list in a timely manner	G
	Result	Separated officers have been removed in a timely fashion until the 21st round.	
	Comment	New Commissioner and his Command staff were unfamiliar with the stipends list process and therefore, the separated officers will be removed in the next 23rd round.	
FL	Indicator	GoJ: Trained and certified new officers are placed on the stipends list in a timely manner	G
	Result	There have been no new officers during this reporting period.	
	Comment		
FL	Indicator	(Japan) SPF Officers are paid stipends for four months based on pre-determined scales.	R
	Result	Stipends were not paid during this quarter.	
	Comment	the funds were not released in time to make the payment in this quarter but they were paid in the days immediately following this quarter.	

RESULTS

FL	Indicator	(B&I) Radio and print media campaign to promote community policing in the south, central, Jubba and PL areas.	Y
	Result	Is delayed but is part of the LOA of support to the SPF.	
	Comment	Will be conducted by the SPT under an LOA.	
FL	Indicator	(B&I) Enhance VIP Protection judicial staff integrating current practices with newly developed and approved recommendations.	Y
	Result	25 SPF officers have received training in close protection to assist with the protection of judicial staff.	
	Comment	Plans are underway to provide short, medium and longer term measures.	
FL	Indicator	(B&I) Specialized TOT for SPF Trainers on investigating Gender Based crimes and supporting station level training at the academy in Mogadishu or at regional stations.	Y
	Result	The first phase of this training, a ToT on Human rights, was conducted this quarter.	
	Comment	AMISOM, UNICEF and the UN Police Section are partnering on this process.	
FL	Indicator	(B&I) Funding for 8 Strategic Planning Team members at \$5,000 each per month	R
	Result	Stipends were not paid during this quarter	
	Comment	On-going negotiations over the amount of monthly stipends to be paid, whether based on approved FGS salary scales or the flat \$5000 per month slowed this payment.	
FL	Indicator	(B&I) Biometric registration and production of biometric identification cards conducted in Mogadishu and areas outside Mogadishu.	G
	Result	We are on track for completing Beadiir and starting outside areas.t.	
	Comment	The outer areas will be completed in 3rd & 4th quarters	
FL	Indicator	(Japan) Provide basic two week training to Somali Professional Standards Unit	G
	Result	Curriculum has been developed and dates set for training.	
	Comment	UN Police section is partnering with AMISOM and EUCAP-Nestor to bring this training to the police in the third quarter.	
FL	Indicator	(Japan) Provide training in basic post-academy field training supervision and support for experienced officers who have completed the training to provide four months of new officer training for newly recovered and selected areas	Y
	Result	AMISOM and the SPF are teaming to provide this training.	
	Comment	There are talks of a new Commissioner coming on board. If this happens we hope that this will still be a priority and be supported.	

RESULTS

FL	Indicator	(Japan) Provide training to 888 emergency line operators	Y
	Result	This training has been set as a priority by the Commissioner and we are partnering with AMISOM to provide it.	
	Comment	The curriculum has been developed and now a date must be set.	
FL	Indicator	(Japan) Provide training to new commanders for newly recovered and selected areas for new police deployment	Y
	Result	SPF is partnering with AMISOM and UNDP to provide this funded training. Curriculum development is ongoing and the training will take place at the Mogadishu Police Academy.	
	Comment	With rumours of a new Commissioner, we hope that this will still be a priority if we get a new Commissioner.	
FL	Indicator	(Norway) Provision of barriers/safety systems around/in police stations/HQs	G
	Result	This is contained within the LOA for the SPF and they have prioritized the placement and usage of these funds.	
	Comment	The LOA should be finalized and in place in the third quarter.	
FL	Indicator	(Japan) Provide furniture, office supplies and IT equipment to Commissioner appointed Professional Standards Unit	G
	Result	Selection of these items have been done collaboratively with the SPF. Furniture has been delivered and site visits have shown that it is being utilized.	
	Comment	These items will be delivered in the third quarter.	
FL	Indicator	(Japan) Establish 888 Emergency Centre	Y
	Result	The Strategic Planning Team and the Communications division of the police are preparing technical specifications for the needs of this department. Site visits have shown that this is an important and well utilized department.	
	Comment	Some of the specialized equipment is waiting for the SPF to provide the technical specifications of the equipment they need.	
FL	Indicator	(Japan) Furniture and IT Equipment for Baidoa Police	G
	Result	These items were selected collaboratively with the Ministry and this equipment is being shipped from Mombasa, Kenya and due to arrive soon in Mogadishu.	
	Comment	Will be delivered in the third quarter.	
FL	Indicator	(JAPAN) SPT working with HRTFG and MINS develop replacement for PAC to provide civilian oversight of police	Y
	Result	This is contained in the deliverables of the Strategic Planning Team LOA. They are currently working with members of the former PAC and the Ministry to reform a new group.	
	Comment	Should be delivered by the SPT in the third quarter.	

RESULTS

ALL	Indicator	SP 3.5.3.A.1.1: Existence of a funded, dedicated capacity within policing (or gendarmerie) for preventing and responding to Sexual and Gender Based Violence (SGBV) against women and girls (e.g. Family Protection Units;	G
	Result	Both SL and PL have dedicated Women and Children's desk meant to offer support and aid to victims of these crimes. FL is in the process of rolling out their own model of this concept as funded by UNICEF.	
	Comment	PL offers ongoing training in this area to the PLPF and at the FL a TOT on SGBV, Child Welfare and Preventing Delinquency is to be carried out in the next quarter	
ALL	Indicator	SP 3.5.3.A.2.1: Number of women in the operational units of the police force	Y
	Result	Women make up approximately 8% of the Somali Police Force, i.e. 920 out of approx. 11,000 personnel.	
	Comment	The Somali Police Force, PPF and somaliland Police Force are making great strides in the recruitment of not only female candidates but also minority clan candidates for police officer positions.	
ALL	Indicator	SP 3.5.3.B.1: Existence of community-oriented policing services	Y
	Result	Currently Community Oriented Policing Departments exist in all three regions. However due to the conflict and security issues the services are not being provided yet.	
	Comment	Both Puntland Police force and the Federal level police force have presented project documents and budget proposals for community oriented policing servicing for late 2014-2015.	
ALL	Indicator	SP 4.2.1.A.1.1: Existence of a comprehensive definition of Sexual and Gender Based Violence (SGBV)	G
	Result	Yes. There are definitions of SGBV in both traditional and criminal law.	
	Comment	Each of the areas has laws relating to SGBV but often traditional law is still enforced by the elders in SGBV cases.	
ALL	Indicator	SP 4.2.1.A.1.4: Existence of specific duties to prevent and address SGBV imposed on the police and state, including to provide victim services, along with a monitoring mechanism	Y
	Result	Yes. Both SL and PL have dedicated Women and Children's desk meant to offer support and aid to victims of these crimes. FL is in the process of rolling out their own model of this concept as funded by UNICEF.	
	Comment	All training courses targeting police force include both prevention, investigation and victim advocacy in the curricula.	
ALL	Indicator	CPD 2.3.3.2 Key duty bearers have knowledge of human rights principles and their responsibilities to protect rights holders.	G
	Result	Basic training for all new inductees requires police to complete Human Rights based training for police services.	
	Comment	Selected members of the Somali Police Force have received Training of Trainers in Human Rights Based Policing in order to carry out in service training for all levels of SPF.	
ALL	Indicator	SC 2.1.2 Improved command, control and communication of security organizations in support of recovered areas established, as directed by the district and regional committees	Y
	Result	Communication between all stations and regional Head Quarters in the Newly Recovered areas with pre-existing police presence has been established. Delegation of authority and horizontal communication between security agencies is still lacking.	
	Comment	UNDP is undertaking training of Command level staff and field training officers who will recruit, vet and train local Community Security Officers in NRAs as they become stable.	

RESULTS

ALL	Indicator	SC 2.1.4 Legal and institutional frameworks reviewed and updated for oversight, fiduciary and operational accountability, to ensure regulated, effective and disciplined security institutions	Y
	Result	Under Oversight, the project is training a Police Internal Affairs Unit to investigate allegations of police wrong-doing. In addition, there is a community Oversight body to be formed in 2014.	
	Comment	In addition, there is a community Oversight body to be formed in 2014.	
ALL	Indicator	SP 3.5.1.A.1.3: Existence of an independent body addressing complaints against the police (accountability)	Y
	Result	There currently is no formal, external oversight body in any of the locations but it is currently being worked on.	
	Comment	The Community Civilian Oversight body is being formulated by the Strategic Planning team in the Minister of National Security for the Federal Government of Somalia.	
ALL	Indicator	CPD 2.3.3.1 Level of progress on establishing human rights institutions, safeguards, and oversight arrangements with a focus on enhancing women's security	Y
	Result	All areas have formed some sort of internal oversight organizations but currently are establishing external oversight as well.	
	Comment		
ALL	Indicator	SP 4.2.2.A.1.1: Existence of new and strengthened police services to prevent and address SGBV	Y
	Result	Both SL and PL have dedicated Women and Children's desk meant to offer support and aid to victims of these crimes. In FL UNDP is in the process of rolling out their own model of this concept alongside UNICEF.	
	Comment	The mechanisms in SL and PL were developed two years ago and are continuously being strengthened through lessons learned. FL is a new mechanism being developed.	
ALL	Indicator	SC 2.1.1. Mechanisms to pay, train, equip and sustain the police and military established	Y
	Result	In FL, UNDP has been responsible for the payment of stipends for several years through an established mechanism. UNDP has also been working with national counterparts to strengthen the training capacities of the police force in the regions.	
	Comment	UNDP has also been instrumental in supplying vehicles, uniforms and other needed equipment to the Somali Police Force and the Ministry of National Security.	
PL	Indicator	# of CID forensic personnel trained and qualified for service	Y
	Result	15 (3 female) SPF/PLPF officers have been selected to undergo international forensic trainings e.g. Fingerprint analysis, Ballistics and Ballistic expertise	
	Comment	This 3-months training will take place in Russia at Moscow University of the Interior Ministry. Project will facilitate travel and DSA expenses.	

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ACTIVITY HIGHLIGHTS

FEDERAL LEVEL

Assessments were done on the refurbishment needs of the CID as well as the procurement of furniture and IT equipment for the new Min of National Security. The biometric registration of nearly 90% of the SPF police officers has been done. The first phase of the SGBV investigation ToT was completed with assistance from UNSOM HR, AMISOM Police & UN Police Section. This first phase on ToT on Human Rights & the police was well received. There were visits to police in Kismayo; Belet Weyne; Baidoa and places that had previously been difficult to reach. The Police Working Group met under the leadership of the SPF and MNS. A SPF standard Uniform was showcased at the PWG. A new 8 person Strategic Planning Team was formed within the SPF.

PUNTLAND

Completion of Model Police Stations in Garowe has been a significant step towards ensuring that the Women, girls, men and boys of PL are represented with community oriented policing and able to report crime. Most importantly police in these areas are now able to detect and deter crime with assistance of people they serve. PL Reform Security Sector Committee, with support of the Civilian Police Project, are working on strategy implementation ensuring PL's 5 Year Development Plan's objectives are achieved. PL and the Federal police are working together on agreements to a one uniform policy so police are easily recognizable. Events include the rehab and equipping of the MPS attended by PL VP & UNDP Asst Country Director Akopyan at a Garowe handover ceremony.

SOMALILAND

In this quarter, good progress was made in relation to launching a police scholarship programme at the University of Hargeisa. Thirty Police Officers have started their studies at the University studying criminal science. Some of them enrolled in a full degree of law. Out of 30, 9 are women police officers who will develop their professional skills to advance their career in police services as future women police leaders and managers.

Also, SL CPP has successfully delivered all furniture for two newly constructed model police stations. In addition to this Police Training Expert, who will develop the Model Police Station Management training package as well as TOT for Mandheera Trainers, has commenced his work.

PARTNERSHIPS

PL Development and Resource Centre (PDRC) has yet again played a vital role in contributing positively towards the training and capacity building of the PLPF. MCGA has been drafted and submitted to PDRC. PDRC has yet again played an integral part in contributing positively towards the training and capacity building of the police force and helped deliver two workshops on community oriented policing. Danish Demining Group is keen to learn about the best practice model particularly the completion of the MPS. The project is also eager to establish new links with civil society who would be at the forefront in ensuring that PLPF would be able to address issues of human rights abuses & rights of the individual as enshrined in the constitution of PL and Somalia.

In Somaliland significant progress has been made by taking initial steps to establish police technical working group under the Government sector working group. This will be the forum for all police developmental actors to collaborate & coordinate more closely. This proposal was sanctioned at the last GS working group.

In FL, UNDP continues to partner with UNSOM and UNPOL to provide a "one-stop-shop" for the SPF and their needs. The SPT has become more active and we have started assisting them in project planning. UNOPS and UNHR have become important allies in training and infrastructure development within the SPF. Future partners include EUCAP-Nestor and Unicef for training.

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PEACE AND CONFLICT

in SL the biggest barrier to progress was the armed conflict between SL army and Khatuumo state militias regarding control over of Taleeh District in Sool region. The UK ambassador, USA and EU met at Kenya embassies and urged SL and PL authorities to stop the violence and asked them to settle their disputes in peaceful manner. Plus the Minister of Interior held two big peace dialogue conferences at Borama and Buroa. These meetings were attended by most of SL traditional elders and discussed the inter-clan conflicts as well as the social integration of the community.

In PL there are ongoing disputes between PL and SL precipitated by the perceived invasion of SL forces in the disputed Sool region. The tension has been triggered by the possibility of oil discovery in the disputed region.

At the Federal level security concerns continue within the region including attacks against the UN and government officials. The CPP has devised and submitted a Diplomatic Corps program to assist.

GENDER

UNODC provided training for female custodial officers in PL. The Norwegian Experts conducted this training at Prison Academy in Garowe. As per agreements between UNODC& UNDP PL CPP, 5 female officers from PLPF took part in "Use of Force" training. The female officers participated & received training relevant to policing and general security. In SL, 30 police officers have commenced two years scholarship programme, is intended to strength their capacity was officially launched by UNDP, civilian project in collaboration with University of Hargeisa. Out of this number, 9 are women officers who will benefit from this educational opportunity. It is expected that the number of women officers that will be eligible for mid and top management posts is increased. At the FL the SPF appointed an 8 person Strategic Planning Team team including a female Lieutenant-Colonel who is appointed to head up Community Oriented Policing unit in the SPT.

UPCOMING QUARTER

In PL, the aim is to finish the Model Police Stations in the other areas of PL. Two weeks training for CID and prosecutors on organized crime as well as piracy to be conducted. A curriculum in line with FL training capacity will be supported and improved. PLPF registration using bio metric database shall support on-going Government security sector reform.

In SL, the upcoming quarter the project is planning support in the following areas: deliver training for Model Police Station personnel, provide training on SGBV, provide TOT training for Mandeera Trainers, develop road safety action plan, and develop five years National Police Strategy Plan.

At the FL the UN Police section will be partnering with UNICEF, AMISOM, EUCAP-Nestor to provide trainings in SGBV Investigation and Professional Standards investigations. We plan to partner with UNOPs on assessments of various RoL structures to find what can be done for improvements as well as full implementation of the rest of the B&I Plan.

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REFLECTIONS / LESSONS

In PL, work on gender issues is still in its infancy stage, such as exploring solutions to Sexual and Gender Based Violence (SGBV) problems. Somali society has the mechanism in place to address this issue, however, victims lives can be impacted on reporting SGBV. It is incumbent upon the delivery partners to employ more women police who may work at Community Policing as well as advocating for women lawyers and judges. Training for women needs to be more robust in the future as there is a growing need for it. The training should evolve particularly on SGBV considering cultural aspects especially when a victim is reporting SGBV and the stigma associated with it. It is imperative that women officers are better trained and given promotional opportunities for their development and more importantly retention thus raising trust and confidence in the police force. The importance of getting the right delivery partners who can deliver the project as some of delivery partners in the Ministry are still lacking the required skill set to perform their respective roles. The need to consider cultural nuances when working on sensitive issues such as gender based violence is imperative as well as understanding the need to have a ‘long continuous conversation’ with our partners as often they prefer oral communication and may take a while to respond in writing.

In SL, the strengthening of SPU monitoring mechanism has paved the way to improve the service of the SPU static guards to all SPU users and brought clarity and accountability for the financial disbursements to SPU. It has enhanced the accountability of all stake holders of the SPU. CPP project is in the process of ensuring that the Protection Unit (SPU) receives their stipends on time in order to avoid any possible withdrawals or misuse. There is a continuing need to improve and implement SPU reforms and improve financial management. The construction of the Police Head Quarters in Somaliland has been cancelled by the donor who will engage another agency for the implementation of the project.

At the Federal Level the SPF has started to take charge of their own priorities through the use of the Strategic Planning Team. This team has the authority of the SPF Commissioner to handle most day to day activities and with the partners. The Commissioner has been the lone voice of the SPF but now there is an eight person administrative and operational support team and throughout this quarter. Each member of thi steam has had their own responsibilities with relationships to the UN Police Section In order to prevent confusion, the SPF SPT has agreed that only two members of the SPT will be the focal points minimizing the number of communication channels.

CUMULATIVE PROJECT FINANCIAL SUMMARY	
APPROVED BUDGET	12,051,128
TOTAL (DISBURSEMENTS + COMMITMENTS)	6,925,379
BALANCE OF FUNDS	4,994,240
% DELIVERY (AGAINST APPROVED BUDGET)	57.47

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LIST OF ACRONYMS USED

A2J:	Access to Justice
CID:	Criminal Investigations Department
CJ:	Chief Justice
CPP:	Civilian Police Project
FGS:	Federal Government of Somalia
GFP:	Global Focal Point
GPS:	Global Positioning System
ID:	Identification
IED:	Improvised Explosive Devices
INGO:	International Non-Governmental Organisations
LOA:	Letter of Agreement
MCGA:	Micro Credit Grant Agreement
MNS:	Ministry of National Security
MOI:	Ministry of Interior
MOJ:	Ministry of Justice
MPS:	Model Police Station
PAC:	Police Advisory Committee
PDP:	Police Development Plan
PHQ:	Police Headquarters
PL:	Puntland
PLPF:	Puntland Police Force
PSG:	Peace-building and State-building Goals
ROL:	Rule of Law
ROLSIG:	Rule of Law and Security Institutions Group
SAP:	Strategic Action Plan
SC:	South Central (Mogadishu)
SGBV:	Sexual and Gender-Based Violence
SIDP:	Somali Institutional Development Project
SPF:	Somali Police Force
SPT:	Strategic Planning team
SPU:	Special Protection Unit
SL:	Somaliland
TOR:	Terms of Reference
TOT:	Training of Trainers
UNCC:	UN Common Compound
UNPOL:	UN Police Officers
UPS:	Uganda Police Service