

UNDP Support to Devolution



Empowered lives.
Resilient nations.



SINCE 2014, UNDP in partnership with UN Women, UNOPS and UNICEF with financial support from the Governments of Norway, Sweden, the United Kingdom and the United States of America have been supporting Kenya's transition to the system of devolved government. The project employs a multi-pronged strategy of engaging both upstream policy making processes as well as improve down stream service delivery. The project aims to achieve the following: Strengthened Policy and Legal Framework; Capacity building for individuals and institutions supporting devolution; Strengthening service delivery mechanisms and peaceful co-existence at county and sub-county level; Citizen empowerment in local development planning and financing; and Piloting county driven initiatives.

Following the promulgation of the Constitution of Kenya in 2010 and the 2013 General Elections under the new dispensation, devolution remains a priority development agenda with a promise of government bringing services closer to the people under the two tier system of national and county governments. At the county level, the implementation of the project focuses on providing technical and institutional assistance to provide quality and efficient service delivery to the people; while at the national level the priority is to strengthen capacities of national institutions to offer capacity building to county governments as detailed in the National Capacity Building Framework (NCBF).

Key achievements since the transition to devolved system of governance include: mainstreaming of gender responsive budgeting, improved public participation. The project further contributes to achievement of results in the following areas:

- **Policies, laws and institutional reforms for effective implementation of the constitution at national and county levels:** The project supports the national and county governments

towards policies, laws and institutional reforms for effective implementation of devolution. Key achievements include development of laws by Ministry of Devolution and Planning and Council of Governors which counties are using as reference points for developing their own bills. Counties have developed policies to support areas such as public participation, waste management, performance and human resource management. The Devolution Policy approved by the Cabinet in October 2016, is a key milestone in advancing devolution as it provides the roadmap for all actors including their complimentary roles, responsibilities and accountabilities. CoG developed the County Performance Management Framework (CPMF) to guide counties towards the development and implementation of county performance management system for improved service delivery.

- **Strengthened institutional and human capacities at national and county levels is evident in supporting national and local development:** The project strengthened institutional and human capacities at national and county institutions through training in: Monitoring and evaluation, data management, ICT, performance contracting and performance management, gender mainstreaming, legislation drafting and financial management and planning. County capacities were also enhanced through development of performance management systems which are reported to be positively impacting on service delivery. Counties were also provided with technical support through United Nations Volunteers to assist with short term technical expertise to address their immediate needs.
- **Evidence-based planning and budgeting for improved service delivery at county level in tandem with reduced security threats and**

UNDP Integrated Programme to Support Devolution

improved response to risk and disaster in selected counties: The project supported counties towards strengthening county level statistical capacity which is essential to ensuring that county planning and policy formulation are evidenced based. Moreover, counties were supported towards developing risk reduction strategies and gender mainstreaming in their planning and budgeting processes.

- Citizen participation mechanisms and processes strengthened to ensure effective and equitable service delivery and people-centered devolved

system of government: Counties enhanced public participation through facilitation of public participation forums, development of public participation frameworks.

- An integrated service delivery framework pilot implemented: The project supported the integrated service delivery framework through the UN Joint programme in Turkana. The county was supported to: develop its PMS to be completed in 2017; train its staff in legislation drafting; and conduct public participation forums in extractives sector.

DEVELOPMENT RESULTS

8,139



5,550



2,589

trained at national and county institutions in:

M&E, data management, ICT,

performance contracting and performance management, gender mainstreaming, legislation drafting and financial management and planning.



15

policies and laws adopted at the national and county level to support effective implementation of devolution.

47

county governments integrated gender-sensitive standards and services within a select number of public sectors.

10 counties*

conducted Gender Rapid Assessment on Gender Equality and Women Empowerment for informed decision making.

*Kakamega, Kilifi, Kisumu, Makueni, Meru, Mombasa, Trans Nzoia, Turkana, Vihiga and Wajir



10 counties*

conducted a pilot health sector Gender Responsive Budgeting analysis undertaken in budget and CIDP processes to provide model county examples. *Garissa, Kakamega, Kitui, Kisii, Migori, Mombasa, Nakuru, Nyeri, Siaya, and Turkana

47

county governments adopted public participation and civic education guidelines to anchor civic engagement in county processes including county planning and budgeting.

2,990



930



2,060

in Taita Taveta reached through grassroots barazas addressing positive attitude towards women leadership. As a

result, empowered the community socially and politically through gender mainstreaming for inclusive governance at the county level.

113 women

from Vihiga County trained on Leadership Governance and Social-economic Empowerment to enhance engagement in county affairs.

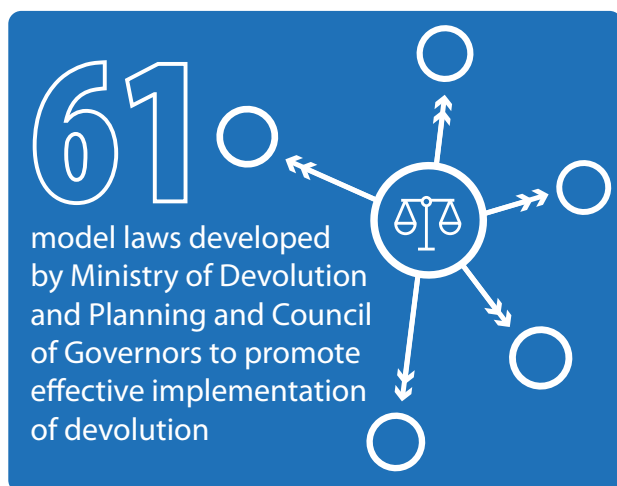
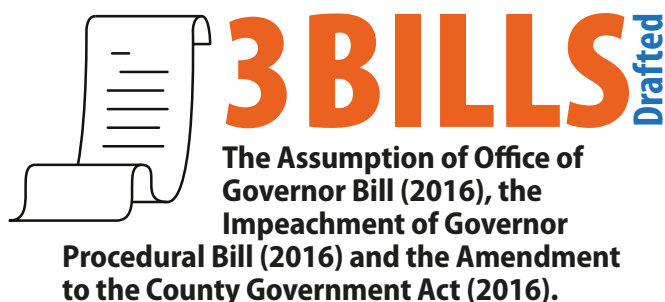
7 counties*

developed a public participation framework as part of citizen engagement mechanisms.

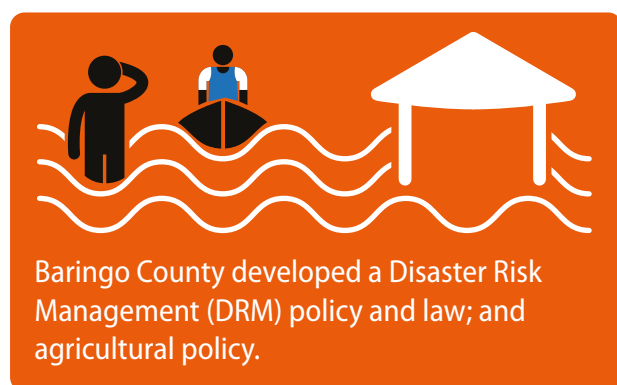
*Busia, Kilifi, Kitui, Laikipia, Nyeri, Taita Taveta, and Vihiga



inter-county peace and conflict resolution forums and 11 sub-county peace rallies held in Samburu to help the communities to dialogue and mitigate conflict.



4 BILLS Reviewed to align with the constitution and the County Government Act 2012: Forest Management and Conservation Act 2015; the Water Act 2015; Kenya Rural Roads Bill 2016 which intends to create a new Authority-Kenya Secondary Roads Authority; Election Laws (Amendment) (No. 3) Bill, 2015.

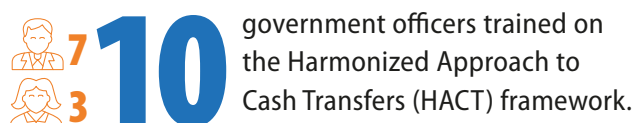


Public participation forums for extractive sector and community dialogue forums to sensitize citizens about the mining laws to enhance their understanding on the role and expectations of all stakeholders (private sector, county and national government and citizens) conducted in Turkana County.

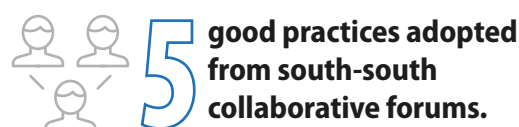
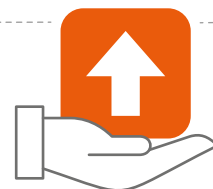


15 Bills & 7 policies

developed in Kitui County following the capacity building training on policy formulation and legislative drafting conducted for the county staff to help promote effective implementation of devolved governance in the county and strengthen service delivery to the public.



Kisumu County put in place an e-Perform System, a computerized real-time target monitor for service delivery.



3 country studies* on affirmative action on procurement undertaken. *Kenya, Senegal and South Africa)

Domestication of Global Best Practices in Climate Change Adaptation and Disaster Risk Reduction. Baringo, Turkana, Kwale, Kilifi and Tana River

developed County Action Plans for the Sendai Framework including relevant policies into county planning, budgeting and development.





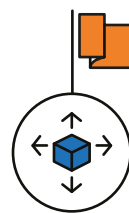
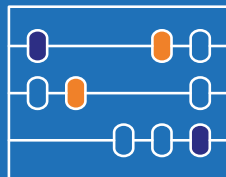
38  **23**
 **15**

UNVs deployed to counties to enhance human resource capacities in the areas of M&E, PFM, planning and performance management.

5 counties* supported by UNVs with statistics expertise to enhance their data systems.

*Kiambu, Makueni, Murang'a, Narok and Taita Taveta

Kajiado County developed a Debt Management Strategy Paper to enhance public debt management.



6 counties supported to develop business models key in the implementation of their flagship projects.

3 county governments* improved their planning and budgeting cycle *Kilifi, Turkana and Vihiga



Ministry of Devolution and Planning approved policy brief on mainstreaming climate change in MTP III and CIDP II and developed CIDP II Guidelines for use by all 47 county governments.



75% of citizens satisfied with public service delivery by national and county governments.

COUNTIES SUPPORTED

Bungoma » Busia » Elgeyo-Marakwet » Embu » Homa Bay » Kajiado » Kericho » Kilifi » Kirinyaga » Kisumu » Kitui » Kwale » Laikipia » Marsabit » Nakuru » Narok » Nyeri » Samburu » Taita-Taveta » Turkana » Vihiga

PARTNERS

Thirteen national institutions and twenty-one counties are currently supported. Other counties are supported through the provision of United Nations Volunteers as well as through the Council of Governors, the Kenya School of Government, UNDP's Amkeni Wakenya programme and other institutions.

NATIONAL PARTNERS

* SUPPORTED IN PARTNERSHIP WITH UNOPS, UNWOMEN AND UNICEF

1. Ministry of Devolution and Planning (MoDP)
2. Council of Governors (CoG)
3. Kenya School of Government (KSG)
4. Commission on Revenue Allocation (CRA)
5. Intergovernmental Budget and Economic Council (IBEC)
6. National Drought Management Authority (NDMA)
7. Parliament*
8. Controller of Budget (CoB)*
9. Centre for Parliamentary Studies and Training (CPST)*
10. National Gender and Equality Commission (NGEC)*
11. Public Procurement Oversight Authority (PPOA)*
12. Ministry of Public Service – Gender and Youth Affairs*
13. Treasury*

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