SUPPORTING AFRICA IFC'S APPROACH

IFC Tokyo Office, Autumn 2018



Creating Markets, Creating Opportunities

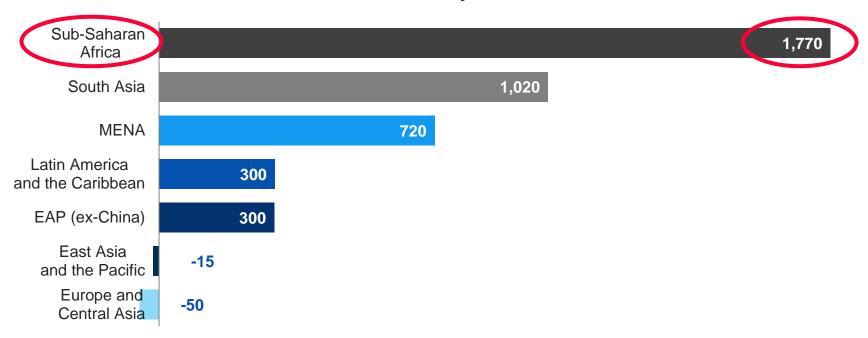
Discussion Purposes Only

What are the challenges?

More than 3 million new jobs are needed every month in Africa, MENA and South Asia...

Increase in working age population per month

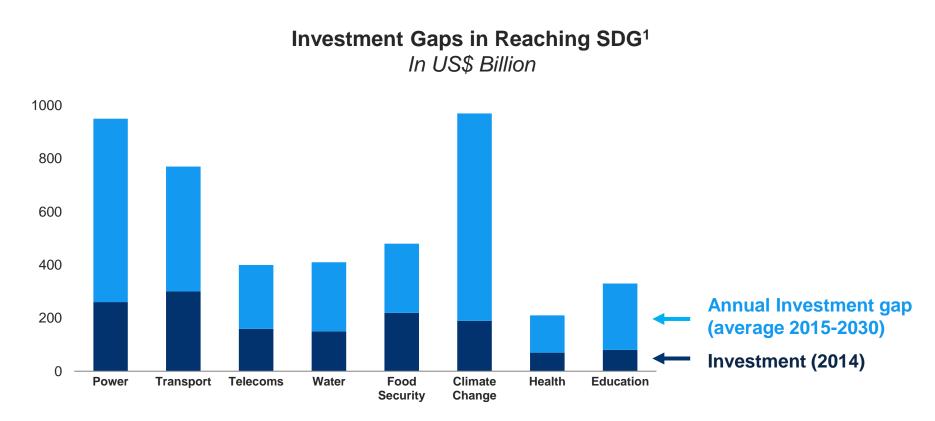
Over the next 15 years, thousands



Source: World Bank and United Nations Population Division's World Population Prospects

What are the challenges?

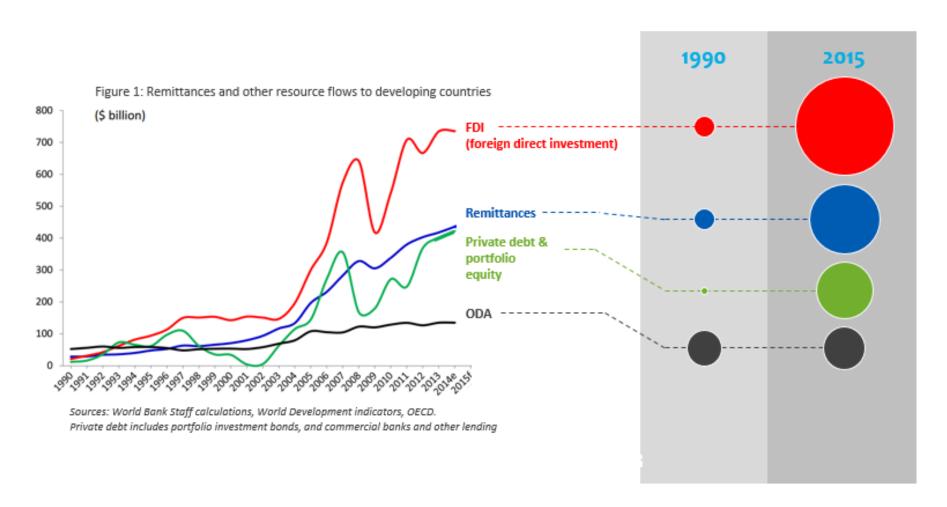
\$3 trillion per year are needed to reach SDG goals, including ...



Source: World Bank Group. 2017. Global Economic Prospects, January 2017

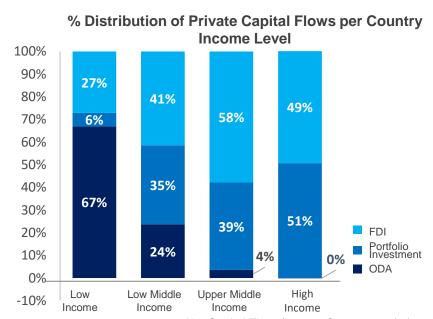
Resources to meet the challenges?

ODA flat, FDI soaring... But, only limited resources reaching to the needy...



Besides...

Private capital is not flowing to lower income countries



Net Capital Flows/Income Group 2014 (%) **Source:** WBG Data Indicators 2015

"We note with concern that many LDCs continue to be largely side-lined by FDI that could help diversify their economies, despite improvements in their investment climates."

- The Addis Ababa Action Agenda of the Third Conference on Financing for Development

Infrastructure Example: 62% of annual infrastructure spending is in High Income, while MICs and LICs, with 80% of population, receive 37% of this investment. % of global % of total population spending High 20 62 Income **Upper Middle** 32 33 Income Lower Middle 40 **5** Income Lower 8 • <1 Income Source: McKinsey



Yet, resources are out there...a rich man sitting on a pot of gold?

Market reality - Capital just shies away from those projects that are not bankable

us**\$100 US**\$2 US**\$5** us**\$4.5** trillion trillion trillion trillion assets global assets assets held by bond held by the held by the the world's market world's ten world's largest largest largest sovereign pension insurance wealth funds companies funds

IFC's New Strategy - *Creating Markets*Transform the unbankable to bankable, and mobilize private capital

Building on WBG core competence

Develop more projects in challenging markets

- Cascade approach
- Mainstreaming the upstream ... Leveraging WB/IMF
 - Focus the use of ODA
 - Enhance advisory services
- De-risking unbankable projects ... Leveraging IDA
 - Private sector window (PSW)

Mobilize private capital from untapped sources

- IDA 18 capital mobilization
- MCPP
- AMC



Apply the Cascade...

This will ensure that scarce public funds are used in the most strategic and catalytic way



Can commercial financing be cost-effectively mobilized for sustainable investment? If not...

- 2 UPSTREAM REFORMS & MARKET FAILURES
 - · Country and Sector Policies
 - · Regulations and Pricing
 - · Institutions and Capacity
- 3 PUBLIC AND CONCESSIONAL RESOURCES FOR RISK INSTRUMENTS & CREDIT ENHANCEMENTS
 - Guarantees
 - First Loss
- 4 PUBLIC & CONCESSIONAL FINANCING, INCLUDING SUB-SOVEREIGN
 - · Public finance (incl. national development banks and domestic SWF)
 - MDBs and DFIs

Can upstream reforms be put in place to address market failures? If not...

Can risk instruments & credit enhancements cost-effectively cover remaining risks? If not...



Can development objectives be resolved with scarce public financing?



Harness the group potential - THE WORLD BANK GROUP



IBRD

International
Bank for
Reconstruction
and
Development

IDA

International Development Association

IFC

International Finance Corporation

MIGA

Multilateral Investment Guarantee Agency

ICSID

International
Centre for
Settlement of
Investment
Disputes

Loans to middle-income and credit-worthy low-income country governments

Interest-free loans and grants to governments of poorest countries

Solutions in private sector development

Guarantees of foreign direct investment's non-commercial risks

Conciliation and arbitration of investment disputes



De-risk ...PSW facilities

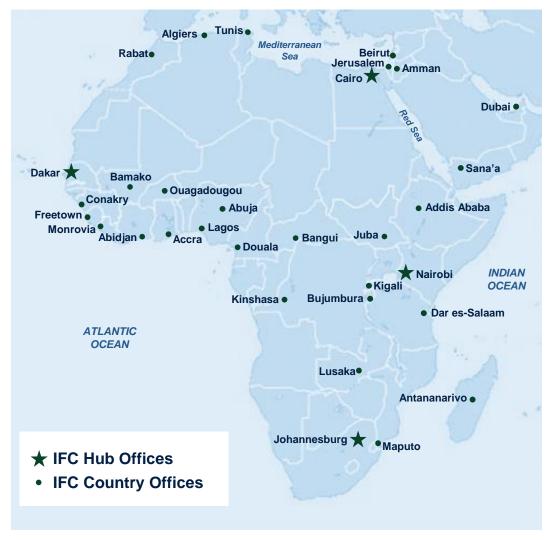
	Risk Mitigation Facility (RMF)	Blended Finance Facility (BFF)	MIGA Guarantee Facility (MGF)	Local Currency Facility (LCF)
Instruments offered to end-use clients	Project-based guarantees without sovereign indemnity	Loans, subordinated debt, equity, guarantees and risk sharing	MIGA Political Risk Insurance (PRI)	Local currency denominated loans to clients who operate in markets where there are limited currency hedging capabilities
Sector(s)	Infrastructure & PPPs	High-impact pioneering investments across sectors	Infrastructure, agribusiness, manufacturing and services, financial markets & PPPs	Sectors will be linked to the underlying loans
Indicative Allocation	US\$1,000M	US\$600m	US\$500m	US\$400m







Employ IFC's extensive footprints





Use fresh capital ... CAPITAL INCREASE



In April 2018, shareholders approved a landmark \$13 billion capital increase package:

- \$7.5 billion for the World Bank
- \$5.5 billion for IFC

MORE THAN

3X

PAID-IN CAPITAL

This more than triples the amount of paid-in capital IFC has received since inception in 1956.

IFC's annual IDA transfers have also been suspended. Along with the paid-in capital, these provides a total of \$9.2 billion in new capital to support IFC operations.



CAPITAL INCREASE

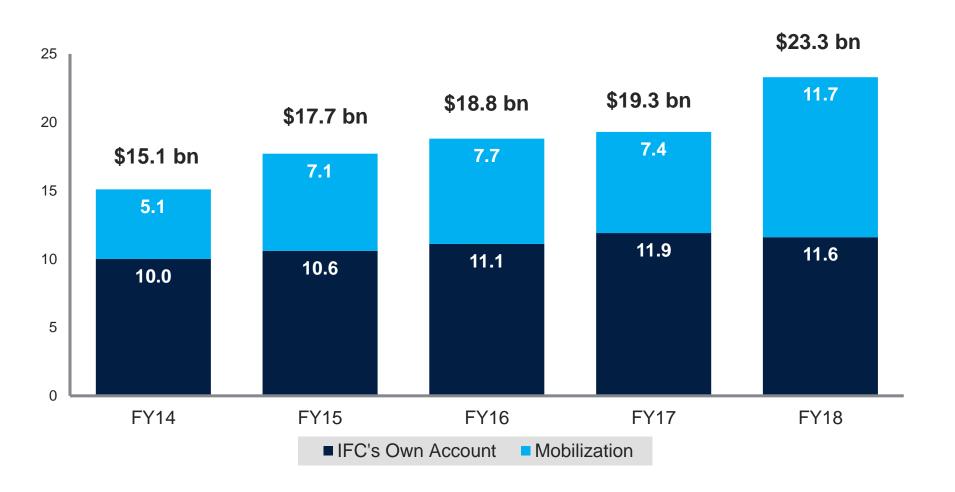
What it Means for IFC

By 2030, IFC is now targeting:

- Increasing annual investment commitments to \$48 billion (\$25 billion for IFC's own account, \$23 billion mobilized from others)
- Having 40% of these investments be in IDA countries and fragile and conflict-affected areas
- Making 35% of its own-account investments climate-related
- Scaling up on gender: investing \$2.6 billion per year in financial institutions targeting women and increasing by 50% the number of women directors on companies where IFC has a board seat.



FY18 LONG-TERM INVESTMENT COMMITMENTS: \$23.3 BILLION

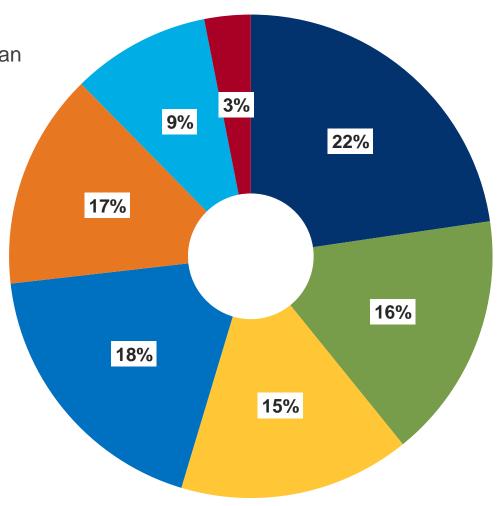




FY18 COMMITTED INVESTMENT PORTFOLIO BY REGION

TOTAL PORTFOLIO: \$57.2 BILLION





Global

Over 60 years of IFC's experience...

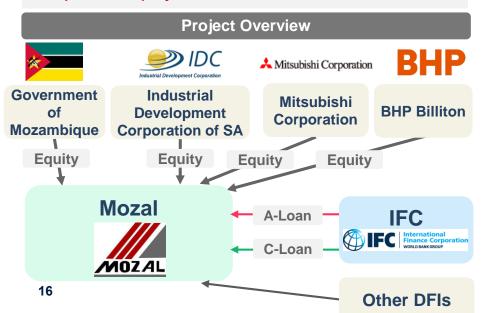
Linking Japanese companies to Africa

IFC's Involvement Equity + A / C-Loan

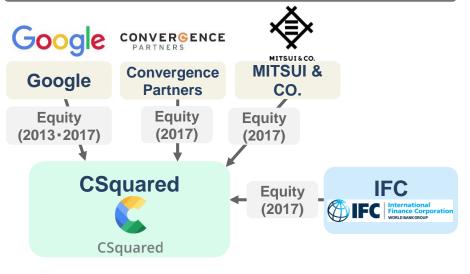


- In June 1998, IFC committed US\$120 million (quasi- equity investment of up to US\$65 million and a loan of up to US\$55 million) for the establishment of the Mozal aluminum smelter project in Maputo, Mozambique. IFC also committed, in June 2001, US\$25 million of A-loan to help double the capacity of the smelter. Mozal was established in 1998 jointly by the Government of Mozambique, Mitsubishi Corporation, BHP Biliton, and Industrial Development Corporation of South Africa (IDC). The original project consisted of the construction and development of a 245,000-ton-a-year aluminum, of which total project cost estimated to be US\$1.36 billion.
- At the time of the investment, Mozambique was emerging from a 17-year civil war. The project boosted the country's economy by providing employment opportunities, developing Mozambique's infrastructure, directly contributing to the country's industrialization and significantly enhancing regional trade.
- This project is said to be IFC's first large financing to support Japanese company's African business.

- In May 2017, IFC, Google Inc., Convergence Partners, and Mitsui & Co. have agreed to invest up to US\$100 million in CSquared, a partnership focused on deploying wholesale, carrier-neutral, openaccess fiber optic networks across Sub-Saharan Africa.
- The investment is expected to help improve broadband connectivity in a region where the lack of dependable internet access impairs economic growth, competitiveness, and the development of basic services. It will expand Google's existing operations in **Uganda and Ghana**, with the goal of entering several new markets over the next five years.
- By supporting this project, IFC expects to promote shared infrastructure, reducing entry barriers and deployment costs in the telecommunications sector, increasing affordability, and enabling the development of digital economies.



Shareholding Structure after Mitsui & Co.'s Investment



Project in Morocco: Zalar Holding S.A.



Zalar, establishment in 1974, is a leading vertically integrated operator handling grain imports, feed production, broiler, and meat processing in Morocco and West Africa.

- In 2013, IFC invested USD24MM equity for a 17.9% ownership.
- In 2014, Zalar issued a public bond of MAD350MM and a MAD125 million private placement from EBRD.
- In 2016, Seaboard Corporation, a US industrial conglomerate specialized in the agribusiness sector and maritime transport and trading, invested USD18MM equity for a 12% ownership.
- In 2018, Mitsui & Co. invested USD25MM.

IFC supported Zalar to:

- Invite global agribusiness partners as co-investors
- provide a stamp of approval to the capital markets, reinforcing Zalar's image in the market
- lower the Company's leverage and enhance its capital structure
- establish a solid base for continued growth from Morocco to Western Africa.

<u>Capital Structure</u>

