



Decentralization Community Update 94 June 2015



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Dear Members,

We are happy to share the 94th Update on Decentralization Community of Practice!

With this update we bring news on: World missing MDG goal of reducing hunger by half; Oxford study on poverty which states that 8 Indian states = 25 African nations; Formation of State Finance Commission by Rajasthan government; Panchayat information on web by Punjab; Display of gender ratio on Panchayat bhawans in Hamirpur district in HP; Rating Process for Panchayats in Odisha; Government of Odisha to help gram panchayats manage funds; Allocation of funds to 'Minus Panchayats' in Kerala; Bihar Government promising 'panchayat Bhavan' in all panchayats; Gujarat to make voting compulsory in local polls; New bill on transgenders and an interesting analysis of spending of villages.

We also share some readings, web links and articles/reports on: Basin Management Manual (BMM) for Local Self Government Institutions; Report on Revenue Mobilization by Gram Panchayats in West Bengal: Present Situation and Policy Options; Theoretical Perspective of Decentralisation; Planning Process Eludes District Plan Panels; Devolution of Powers in the UK; Making it happen: Technology, Finance and Statistics for sustainable development in Asia and the Pacific; Zero draft of the outcome document for the UN Summit to adopt the Post-2015 Development Agenda; From Old Public Administration to the New Public Service; CII Economy Update; Unlocking the future: The keys to making cities great and an article on Rabindranath Tagore.

Some of the events that took place in the past were Training programme on Social Impact Assessment by Center for Science and Environment, New Delhi and a high level consultation by NITI Aayog on Innovation and Entrepreneurship. Readers are requested to participate in the events of their interest which are scheduled in the coming months like: International Workshop on Resource Mobilization; Conference on "Smart Cities and Urban Transformation"; Management Development Programmes at IRMA, Gujarat; Training programmes organized by National Council for Training and Social Research; Training On Result Based Project Management; International meet on best mobile based practices from across South Asia for the year 2015; Training in Big Data Analytics using Hadoop; Nominations for 4th Edition of the eNGO Challenge Award and MA in Local Governance and Development- 2015-16. Please do share the vacancy announcements with relevant stakeholders.

Members are also requested to provide their inputs to the ongoing discussion on "Role of local governments in addressing the problems of transgenders".

The link to the online membership is now active and new members can submit their request for joining the community online through the following link <http://www.solutionexchange-un.net.in/signup>

We thank all the members for their contribution towards this edition. Hope you would find the update interesting.

Regards,
Naveen Das
Resource Person
Decentralization CoP
Solution Exchange

Community Activities

Ongoing Query

- **Role of local governments in addressing the problems of transgenders. Example and Experiences.** From Jacob John, Kerala Development Society (KDS), New Delhi

Transgender (TG) is a person who chooses to identify himself/herself with a gender different from the one at birth (biologically). The members of the transgender community are treated differently in our society. The incidences of harassment, violence and sexual assault in public places, has led to the violation of human rights and discrimination in the field of education, employment, health-care, voting and contesting elections.

There have been efforts to bring TGs to the mainstream of development in our country. The Supreme Court of India passed a landmark judgment granting constitutional recognition to transgender as the "third gender", on 15th April 2014.

To improve the situation of transgender in our country and to bring them to the mainstream development, National Human Rights Commission (NHRC) has assigned a research study to Kerala Development Society (KDS), Delhi. The study will cover the profile of transgender as a third gender encompassing important socio-economic variables. To strengthen the study, we seek inputs from members of the decentralization community on the followings:

- What are the various entitlements given to transgender community by Union and State governments at different levels in sectors such as education, health, employment, food, pension and in economic activities for self-reliance?
- What are the problems faced by them in accessing the entitlements, given at present?
- What steps can the Local Self Governments (Municipality and Panchayati Raj Institutions) take to address the human rights violation of transgenders?
- Suggest capacity building programmes to improve the skills of transgenders for employment opportunities.

In addition to the above, we request Members to share national and international good practices addressing human rights violation of TGs.

Members' contribution will feed into the study and inputs will be duly acknowledged in the document.

Read the full query [here](#)

Please send your responses to se.decn.solutionexchange@un.net

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Closed Query

- **Strategies for Systematic Voters Education and Electoral Participation (SVEEP). Advice, Example by** Padma Angmo, Deputy Secretary, Election Commission of India and Sumeeta Banerji, United Nations Development Programme, New Delhi

The [Systematic Voter Education and Electoral Participation \(SVEEP\)](#) campaign by the Election Commission of India (ECI) was launched in 2009 with the objective of enhancing Electoral Participation in the country and building a culture of participative democracy.

SVEEP campaign played a key role in ensuring for the first time a record voter turnout of 66.4 percent in India's historic 2014 general elections. The women voters outnumbered men in many states, reducing the gender gap to 1.55 % as against more than 4 % in 2009. In 16 States/Union Territories, women voter turnout was higher than men and women voters surpassed men for the first time ever in nine States/Union Territories.

However, in spite of the above efforts by the Election Commission, nearly 275 million registered voters (33.6 percent) did not participate in voting in the 2014 general election. The Election Commission is presently attempting to identify gaps and improve voter participation.

In order to further strengthen its voter education and electoral participation strategy, the Election Commission of India seeks inputs from members on the following:

- What are the groups that may have been left out and need to be targeted?
- What are the strategies to reach out to the above focus groups and also new strategies to reach out to the groups that have been left out to enhance enrolment and participation in elections?
- In what ways, can the Election Commission reach out to relevant CSOs, opinion leaders, educational institutions, youth/student volunteer networks and other formal and informal groups to strengthen voter awareness and participation?
- What are the effective grassroots level good practices/ innovative measures of community mobilization that can be adopted by Election Commission?

The inputs from members will help the Election Commission of India in framing its voter education and electoral participation strategy to reach out to different target groups.

Read the full query [here](#)

Please send your responses to se.decn.solutionexchange@un.net

[Consolidated Reply](#)

Query: Strategies for Systematic Voters Education and Electoral Participation (SVEEP). Advice, Example. From: Padma Angmo, Deputy Secretary, Election Commission of India and Sumeeta Banerji, United Nations Development Programme, New Delhi. Download [PDF](#) (Size: 940KB). The query seeks to strengthen voter education and electoral participation strategy through Systematic Voter Education and Electoral Participation (SVEEP) campaign.

Please send your responses to se.decn.solutionexchange@un.net

Updates

News

From [Resource Person](#)

World misses MDG goal of reducing hunger by half

The world has missed its target of reducing hunger by half since 1990, according to the biennial report released by Food and Agriculture Organization (FAO). According to the report, Indian and Pakistan registered an increasing trend in hunger whereas Nepal, Bangladesh and Sri Lanka registered only a minuscule decline. There were 1.1 billion undernourished people in the world between 1990 and 1992 when the UN Millennium Development Goals were set. It has now come down to below 795 million.

Read more [here](#)

8 Indian states = 25 African nations: Oxford study on poverty

According to new analysis using a unique index developed at the University of Oxford, there are 1.6 billion people living in multidimensional poverty across the world and nearly 440 million of them are in eight large Indian states. The eight Indian states that have similar number of poor as in 25 African countries are Bihar, Jharkhand, Madhya Pradesh, Uttar Pradesh, Chhattisgarh, Odisha, Rajasthan and West Bengal.

Read more [here](#)

Rajasthan forms Finance Commission for Panchayats

Rajasthan Government has constituted the State Finance Commission to review the financial position of Panchayati Raj Institutions (PRIs) and to make recommendations for their improvement. The commission will be headed by Jyoti Kiran and will submit its report by 30 November this year.

Read more [here](#)

Karnataka Government planning to amend panchayat raj Act

It is felt that Taluka panchayat bodies are losing significance as compared to gram and zilla panchayats under the Panchayati Raj System in Karnataka. To strengthen the Taluka Panchayats the government is bringing an amendment in panchayat raj Act. A committee constituted under the chairmanship of Mr. Ramesh Kumar (MLA) has already submitted its report to the state government.

Read more [here](#)

Panchayat's riches-to-needy story

Taking advantage of a clause in the Panchayati Raj Act that allowed it to collect a fee for providing facilities like water, sanitation and lighting at a public resort, the Shatainya gram panchayat in Theog block of Shimla district had developed a park at the Mahasu peak area in Kufri and created facilities for tourists, including toilets. In 2012-13, the panchayat generated a revenue of Rs.39,000 from a single source in a single day.

Read more [here](#)

Digital Punjab puts 13040 panchayats on web

Punjab has become an e-panchayat first state to put data of all its 13,040 village panchayats on its official website (www.pbrdp.gov.in). The functioning of Gram Panchayats in the state has been strengthened through computerisation under e-panchayats scheme and PRIA- soft, a unique software of National e-gram panchayats programme.

Read more [here](#)

Panchayat bhawans to display gender ratio in Hamirpur district in Himachal Pradesh

With a view to reversing the trend of declining child sex ratio in Una district, the administration has decided to put up 'Guddi-Gudda' scrolls in all 235 panchayat bhawans. The boards will display the number of female and male infants born during the month in the panchayat, with the cumulative annual figures displayed along with it.

Read more [here](#)

Rating Process for Panchayats in Odisha

Gram panchayats in Odisha will now be rated on the parameters of health, sanitation, hygiene and nutrition. They will also compete with each other for 'Sustha Panchayat Purashkar' award announced by the Government that includes recognition and financial reward for top performers. The villages would be evaluated on certain indicators related to health, sanitation, nutrition, maternal and child issues and service delivery systems.

Read more [here](#)

Odisha Government to help gram panchayats manage funds

As gram panchayats (GPs) would receive more aid from the state government according to the report of 4th state finance commission, the government has decided to extend technical support to them to chalk out plans. Each GP is expected to receive a minimum grant of Rs 20 lakh to prepare their own plans, focusing on local needs. The Planning and Coordination department in collaboration with United Nations Development Programme has decided to take up five GPs in Sundargarh and Ganjam districts in the first phase to give technical support.

Read more [here](#)

Allocation for 'Minus Panchayats' in Kerala

Government of Kerala will allocate Rs.1 crore for the development of 'minus panchayats' - those having very low own funds. The focus is to turn panchayats into institutions that reach out to the public, and not the other way round.

Read more [here](#)

Bihar Government promises 'panchayat Bhavan' in all panchayats

In an move to strengthen the Panchayati Raj system in the state, the Bihar Government is planning to have a Panchayat Bhawan in all the panchayats where the revenue staff will sit and dispose-off their work. To provide the benefits of government schemes to the villagers, a branch of a nationalised bank will be opened in every panchayat.

Read more [here](#)

Gujarat to make voting compulsory in local polls

The Gujarat government has decided to make voting compulsory in the municipal and panchayat elections later this year. This could be the first instance in the country of mandatory voting in civic elections involving millions of voters.

Read more [here](#)

New bill on transgenders soon

Following Supreme Court's verdict in April 2014 recognizing transgender group as "third category". Union Government has decided to pass a legislation to empower transgenders by recognizing them as a special category. The bill is likely to be tabled in the monsoon session of Parliament. The bill is expected to cover social inclusion, rights and entitlements, skill development and prevention of abuse for transgenders.

Read more [here](#)

Money for rural India from Delhi triples

On the recommendations of the 14th Finance Commission, over the next five years, money to rural local governments (panchayats) will rise nearly three times, from Rs.63,051 crore to Rs.200,292 crore. It points out that while gram panchayats generate 11 percent of revenue, block and district-level panchayats generate 0.4 percent and 1.6 percent respectively.

Read more [here](#)

What villages ignore: water, sanitation, streetlights

The article brings an interesting analysis of the spending by the panchayats. It says that Panchayats (village councils) spend most of their money on roads and bridges (38%), followed by maintenance of panchayat buildings (26%). Not enough is being spent on water supply, sanitation and streetlights.

Read more [here](#)

Readings/Web links/Repositories

Basin Management Manual (BMM) for Local Self Government Institutions (from [J B Rajan](#), Kerala Institute of Local Administration, Kerala)

As custodians of natural resources Local Self Government Institutions (LSGIs) have great role to play in their management, sustenance and allocation of resources. But considering the complexity of issues involved the management of our rivers and other water bodies are not an easy task. The BMM is pre cursor for an in-depth understanding about the basins and water bodies to LSGIs prior to their attempt to prepare a Basin Management Plan.

The document is available [here](#)

Report on Revenue Mobilization by Gram Panchayats in West Bengal: Present Situation and Policy Options (from [Debraj Bhattacharya](#), Institute of Social Sciences, Kolkata)

The overall objectives of the study were to: To critically review the current performance of the Gram Panchayats (GP) in generating revenue from own sources; Identify the reasons responsible for low

level of revenue generation from different tax and non-tax sources; Identify, if possible, the new sources of revenue for GPs; Suggest various measures, including legislative changes, reform of revenue administration and capacity building activities, for augmenting Own Source Revenue (OSR) of the GPs; Recommend possible means for improvement in OSR generation of GPs. While the report specifically looks at the case of West Bengal, it will be of use to scholars and practitioners working on decentralisation in India/South Asia.

Read the full report [here](#)

Theoretical Perspective of Decentralisation- Vol. III No 26, New Delhi June 20, 2015 (From [Jos Chathukulam](#), Kerala)

The paper says that Decentralisation in India has been guided by mixed motives. Social justice has been one of the key goals of decentralization in India. Apart from providing representation to the excluded groups, it is seen as a key agency for local economic development through local planning. It argues that contradictory goals have brought ambiguity and a lack of direction in the decentralization process and needs to be investigated.

Read more [here](#)

Inclusive Governance-reaching the Unreached (from [B.K.Taimni](#), IC Centre for Governance, New Delhi)

The article stresses that Inclusive Governance represents the extent to which Governance Institutions provide 'space' to overcome the systematic exclusion of disadvantaged groups seeking to participate in decision making, affecting them. Inclusive Governance encompasses the management of social, political and economic issues for Human Development and represents the issues of rights based approach.

Read more [here](#)

Planning Process Eludes District Plan Panels (From [Shamla Edathil](#), DecWatch Group Member)

The article points that people's planning in the Kerala state is 19-year-old but the district planning committees are yet to execute their Constitutional responsibility to prepare district development plans. However in the present system, a DPC's role is confined to approving the plans of panchayats and urban local governments.

Read more [here](#)

Devolution of Powers in the UK (From [K Rajasekharan](#), KILA, Kerala)

The UK offers interesting lessons to students of political processes, particularly in regard to devolution of powers. We need to pick up such lessons from other countries and learn about them, if we do not want to keep India's decentralisation just hollow and empty. Decentralisation in other countries does not seem to be so much complex as ours - due to its inherent diversities in every sphere.

Read more [here](#)

Article on Rabindranath Tagore (by [Shankar Chatterjee](#), NIRD, Hyderabad, published in Social Welfare journal, June 2015 issue, New Delhi)

The article crisply covers the life of Rabindranath Tagore by giving glimpses of his activities, thoughts and his vision. Tagore's relevance remains as strong as ever in the world that he wished to see as one and "not been broken up into fragments by narrow domestic walls".

Read more [here](#)

From [Resource Person](#)

Making it happen: Technology, finance and statistics for sustainable development in Asia and the Pacific (Asia-Pacific Regional MDG Report 2014/15)

The end of 2015 is the target date for the Millennium Development Goals. Governments across Asia and the Pacific have been striving to meet the Goals, particularly on reducing income poverty. Some sub-regions and countries have made faster progress than others, but it is clear that the MDGs have prompted high levels of commitment and achievement.

Read more [here](#)

Zero draft of the outcome document for the UN Summit to adopt the Post-2015 Development Agenda

This Agenda is a plan of action for people, planet and prosperity that also seeks to strengthen universal peace in larger freedom. All countries acting in collaborative partnership will implement the Agenda.

Read more [here](#)

From Old Public Administration to the New Public Service

The paper argues that public sector reform efforts in developing countries should embrace these changes selectively and draw on a range of public management models that are appropriate to different contexts while putting the needs and interests of citizens at the heart of reform.

Read more [here](#)

CII Economy Update

This fortnightly report published by the Confederation of Indian Industry features sections on the economic Indicators, Policy Developments and the Markets. In addition, key economic happenings at the Global and Industry level are also detailed.

Read more [here](#)

Unlocking the future: The keys to making cities great

More than half the world lives in cities and that figure is likely to increase to 60 percent by 2030, adding 1.4 billion more people than today. The rush to urban centers, particularly in emerging economies, is driven by a desire for a better life. Meeting the needs of this changing demographic will be challenging. The months-long series on Rethinking Infrastructure bring together leading thinkers to inform and inspire those working to meet the world's growing need for housing, transport, and energy.

Read more [here](#)

Past Events

Training programme on Social Impact Assessment on 22-26 June, 2015 (from [Digvijay Singh Bisht](#), Center for Science and Environment, New Delhi)

Social Impact Assessment (SIA) as an important tool to inform decision makers, regulators and stakeholders about the possible social and economic impacts of a development project. The objective of this programme is to build a cadre of trained professional who can conduct and review SIA reports. The programme developed an understanding of the issues and challenges in land acquisition, enhance skills in socio-economic surveys, public consultations, data collection, planning land acquisition and rehabilitation and resettlement plan.

For more details visit <http://cseindia.org/content/training-programme-social-impact-assessment-1>

NITI Aayog holds Consultations on Innovation and Entrepreneurship on 17 June 2015

NITI Aayog held a high level consultation on innovation and entrepreneurship with the Secretaries of the relevant government Departments/Ministries. The meeting under the chairmanship of Vice Chairman of the NITI Aayog discussed initiatives to promote innovation and / entrepreneurship. It was attended by Vice Chairman, Member, CEO NITI Aayog, and other Members of the Expert Committee on innovation / entrepreneurship.

Read more [here](#)

Upcoming Events

International Workshop on Resource Mobilization, Asia, 2015 on 24-27 August 2015 at the Piccadilly Hotel, Jankpuri, New Delhi, India (from [Shashi S. Narayana](#), The Resource Alliance, New Delhi)

The Resource Alliance India (RAI) is widely recognised as the leading training organization for building the fundraising capacity of non-profit organisations especially in the emerging economies. RAI will be organising a 4 day International Workshop on Resource Mobilisation (IWRM Asia). It will

provide comprehensive training in all aspects of resource mobilisation and sustainable fundraising techniques. For registration and other details visit:

<http://www.resource-alliance.org/pages/en/iwrm-asia-registration.html>

Conference on "Smart Cities & Urban Transformation" on 11th August 2015, PHD House, New Delhi (from [Manju Bahree](#), PHD Chamber of Commerce & Industry, New Delhi)

100 Smart Cities in India is going to transform Urban India for ever. It is estimated that by the year 2050, the number of people living in Indian cities will touch 843 million. To accommodate this massive urbanization, India needs to find smarter ways to manage complexities, reduce expenses, increase efficiency and improve the quality of life. The conference will provide a common forum to discuss and deliberate some of the most challenging issues, new areas and upcoming technologies with stakeholders who are developing smart cities. More details and brochure can be obtained [here](#)

Management Development Programme (MDP) July-August 2015 at IRMA, Anand, Gujarat (from [Girish K. Agrawal](#), Institute of Rural Management Anand -IRMA)

This MDP is designed specifically on areas of Human Resources and Organizational Behaviours like Transformational Leadership, Managing Change, Personal Empowerment and Interpersonal Effectiveness. Request the interested members to kindly join the MDP. Details on the programme can be obtained from www.irma.ac.in/imdp/mdpcalendar.php

National Council for Training and Social Research (NCTSR): Training Programmes (from [Pallavi Jain](#), NCTSR, New Delhi)

NCTSR serves as the apex body and representative of the various segments of Indian Industry with the mandate to provide impetus to collective interest in organized infrastructural development of the nation. It is conducting trainings on a) Right to information Act 2005 and Improvement of Record Management System and b) Stress and Stress Management and Staff Development in Improving Enhancing Efficiency and Behavioural Skills.

More details can be obtained [here](#)

Training On Result Based Project Management by Sahbhagi Shikshan Trust, Sitapur Road, Lucknow, U.P. from 27- 31 July 2015

Sahbhagi Shikshan Trust is organizing a 5 days residential training programme on Result based Project Management. The training is appropriate for middle level functionaries/facilitators of CSOs and community organizations, who are mainly involved in program / project planning, implementation and management. Last date to apply for is 22 July 2015. More details can be obtained [here](#)

International meet on best mobile based practices from across South Asia for the year 2015 on 23rd July 2015, at India Habitat Centre, New Delhi

mBillionth Award is a one stop destination for Entrepreneurs, Application Developers, VAS providers, Innovators and Policy advocates in Telecom and Telco to participate and network. It offers: a chance to know more about the mobile initiatives across South Asia; opportunity to meet and share ideas/opinions and build up networking with the most ground breaking services/models; exhibit, demonstrate and promote your initiatives/ projects to influential leaders in the mobile world; become a Sponsor/Partner to position your brand among entrepreneurs, leaders in the mobile world.

To participate and register please visit mbillionth.in

Training in Big Data Analytics Using Hadoop, Bangaluru

This is an online program by Manipal Global to train professional to gain key business insights from large complex data using Hadoop- a software which has an inherent feature of sorting big data files and provides an algorithm for quick analysis. It is useful for professionals who handle large data and customer bases, prepare analytics report and run marketing campaigns. For details visit

http://online.manipalglobal.com/hadoop-Blended/?utm_source=Youmint&utm_campaign=NR_IA&utm_medium=Mailer

MA in Local Governance and Development- 2015-16 (From [Dr.Hiranniya Kalesh.P](#), School of Governance and Public Policy, Rajiv Gandhi National Institute of Youth Development, Sriperumbudur, Tamil Nadu)

This programme structures multi-dimensional and inter-sectoral knowledge-base for strengthening Local Government Institutions and development organisations. The curriculum enables the youth to analyse the dynamics of decentralized governance and to equip them with the requisite skills towards realising local economic development and social justice. It is designed to evolve appropriate approaches and strategies in decentralised governance and development. It empowers the learner to apply the principles of 'Horizontal Learning' to identify, share and adapt the best practices, to achieve good governance at the grassroots. For more details visit: <http://www.rgniyd.gov.in/>

Nominations for 4th Edition of the eNGO Challenge Award

If you are an NGO using digital tools, here is an opportunity for your to grow and get recognised. Apply for the eNGO Challenge Award. Your application will bring you a step closer to sharing your initiative with rest of the world. For information, participation and partnership contact Lucky Tamang and Ambar Madan at 91-9643391021, +91-9560478041, +91-011-26532786/87 or visit www.engochallenge.org or write to engochallenge@gmail.com

Announcements/Opportunities

From [Resource Person](#)

UNDP

Job Title	Deadline	Location
UNV Resource Mobilization Assistant (For Indian Nationals Only)	10-July-2015	New Delhi
Project Officers (Capacity Building & Monitoring), GAVI Health System Strengthening Project (Open to Indian Nationals Only)	12-July-2015	Lucknow (Uttar Pradesh)
Project Officers (Capacity Building & Monitoring), GAVI Health System Strengthening Project (Open to Indian Nationals Only)	12-July-2015	Jaipur (Rajasthan)
Project Officers (Capacity Building & Monitoring), GAVI Health System Strengthening Project (Open to Indian Nationals Only)	12-July-2015	Bhopal (Madhya Pradesh)
Administrative and Finance Assistant,GAVI Health System Strengthening Project (Open to Indian Nationals Only)	12-July-2015	Lucknow (Uttar Pradesh)
Administrative and Finance Assistant,GAVI Health System Strengthening Project (Open to Indian Nationals Only)	12-July-2015	Jaipur (Rajasthan)
Administrative and Finance Assistant,GAVI Health System Strengthening Project (Open to Indian Nationals Only)	12-July-2015	Bhopal (Madhya Pradesh)
Project Officer (Vaccine Logistic and Cold Chain Management), GAVI Health System Strengthening Project (Open to Indian Nationals Only)	12-July-2015	Lucknow (Uttar Pradesh)
Project Officer (Vaccine Logistic and Cold Chain Management), GAVI Health System Strengthening Project, (Open to Indian Nationals Only)	12-July-2015	Jaipur (Rajasthan)
Project Officer (Vaccine Logistic and Cold Chain Management), GAVI Health System Strengthening Project (Open to Indian Nationals Only)	12-July-2015	Bhopal (Madhya Pradesh)
Administrative and Finance Assistant, GAVI Health System Strengthening Project - (Open to Indian Nationals Only)	12-July-2015	New Delhi
Project Officer (Information Technology), GAVI Health System Strengthening Project - (Open to Indian Nationals Only)	12-July-2015	New Delh

Senior National Project Manager, GAVI Health System Strengthening Project - (Open to Indian Nationals Only)	12-July-2015	New Delhi
Project Associate, GAVI Health System Strengthening Project - (Open to Indian Nationals Only)	12-July-2015	New Delhi

UNESCO

Job Title	Deadline	Location
Associate Executive Officer (Education) - Mahatma Gandhi Institute of Education for Peace and Sustainable Development	15-July-2015	New Delhi

Many thanks to all who contributed to this issue!

If you have items to feature in the Updates, please send it to Solution Exchange for the Decentralization Community at

se-decn@solutionexchange-un.net.in



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