

25 AUGUST- 6 DECEMBER 2017

STRENGTHENING LOCAL CAPACITY FOR RESILIENCE AND RECOVERY IN LIBYA



OVERALL BACKGROUND

To respond to the many challenges people in Libya are facing, UNDP is helping the local authorities to restore security, essential services and livelihoods opportunities. UNDP works in key communities on the migration routes – from Sebha and Murzuq, to Kufra, and Sabratha, not least Benghazi and Tripoli - engaging municipalities, enhancing stability and community security, advancing municipality socio-economic development and providing income generation opportunities especially for young people. With adequate support, municipalities in Libya can better plan, lead and coordinate efforts at achieving progress where people need it most – basic services, security, and livelihoods.

ANNEXES

ANNEX 1: SABHA MEDICAL SECTOR ASSESSMENT)

ANNEX 2: KUFRA REPORT

ANNEX 3: MATRIX FOR INFRASTRUCTURE WORKS_EUTF_UNDP EXPANDED

ANNEX 4: TATWEER MONTHLY REPORT



OUTPUT 01

ENHANCED LOCAL CAPACITY FOR SERVICE DELIVERY

On 28 August, UNDP signed a one-year agreement with Peaceful Change Initiative (PCI) for a total value of US\$ 579,475.79. PCI has been working during these three months to revive partnerships in all target municipalities, connecting to the established Social Peace Partnerships in Sabratha, Murzuq and Benghazi, and using the Social Peace and Local Development (SPLD) methodology.

The project considered opportunities to build synergies with the Community Management Committee established by IOM under the EU Migration TF and trained by PCI in conflict-management and conflict sensitivity. The project regional coordinators conducted public consultation with heads of departments and key groups, as well as sector needs assessment during September-October (Annex 1: Sabha Medical Sector Assessment).

The municipal authorities and civil society signed a partnership agreement in Kufra, involving Arab and Tebu communities. UNDP regional coordinator joined consultations in Kufra. A detailed report is attached (Annex 2: Kufra).

In addition, civil society organizations in the Municipality of Tripoli Centre invited a mentor trained by PCI in the SPLD methodology to carry out trainings using this method. This training could form the basis of a partnerships in line with the Resilience and Recovery project.

The PCI intervention has completed research for inception analyses and conflict-sensitivity assessments for the target communities in Sabratha, Murzuq, Sabha, Kufra and Benghazi. PCI has completed surveys for Benghazi and Murzuq. These surveys are underway in Kufra and Sabha. A PCI Project Officer travelled to Sabratha on 15 November to attend one of the first meetings of the Social Peace Partnerships since the inter-militia violence of the summer.



10 November- PCI discussions in Sabha Municipal Council to establish a local partnership. Sabha mayor, elder council, security authorities and civil society actors attended the meeting. Participants discussed priorities from Sabha, with particular focus on health sector. Photo: © UNDP



15 October 2017 - Meeting discussing priorities in the municipality of Kufra, key service providers attending. Photo: © UNDP



17 October 17 -Meeting with the newly formed Touboo municipal branch headed by Mr.Abdullah Mardagy to discuss the needs in their areas and to make sure that they are included in the priority list that will be made jointly with the municipality. The meeting took place in Alshorea neighborhood. After the meeting, the participants visit several locations. Photo: © UNDP

OUTPUT 01

Considering the highly sensitive approach of the project and pressure to deliver results on the ground, UNDP engineers and regional coordinators worked in parallel with PCI conflict-sensitive consultations. Most pressing needs were identified for all target localities, except Tripoli, where the project will rely on a more comprehensive needs assessment to be finalized shortly by Aktis within Stabilization Facility project. Further to the needs assessments, local engineers developed all tendering documents, scope of work, bill of quantities, and site verification.

The documents are subsequently submitted for the review of international engineers and after thorough reviews and adjustments, procurement team is involved to prepare the bidding process.

All details are available in the Annex 3: Matrix for Infrastructure Works-EUTF-UNDP expanded.

To date, there are 18 processes related to infrastructure or equipment, at various stages. Renovation of Ganfouda School in Benghazi recently liberated areas is the most advanced process, works to begin shortly.

Considering the high number of projects competing for the attention of international engineers and procurement, UNDP aims to have at least one key priority /infrastructure works started in each target municipality.

Quick wins were also identified. Ambulances will be delivered soon to Kufra and Murzuq municipalities (two Intensive Care Units for each municipality).



Ganfouda school in Benghazi. Photo: © UNDP



Intensive Care Unit ambulance funded by EU, which will be delivered to Kufra. Photo: © UNDP



Intensive Care Unit ambulance funded by EU, which will be delivered to Murzuq. Photo: © UNDP

UNDP Communications Specialist
Hilaria Espin
hilaria.espin@undp.org
Cell: (+216) 53733600

OUTPUT 02

STRENGTHEN COMMUNITY SECURITY

The implementation of this component is highly sensitive, hence is advancing slower than expected. The project developed terms of reference (ToR) in consultations with EUBAM and UNDP rule of law experts, competition was launched end of August. Since no candidates submitted their applications, despite extensions, UNDP had to re-advertise for a week. The only qualified bid exceeds the budget for the entire Rule of Law subcomponent, including the one foreseen for actual capacity building and equipment. As of 5th December, the attempts to negotiate the bid in line with UNDP rules have failed and UNDP will have to relaunch the competition, limiting the intervention to Tripoli.

Work on Model Police Station has advanced. From 16 to 17 October, the project held a workshop in Tunis to establish a road map for Hai Al-Andalus Police Station, which is to become the first 'Model Police Station' (MPS) in Libya. The participants were officers and civilian personnel from the Tripoli Police Directorate and the Ministry of Interior including ranking female police personnel. During the workshop, participants created a Detailed Roll-out Plan (DROP), which after the approval of the MoL, will be used as the basis of planning further activities to activate the pilot model police station.

The workshop was inaugurated by the Hay Al-Andalus Police Station Commander, Mr. Nouri Aldaeiki; H.E Ms. Bettina Muscheidt, EU Ambassador to Libya; UNDP Country Director, Ms. Noura Hamladji; Lieutenant-General Paolo Serra, UNSMIL Senior Military Advisor; and EUBAM Senior Police Adviser, Mr. Robert Nerud; inaugurated the event.

Concerning infrastructure, the deadline to submit proposals to draft the architectural design in a consultative manner with end-user beneficiaries was 27 November. The evaluation process is ongoing.



Participants of the Detailed Roll-Out Plan for Model Police Station workshop including Officers and civilian personnel from the Tripoli Police Directorate and the Ministry of Interior attend the explanations of the trainer. Photo: ©UNDP



EUBAM Senior Police Adviser, Mr. Robert Nerud; UNDP Country Director, Ms. Noura Hamladji; Lieutenant-General Paolo Serra, UNSMIL Senior Military Advisor; Hay Al-Andalus Police Station Commander, Mr. Nouri Aldaeiki; and H.E Ms. Bettina Muscheidt, EU Ambassador to Libya inaugurate the Detailed Roll-Out Plan for Model Police Station Workshop held in Tunis. Photo: ©UNDP

UNDP Project Manager
Doina Munteanu
doina.munteanu@undp.org
Cell: (+216) 27572948

OUTPUT 03

LOCAL ECONOMIC RECOVERY

Within the local economic recovery component, UNDP aims to identify areas of potential economic growth and support economic recovery strategies which will help to stabilize income generation, emergency employment, and the reintegration of migrants, IDPs, and returnees; as well as create sustainable and decent jobs. Tatweer Research led consortium was identified as implementing partner from the project development (page 10 and 14 of the project document/description of action).

Tatweer Research implementation capacity on the ground will be coupled with M&C Saatchi WS ORG. Ltd, civil society organization registered in London. M&C was established as a nonprofit making arm of a larger communication group to provide communications and educational services on a not for profit basis. M&C Saatchi World Services LLP backed this NGO and uses its knowledge and experience to respond to pressing needs in fragile states and developing countries.

The project proposal is well aligned to the description of action signed with the EU.

Tatweer Research established under the Libyan Commercial Law in 2010, and owned by the Libyan Investment Authority and Central Bank of Libya has committed: US\$ 2,166,890 for the implementation of the project. The Project will contribute with US\$ 1,549,520 (or 43% of the total project cost), the responsible party agreement was signed on 29 August 2017. The project budget for this activity for three years is US\$ 3,586,457. The budget for the activity is allocated and in accordance of the UNDP Annual Work Plan for the project.

The implementation of the contract is going according to the plan. Project staff has met in several occasions with Tatweer representatives for coordination.

The latest monthly report is attached (Annex4).



Participants of the Operation Pour attend a class on computer programming at Tatweer Entrepreneurship Campus (TEC), a EU-funded workspace, led by Tatweer Research and implemented by UNDP. Photo: ©UNDP.



Renovation of the TEC co-working space from Tatweer own funds. Photo: ©UNDP

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OUTPUT 03

Key highlights across main outputs are presented below:

- **Entrepreneurs of Libya**

EoL team successfully completed the screening phase of the Libyan ecosystem and identified 160 actors in the ecosystem, 130 of them are startups.

- **TEC Incubator**

In the run-up to the incubator launch, and in parallel with the development of their operational manual, the team launched Operation Pour -a 8-week coding boot-camp for young university students and recent graduates with a passion for computer programming to improve on their coding skills. Operation Pour is designed to graduate skilled computer programs with an entrepreneurial spirit to inspire them to start their own business. Also, seven incubatees were identified, ready to join the incubator once it's launched. Five out of the seven incubatees received a 2-week high-level business training with MIT Enterprise Forum Pan Arab in Beirut, Lebanon.

- **TEC Seed/Impact Fund**

The Impact Fund will support start-ups in an 8-month program. The team working on designing and planning the fund, considers how this impact fund can lay the groundwork for a larger and more sustainable fund in the future. The aim of the fund is to support young start-ups that are mainly under one and a half years old and that it will grow to support the start-ups as they grow and employ more staff.

The team is working on a long-term strategy for a funding scheme that is safe, efficient and functional in the current Libyan situation.

In line with the agreement, Tatweer is advancing with the renovation of the TEC co-working space from its own resources, as a direct contribution to the project as mentioned above. The construction team made progress in the past weeks. TEC Space is scheduled to be finished in mid-January 2018. It will be the workspace of the incubates of TEC and will host community events for entrepreneurs.

BREAKING OUTLINES: ENTREPRENEUR WOMEN IN TECHNOLOGY SECTOR



"In Libya, companies always look for male engineers. In the school and in college, men have more opportunities to develop their interest in technology, so companies believe they will be more capable than us," says Hala Haithm, a university student from Benghazi.

"Now I am putting in practice my knowledge and learning more. I am having the opportunity to improve my coding skills and develop my passion for computer programming," she adds.

These days, Hala is participating in Operation Pour, an 8-week coding boot camp taking place at Tatweer Entrepreneurship Campus (TEC), a space built by Tatweer Research as part of a three-year EU-funded initiative implemented by UNDP.

[Discovery Hala's story>>](#)

OUTPUT 03

Vocational training

UNDP is also exploring the opportunity of engaging IDPs and vulnerable young people from the six target localities in vocational training center. Toyota Libya holds an impressive training center in Misrata, and within Discover Your Talent programs holds two sessions per year with 20 people each. UNDP met with Toyota Libya representatives in several occasions. It was preliminary agreed to expand the corporate social responsibility scheme to include one more session per year with simplified selection criteria and focus on IDPs from project target localities



28 November 2017. Meeting with Toyota Libya in UNDP office on Tripoli. Photo: © Toyota



Project Coordination

The project staff met in several occasions with key national counterpart – Ministry of Local Governance, led by Country Director, Programme Coordinator and Project Manager. Activities under output 2 are closely coordinated with Ministry of Interior, including through the Joint Technical Working Group for Rule of Law and Security Sector, and UNSMIL direct leadership. UNDP will further enhance its coordination with other key ministries relevant for the project implementation.

Regional coordinators and engineers ensure close coordination at field level, with local municipalities, and relevant service-provision departments. In line with the approach of the Trust Fund, UNDP closely coordinates intervention holding regular meetings with IOM, GIZ and lately UNICEF.

On 17 November, [Korea](#) joined the EU-UNDP project contributing with 500,000 USD. The aim is to provide support for improving basic community services.

The 1st project technical board meeting took place on 6th December. The Ministry of Local Governance was represented by the Head of Minister's Office, Head of Municipal Services Department, and Public Relations/Foreign Affairs Advisor), the Head of Operations and Project Manager represented the EU Delegation, as well as Programme Coordinator/Officer in Charge, and Project Manager on behalf of UNDP. The Ministry of Planning was represented as observer and joined via skype/phone.

The project overall implementation approach was discussed in details with particular emphasis on the coordination and implementation of the ground. The multi-year work plan was endorsed in principle.

A workshop was organized for 1.5 days during 20-30 November to build the capacity of the regional coordinators and implementing partners. Rules for implementing EU projects were explained in detail, with particular emphasis on the visibility and communication.

IMPLEMENTATION OF THE VISIBILITY AND COMMUNICATION PLAN

Media Analysis from 1 September to 30 November 2017

MEDIA

The press release about turning the Hai Al-Andalus into a model police station was published by [Scoot.it!](#) and [European Gendarmerie Force](#).

The press release about the agreement with Tatweer Research was published in [Reliefweb](#) and [Libya Business](#).

WEBSITE

In the last three months, 86 people visited the Strengthening Local Capacities for Resilience and Recovery [project webpage](#) at UNDP Libya website.

The press release published in September about the [agreement](#) with Tatweer Research received 298 unique views up to date (30 November 2017). 246 people read the press release about the [workshop](#) aimed to turn the Hai Al-Andalus into a model police station in UNDP Libya website.

Both press releases were also published in UNSMIL website, in [English](#) and [Arabic](#).

FACEBOOK

On Facebook, the post containing the link to the press release about the workshop to turn the Hai Al-Andalus into a Model police station reached 1282 people, and earned 14 likes and two shares. 26 people clicked on the link.

The post on Facebook about the agreement with Tatweer Research reached 2190 people and got 63 likes, (31 on post, 32 on shares), six positive comments and six shares. 162 people clicked on the link.



Facebook post from UNDP Libya, published by Nail Eslen on September 21. The post features a photo of three people (two men and one woman) standing together. The text of the post mentions Tatweer Research and UNDP's goal to foster a new Knowledge Economy outside the oil & gas industry. Below the photo, there is a caption: "European Union and UNDP Invest in Resilience in Libya Counting on Tatweer Research to Boost Entrepreneurs". To the right of the post, a table shows performance metrics:

Performance for your post		
2,190 People Reached		
75 Reactions, Comments & Shares		
61 Like	31 On Post	30 On Shares
2 Love	0 On Post	2 On Shares
6 Comments	2 On Post	4 On Shares
6 Shares	3 On Post	3 On Shares
162 Post Clicks		
0 Photo Views	36 Link Clicks	126 Clicks
NEGATIVE FEEDBACK		
0 Hide Post	0 Hide All Posts	
0 Report as Spam	0 Unlike Page	
Reported stats may be delayed from what appears on posts		

TWITTER

In November, a tweet from @Ben_Mussa (Tatweer Research) became the tweet that, mentioning UNDP Libya and EU Delegation to Libya, got most retweets (13) and likes (43).

UNDP Libya Twitter account published two posts about the workshop on Hai Al-Andalus turning into a model police station earning 14 retweets and 18 likes in one of them and, and 25 retweets and 26 likes in the other.

Three tweets were published about the agreement with Tatweer Research. The one containing a selfie picture with members of UNDP, EU Delegation and Tatweer Research earned 21 retweets and 50 likes. A second tweet with the link to the press release earned 17 retweets and 20 likes. The last one, also contained the link to the press release and got 10 retweets and 20 likes. UNDP in Brussels tweeted also about the agreement with Tatweer earning 10 retweets and 20 likes.



Twitter tweet from Ben-Mussa (@Ben_Mussa) dated Nov 8. The tweet text reads: "Just another day of Doing great things @TatweerResearch TEC Space, the 1st entrepreneurial coworking space in Libya, gradually coming together In partnership with @UNDPLibya and @EUDELtoLibya pic.twitter.com/UX5TImwxup". Below the text are two photos showing the interior of a modern, well-lit space with blue and white decor. At the bottom, engagement stats show 7 replies, 13 retweets, and 43 likes.