Regional Centre in Bangkok
2005 Annual Report

Front Cover: The painting titled "Community" was donated to the Regional Centre in Bangkok by the UNDP Thailand Country Office. The Regional Centre of Bangkok also displays several pieces of artwork donated by UNDP Country Offices in Asia and the Pacific.

Regional Centre
in Bangkok

United Nations Development Programme
United Nations Service Building, 3rd Floor
Rajdamnern Nok Avenue, Bangkok 10200
GPO Box 618, Bangkok 10501, Thailand

regionalcentrebangkok.undp.or.th

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RCB Highlights in 2005

- **Aid coordination** capacity of tsunami-affected countries enhanced by supporting the customisation and installation of 4 government-owned aid tracking systems, based on UNDP's Development Assistance Database (DAD) model
- The RCB team hosted a three day comprehensive briefing visit of the **UNDP Administrator** in November 2005
- First-ever Asia-Pacific UNDP **Knowledge Fair** organised with 220 UNDP colleagues and 57 Country Office "good practices" marketed (April, Bangkok)
- Regional **RR/DRR meeting** organised (April/May, Bangkok)
- **346 policy advisory or technical backstopping services** were rendered to **Asia-Pacific COs** of which **226 were missions to COs**.
- First Regional Centre **Advisory Panel** meeting (Democratic Governance) was concluded, bringing together nine eminent members from Asia and the Pacific
- **Partnerships** support, including project funding MOU, with Rolls Royce, Soka Gakkai, Coca Cola, Mitsui-Sumitomo Insurance and Itochu
- **92 learning events** organised for **735** CO and RCB participants
- **26 ICT for Development** events organised, comprising **1,800** participants from governments, CSOs and media
- **203 recommendations of experts** provided in response to requests of COs and UN partners
- **89 knowledge products** were produced (reports, primers, toolkits and multimedia)
- RCB **staff complement increased** from **51** in January to **108** by end 2005 (66% of staff provide targeted support to COs; 34% provide operational services to 19 UN agencies, UNDP Thailand and RCB)
- **New office premises inaugurated** in May 2005
- $5.5 million of **resources mobilised regionally for tsunami response** (Flash appeal: $5.0 million, IDRC: $0.5 million)

Introduction

The Regional Centre in Bangkok's (RCB) Annual Report 2005 highlights the RCB team's major advisory and knowledge services as well as other activities in support of Country Offices (COs) in the Asia-Pacific region from ***January to December 2005.***

This report is divided into sections by practice: governance, energy and environment, crisis prevention and recovery, (tsunami, avian influenza and the South Asia earthquake response), and management, and by focus areas: ICT4D and South-South Cooperation, communications and knowledge services (expert referrals, knowledge products and events). Regional programme financial status and staff build-up are also covered.

The Asia-Pacific Region in 2005: An Overview

2005 was a year that witnessed Asia's valiant efforts to rise above the tsunami waves set off by the earthquake off the Sumatra coast on 26 December 2004, and scale Himalayan heights to bring succour to the victims of another major earthquake that struck Pakistan and Kashmir on 8 October 2005. The tsunami of 26 December 2004 was a natural disaster of unprecedented scale, in terms of the number of lives that it took, and the millions left homeless from Aceh in Indonesia to Andhra Pradesh in India. Aceh and North Sumatra lost the greatest number of lives. The tsunami took lives that could have been saved, if only the region had recognised sooner the real extent of its connectedness, and had taken steps to put in place warning systems for natural disasters. The Special ASEAN Leaders' Meeting held in Jakarta on 6 January 2005 recognised that the devastation would need an unprecedented global response to assist national governments' efforts in emergency relief, rehabilitation and reconstruction that could take five to ten years, and agreed to establish a warning system for the region. The World Conference on Disaster Reduction, held in Kobe, Japan, in January 2005, adopted the Hyogo Framework for Action 2005-2015, calling on all countries to integrate disaster risk into political agendas and national policies.

The tsunami catastrophe exposed critical weaknesses in governance in the affected countries, forcing some to address long-lasting internal conflicts with greater urgency, but also with a renewed sense of reality. In Indonesia, the Government has reached a tentative peace accord at Helsinki with the separatist Free Aceh Movement (GAM) to end 30 years of fighting. In Sri Lanka**,** the Government agreed to a joint tsunami relief-monitoring mission with the Liberation Tigers of Tamil Eelam (LTTE), despite strong opposition from within its ranks and continuing uncertainty over prospects for constitutional resolution of the conflict. In Thailand, the Government has shown more sensitivity to the human rights of tsunami victims, including migrants who had earlier been slated for deportation. The Maldives is among the worst affected with per capita reconstruction costs estimated to be higher than in other countries. The tsunami response in the Maldives (and in the other countries) should result in a more efficient and transparent public procurement system. In India, Hindus, Muslims and Christians helped one another as never before to overcome entrenched forms of discrimination based on religion, gender and caste. The importance of governance of the kind that is responsive, accountable, participative and transparent, to secure the well being of people, during disasters and in normal times, has come to the forefront.

There have been other upheavals in national governance. The Maldives People's Assembly is considering constitutional reforms to strengthen fundamental rights, entrench multiparty democracy, separation of powers, effective parliamentary governance, judicial independence, and human rights**.** Mongolia has blazed a trail by formally adopting the Millennium Development Goals (MDGs), and an additional goal on the Millennium Declaration's commitment to democracy, good governance and human rights. Bhutan has initiated a

process of securing public consent and legitimacy to a new constitution to replace absolute monarchy with a constitutional monarchy, human rights guarantees, democratic elections, and a two-party political system, enabling an effective opposition to the party in power. The presidential election in Iran passed off peacefully, but discussions over the nuclear programme continues to keep Iran in the news.

There have been some setbacks during the report period. In Thailand, a different kind of crisis is festering, as the government takes a hard-line approach to Muslim rebellion in the far South. The National Reconciliation Commission (NRC) has warned the Government against excessive use of emergency powers. In Nepal, a *coup* on 1 February 2005, in which the King took over absolute power, has demonstrated the vulnerability of democracy to crises of legitimacy, brought about most often by inequity and discriminatory treatment of population groups and regions. The Philippines witnessed another upsurge of "people's power" against the President following allegations of electoral malpractices. The importance of constitutionally established means for bringing about changes in political leadership has come to the fore. Apart from political and natural disaster shocks of the kind mentioned above, the region remains vulnerable to economic and humanitarian shocks. Memories of the Asian financial crisis, and before that, the "oil shocks", have not faded. In 2005, rising oil prices continue to be a major threat to economic development. HIV/AIDS is a threat to the prosperity of India and China**.** Avian influenza threatens to explode into a pandemic in Southeast Asia, from which the numbers of victims could dwarf those of the tsunami. However, the rising awareness of its seriousness among Asia-Pacific decision-makers and senior officials, in both national governments and international bodies, has triggered unprecedented regional cooperation in making large-scale preparations.

The UN General Assembly recently endorsed a declaration made by Small Island Developing States (SIDS) requesting expanded trade opportunities, assistance in coping with sea-level rise, and other adverse consequences of climate change, and for renewable energy and cleaner fossil fuel technologies. The WTO declaration adopted in Hong Kong on 18 December 2005 contains agreements by the developed and large developing countries such as Brazil, China and India to allow duty-free, quota-free access to exports from the least developed countries (LDCs). But importing countries are allowed to set exceptions, applied to crucial products such as textiles, sugar and rice. With unfinished business from Hong Kong, and a U.N. General Assembly five-year review of the Brussels action plan in September 2006, much remains to be done to benefit the LDCs most in need of economic justice and international support.

Globalisation has highlighted the importance of regional cooperation. Cooperative mechanisms, such as ASEAN and SAARC, continue to retain sensitivity about principles of sovereignty and non-intervention in the domestic affairs of other states. Conventional approaches to South-South cooperation should give way to innovations. "In an increasingly interconnected world, progress in the areas of development, security and human rights must go hand in hand" (*In Larger Freedom*, Kofi Annan, 2005). The potential of ASEAN for moving Myanmar towards democracy, respect for human rights, and good governance, is a case in point.

Governance in Asia-Pacific has become an important 'global public good'. Uneven development, corruption and consequent lack of legitimacy of the state, are the most serious among the dangers faced by many countries in the region. These factors, more than any others, tend to produce the phenomenon of "fragile states". Asian countries are addressing these problems, and realise that the achievement of the MDGs, uniformly across population groups and regions is critical. Throughout the region, there is a strong link between poverty, gender inequity and the poor survival rates and wellbeing of the region's children and women.

The importance of multi-sectoral success for the achievement of the MDGs and the critical need for democracy, development, fulfilment of human rights and good governance, emphasised in the Millennium Declaration and at the Millennium Summit, and reiterated in *In Larger Freedom,* are evident all over Asia.

Democratic Governance

Strategic Objectives in 2005[1]

1. Increased effectiveness of **representative bodies** at central and sub-national levels to perform their democratic functions and enhance national poverty reduction goals
2. **Poor and disadvantaged groups** including indigenous peoples, empowered to seek remedies for injustices and **justice** institutions enabled to be responsive to claims, consistent with international **human rights** norms

   Public administration reform for efficient, effective, responsive and pro-poor public services promoted at central and local levels

Increased effectiveness of representative bodies at central and sub-national levels to perform their democratic functions and enhance national poverty reduction goals

Representative systems at local and sub-national levels were given a special focus in 2005 both at a programming and policy advisory level. A regional retreat on Representation in Decentralised Governance and Local Service Delivery was held in June 2005, with case studies to be prepared as a result of participant feedback on improving and widening representation at local levels and in turn improving accountability. Leveraging the consolidated regional practice on representation in decentralised governance, the RCB has provided advice to a number of countries. The Government of the Maldives has decided to create local governance authorities with local councils established and empowered drawing on the advice provided by an RCB-led team. The RCB Governance team under this objective also focused on the role of parliamentarians in conflict and post-conflict situations, with case studies from nine COs considered completed and disseminated. These findings will be fed into a donor meeting in Brussels in early 2006.

The RCB sponsored the participation of members of electoral commissions from seven Asian countries to attend a meeting of the Asian Association of Electoral Commissions (AAEA) held in Taipei. Policy advisory services in the area of local governance have been provided through missions to Nepal, Cambodia, Sri Lanka, Thailand, Iran and the Maldives. In Sri Lanka, Maldives and Thailand, the local governance dimension of tsunami recovery received special attention. Advocacy work has been undertaken to promote the ratification of the UN Convention against Corruption. The RCB sponsored parliamentarians from ASEAN to Manila for the first meeting of Southeast Asian Parliamentarians against Corruption (SEAPAC). It resulted in a Constitution for SEAPAC, and the Manila Declaration against Corruption and Action Plan for Follow Up.

Another area being pursued is on Parliamentary Knowledge Services. The Canadian Parliamentary Centre is undertaking a study on comparative experiences of parliamentary knowledge services for the Asian region. The study will be completed in early 2006 and is expected to assist COs in further developing this hitherto under-emphasised area of parliamentary development. Research on violence in elections and on electoral dispute mechanisms is underway in close cooperation with the Bureau for Development Policy and policy institutes in the region.

The RCB is also focussing on Youth and Young Leaders. Responding to the identified need to look at the linkages between youth, governance and the achievement of the MDGs (a priority reaffirmed by the DG Advisory Panel), RCB, assisted by UNDP Philippines, held an initial

[1] As described in the RCB work plan approved by the Management Board on 2 May 2005.

Planning Meeting on Developing a Plan of Action on Youth, Governance and the MDGs for Asia and the Pacific on 12-14 December in Manila. Participants from the region included representatives from five COs in the region, and the Regional Centre in Colombo. Representatives from UNDP Argentina and the Bratislava Regional Centre as well as the Global Youth Action Network and Philippine organizations also participated, enriching the discussion with perspectives from other regions, youth and civil society. The meeting served to identify current needs with regard to youth and governance in the region as well as to identify outputs and activities, and the way forward in this area. The meeting also served as a first step in building a community around this area. A Leadership Training Event encompassing five days was held in Thailand for Young Leaders from 20 countries in the Asia Pacific region, focussing on leadership skills, ethics, governance, human rights and negotiation. A cross-section of leaders from all walks of life (parliamentarians, NGOs, private sector, international organizations, etc.) were invited after nomination by UNDP COs. Follow-up activities on regional and national levels will be supported in 2006.

Poor and disadvantaged groups including indigenous peoples, empowered to seek remedies for injustices and justice institutions enabled to be responsive to claims, consistent with international human rights norms

The promotion of inclusive governance and rights-based approaches (RBAs) including institutional strengthening particularly for disadvantaged groups was emphasised in 2005 within the area of Access to Justice and Human Rights. A regional initiative was launched to document cases of inclusive governance for disadvantaged groups as a collaborative effort between the Asia Regional Governance Programme (ARGP), Asia Pacific Gender Mainstreaming Programme (APGMP) and the Regional Indigenous Peoples' Programme (RIPP) together with ten COs in the region. In Maldives, the RCB also supported the first National Human Rights Survey of Maldives, through both policy advice and funding, and the inclusion of RBA in the National Development Plan. Policy advice has been provided to the Maldives' Ministry of Justice on its justice reform programme. Advice has been provided to Bhutan on its constitution, as well as to India and Cambodia on A2J.

The regional publication "Programming for Justice: Access for All - A Practitioner's Guide to a Human Rights Based Approach to Access to Justice" has been completed and distributed to COs. Its launch took place together with training on RBAs to Access to Justice (A2J) on 22-24 September 2005 in Phnom Penh. Eighteen COs from Asia-Pacific attended, together with government representatives and resource people from academia and civil society. In cooperation with Office of the High Commissioner for Human Rights (OHCHR), a regional consultation on "Lessons Learned from RBAs in the Asia Pacific" was held on 19-21 September 2005 with representatives from UN agencies and NGOs in the region. A follow-up phase will be carried out with funding from UNICEF, UNESCO, SIDA, OHCHR and UNDP to pilot RBA activities in several countries in Asia. This inter-agency collaboration on human rights is a unique arrangement that should be replicated elsewhere.

In the area of Indigenous Peoples' Rights and Development, technical assistance was provided to Indonesia with advice to the CO on policy and programming, and briefings with the Ministry of Social Affairs and the National Human Rights Commission, resulting in endorsement of the Programme. A study of national and local government regulations and laws affecting indigenous peoples is underway with involvement of Indigenous People's Organisations and relevant government counterparts.

Similar advice and assistance was provided to the Department of Ethnic Minorities of the Ministry of Rural Development in Cambodia to guide development activities in the highland

regions. A mechanism for dialogue—an indigenous peoples' forum has been created. In Bangladesh, the RCB works in close cooperation with the CO including UNDP Chittagong Hill Tracts Development Facility and the Ministry of Chittagong Hill Tracts Affairs with linkages to indigenous peoples' organisations. Participatory research on inclusive governance is currently underway in a number of countries including Bangladesh, Cambodia, India, Indonesia, Nepal, Thailand and the Philippines.

In cooperation with the regional gender programme, a series of training activities for indigenous women on decision making processes are underway. Bangladesh and Malaysia have held national trainings with a further two identified for support in 2006. In response to a request received from indigenous peoples' organisations at the United Nations Permanent Forum on Indigenous Issues in May 2005, a process of dialogue with international financial institutions, complemented by training sessions on the RBAs is in process. A regional workshop attended by representatives of the International Financial Institutions (IFIs) and indigenous leaders from throughout the region was held, and a task force established to develop a training manual for awareness raising and capacity development among indigenous organizations.

Indonesia – Promoting indigenous peoples' rights and development

Indigenous peoples are among the most culturally diverse, yet most impoverished. The challenge is to give voice to indigenous peoples and build more inclusive governance structures.

UNDP is piloting a regional programme on indigenous peoples' rights and development using the human rights based approach and multi-stakeholder dialogue, including with IFIs and UN ECOSOC's Permanent Forum on Indigenous Issues. It is unique to Asia, and the first of its kind in the UN system.

Result – In Indonesia, RCB policy support catalyzed the Government, the National Commission on Human Rights and indigenous organizations to come together, and a new law accommodating the needs and aspirations of indigenous peoples is being formulated.

The Asia Regional Governance Programme (ARGP) support to the Philippines CO enabled UNDP to join the World Bank and ADB as co-sponsor of a conference of chief justices, organised by the Philippines Supreme Court on 28-30 November. The conference attracted 150 participants, including 29 chief justices, most of them from the Asia-Pacific region. The UNDP Administrator delivered a video-recorded message to the conference focusing on the links between judicial reforms, human rights and human development. The Manila Declaration, adopted by the conference, signals the commitment of judiciaries in the region to accelerate judicial reforms, aimed at improving access to, and better delivery of, justice, especially to the poor and other disadvantaged groups. One session was devoted to the UNDP Asia-Pacific Access to Justice (AP-A2J) network, and the programming guide on the human rights based approach, and introduced to delegates by Justice Kenneth Hayne, High Court of Australia. The conference created the Asia Pacific Judicial Reform Forum to follow up on the Manila Declaration. In 2006, the ARGP, along with APDIP, anticipates support for a tool-kit on judicial reforms to be produced under the auspices of the newly established forum.

RCB, in collaboration with the Institute for Democracy and Electoral Assistance, (IDEA) Stockholm, and the Institute for Constitutional Development (INCOD), responded to demand from many countries in the region for comparative lessons from other regions on constitution-making processes. With ARGP support, an inter-regional workshop on the subject was organised in Pretoria, South Africa on 8-10 December.

e-Government and e-Governance

In partnership with the China's State Council Informatization Office (SCITO), UNDP China and Cisco Systems organised the 2nd annual Asia-Pacific Public Services Summit in Beijing to address key critical questions on implementation challenges of e-government applications and the need for public sector reform and good governance. The summit was attended by some 160 participants from 18 Asia-Pacific countries (http://www.apdip.net/news/appss1). APDIP and RCB's governance team has initiated two regional initiatives on Networking of Asian Parliamentarians and a Judicial Reform Network of 21st Century (JRN21). In addition an initiative on pro-poor public service delivery through e-governance was conceptualized. In cooperation with United Nations Centre for Regional Development, APDIP is implementing a project on Capacity Building of Asia-Pacific e-Government Initiatives with 13 participating countries each contributing two case studies. APDIP also contributed to a number of e-government conferences as keynote speaker and resource people among others the International Symposium on E-government in Seoul (8 November 2005) and COMNET Viet Nam (14-15 December 2005).

Public administration reform for efficient, effective, responsive, and pro-poor public services promoted

In the Public Administration Reform and Anti-Corruption area, beyond the above-mentioned cross-practice linking of parliamentarians and anti-corruption, support has been provided to, among others, Mongolia, Lao PDR and Sri Lanka—the latter with regard to tsunami recovery. In June 2005, the RCB mounted a comprehensive five-person two-week mission to Mongolia in collaboration with the Oslo Governance Centre. Advisory services were also provided to Maldives, Cambodia, Vietnam and Lao PDR. Comprehensive research was conducted on public administration reform in the Asia-Pacific region and a comparative study on institutional mechanisms for combating corruption has been finalised. Collaboration with the ADB-OECD Asia Pacific Anti-Corruption Initiative has been strengthened through the RCB membership in the Initiative's Steering Committee and participation in the 5th Regional Anti-Corruption Conference.

Mongolia – "MDG9" on Good Governance and zero tolerance for corruption

Billions of dollars' worth of development gains disappear every year as a result of corruption and money laundering. Anti-corruption activities are thus an important area of RCB's work in the Asia-Pacific.

The RCB advisory services fielded by the Mongolia CO have supported Mongolia's anti-corruption working group. Additional inputs have come from an RCB demand-driven comparative study and the fostering of partnerships with UN Office for Drugs and Crime, the ADB-OECD Anti-Corruption Initiative for Asia-Pacific, Transparency International and others.

Result – Mongolia became the first country to adopt an MDG9 on democratic governance and zero tolerance for corruption. The Mongolian parliament has now ratified the UN Convention Against Corruption and is currently debating a new anti-corruption law. The sharing of the Mongolian MDG 9 experience within Asia-Pacific has captured the attention of Samoa and Timor-Leste, and has also led to the establishment of a new regional community of practice on "Integrity in Action", through which capacity will be built for implementation of the UN Convention Against Corruption.

Joint activities in the area of anti-corruption were also undertaken with the Bratislava Regional Centre As a follow-up to the Asia-Pacific Least Developed Country (LDC) Governance Paper (2004), the RCB also contributed to the drafting of a Global Report on Governance in the 50 LDCs. The report, which is being produced by a joint BDP-RCB-OHRLLS, emphasizes the critical importance of democratic governance in overcoming the salient challenges faced by the

poorest countries in the world, 14 of which are in the Asia-Pacific region. Cross-practice activities in this service line are increasingly being undertaken with the RCB Capacity Development team.

Missions of a multi-disciplinary nature, consisting of members from different practice teams within the RCB, were undertaken to Sri Lanka and Timor-Leste. In Timor-Leste, a comprehensive programme to strengthen national capacities for public service management has been developed, and is currently being discussed with the Government and other development partners. The RCB also provided advice on the design of an institutional support project to the Office of the President.

Regional support to local service delivery for MDGs

The MDGs can be achieved only with major improvements in public service delivery locally. However, there is surprisingly little attention to both the constraints and opportunities for promoting the role of local governments in this agenda - especially in rural areas where MDG challenges are the greatest.

Rather than undertake a set of academic case studies, the regional strategy in Asia-Pacific has been to descend one level and to promote a set of consultative research & advocacy exercises which engage key policy-makers and local government practitioners and create an embryonic local governance network.

Result **–** The network has been infused with cross-country exchange and regional advocacy on policy constraints and policy innovations that work, and practical policy guidelines have been developed to serve as a basis for reforming local government policy and financing frameworks, and to allow local governments to play their role in attaining MDGs 1-7.

The RCB also focuses on analysing policy lessons on local service delivery for attainment of the MDGs. The objective of the exercise is to document and disseminate specific operational and policy lessons, especially in rural areas, both from the supply and demand side, on improving access to those local services necessary for poverty reduction and attainment of the MDGs.

The RCB is also engaged in the financing aspects of local service delivery for the MDGs. It has drafted the new global primer on Fiscal Decentralisation and Poverty Reduction, and has moderated a UNDP Global Network discussion on the topic. The regional practice team is defining the UNDP niche and entry points in this area.

To this end, a regional workshop was held in December on "Financing Local Service Delivery for the MDGs: Challenges and Opportunities" in New Delhi at the National Institute of Public Finance and Policy (NIPFP). This was a joint initiative of the RCB and UNCDF, in partnership with the NIPFP. Fifteen countries participated. There were two substantive themes of the presentations and discussions: the financing of service delivery/fiscal decentralization, and institutional issues (e.g. accountability) around decentralization. RCB also presented its proposal for country case studies follow-up to be undertaken during 2006. In this regard, a parallel complementary study is also underway to analyse experiences with participatory monitoring of service delivery.

Public-Private Partnerships for Urban Environment (PPPUE)

PPPUE's activities complemented the Governance Team's efforts in the area of public sector reform promotion for efficient, effective, responsive and pro-poor services at central and local levels. The Programme represented RCB in two regional events, namely the Commonwealth Local Government Forum's Asia-Pacific Regional Symposium on "Better local services: Improving local government delivery through innovation and partnerships" and the Fourth Asia-Pacific Urban Forum "Making MDGs Work for Cities", where it raised awareness and interest of participants in local level PPP as a practical solution to deliver basic services to the

poor. In the latter event, PPPUE, in addition, sponsored the participation of the Nepal National PPPUE Programme Manager as a key resource person.

At the country level, the Programme through its Flexible Response Mechanism (FRM) facility supported:

a) the Bhutan CO in implementing a project on "Developing a Policy Framework for Public-Private Partnerships for Urban Environment Management in Thimphu". Key project outputs are: a Steering Committee; a video programme on Urban Waste Management issues within the Bhutanese context produced and aired on National TV; and an initial review of the existing laws, rules, regulations and policy on urban services was completed;

b) the Iran CO in exploring new approaches that entail the participation of the private sector and civil society in the delivery of basic urban services to poor and informal settlements of two selected municipalities. Key outputs are: the PPPUE toolkit "Tools for Pro-Poor Municipal PPP" translated and published in Farsi (Persian) and disseminated through the Iran Association of Municipalities; two regional multi-stakeholder workshops.

Technical support and guidance was provided to COs in the region in developing their PPPUE projects and to effectively apply for its second wave of Innovative Partnerships Grant (IPG) support. Cambodia, India and the Philippines COs were selected to receive the Grant to test-experiment with PPP arrangements of delivering services to the poor. CO focal points together with their lead implementing partner organisations' representatives were invited to attend a week-long orientation meeting in Johannesburg, where PPP concept, frameworks and options, its pro-poor and MDG dimensions, and implications for policy, institutional and regulatory changes were examined. The Programme's efforts were also directed towards an analysis of demand in the region for such support, and areas were identified for intervention.

Aid Coordination and Management

The RCB's Aid Coordination team has focused since March 2005 on responding to the pressing needs of tsunami-affected countries to enhance their national aid coordination capacities. UNDP proposed a package of aid coordination support at the *High-Level Coordination Meeting on Rehabilitation and Reconstruction of Tsunami-affected Countries* hosted in March 2005 by the ADB in Manila. In April 2005, UNDP received requests for support from the Governments of Sri Lanka, Maldives and Thailand. These centred on assisting these Governments in reinforcing their coordination staff and capacity, and customising a tsunami resources and results tracking system to meet their specific needs. By June 2005, customised versions of the Development Assistance Database (DAD) were installed and operational within the Government departments in all three countries and available on-line to the public. In September 2005, the Government of Indonesia requested the RCB to provide similar policy and technical support to its reconstruction authority in Aceh (BRR). The Recovery Aceh/Nias Database (RAN, as the DAD is called there) was publicly launched in Aceh on 28 October 2005. Data on all projects is accessible to all through the Internet, either by accessing the four operational DADs directly or through the Government-run websites, with weekly reports published automatically to the site.

- Indonesia: http://rand.brr.go.id/RAND/
- Maldives: http://dad.finance.gov.mv/
- Sri Lanka: http://dad.tafren.gov.lk/dad/
- Thailand: http://dadthailand.mfa.go.th/dad/

The country-level tsunami work has been brought together within a single window whereby data on resources and results from all four countries can be analysed through maps, charts and reports in the Regional Tsunami DAD based in the RCB (http://tsunamitracking.undp.or.th/dadregional). Information on all four countries as well as pre-defined reports and charts from the national DADs can also be accessed through a regional tsunami web portal (http://tsunamitracking.org), which presents relevant information in a user-friendly, easily accessible manner. In November, an additional Regional Tsunami Aid Coordination Advisor, a Regional Tsunami Aid Tracking Analyst and a Regional Tsunami Private Sector Coordinator joined the team, thus bolstering the RCB's capacity to respond to tsunami needs and unmet needs from COs and partner Governments beyond tsunami-affected countries. In the latter half of 2005, the Aid Coordination team began to respond to requests not directly related to the tsunami. The team has fielded missions to Vietnam, India and Pakistan. The RCB support to Pakistan immediately after the South Asia earthquake focused on practical advice on how to establish an effective and efficient aid coordination mechanism for recovery assistance as rapidly as possible. This will result in a full-fledged package of aid coordination support during 2006 led by the Country Office, supported by the RCB team. With respect to Vietnam and India, there is scope to make progress regarding the:

- harmonisation and alignment agenda consolidated in Paris in March 2005; and,
- integration of aid within a national budget framework reflecting the priorities of national MDG-based Poverty Reduction Strategies.

In each country, the RCB and CO collaboration seeks to develop a package of support that is tailored closely to the specific national requirements. The package marries capacity development measures and policy advice with customised aid and budget tracking technology. The Governments of Maldives, India and Vietnam have expressed their interest in fostering the linkage between official development assistance (ODA) and the respective national public investment programme through a more sophisticated public finance management system. In December, the Aid Coordination team organized a Knowledge Sharing Workshop on *Lessons Learnt on Tsunami Aid Coordination* in Bangkok, which brought together aid coordination advisers and practitioners from different countries.

Gender Mainstreaming

The Asia Pacific Gender Mainstreaming Programme (APGMP), hosted at the Regional Centre in Colombo (RCC), has been working closely with regional programmes and practice teams based at the Regional Centre in Bangkok. In addition, the two Bangkok-based members of the Gender team have been providing continuous policy support and technical backstopping to COs in the region on documents, policy notes and in developing proposals for funding. In the area of **governance**, APGMP is currently working with the regional programmes on governance and indigenous peoples on a regional series highlighting inclusive governance which will feature case studies from Afghanistan, Iran and Tonga. These focus on exploring issues on women's access to resources and basic rights as well as the reasons for their exclusion from the democratic processes.

The gender programme in partnership with the Regional Indigenous Peoples' Programme (RIPP) has initiated a country-exchange between Bangladesh and Malaysia to train indigenous women in decision-making and provide them with the opportunity to learn from each others' experiences and facilitate a broader comprehension of their rights towards building their capability to protect such rights when violated. The APGMP completed a training workshop on Gender Responsive Budgeting to provide a platform for government representatives, CSOs, researchers and academics from 14 countries in the region to dialogue on work that has

already been done in countries in this area and to develop a way forward on gender responsive budgets, and the availability and use of disaggregated data. The APGMP also partnered other regional programmes to carry out a training course for young leaders in governance.

There is a special emphasis on young women in order to further capacitate them with leadership skills in their area of work as parliamentarians, journalists, activists, etc. In other practice areas (**ICT**, **Energy and Environment**), the Gender team co-hosted a workshop on 'Mapping Gender in the Information Society' with **APDIP** in Bangkok as a preparatory meeting for the World Summit on the Information Society (WSIS). It brought together activists from the academic and grassroots level to dialogue on the gender perspectives of the WSIS and to articulate the gender concerns that exist in the information society into the WSIS debate.

Furthermore, the Gender team provided technical support to the **Energy and Environment** team to reflect gender perspectives in the energy rapid assessment and gap analysis initiative for the region. The two regional centres also co-hosted a regional gender thematic trust fund project. As part of the project, a synthesis paper on gender mainstreaming in UNDP practice areas was completed through ten country cases from the region. This was subsequently shared at a regional workshop with participation from 14 COs, both regional centres and HQs.

Capacity Development in the Governance Programme Area

Capacity development has been increasingly positioned as cross-cutting to other practice areas and this is reflected in the integrated work plan of the Regional Centres in Bangkok and Colombo. The tsunami brought to light critical capacity gaps in the area of governance, further detailed below in the Crisis Prevention and Recovery (CPR) section. Significant capacity development inputs have been provided in the areas of legislatures and elections. COs also demanded enhancement of capacities for working on indigenous peoples' issues including strengthening of the policy framework pertaining to indigenous peoples. Capacity 2015 has looked to pilot innovations and new approaches in development that lend themselves to scaling up and enhancing knowledge. Lessons from on-the-ground initiatives and from policy forums have been captured and codified into programming guidelines, toolkits and other resource materials that help to 'operationalise' capacity development.

Bangladesh and Malaysia – Strengthening the role of women in decision-making

Women need to be involved in decisions that affect them, their families and communities. Indigenous women face the triple burden of discrimination on the basis of gender, ethnicity and social status.

Building on UNDP country office and civil society efforts, a training programme, aimed at developing women's confidence and capacity to engage in decision-making, has been conducted in indigenous peoples' areas in Bangladesh (Chittagong Hill Tracts) and Malaysia (Sabah). The training is oriented to informing them of their rights, thereby raising awareness of their position and potential in society. The training is complemented by enabling women from the two areas to exchange experiences.

Results **–** Women have been enabled to play a meaningful role in decision-making, and have learned from each other's skills and experiences.

The focus of capacity development support to the Governance team has been in the area of public sector management (PSM). The Capacity Development team has been supporting the development of three country programmes in Sri Lanka (related to tsunami recovery), Timor-Leste and Afghanistan. In each of these cases, support to developing programmes with a thrust on developing national capacity was emphasised. The particular focus of the Capacity Development team has been to provide know-how on capacity assessments that establish baseline capacities in the civil

service and forward planning. This support comes in the form of providing toolkits and hands on advice to Ministries and/or actors in the civil service. In the area of Local Governance, the team has recently started an initiative with the Galing Pook Foundation in the Philippines to institute an award recognising innovations in capacity development at the local level in support of achieving the MDGs. In the Access to Justice area, the Capacity Development team has delivered sessions on integrating capacity development and rights-based approaches in development. In Cambodia, Capacity 2015 in partnership with the country office has developed a video on the experiences and lessons learned in strengthening capacities of the government's local fisheries offices and the communities in managing community fishery resources.

Missions[2]: Programme Development/Technical Backstopping/Policy Advice

Country	Practice Service Line – Purpose	Dates	Specialist(s)
1. Iran	Supporting Formulation of Local Governance Component in New Governance Programme	January	Henrik Larsen
2. Nepal	Strategic Review of Local Governance/Development Programmes (related to conflict)	January	Henrik Larsen
3. Philippines (Legaspi, Manila)	Participation in Capacity 2015 Programme Development on Capacity Development for SMEs in Partnership with UNDP Philippines	4-8 January	Niloy Banerjee
4. Philippines	Technical Inputs to Capacity 2015 Preparatory Assistance Report and Commission Review of Public Sector Capacity in Aid Coordination/Management Study	17-21 January	Niloy Banerjee
5. Indonesia	Governance Policy Advice on Aceh-North Sumatra Tsunami Reconstruction Programme	Feb-March	R. Sudarshan
6. Bangladesh	Support to Fiscal Decentralisation and Local Government Reform (Mission 1 of 3)	February	Roger Shotton
7. Sri Lanka	Inputs at 12th Urban Management Programme (UMP) Programme Review Committee Meeting, and in Capacity 2015-UMP Exploratory Meeting	21-23 February	Niloy Banerjee
8. India	Access to Justice Country Programme	March	R. Sudarshan
9. Cambodia	Formulation of New Local Governance Programme	March	Henrik Larsen
10. USA (HQs)	1st Meeting of Drafting Team of the Global Report on Governance in LDCs	March	Patrick Keuleers
11. Philippines	Presentation on Aid Tracking Mechanisms at the ADB *High-Level Meeting on Aid Coordination in Tsunami-affected countries*	18 March	Aidan Cox
12. Sri Lanka	Aid Coordination Needs Assessment and Briefing of TAFREN on Aid Tracking and Coordination Mechanisms	30 March-1 April	Aidan Cox
13. DPR Korea	Project Formulation Mission of three Economic Management and Training Projects	1–9 April	Johan Arvling
14. Maldives	Aid Coordination Needs Assessment and Briefing of Government of Maldives on Aid Tracking and Coordination Mechanism	3–8 April	Aidan Cox, Niloy Banerjee
15. Philippines	Participation in and Presentation at Aid Effectiveness Workshop	18–20 April	Aidan Cox
16. Thailand	Presentation to Thailand International Development Cooperation Agency (TICA) of Ministry of Foreign Affairs	21 April	Aidan Cox

[2] The "*Missions*" tables under each practice area primarily reflect services provided to client Country Offices and their countries through requested mission travel. The tables also include some missions where RCB staff have acted as key resource persons for global, regional or country level events not organized by RCB.

Country	Practice Service Line – Purpose	Dates	Specialist(s)
17. Sri Lanka	Development of Framework for LG Assessment	April	Henrik Larsen
18. Timor-Leste	Support to Local Government Policy	April	Roger Shotton
19. Maldives	Formulation of Framework for Tsunami Recovery Strategy and EU-funded Livelihoods Programme	April	Henrik Larsen
20. Indonesia	Consultations on Country Endorsement of RIPP	April	Chandra Roy
21. Lao PDR	Support to the Restructuring of the Machinery of Government	April	Patrick Keuleers
22. Cambodia	Consultations on Policy and Cooperation Modalities for Promoting Indigenous Peoples Project	April	Chandra Roy
23. Thailand	Data Needs Assessment	3-5 May	Aidan Cox
24. Thailand	DAD Thailand Database Design	12-18 May	Aidan Cox
25. Sri Lanka	Customisation of DAD to Sri Lanka and Installation of Database System on Servers Located in TAFREN	23–28 May	Aidan Cox
26. UK (London)	UNDP-LEAD Preparatory Workshop for Asia Young Leaders for Governance Project	25-27 May	Niloy Banerjee, Arusha Stanislaus
27. Indonesia	Human Rights Based Review of the Country Programme	30 May-5 June	Emilia Mugnai
28. Sri Lanka	Local Governance Recovery viz. Tsunami	May	Henrik Larsen
29. Vietnam	Support to Policy Reform for Decentralised Service Delivery	May	Roger Shotton
30. Sri Lanka	Policy Inputs to the Tsunami Capacity Development Programme	May	Patrick Keuleers, Niloy Banerjee
31. China	Support to Fiscal Decentralisation Initiatives in China	May-June	Santosh Mehrotra
32. Thailand	Assessment of Lessons Learned in Tsunami Recovery	May	Henrik Larsen
33. USA (HQs)	UN Permanent Forum on Indigenous Issues	May	Chandra Roy
34. Thailand	Installation of DAD Thailand and Initial Training of TICA Staff	1-3 June	Aidan Cox
35. Maldives	Customisation of DAD to Maldives and Installation of Database System on Servers Located in the Ministry of Finance. Briefing on Data Entry Process	4–7 June	Aidan Cox Jorg Nadoll
36. Sri Lanka	Review of DAD Sri Lanka and Briefing on Data Entry Process	8 June	Aidan Cox Jorg Nadoll
37. Indonesia	Briefing of Local Stakeholders on DAD	13–17 June	Aidan Cox
38. Sri Lanka (RCC)	Assistance in the formulation of the Asia Pacific Gender Mainstreaming Programme	20 June-8 July	Radhika Behuria
39. USA (HQs)	Briefing of Various Stakeholders including UN Special Envoy for Tsunami Recovery on Status of DAD implementation in Tsunami-affected countries	21 June–1 July	Aidan Cox
40. Cambodia	Justice Workshop and Consultations on Access to Justice Programme and RCB-CO Cooperation	22-23 June	Emilia Mugnai
41. Egypt	Substantive input in Capacity 2015 Arab States Regional Meeting for inter-regional programming on capacity development	30 June – 6 July	Niloy Banerjee
42. Bangladesh	Consultations with Ministry of CHR and Technical Support to CHT Multiyear Initiative	June	Chandra Roy
43. Mongolia	Comprehensive Review of Mongolia Governance Portfolio and CCA Reformulation	June	Stephen Browne, R. Sudarshan, Patrick Keuleers

Country	Practice Service Line – Purpose	Dates	Specialist(s)
44. Bangladesh	Support to Fiscal Decentralisation and Local Government Reform (Mission 2 of 3)	June	Roger Shotton
45. Vietnam	Aid Coordination Needs Assessment and Project Formulation Mission	4–7 July	Jorg Nadoll
46. Thailand	Public Presentation of DAD Thailand at Ministry of Foreign Affairs, Bangkok	5 July	Aidan Cox
47. Malaysia	Resource Person to Commonwealth Local Government Forum's Asia-Pacific Regional Symposium on "Better Local Services; explore Collaboration with CityNet's Kuala Lumpur Regional Training Centre	11-14 July	Batdelger Luuzan
48. Sri Lanka	Review of DAD Sri Lanka and Training of National Aid Coordination Officers	12–14 July	Aidan Cox Jorg Nadoll
49. Indonesia	Presentation of DAD to BRR	14-15 July	Aidan Cox
50. Sri Lanka (RCC)	Assistance in formulation of the Asia Pacific Gender Mainstreaming Programme	19-25 July	Radhika Behuria
51. Italy	Meeting with FAO Representatives on Tsunami Aid Tracking Issues	25-26 July	Aidan Cox
52. USA (HQs)	Second Meeting of Drafting Team of the Global Report on Governance in LDCs	July	Patrick Keuleers
53. Maldives	Inputs to Sustained Policy Dialogue on Democratic Decentralisation, Its Linkages with Public Administration Reform Initiative	8-10 August	Henrik Larsen
54. Lao PDR	Integrated Solid Waste Management in Vientiane Municipality Project completion and further recommendations provision mission	11-13 August	Batdelger Luuzan
55. Timor-Leste	Capacity Development for Public Sector Management	14-27 August	Stephen Browne, Patrick Keuleers, Niloy Banerjee
56. China	Inputs to 13th Annual Workshop on Framework for Regional Cooperation for Promotion and Protection of Human Rights in Asia-Pacific	28 August-1 September	R. Sudarshan
57. Bangladesh	Inputs for UNCDF Project Appraisal Committee	29 August-1 September	Roger Shotton
58. Sri Lanka	Support to TAFREN for Preparation of the Public Launch of DAD Sri Lanka	29 August–3 September	Aidan Cox
59. Nepal	Policy Advice on Performance Measurement in Local Governance	August	Roger Shotton
60. Philippines	Discussions on Governance Indicators	1-7 September	R. Sudarshan
61. Nepal	Leading Re-appraisal Mission to Determine Future Strategy for UNCDF/DFID-funded Decentralised Financing and Development Project	4-9 September	Roger Shotton
62. Maldives	Outline of UNDP Maldives Support to Maldives' Ministry of Justice	7-14 September	R. Sudarshan
63. Indonesia	Customisation of Recovery Aceh/Nias Database (RAN)	19-25 September	Aidan Cox
64. Bangladesh	Support to CO on UNCDF Projects	20-23 September	Roger Shotton
65. Pakistan	Support to CO on Decentralisation and Local Governance	21-30 September	Henrik Larsen
66. China	Inputs for Steering Group Meeting and ADB/OECD Conference on Anti-Corruption Initiative for Asia-Pacific	25 September-1 October	Patrick Keuleers
67. Lao PDR	Research on Approaches to Public Sector Reform	September	Nils Taxell

Country	Practice Service Line – Purpose	Dates	Specialist(s)
68. Thailand	Programme Development for Thai CO—Indigenous Peoples Organization Involvement in RIPP	September	Helen Leake
69. Cambodia	Support to NRM Policy Implementation, Use of the PLUP Mechanism for Land Rights	September	Helen Leake
70. Lao PDR	Support to Fiscal Decentralisation Policy	September	Roger Shotton
71. Bangladesh	Support to Fiscal Decentralisation and Local Government Reform (Mission 3 of 3)	September	Roger Shotton
72. Sri Lanka	Human Development Training Workshop	Q3	Santosh Mehrotra
73. Indonesia	Event on Gender and the MDGs during the Regional Ministerial Meeting on the MDGs	Q3	Radhika Behuria
74. Bangladesh	Training Workshop on Decision Making for Indigenous Women	Q3	Radhika Behuria
75. Sri Lanka, Thailand	MDG Based National Development Strategy Workshops	Q3	Santosh Mehrotra
76. Timor-Leste	Support to Capacity Development Mission	3-14 October	Patrick Keuleers, Niloy Banerjee
77. Lao PDR	Preparation for Project Implementation and Formal Technical Support to UNCDF Project in Saravane Province	4-5 October	Roger Shotton
78. Lao PDR	Shaping a Gender Mainstreaming Workshop for UNDP Lao PDR	5-7 October	Radhika Behuria
79. DPR Korea	Project Finalisation Mission of three Economic Management and Training Projects	8–22 October	Johan Arvling
80. Maldives	Support to Decentralisation and Local Governance	9-22 October	Henrik Larsen
81. Vietnam	Inputs at 4th Asia-Pacific Urban Forum "Making the MDGs Work for Cities"	11-14 October	Batdelger Luuzan
82. Philippines	Support to Developing Programme with Parliamentary Secretariat and Judicial Secretariat	12-14 October	Arusha Stanislaus, Emilia Mugnai
83. Pakistan	Aid Coordination Needs Assessment and Project Formulation Mission	12-17 October	Aidan Cox
84. India	Aid Coordination Needs Assessment and Strategy Formulation Mission	17-21 October	Aidan Cox Jorg Nadoll
85. Timor-Leste	Support to Decentralisation and Local Governance	17-25 October	Roger Shotton
86. Thailand	Public Launch of DAD Thailand – Preparation and Event	25-28 October	Jorg Nadoll Aidan Cox
87. Thailand	Speaker at the International Conference on Engaging Communities, a global forum (DESA)	October	Chandra Roy
88. Cambodia	First Indigenous Peoples' Forum	October	Chandra Roy
89. Indonesia	Policy Advice to Indonesia National Human Rights Commission on Structural Relationship between Indigenous Peoples and the Indonesian State	October	Chandra Roy
90. Philippines	Policy Advice and Technical Support on Strengthening Dialogue between indigenous peoples and Int'l Finance Institutions	3-8 November	Chandra Roy, Helen Leake, Bob Bernardo
91. PNG	Advisory and strategic planning inputs to COs and PSRC at UNDP Pacific Cluster Meeting	14-17 November	Henrik Larsen, Radhika Behuria, Nandita Mongia, Nescha Teckle, Norman Sanders
92. Sri Lanka	Backstopping of DAD Sri Lanka and introduction of international adviser to TAFREN and CO	17-25 November	Aidan Cox Philip Courtnadge
93. Bangladesh	Technical Support to Developing Poverty and Environment Initiative	19-22 November	Chandra Roy

Country	Practice Service Line – Purpose	Dates	Specialist(s)
94. Indonesia	Support to CO and BRR on transition from OCHA Financial Tracking System to Government Recovery Aceh Nias Database	21 November – 4 December	Jock McKeon
95. Pakistan	Finalise needs assessment for UNDP Aid Coordination support for Pakistan for South Asia Earthquake	27 November – 2 December	Philip Courtnadge Aidan Cox
96. Mozambique	Annual Global Retreat of the Democratic Governance Practice	27 Nov – 2 December	Henrik Larsen, Patrick Keuleers, Sudarshan
97. Timor-Leste	Programme/project development: Institutional Support to the Office of the President + Internal PAC meeting on the Capacity Development programme for Public Service Management	November	Patrick Keuleers
98. Malaysia	Support to Strengthening Access to Justice and Capacity Development for Indigenous Women	9-14 December	Chandra Roy, Helen Leake
99. Nepal	Redesigning of the Gender Programme	8-14 December	Roohi Metcalfe
100. Austria (Vienna)	Regional Conference on Anti-Corruption	12-15 December	Patrick Keuleers
101. China	Macro Economic Policy and the Poor Seminar	Q4	Santosh Mehortra, Roohi Metcalfe
102. Sri Lanka	Gender Responsive Budgeting Workshop	Q4	Roohi Metcalfe, Radhika Behuria, Santosh Mehrotra

Knowledge and Learning Events[3]

Title	Date	Location	Focal Point
1. Regional Indigenous Peoples Programme Regional Workshop: Consultation and Work Planning	Q1	Thailand	Chandra Roy
2. Governance Focal Point Work Plan Implementation Meeting	Q1	Thailand	Patrick Keuleers, Arusha Stanislaus
3. Human Rights Forum – Implications of the Tsunami on Human Rights Issues	Q2	Thailand	Patrick Keuleers
4. Capacity Development workshop on Local Democracy: Representation in Decentralised Governance	Q2	Thailand	Henrik Larsen
5. Regional Roundtable on the Role of Parliaments in Conflict and Post-Conflict Situations	Q2	Sri Lanka	Jane Steel, Arusha Stanislaus
6. Workshop on Applying a Rights Based Approach to Environmental Governance Pilots	Q2	Sri Lanka	Radhika Behuria, Emilia Mugnai
7. Capacity Development Workshop on Decentralised Infrastructure & Service Delivery	Q2	Thailand	Roger Shotton
8. Workshop on Capacity Development for Young Leaders in Governance in Asia	Q3	Thailand	Niloy Banerjee Arusha Stanislaus Robert Bernardo Chandra Roy Radhika Behuria, Helen Leake
9. Access to Justice Practitioner Guide Launch and Training Workshop	Q3	Cambodia	R. Sudarshan, Emilia Mugnai, Aparna Basnyat, Roohi Metcalfe
10. Regional HRBA Lessons Learned Workshop	Q3	Thailand	R. Sudarshan, Chandra Roy, Arusha Stanislaus

[3] RCB (co-)organized or (co-)sponsored events are shown in this table.

Title	Date	Location	Focal Point
11. Capacity Development for Public Sector Management	Q3	Timor-Leste	Patrick Keuleers, Niloy Banerjee
12. Local Service Delivery for the MDGs	Q4	India	Roger Shotton, Henrik Larsen, Santosh Mehrotra
13. Training Workshop on Decision Making for Indigenous Women	Q4	Malaysia	Chandra Roy, Helen Leake
14. Orientation for UNDP CO Focal Points and their Lead implementing partner 's representatives for PPPUE 2nd generation IPG projects	Q4	Johannes-burg	Batdelger Luuzan

Energy and Environment

Strategic Objectives in 2005

1. National **policy frameworks** that reflect **environmental and energy access considerations** in poverty reduction and **sustainable development strategies** established
2. **Access to energy services**, electricity or cleaner fuels in rural areas **increased**
3. Governments and local **communities empowered** to better **manage biodiversity** and the **ecosystem** services it provides.

National policy frameworks that reflect environmental and energy access considerations in poverty reduction and sustainable development strategies established

The environment-poverty linkage was the main focus of the environmental mainstreaming work. A project development workshop was held in Bangkok involving CO focal points and major development partners (ESCAP, UNEP, ADB and IUCN) in March 2005. The Poverty Environment Initiative (PEI) was subsequently launched at the Ministerial Conference on Environment and Development in Seoul in April 2005. PEI meetings were held in Bhutan and Bangladesh to provide a dialogue space for the integration of environmental concerns of the poor into national policy planning and to create a better understanding of how poverty-environment (P-E) activities have been carried out in the region.

These meetings were also attended by representatives from Mongolia, Lao PDR, Cambodia, Sri Lanka and Nepal. A preparatory assistance (PA) document was drafted in collaboration with the RCC and COs. The PA contemplates support to a number of studies on poverty – environment linkages, in relation to UNDP programmes. In addition, the environment-governance linkages were explored with a view to embracing community-based approaches to natural resource management and sustainable development through policy recommendations and practical measures that will emphasise access, control and management of natural resources as well as the role of formal and informal institutions in shaping people's resource endowments and entitlements. Specific activities included: preparatory work for cross-border community dialogue in the Lower Mekong region; the completion of five environmental governance case studies at the local level in Nepal, Philippines, Samoa, Thailand and Mongolia; a launch of seven environmental governance pilots in Sri Lanka, Maldives, Timor-Leste, China, Pakistan, Indonesia and Cambodia; targeted policy advice to UNDP Indonesia on mainstreaming environmental strategy and tsunami response; and, review of Cambodia National Sustainable

Community dialogues across frontiers

Communities sometimes suffer in silence. Along both banks of the huge Mekong river, villagers are concerned about the steady erosion of the river which is literally eating into their livelihoods.

The RCB's regional environmental governance programme was launched to empower local communities to take part in the decision making processes that may impact the environment, and to ensure fair access to natural resources. One of its initiatives relies on RCB working with local UN volunteers identified by the country offices of Thailand, Lao PDR, and Cambodia to facilitate community-to-community dialogues among three river-bank communities.

Results **–** Communities discovered many commonalities through their talks and exchanged ideas. They learned, were empowered, and have developed strategies based on which they are taking their causes to their respective local authorities.

Development Plan and Sri Lanka's MDG Report. National Capacity Self Assessment (NCSA) project development support and implementation assistance, which helps countries to identify their capacity development priorities in order to effectively fulfil their global environmental commitments, were provided to 30 countries in the region As a follow up to the NCSA process, support to the development of GEF funded cross-cutting capacity development projects were provided to five countries – Philippines, Cambodia, Bhutan, Lao PDR and Vietnam.

Support for mainstreaming played a key role in the RCB's efforts to assist country offices in the region with programming, including the development of a major mainstreaming programme in Afghanistan, and virtual support in Cambodia and Sri Lanka. Under the Regional Energy Programme for Poverty Reduction (REP-PoR), technical assistance was provided in the implementation of an ongoing project on the development of national energy policies and strategic action plans covering 14 Pacific Islands

Access to energy services, electricity or cleaner fuels in rural areas increased

In the area of energy and climate change, the focus was on poverty reduction and environmental sustainability. The three policy studies launched by the Regional Energy Programme for Poverty Reduction (REP-PoR) are being conducted by well-known institutes from the Asia Pacific region and expected to be completed by mid-2006. These three policy studies will: 1) analyse the impact of rising oil prices on the poor and the implications for the achievement of the MDGs; 2) analyse cross-border energy trade and its impact on the poor; and 3) undertake a regional mapping of options to promote private investments in alternative energy sources for the poor. In addition the Energy Team contributed to the development of the GEF Programming Toolkit on the Productive Uses of Renewable Energy, which is currently being finalised by UNDP/GEF.

Capacity development activities were formulated to support UNDP COs and host countries in the region to respond to multilateral conventions and energy access issues to meet MDGs. Policy advice and technical support were provided to Bangladesh, Cambodia and Pakistan to prepare medium-term country strategy papers on energy and climate change. Joint missions by the energy and environment team were conducted to prepare an E&E country programme framework for Afghanistan and a GEF country strategy framework for Indonesia. Technical support was also provided to Cambodia, Indonesia, Lao PDR, Mongolia, Philippines and Vietnam in the finalisation of country case studies and the design of project concept notes for rural energy services under the Global Village Energy Partnership (a UNDP and World Bank joint initiative). Energy-poverty and climate change workshops were organised collaboratively, benefiting 76 professionals – CO focal points and national counterparts from Cambodia, Indonesia, Lao PDR, Mongolia, Philippines, Vietnam, India, China, Malaysia, Pakistan, Maldives, Bangladesh, Iran and Thailand. Country-specific trainings were also provided to: 42 professionals in Mongolia on methodologies to identify development objectives supporting clean energy use, energy resource needs and technology assessment at national and sector levels; while 15 professionals in Timor-Leste were trained on methodologies to identify energy needs, resource and technology assessment at the community level including identification of villages for programme implementation. Other country level project development and policy advisory support is outlined in below table. Technical assistance was also provided per the table below to several countries in the performance of their GEF project implementation reviews. Moreover, several UNDP COs were assisted in the preparation of their second national communications proposal on Climate Change in compliance of host country commitments to the United Nations Framework Convention on Climate Change (UNFCC).

The Community of Energy Sub-Practice in Asia-Pacific Region (CEPAP) has been instrumental in promoting the exchange of information and lessons learned in an effective way supporting the work of the REP-PoR, as well as in the development of three UNDP/GEF regional initiatives on: (1) Energy Standards and Labelling (Asia); (2) Energy Systems Optimisation (Asia); and, (3) GHG Abatement through Renewable Energy (the Pacific). The Gap analysis of the REP-PoR identifies country level gaps in institutional, policy, technology, capacity and access to knowledge and information limiting access to energy for the poor and has been completed in 15 Asian countries and 14 Pacific Island countries. The country reports are currently being summarised for publication. A synthesis report is also under preparation, drawing on key gaps that deter access to energy for the poor in the region. The Pacific Rapid Assessment and Gap Analysis report was finalized at the end of December followed by a Gender and Energy Add-on Report. This rapid assessment provides the baselines and a framework for programming of energy services provision for the poor at the country level in the Pacific.

The Energy component of the Energy and Environment Thematic Trust Fund (TTF) launched its fourth round funding globally in October 2005. The winners for the funding announced in December include Bhutan, Cambodia, China, Nepal and Timor-Leste. In this regard, technical support was provided for the design of project concept notes, coordination for the funding submission and the formulation of the project documents. The TTF funded projects are expected to start in February 2006.

Governments and local communities empowered to better manage biodiversity and the ecosystem services it provides

Environmental management of the region's vast resources and rich biodiversity presents the greatest challenge, particularly when this responsibility needs to give priority to the enhancement of livelihood opportunities and security of people living on the margins of poverty. Capacity development and technical assistance were given to China in the formulation of a national-level agricultural diversity conservation project, and to Bangladesh and Bhutan in the formulation of projects on agro-biodiversity conservation and eco-tourism. Similar assistance was given to India in GEF projects on medicinal plants, markets access, wetlands conservation and conservation of traditional rice varieties. Preparatory assistance was provided to Pakistan on forest conservation, as well as Samoa and tsunami-

MDG7 and the Environment: New Strategies for an Old Problem

Ecosystems and the services they provide are a cornerstone of development and poverty alleviation in the region. Most of these resources, be they fisheries in China or forests in Indonesia, are under threat.

The project and policy legs of UNDP have not always been in sync and, hence, the impacts have been sub-optimal. The pooling of resources at the RCB has allowed a move towards a more integrated and strategic approach. RCB is helping the China CO develop a ten-year Government-donor Partnership for conservation. As part of its knowledge management mandate, RCB has assessed the contributions of biodiversity to the MDGs, largely relying on cases from the treasure trove of the GEF programme portfolio and are translating them into policy recommendations.

Result – UNDP has long been a major channel for environmental funding in the Asia-Pacific. But by linking our programming to policy advice the RCB has helped steer the agenda and become an important player in environmental policy. The Partnership in China has attracted more than US$75 million in funding to date. Importantly, more than a dozen Government line agencies and even more international partners are aligned around a common framework for conservation funding: an unprecedented achievement in China.

affected Sri Lanka on the conservation of coastal forests. Fourteen countries received technical advisory support for the preparation of their 3rd National Reports to the UN Convention on Biological Diversity, as part of their commitment to the global convention. Lead support was provided in the assessment and preparation of the environmental damage chapter of WB/ADB/UNDP report and of UNDP India's Recovery Framework document, as well as a review of all other chapters.

Other technical assistance that was provided to COs includes: the preparation of protected area governance case studies for Cambodia and Malaysia and M&E support to Nepal, Philippines, Malaysia, Cambodia, Vietnam, Mongolia and China. In the second half of 2005, significant technical assistance was provided to 17 countries in the region in developing and submitting Project Implementation Reviews of on-going GEF-funded projects. These reviews highlighted the progress and impacts of UNDP's GEF-funded portfolio of conservation projects, and formed the basis for overall sub-regional project impact reports that summarised UNDP's contribution to GEF implementation in the region. Both within and outside UNDP, partnerships were forged and strengthened to enhance the impact of on-going and planned programme initiatives. Partnership discussions were held with a diverse array of organisations including sister multilateral agencies (the World Bank, UNEP and IFAD), international NGOs (IUCN, the Nature Conservancy, Wildlife Conservation Society, WWF and Conservation International) and regional institutions (Asian Disaster Preparedness Centre, RECOFTC and ASEAN Secretariat), while within the RCB, cross-practice links were developed with the Regional Indigenous Peoples Programme amongst others. Increasingly, RCB support in the areas of biodiversity and NRM focused on developing more programmatic and strategic portfolios for our clients. In Indonesia, a RCB team developed a GEF Strategy, and in India support was provided to streamlining the GEF biodiversity portfolio. In addition, lessons from UNDP biodiversity projects were distilled for a note on Biodiversity and MDGs, and an assessment of governance issues in protected areas.

Capacity Development in the E&E Programme Area

The above-mentioned Regional Environmental Governance Programme case studies from five countries reveal strong demand for community capacity to engage and influence policy dialogue/debate around E&E issues. Pilot projects have been initiated to develop the capacity of the state to engage in environmental governance. The trans-boundary community dialogue initiative for the Lower Mekong River Basin Area reveals the primary importance of supporting links across country borders. Support has been provided to Philippines, Cambodia, Bhutan and China to formulate new programmes for capacity development based on the GEF-NCSAs and for GEF funding. Capacity 2015 has provided technical inputs in strengthening local government and community capacities for participating in environmental management and monitoring and addressing poverty concerns through effective natural resources management.

Missions: Programme Development/Technical Backstopping/Policy Advice

Country	Practice / Service Line – Purpose	Dates	Specialist(s)
1. Indonesia	Development of CO Environment Strategy Based Outcome Evaluation, Advice on 2005 Pipeline and Aceh Tsunami Response; Technical Support of ATSEF National Stakeholder Meeting	16–21 January	Sergio Feld
2. Thailand	UNDP/GEF Portfolio Support	17 January	Joseph D'Cruz
3. Indonesia	UNDP/GEF Portfolio Support	2–5 February	Joseph D'Cruz
4. Thailand	Participation in Regional Rural Electrification Workshop, Discussion on SNC Stocktaking Implementation and the Regional ES & L Project	23 February–1 March	Manuel Soriano

Country	Practice / Service Line – Purpose	Dates	Specialist(s)
5. Japan	Presentation of Paper on 'UNDP and CDM', Including Partnership Development and Strategic Alliance with Institute of Global Environment Strategy (IGES), Japan	1–5 March	Kamal Rijal
6. Pakistan	Preparation of Country Strategy Paper for Energy and Climate Change Portfolio of UNDP Pakistan	12–19 March	Kamal Rijal, Rajan Velumail, Olav Lundstol
7. Cambodia	Discussions with MIME on Work Plan for Cambodia Energy Efficiency Project (CEEP), Facilitation of Workshop on GEF Work Processes with Stakeholders, discussion on Napa Draft Document and SNC Stocktaking Implementation Exercise	15–19 March	Manuel Soriano
8. Mongolia	Leading National GEF Awareness and Opportunities Workshop; Attending TPR for Commercialisation of Super Insulated EE Housing Project, Review and Redesign Finance Mechanism of Revolving Fund, UNDP/GEF CC Portfolio, and Identification of Future Pipeline Opportunities, Brief CO meeting on Country's Environment Profile and UNDP-GEF Portfolio	19–25 March	Nandita Mongia
9. China	Review and Finalisation of Progress of portfolio ($82 million), finalise Timelines and Preparatory Responsibilities Leading to Inception Meeting of EUEEP Phase1 Project, Support to Fuel Cell Bus (Phase1) Project , Design of the Climate Change 2nd National Communication, Review of Status, Steps and Issues on Co-funding of the Fuel Cell Bus Project	26–30 March	Nandita Mongia
10. Fiji	Discussion on Fiji RESCO, PESTRAN, SNC Stocktaking Exercises for the Pacific Projects and Attended Project Steering Committee Meeting, Facilitation of NAPA Implementation Workshop for Kiribati, Tuvalu and Vanuatu	27 March–3 April	Manuel Soriano
11. India	Discussion on India Kutch Project for Resubmission, Project and Field Visit for the India Steel Re Rolling Project, Consultation on India Tea Processing Sector project and Climate Change Pipeline and Portfolio in India	29 March–6 April	Olav Lundstol
12. Lao PDR	Support to Mekong Environmental Governance and Other Programmes	6-9 March	Sergio Feld
13. Bangladesh	Finalisation of Sustainable Energy Programme of Govt. of Bangladesh and UNDP	4–8 April	Kamal Rijal
14. Mongolia	Resource Person at Workshop for Case Study Development	6–10 April	Seema Joshi
15. Philippines	UNDP/GEF Portfolio Support	10–15 April	Joseph D'Cruz
16. Sri Lanka	Technical Assistance and Drafting Concept Note for a Post-Tsunami Pilot Project on Environmental Governance in Affected Areas	19–22 April	Seema Joshi
17. Nepal	Monitoring Support for Upper Mustang Biodiversity Project	30 April–11 May	Gernot Brodnig
18. Cambodia	Support to Asia Workshop on 'Energy and Poverty: How Access to Modern Energy Services contributes to Poverty Reduction?'	3–7 May	Kamal Rijal
19. Sri Lanka	Visit to NERD Centre and Discussion on CC and Adaptation Country Pipeline Ideas	17-20 May	Olav Lundstol

Country	Practice / Service Line – Purpose	Dates	Specialist(s)
20. Bangladesh	Update on GEF 3 and Ongoing Negotiations on GEF and RAF, and Possible Implications for Bangladesh in the Area of Future CC and implementation of NAPA, Progress in PDFB Brick Kiln EE Project, Review of Draft New UNDP Bangladesh CPO (2006-2010)	23–27 May	Olav Lundstol
21. Cambodia	Conducting Case Study for Protected Areas Governance Initiative	30 May–5 June	Gernot Brodnig
22. Cambodia	Discussion on UNDP GEF Regional Project on Barrier Removal to Cost Effective Energy Efficiency Standards and Labelling (BRESL) and the Cambodia Energy Efficient Project (CEEP), Discussion on Potential EE & EC Projects for Cambodia	1-6 June	Manuel Soriano
23. Sri Lanka (Negombo)	Facilitation in REG Pilot Projects RBA Workshop	4-8 June	Robert Bernardo
24. Malaysia	Conducting Case Study for Protected Areas Governance Initiative	6–13 June	Gernot Brodnig
25. Timor-Leste	Resource Person at Training Workshop on 'Methodology for Community-based Energy Programme Implementation'	14–25 June	Kamal Rijal
26. Cambodia	UNDP/GEF Portfolio Support and Identification of Future Pipeline Opportunities	19–24 June	Joseph D'Cruz
27. Maldives	Portfolio Review and Inception Workshop for UNDP/GEF Full Size project ,"Atoll Ecosystem Based Conservation of Globally Significant Biological Diversity in the Maldives'	2–7 July	Sultana Bashir
28. Philippines	Develop prodoc on strengthening capacities of SMEs for Globalization, in consultation with GVEP Partners and Micro-financing institutions.	4-6 July	Kamal Rijal, Robert Bernardo
29. China	Technical Backstopping on a Global Programme: LP Gas Rural Energy Challenge: a Public Private Initiative	4–8 July	Sooksiri Chamsuk
30. Sri Lanka	UNDP/GEF Biodiversity Portfolio Review on the Tsunami-impacted MSP "Conservation of Biodiversity through Integrated Collaborative Management in the Rekawa-Usangoda-Kalametiya Coastal Ecosystem. Follow up on MSP Proposal on Management of Invasive Alien Species	7–9 July	Sultana Bashir
31. China	Advice on Development of a Flagship China Biodiversity Partnership Framework to Establish a Common System and Management Framework for Conservation Initiatives	14–16 July	Joseph D'Cruz
32. Mongolia	Advice on the Gobi Desert and Capacity Development in Implementation of Portfolio of Biodiversity Conservation and Sustainable Use Projects	17–23 July	Joseph D'Cruz
33. Philippines	Finalisation of NCSA Process and Development of Follow-up Capacity Development Medium Size Project (GEF)	17-20 July	Yumiko Yasuda
34. China	Support to Finalisation of Pilot Project Proposal "Strengthening Local Communities' Participation for Better Policy-Making and Implementation – Yunnan Province"	18–19 July	Sergio Feld

Country	Practice / Service Line – Purpose	Dates	Specialist(s)
35. Malaysia	Resource Person at Workshop and Launching of the Malaysia: Building Integrated PV Technology Application Project. Technical Guidance to the Project Report (2005) for Malaysia's Industrial Energy Efficiency Improvement Project, Biomass-based Power Generation Project and 2nd National Communications Project proposal. Discussion on the Proposed Plan for Phase1 Completion, Development of the Phase2 Proposal, Status of the GEF-funded CC Projects, Proposed Regional Energy Standards and Labelling (BRESL) Project	19-27 July	Manuel Soriano
36. Malaysia	Advice on Capacity Development Support and Finalisation of three pending UNDP/GEF Full Sized Projects in Biodiversity, Coastal and Marine Conservation, Sustainable Use of Forestry Resources and Biosafety Capacity Development	29 July-2 August	Joseph D'Cruz
37. China	Resource Person at Inception Workshop and Launching of China's End-Use Energy Efficiency Project, Technical Guidance to Project Reports (2005) for All Ongoing GEF Climate Change Projects (8) in China.	3rd week July	Nandita Mongia
38. Mongolia	Provision of Technical Guidance in the Preparation of the Project Implementation Review Report (2005) for the Commercialisation of Super insulated EE Housing Project (Strawbales) Project, Discussion on a PDF-A Proposal to Design a Project on Building Energy Codes for Mongolia	3rd week July	Nandita Mongia
39. Cambodia	Finalisation of the PDF-A Exercise for Design of the Cambodia Energy Efficiency Project, Advice on Finalisation of the Cambodia National Adaptation Programme of Action (NAPA) Document, and Preparation of Cambodia's Second National Communications Project Proposal, Discussion on Possible OP-6 Project and Adaptation to Climate Change Project in Cambodia	22-27 August	Manuel Soriano
40. Cambodia	UNDP/GEF Portfolio Support	31 July-4 August	Randall Purcell
41. Indonesia	Resource Person to the Regional Technical Consultation Workshop on RHDR on "International Trade and Human Poverty in Asia and the Pacific"	4-7 August	Rajan Velumail
42. Cambodia	Tripartite Review Meeting on Tonle Sap Project	15-16 August	Robert Bernardo
43. China	Logical Framework workshop for FCB project	16- 20 August	Nandita Mongia
44. China	Finalisation of nine project implementation reviews and one midterm review, Review of EUEEP Inception Report ,support CTA selection	21-24 August	Nandita Mongia
45. Cambodia	Preparation of Country Strategy Paper for Energy and Climate Change Portfolio of UNDP Cambodia	22-27 August	Manuel Soriano, Kamal Rijal, Rajan Velumail
46. Thailand	Resource Person to the environment segment of the Hua Hin workshop on MDGs	1-2 September	Gernot Brodnig

Country	Practice / Service Line – Purpose	Dates	Specialist(s)
47. Samoa	Pacific Planning Meeting for the Sub-region's Rapid Assessment and Gap Analysis – An Inception Activity of the Regional Energy Programme for Poverty Reduction (REP-PoR)	2-10 September	Elizabeth Fong, Roohi Metcalfe, Rajan Velumail
48. Cambodia	Advice on Environmental Issues Focussing on Land Management, and Designing Project Activities to Link with Poverty Environmental Initiative	4-8 September	Sergio Feld, Seema Joshi
49. China	Advice on Development of High-level Biodiversity Partnership between Chinese Government, UNDP, Bilateral and Multilateral partners	5-9 September	Joseph D'Cruz
50. Cambodia	Formulation of UNDP/IFAD Joint Programming Document and Mainstreaming Poverty-Environmental Issues	17 September-7 October	Sergio Feld
51. Timor-Leste	Support to Rapid Gap Analysis Exercise under Regional Energy Programme for Poverty Reduction	22 September-1 October	Sooksiri Chamsuk
52. China	Paper presentation on UNDP and Energy for Sustainable Development in the Context of Asia, APEC Renewable Workshop and Review of Energy Related Activities of UNDP China	25-30 September	Kamal Rijal
53. Cambodia	Programme Development to Mainstream Energy into UNDP Cambodia and IFAD Joint Programme on Sustainable Livelihood Programme	3–8 October	Sooksiri Chamsuk
54. China	Resource Person at UNDP HQ/RCB Strategic Planning Mission – Discussions on Development of New Potential GEF Climate Change Projects, and Tripartite Review Meeting, International CDM Forum and Discussion on New GEF Climate Change Project	12-22 October	Nandita Mongia (12-21 Oct) Manuel Soriano (17-22 Oct)
55. DPR Korea	Updating and Expanding the 2002/03 Report on Sustainable Rural Energy in DPRK	14-29 October	Kamal Rijal
56. Philippines	Advice on Development of Conservation and Sustainable Use Project Portfolio, within the Framework of Proposed Programmatic Partnership Framework between UNDP and the Philippines Government	15-23 October	Joseph D'Cruz
57. Philippines	Project Implementation Review of the Philippines: Efficient Lighting Market Transformation Project, Tripartite Review Meeting of the PELMATP and CBRED Projects, Preparation of the Philippines' 2nd National Communications Project proposal Discussion on New GEF Climate Change Projects., and the Proposed Regional Energy Standards and Labelling (BRESL) Project	24-25 October	Manuel Soriano
58. Palau	Facilitation of Logical Framework Analysis Workshop for Design of Palau: Sustainable Economic Development through RE Applications (SEDREA) Project	26-29 October	Manuel Soriano

Country	Practice / Service Line – Purpose	Dates	Specialist(s)
59. Fiji	Conduct and organize the consultative meeting to endorse and receive feedbacks for the Pacific component of Rapid Gap Analysis	4-12 November	Rajan Velumail, Roohi Metcalfe, Thomas Jensen and Bhava Dhungana
60. Fiji	Facilitation of the LFA workshop for PESTRAN project. Attend REP-PoR Meeting; Discussions on Fiji RESCO, PIGGAREP, and other new GEF Climate Change project proposals	6-13 November	Manuel Soriano
61. Afghanistan	Prepare E&E Program Framework Document	9 -25 November	Kamal Rijal, Randall Purcell and Gernot Brodnig
62. Pakistan	Field visit to Mountain Areas Conservancy Project. UNDP/GEF Biodiversity portfolio & pipeline review with CO and project proponents. Meetings with key government partners including GEF OFP.	12-18 November	Sultana Bashir
63. Australia	Meeting in Cairns with UNU-Institute of Advanced Studies and Pacific countries participating to discuss and agree development of Access & Benefit Sharing MSP for Pacific	21-24 November	Sultana Bashir
64. Malaysia	Project Implementation and Portfolio Review mission, reviewing three Full-sized Projects pending CEO Endorsement and discussing future pipeline development under the GEF Resource Allocation Framework	23-25 November	Joseph D'Cruz
65. PNG	Brief visit to CO and to meet NPM of Milne Bay Project to discuss development of Phase II for Milne Bay and implications of RAF for further programming of UNDP/GEF Biodiversity Portfolio in PNG.	24-25 November	Sultana Bashir
66. Indonesia	Stakeholders consultation on IMIDAP concerning GEF Council Members comments, and finalization of the IMIDAP ProDoc; Discussions on the BRESL and MTESO regional projects; MCTAP PDF-B proposal; 2ndNatCom and possible adaptation project; and new CC project proposals; Participate in the discussions on GEF strategy for Indonesia.	27 Nov – 3 Dec	Manuel Soriano, Sooksiri Chamsuk
67. Indonesia	Development of GEF Strategy for UNDP Indonesia	28 November - 7 December	Joseph D'Cruz, Randall Purcell, Manuel Soriano, Sooksiri Chamsuk, Gernot Brodnig

Country	Practice / Service Line – Purpose	Dates	Specialist(s)
68. India	Joint mission with John Hough, Principal Technical Advisor for Biodiversity, UNDP/GEF and Gernot Brodnig to review UNDP/GEF Biodiversity portfolio and pipeline and discuss how to move forward with delayed projects and to participate in interview panel for new ARR for Energy & Environment Division.	7-9 December	Sultana Bashir
69. Chiang Mai, Thailand	Paper presentation on community dialogue at the SEASREP (South East Asian Regional Exchange Programme) anniversary conference under the panel, "Regionalization in Southeast Asia: Issues and Prospects"	9-10 December	Sergio Feld
70. Philippines	Attend PSC Meetings – CBRED and PELMATP; Discussions on the BRESL and MTESO regional projects; discussions on proposed OP-11 Project (DOTC) and OP-5 Project (DOE); 2ndNatCom and possible adaptation project; and on new CC project proposals.	19-21 December	Manuel Soriano

GEF Project Development and Other Technical Assistance

Services cited below are desk services rendered by the GEF team.

Country	Particulars	Work Carried Out	Advisors
1. Afghanistan	Medium Size GEF Project on Alternatives to Wood Fuels and Sustainable Water Management	Finalisation of Project Document	Randall Purcell
2. Bangladesh	New OP-6 Project PDF-B Proposal	Review and Finalisation of the Proposal for Bangladesh: Sustainable Energy Project	Manuel Soriano
	Agrobiodiversity MSP under development for submission to GEFSEC under GEF3	Reviewed and detailed feedback provided to CO	Sultana Bashir
	Medium Size GEF Project on Capacity Building for Mainstreaming Sustainable Land Management	Finalisation of Project Document	Randall Purcell
	NCSA	Support finalization of project document	Yumiko Yasuda
	Dissemination and Standardization of Hydroponics (floating garden) in wetland & waterlogged areas as an adaptation to the impact of Climate	Support concept development	Yumiko Yasuda
	Strategizing implementation of NAPA action plan	Technical advice for how to strategize NAPA action plan implementation	Yumiko Yasuda
3. Bhutan	Draft Common Country Assessment	Provision of comments & Recommendations on Energy and Climate Change Activities	Manuel Soriano

Country	Particulars	Work Carried Out	Advisors
	Conservation of Agrobiodiversity Medium Size Project	Proposal Submitted for Approval by GEF CEO	Sultana Bashir
	Agrobiodiversity MSP approved by GEF Secretariat and awaiting Council comments. Prodoc under preparation	Inputs to finalizing prodoc.	Sultana Bashir & Sirintharat Wannawong
	Medium Size GEF Project on Capacity Building for Mainstreaming Sustainable Land Management	Finalisation of Project Document	Randall Purcell
	Installation of early warning system and hazard zonnation for GLOF (adaptation)	Support concept development	Yumiko Yasuda
	artificial lowering of lake water level in Thorthormi Tso (adaptation)	Support concept development	Yumiko Yasuda
	NCSA	Technical assistance in project implementation	Yumiko Yasuda
	Enhancing Global Environmental Management in Local Governance System	Support PDF-A development (NCSA follow up project)	Yumiko Yasuda
4. Cambodia	Cambodia Energy Efficiency Project	Technical Guidance in the Preparation, Technical Inputs to Design of Proposed OP-6 Project	Manuel Soriano
	Cambodia: National Adaptation Programme of Action	Technical Advice on Finalisation of NAPA Document	Manuel Soriano
	Second National Communications (SNC)	Review and Provision of Recommendations for SNC Proposal	Manuel Soriano
	New GEF Projects	Technical Assistance & Design of Project Concepts (OP-6 and Adaptation)	Manuel Soriano
	Approval of Landscape-level Conservation and Sustainable Use Programme in Northern Plains of Cambodia (CALM Project)	Assisting in Securing Final Approval of Project, and in Preparing a Project Document for Signature between UNDP, Cambodian Government and NGO (Wildlife Conservation Society)	Joseph D'Cruz
	Medium Size GEF Project on Community-based Land Management	Finalisation of Project Document	Randall Purcell
	Harmonizing natural resource management policy to improve implementation of Multilateral Environment Agreements	Support PDF-A development (NCSA follow up project)	Yumiko Yasuda
	NCSA	Technical assistance in project implementation	Yumiko Yasuda

Country	Particulars	Work Carried Out	Advisors
5. China	SNC Proposal	Review and provision of technical advice , steps agreed to finalise the draft document	Nandita Mongia
	APR/PIR 2005 Reports	Technical Assistance in Preparation of APR/PIR 2005 Reports of 8 GEF Climate Change Projects	Nandita Mongia
	OP-11 Fuel Cell Bus – Phase II Project	Finalisation of the Project Brief & Executive Summary; Bilateral Review of Project Proposal with GEFSec	Nandita Mongia
	New OP-5 Project PDF-B Proposal	Review and Finalisation of the PDF-B Proposal for the China: Brick Industry Market Transformation Project	Manuel Soriano
	2 New OP-6 Project Proposals	Review and provision of technical advice on the project concepts	Manuel Soriano
	Conservation and Sustainable Use of Agrobiodiversity	Technical Advice and Assistance in Formulation, Review and Approval of a Full-Sized UNDP/GEF Project Submission for Conservation and Sustainable Use of Agricultural Biodiversity in China	Joseph D'Cruz
	NCSA	Technical assistance in project implementation and discussion on follow-up cross-cutting capacity development project	Yumiko Yasuda
6. Cooks Island	SNC Proposal	Review and Provision of Recommendations for Finalisation of Proposal	Manuel Soriano
	NCSA	Technical assistance in project implementation	Yumiko Yasuda, Andrea Volentras
7. Federal States of Micronesia	NCSA	Support project document development	Yumiko Yasuda, Andrea Volentras
8. Fiji	Promoting Sustainable RETs and RESCOs	Technical Assistance in Preparation of the APR/PIR 2005 Report of the GEF OP-6 Project	Manuel Soriano
	OP-5 Project on CHP in Sugar Industry	Technical advice on the preparation of the project concept, as well as review/TA on the planned biofuels program for Fiji.	Manuel Soriano
	NCSA	Support project document development	Yumiko Yasuda, Andrea Volentras
9. India	Conservation & Sustainable Use of Medicinal Plants in 3 Indian States	Comments on the Full Size Project for US$4.89 million (GEF component)	Sultana Bashir
	Global MSP on development of Policy and Knowledge Management Network for the Like Minded Megadiverse Countries	Incorporation of comments from Indian government and moving forward with finalization with consultant and Indian government.	Sultana Bashir

Country	Particulars	Work Carried Out	Advisors
	FSP on conservation of medicinal plants in 3 Indian states	Feedback provided on addressing GEFSEC & Council comments and finalizing prodoc	Sultana Bashir
	FSP on Andaman & Nicobars Island	Discussions with CO & Ministry of Environment & Forests on moving project forwards to prodoc completion and CEO endorsement.	Sultana Bashir
	PDF-A on Capacity Development for Biodiversity Conservation in the Western Ghast	Technical review	Sultana Bashir
	Sikkim MSP	Project development & review	Sultana Bashir
	Joint UNDP/World Bank Country Pilot Partnership Programme on Land Degradation	Agreement with GOI and Finalisation of Project Preparation Document	Randall Purcell
	Medium-size GEF Project on Thar Desert Ecosystem (Land Degradation)	Agreement with GOI and Rajasthan and Project Document Finalisation	Randall Purcell
	NCSA	Technical assistance in project implementation	Yumiko Yasuda
10. Indonesia	Integrated Microhydro Development & Application Project (IMIDAP)	Finalisation of Responses to the GEFSec Comments; Finalisation of Project Document & Executive Summary; Technical Advice on the Responses to the GEF Council Comments	Manuel Soriano
	Microturbine Cogeneration Technology Application Project (MCTAP)	Preparation of PDF-B proposal, Technical Advice on Responses to WB and GEFSec Comments	Manuel Soriano
	New OP-6 project	Technical advice on the design of proposed OP-6 project on biomass-based power generation for rural development	Manuel Soriano
	Wildlife Crimes Units – Curbing Illegal Wildlife Trade	Finalising and submitting a UNDP/GEF Medium-Sized Project Proposal to Support Development of Local-level Wildlife Crimes Monitoring and Enforcement Units	Joseph D'Cruz
	Development of a Country Program Parternship, in collaboration with UNEP, World Bank and ADB	Joint GEF mission to define CO E&E program	Randall Purcell
	NCSA	Technical assistance in project implementation and discussion on follow-up cross-cutting capacity development project	Yumiko Yasuda
11. Iran	Full Size GEF Project on Capacity Building and Institution-Strengthening for Sustainable Land Management	Concept Development and Project Preparation	Randall Purcell

Country	Particulars	Work Carried Out	Advisors
	NCSA	Support project document development	Yumiko Yasuda
12. Kiribati	NCSA	Support GEF project document development	Yumiko Yasuda, Andrea Volentras
13. Lao PDR	Full Size GEF Project on Exploring Alternatives to Slash and Burn Agriculture	Concept Development	Randall Purcell
	Capacity Development for Implementing Rio Conventions Implementing international environmental conventions through increased compliance with national and provincial legislation	Support PDF-A development (NCSA follow up project)	Yumiko Yasuda
14. Malaysia	APR/PIR 2005 Reports	Technical Assistance in Preparation of the APR/PIR 2005 Reports of GEF Climate Change Projects MIEEIP (OP-5) and BPGCP (OP-6); Technical Advice on Action Plan for Completion of BPGCP Phase I, and for Design of BPGCP Phase II	Manuel Soriano
	Second National Communications (SNC)	Review and Provision of Recommendations for the SNC Proposal	Manuel Soriano
	NCSA	Support GEF project document development	Yumiko Yasuda
15. Maldives	Baa Atoll FSP	Technical backstopping and facilitation for preparation of logframe workshop in early 2006	Sultana Bashir
	NCSA	Technical assistance in project implementation	Yumiko Yasuda
	Implementing Tourism Adaptation to Climate Change in the Maldives	Support PDF-A development	Yumiko Yasuda
16. Mongolia	Energy Efficiency Building Codes	Finalisation of PDF A request for GEF funding and concept clearance	Nandita Mongia
	Full Size GEF Project on Sustainable Pasture Land Management	Finalisation of Project Preparation Document	Randall Purcell
17. Nauru	NCSA	Support project document development	Yumiko Yasuda, Andrea Volentras
18. Nepal	NCSA	Support project document development	Yumiko Yasuda
19. Niue	NCSA	Technical assistance in project implementation	Yumiko Yasuda, Andrea Volentras

Country	Particulars	Work Carried Out	Advisors
20. Pakistan	MSP on Conservation of Juniper Forests	Finalization and clearance of prodoc for DOA	Sultana Bashir & Sirintharat Wannawong
	Mountain Areas Conservancy FSP	On-going advice on development of a Phase II for this project which comes to an end in December 2006	Sultana Bashir
	Full Size GEF Project on Mainstreaming Sustainable Land Management	Finalisation of Project Document	Randall Purcell
	NCSA	Technical assistance in project implementation	Yumiko Yasuda
21. Palau	OP-6 Project	Facilitation of Logical Framework Analysis Workshop for Design of GEF Medium Size Project on Sustainable Economic Development through RE Applications	Manuel Soriano
	NCSA	Support GEF project document development	Yumiko Yasuda, Andrea Volentras
22. Papua New Guinea	NCSA	Support project document development and technical assistance in project implementation	Yumiko Yasuda, Andrea Volentras
23. Philippines	Tripartite Review Meetings; Annual Project Work Planning	Technical Advice in Resolving Specific Implementation Issues of GEF Climate Change	Manuel Soriano
		Projects CBRED (OP-6) and PELMAT (OP-5)	Manuel Soriano
	Second National Communications (SNC)	Review and Provision of Recommendations for the SNC Proposal	Manuel Soriano
	New GEF Projects	Technical Assistance & Design of Project Concepts (OP-5 and OP-11)	Manuel Soriano
	NCSA	Technical assistance in project implementation	Yumiko Yasuda
	Strengthening Coordination for Effective Environmental Management	Support PDF-A development (NCSA follow-up project)	Yumiko Yasuda
24. Republic of Marshall Islands	NCSA	Support GEF project document development	Yumiko Yasuda, Andrea Volentras
25. Samoa	MSP on community forest conservation on Savaii	Technical review of near final draft MSP & feedback provided to consultant & CO	Sultana Bashir
	NCSA	Technical assistance in project implementation	Yumiko Yasuda, Andrea volentras
26. Solomon Islands	NCSA	Support project document development	Yumiko Yasuda, Andrea Volentras
27. Sri Lanka	NCSA	Technical assistance in project implementation	Yumiko Yasuda

Country	Particulars	Work Carried Out	Advisors
28. Thailand	Biomass-based Power Generation & Cogeneration Project	Technical Assistance in Preparation of the APR/PIR 2005 report of the GEF OP-6 Project; Technical review of the Mid-Term Review Report	Manuel Soriano
	Development of Environment Sector Strategy and Associated Project Portfolio	Assisting in Designing Portfolio of Potential UNDP/GEF Project Interventions in Biodiversity Conservation and Sustainable Use, for Development and Implementation	Joseph D'Cruz
	NCSA	Support GEF project document development	Yumiko Yasuda
29. Timor-Leste	Medium Size GEF Project on Capacity Building for Mainstreaming Sustainable Land Management	Finalisation of Project Document	Randall Purcell
	NCSA	Technical assistance in project implementation	Yumiko Yasuda
30. Tonga	NCSA	Support project document development	Yumiko Yasuda, Andrea Volentras
31. Tuvalu	NCSA	Support GEF project document development	Yumiko Yasuda, Andrea Volentras
32. Vietnam	New OP-5 Project	Technical Assistance & Design of Project Concept for Energy Efficient Buildings Project	Manuel Soriano
	Full Size GEF Project on Coastal Zone Drought Mitigation and Sand Dune Stabilisation	Concept Development and Project Preparation	Randall Purcell
	NCSA and follow up cross-cutting capacity development project	Technical assistance in project implementation and support concept development for NCSA follow-up project	Yumiko Yasuda
	Building National capacity for climate change adaptation in programme approach	Support concept development	Yumiko Yasuda
33. China, Mongolia, Philippines, Malaysia, Cambodia, Vietnam, DPR Korea, Bangladesh, Bhutan, FSM, India, Iran, Maldives, Nepal, Pakistan, PNG, Sri Lanka	APR/Project Implementation Reviews (PIRs)	Technical Assistance to finalise 26 PIRs for Projects Submitted to UNDP/GEF HQ for onward submission to GEF Secretariat, Compiling Two Overview Reports and Analyses of On-going UNDP/GEF Biodiversity Portfolio (by Sub-region) and Overall Strategic Directions	Sultana Bashir, Joseph D'Cruz

Country	Particulars	Work Carried Out	Advisors
34. 15 Countries sharing the Seas of East Asia	Sustainable Development Strategy for the Seas of East Asia	Concept Development and Project Preparation	Randall Purcell
35. Pacific Islands	Pacific Oceanic Fisheries Project (15 Nation Tuna Fisheries Protection)	Project Launch and Stakeholder Dialogue	Randall Purcell
	Regional Programme on Integrated Water Resources Management	Project Development	Randall Purcell
36. Sub-regional (Pacific) - Fiji, Vanuatu and Samoa	Promotion of Environmentally Sustainable Transportation in the Pacific Islands	Technical assistance in the preparation of the Samoa component of the planned GEF OP-11 project	Thomas Lynge Jensen
37. Regional (Asia)	Energy Efficiency Standards & Labelling	Presentation of GEF-approved OP-5 Project Concept to Target Participating Countries	Manuel Soriano, Nandita Mongia
	Energy Systems Optimisation	Review and Finalisation of the PDF-B Proposal of Proposed Regional OP-5 Project	Manuel Soriano, Nandita Mongia
38. Regional (Mekong)	Mekong Wetlands Biodiversity Programme	Assisting in Implementing Phase 1 of the Regional Initiative, and in Preparing for Phase 2	Joseph D'Cruz
39. Regional (Pacific)	Adaptation to Climate Change	Technical Assistance & Preparation of Draft PDF-B Proposal for Pacific Adaptation to Climate Change (PACC) Project	Manuel Soriano
	PIREP	Technical Assistance in Preparation of APR/PIR 2005 Report of GEF OP-6 Medium Size Project PIREP	Manuel Soriano
		Technical assistance in the implementation of the OP-6 project	Thomas Lynge Jensen
	PIGGAREP	Technical Assistance in Responses to the GEF Council Comments, and in the ProDoc Preparation; Technical Assistance in the re-design of the project demonstrations	Manuel Soriano
		Technical assistance in the implementation of the OP-6 project	Thomas Lynge Jensen
	PESTRAN	Facilitation of the LFA workshop for the design of the project activities in Fiji	Manuel Soriano
	Control of Invasive Species PDF-B in 14 Pacific Islands	Assisting in Response to GEF Secretariat Queries and Comments and Resubmitting Proposal for Approval	Sultana Bashir
	Access & Benefit Sharing PDF-A	Helping UNU-Australia to finalise PDF-A on Biodiversity Access and Benefit Sharing for 14 Pacific Countries – Working with Samoa & Fiji COs	Sultana Bashir

Country	Particulars	Work Carried Out	Advisors
	PDF-B for developing Full Size Project for control of invasive alien species approved by GEFSEC	Awaiting formal feedback from GEFSEC and release of funds	Sultana Bashir
	PDF-A for developing MSP for 14 countries on access and benefit sharing of genetic resources	Finalization of PDF-A and development of MSP proposal with UNU-Institute of Advance Studies. Participation at meeting with key stakeholders to discuss proposal	Sultana Bashir

Knowledge and Learning Events

Title	Period	Location	Focal Point
1. Workshop on PEI Formulation (RCB/RCC)	Q1	Bangkok	Sergio Feld, Rebecca Roberts
2. GEF Awareness Workshop	Q1	Mongolia	Nandita Mongia
3. National Capacity Self Assessment Workshop	Q1	India	Nandita Mongia
4. GEF National Dialog Initiative Workshop	Q1	Timor Leste	Manuel Soriano
5. Experts Meeting on the Productive Uses of Renewable Energy (PURE) to develop Programming Toolkit on PURE	Q2	Bangkok	Kamal Rijal, Rajan Velumail, Manuel Soriano, Olav Lundstol
6. Workshop on Integrated Capacity Development for MEAs in South Asia.	Q1	Sri Lanka	Yumiko Yasuda
7. 2 Sub-Regional Workshops for National Capacity Self Assessment (NCSA) implementation for Pacific GEF	Q1-Q3	Niue, PNG	Yumiko Yasuda
8. UNDP/GEF Project Management Workshops (Climate Change)	Q2	Vietnam	Nandita Mongia, Manuel Soriano, Olav Lundstol
9. Workshop on Applying the Rights-based Approach into Environmental Governance Pilot Projects	Q2	Sri Lanka	Seema Joshi
10. Planning Meeting: Rapid Assessment & Gap Analysis Regional Energy Programme For Poverty Reduction (REP-PoR)	Q3	Thailand	Rajan Velumail Bhava Dhungana
11. Planning Meeting for the Pacific Component of the Rapid Assessment & Gap Analysis Regional Energy Programme For Poverty Reduction	Q3	Samoa	Rajan Velumail, Thomas Jensen (Pacific)
12. UNDP/GEF Community Based Adaptation Project	Q3	Thailand	Yumiko Yasuda
13. Transboundary Community Dialogues for the Lower Mekong Region I	Q3	Thailand	Seema Joshi
14. First Cross-Border Community Dialogues Workshop	Q3	Thailand	Seema Joshi, Sergio Feld*, Robert Bernardo
15. Consultative Workshops on Strategic Mapping and Gap Analysis for REP-PoR	Q4	Fiji	Rajan Velumail, Bhava Dhungana, Thomas Jensen (Pacific)
16. LFA Workshop (as part of SEDREA PDF-A)	Q4	Palau	Manuel Soriano
17. LFA Workshop (as Part of PESTRAN PDF-A)	Q4	Fiji	Manuel Soriano
18. NCSA Asia Regional Workshop: NCSA action plan and Reporting	Q4	Vietnam	Yumiko Yasuda

Title	Period	Location	Focal Point
19. NCSA Asia Regional Workshop: Capacity Assessment	Q4	Sri Lanka	Yumiko Yasuda
20. Environment Rights for Environment Wrongs: Advocating for Improved Environmental Governance	Q4	Thailand	Seema Joshi
21. Transboundary Community Dialogues for the Lower Mekong Region II	Q4	Lao PDR	Seema Joshi, Suparb Pasong
22. PEI National Planning Workshop in Bhutan and Bangladesh	Q4	Bhutan, Bangladesh	Sergio Feld, Rebecca Roberts

Crisis Prevention & Recovery

Strategic Objectives in 2005

1. Strengthen **capacities** for the development of **post-conflict recovery frameworks**, **reintegration programmes** and **conflict prevention and peace building**
2. Strengthen **disaster risk management and recovery capacity** at regional, national and local level
3. Strengthen **national mine action management** and technical **expertise**

Strengthen capacities for the development of post-conflict recovery frameworks, reintegration programmes and conflict prevention and peace building

Activities to meet this objective have been under the management of BCPR HQ working directly with COs. In the Pacific activities have been implemented through the Pacific Sub-Regional Centre in Suva (PRSC). In collaboration with PSRC, CPR advisers have been supporting the PNG CO to develop a comprehensive Crisis Prevention and Recovery Programme for BCPR funding.

Strengthen disaster risk management and recovery capacity at regional, national and local levels

Activities in support of the above objective to enhance disaster risk management and recovery capacity have been dominated by the Indian Ocean Tsunami Disaster, the Pakistan/Kashmir earthquake and avian influenza. While the entire UN system, in fact the entire world, has joined together in response to the tsunami disaster and in support of the tsunami affected countries, UNDP has taken a major role in tsunami recovery efforts. All of the RCB practice teams have contributed to these corporate efforts. Immediately following the tsunami disaster, the RCB formed a response team to coordinate the wide range of activities and share information to enhance the RCB support within the broader UNDP and UN System response to the tsunami disaster. The Crisis Prevention and Recovery (CPR) practice has played a major role in providing additional recovery capacity to UNDP COs. In turn, the COs are supporting the development of additional recovery capacity within the national and local governments in the affected countries.

The two CPR Regional Disaster Reduction Advisors (RDRAs) for Asia were immediately assigned to two of the affected countries, with one deployed to Sri Lanka and the other supporting Thailand CO. The other affected countries were supported with Advisors sent from headquarters. All of the affected countries had immediate CPR surge capacity added to their operations within days of the event. The Advisors assisted the COs with technical backstopping of TRAC 1.1.3 emergency cash grants, the development of the flash appeal inputs for the COs, and also supported general situation reporting as well as advice on longer-term recovery programming. Most of the Delhi-based RDRA's work has focused on recovery support to capacity building for risk reduction the Tsunami affected countries (India, Sri Lanka and the Maldives). At the regulatory policy level, worthy of note is CPR support to Sri Lanka CO with the development of a Disaster Management Act, which was passed by the Government in May 2005. This support included policy dialogue and liaison with the relevant government counterparts and support in the drafting of the bill. In the last quarter of 2005 the CPR Adviser provided substantial inputs for a Sri Lanka Government Disaster Reduction Management Road Map as well as drafting support. As important is RDRA's support to Sri Lanka for the conceptualization and implementation of capacity building initiatives in DRM.

In the Maldives, CPR practice team has been providing TA for capacity building initiatives in DRM and support for the implementation of the CO DRM work plan. Moreover, CPR mobilized DRM experts to take forward the DRM agenda in the Maldives and, provided support for the development of disaster information systems and early warning systems and multi-hazard risk assessments. The RCB also conducted comparative research on engaging CSO's for Sri Lanka and provided short lists of recommended experts based on collated rosters of existing and new experts to assist with recovery planning, programming and implementation, with candidates provided to each country. In addition to the assistance provided directly to the tsunami-affected countries, the CPR team also actively engaged in International Early Warning System Development Workshops; participated in the World Bank-UNDP Joint Assessment Mission in India as well as in the joint OCHA/UNDG/UNDP Recovery Coordination Needs Assessment Mission to Sri Lanka, Maldives and Indonesia; and designed the UNDP Regional Capacity Building Programme for Tsunami Recovery.

Enhancing Aid Transparency in the Tsunami Countries

Days after the Tsunami struck, aid coordination shot to top of agenda for Governments struggling to coordinate hugely increased resources & actors.

At the ADB Conference in Manila in March 2005, UNDP offered technical assistance which included people and the Development Assistance Database (DAD) – proven in Afghanistan. The Response from Governments was an emphatic "yes". Within 10 days, RCB fielded missions to Sri Lanka, Maldives, Thailand, and Aceh joined in August. Critical partnerships have benefiting from strong personal engagement of UN Special Envoy President Clinton – who signed 130 letters asking Ministers and NGO heads to back the DAD.

Results **–**RCB established and funded 4 world class systems to track Tsunami resources and results – each customised to meet national requirements. Mutual accountability of Governments to donors, and donors to governments has been enhanced. There is systematic downward accountability to affected communities (including access to gender disaggregated data). The DAD helps Government, donors, and citizens answer questions like: what are donors doing? Are there any results? Will it benefit me? How do we unblock bottlenecks?

Launched in October 2005, this Regional Capacity Building Programme will support further regional recovery and risk reduction efforts. The programme's main objectives are to help increase the capacity of countries affected by the Indian Ocean Tsunami to undertake post-disaster recovery, and to mitigate the risk that would ensue from any future natural disasters. To achieve these goals, the programme will focus on: improving information management systems for disaster and beneficiary tracking; helping improve Early Warning Systems and ensuring that notions of risk reduction are integrated into future recovery and development projects; as well as by offering opportunities for training and learning to national and regional natural disaster experts. Programme Team members have conducted several Country Office assessment Missions to affected countries (Sri Lanka, Maldives, India, Indonesia, Thailand). Following these missions, Country Offices have confirmed the relevance and timeliness of implementing the specific component activities. Work plan preparation for 2006 commenced in December 2005 and will be finalised in January 2006

Delhi based CPR RDRA also mobilized funds and provided conceptualization support to the CO for EWS initiatives in Tamil Nadu and provided a vital link between the Tsunami Regional Programme and the UN System Recovery initiatives in the Tsunami affected states. In Pakistan, Delhi-based CPR adviser and Team provided post earthquake coordination and early recovery support to UNDP Pakistan and are currently providing TA for the establishment of a

comprehensive DRM Programme, aimed at enhancing the capacities of both UNDP as well as national and local level government agencies.
In Iran, the CO and the government agreed on a 5-Year DRM Programme, which was officially signed in January 2006. BCPR Delhi provided conceptualization support for the Programme document. Support was provided to Bhutan with the implementation of two PAs – Urban Earthquake Vulnerability Risk and Integrated Disaster Reduction Management. Both these initiatives were supported financially, technically and to a certain extent operationally by CPR Team in Delhi. This has resulted in shifting UNDP Bhutan/Government policy thinking on the need for a DRM Road Map and a comprehensive DRM Capacity Building Programme.

UN Inter-Agency Support for Avian and Human Pandemic Influenza Preparedness

In response to an initiative of UN Resident Coordinators in Southeast Asia, the RCB initiated the formation of a small UN interagency Avian and Human Influenza Preparedness Team.

The team's missions to Vietnam, Cambodia, and Lao PDR have served to support the respective UNCT's efforts to raise the issue above the animal and human health sectors. Broad inter-ministerial coordination for avian influenza control and for pandemic influenza preparedness also leveraged UNDP's substantive experience with disaster management and governance.

Results **–** A better level of pandemic preparedness has been achieved regionally and globally. Governments have produced draft contingency plans, with donor backing. Inter-agency cooperation has improved regionally and at the country level with clear agreement on WHO and FAO in the technical lead; UNICEF providing strong Information/Education/Communications support; and UNDP providing disaster management expertise with OCHA supporting contingency planning efforts.

A unique opportunity for disaster risk reduction has engaged the CPR practice since June 2005. The rising awareness of the seriousness of Avian Influenza (AI) and the potential it creates for a catastrophic pandemic influenza to emerge has caused the UNCTs in Southeast Asia to organise sub-regional meetings on the topic. At the request of the RCs in the "frontline" avian influenza countries, an ad-hoc UN regional interagency team has been established to provide technical support to the national-level avian influenza and pandemic influenza preparedness efforts. The teams are lead technically by WHO on the human health and FAO on the animal health, with UNOCHA providing contingency planning expertise, UNDP providing risk reduction expertise and UNICEF providing Information, Education and Communication (IEC) expertise as well as health sector programmatic expertise. The Bangkok-based Regional Disaster Reduction Advisor has facilitated the coordination of the team's activities and participated in three joint missions in support of Vietnam, Cambodia and Lao PDR. The effective role played by the CPR adviser in facilitating Inter-Agency Coordination, has led to the establishment of a new BCPR funded position - Regional Inter-Agency Coordinator on Avian and Human Influenza - reporting to the UN System Influenza Coordinator. Selected in December 2005, the AI Coordinator will commence duty in January 2006 and will work out of the regional UNOCHA office.

In addition to tsunami, earthquake and avian influenza pandemic preparedness efforts, the CPR Advisors supported broader disaster risk reduction efforts in the region. One of the major non-tsunami areas of activity was regional support for efforts at "mainstreaming" disaster risk reduction into development planning. An RDRA participated in an ECHO hosted Southeast Asia "Regional Consultative Meeting"; the Asian Disaster Preparedness Centre (ADPC) hosted the "First Meeting of the Advisory Panel for Mainstreaming Disaster Risk Management (MDRM) into Development"; and the "Fifth Meeting of the ADPC Regional Consultative Committee on Disaster Management (RCC5)", which focused on MDRM issues. The RDRAs developed relationships with newly established regional partners including UNOCHA and UNISDR

regional offices in Bangkok, and strengthened existing relationships with UNESCAP. Interaction with UNESCAP included attending a national level workshop in Vietnam as part of the CPR supported UNESCAP implemented project on Methodologies for Assessing the Socio-Economic Impacts of Disasters (tailoring the ECLAC methodology to Asia). Engagement with regional institutions has resulted in the production of two significant documents: (1) "Gender Dimensions in Disaster Management: A Guide for South Asia" produced in partnership with the Intermediate Technologies Development Group (ITDG); and, (2) a "Primer on Integrated Flood Risk Management in Asia" produced in partnership with the ADPC. The Advisors also provided direct technical advice to Iran, Sri Lanka, Bhutan and Indonesia COs for their programmes to support national and local capacity building for disaster risk management. In the case of Pakistan, the RCB support focused on practical advice on how to establish an effective and efficient aid coordination mechanism immediately after the devastating earthquake. Moreover, the Delhi-based Regional Disaster Reduction Advisor has been fully occupied with post-earthquake coordination and provision of early recovery support to UNDP Pakistan since October 2005.

Strengthen regional and national mine action management and technical expertise

In order to address the effects of threats posed by landmines and unexploded ordnance to human safety, and to contribute to peace, confidence building and recovery and development activities, the Regional Mine Action Advisor (MAA) supported COs and country team efforts in strengthening national mine action capacities including policy development, planning, management and training. The MAA completed a major four-month intervention to establish a new mine action management and capacity building project to support the Government of Afghanistan assume responsibility for the current UN (DPKO) managed mine action programme. Concurrently, direct technical advice was also provided to Lebanon and Iran on their National Mine Action Programmes, with particular emphasis on enhancing national capacity to manage, coordinate and monitor mine action legislation, policy, and strategic planning. In addition, support was provided in a range of areas; including resource mobilisation, programme development, implementation and M&E. Support was also provided to a range of stakeholders including: COs, Government Mine Action Programmes, NGOs and other enterprises, enabling the countries to carry out mine action planning including establishing operational goals to reduce and eliminate landmines and other Explosive Remnants of War (ERW), in compliance with UN policy, the Ottawa and CCW Conventions. In the third and fourth quarters of 2005, continued mine action support was provided to programme transition in Afghanistan, with support to the newly recruited UNDP Capacity Development Advisor based in Kabul. Advisory and technical support was also provided to the Thai Ministry of Foreign Affairs and the Thailand Mine Action Centre. Both briefing and workshop support were provided to the global meeting of national Mine Action Directors and UN Advisors in Geneva on 19-24 September 2005. Direct support to the Mine Action Unit Team in New York middle management course conducted in Bangkok included presentations and administrative support to the 29 October post course workshop. Follow-up mission to Afghanistan was undertaken in mid December and concurrently commenced planning for a project reformulation mission to Iran for January 2006.

Capacity Development in the CPR Programme Area

The work of the CPR area has been clearly oriented towards capacity development. In the tsunami emergency phase, the practice augmented technical capacity of COs and provided know-how in situation analysis, designing the flash appeal, and through the rosters of consultants. Medium-term focused activities addressed capacity needs of both sets of clients – COs and national counterparts. Tsunami-affected countries were provided explicit enhancement of capacities in aid tracking and monitoring; capacity development of the public service especially at the sub-national levels; capacity development for coordination of the recovery effort including reaching out to the private sector; and capacity for strengthening national and local oversight bodies. Capacity development services were provided in the area of new legislation and in strategic and recovery oriented planning. These have included recovery coordination needs assessments, compendia of tools & lessons learnt and support to effective early warning systems. The longer term oriented activities have been almost entirely focused on a more diverse set of stakeholders in the region and have resulted in initiatives to mainstream disaster risk reduction in planning. This is an important contribution as most countries in the region do not provide for disasters in their development strategies. Mine Action Management's support has been a combination of classical technical assistance and the vestment of longer-term capacities to support legislating, strategic planning, and policy development and capacity building through middle management training in countries requiring immediate attention.

Missions: Programme Development/Technical Backstopping/Policy Advice

Country	Practice / Service Line – Purpose	Dates	Specialist(s)
1. Thailand	CPR/Disaster Reduction: Recovery Advice and Support for Tsunami Recovery Programme Development	1 January –31 March	Michael Ernst
2. Afghanistan	CPR Mine Action Project Document, Preparatory Assistance	4 January–27 March	Chip Bowness
3. Lebanon	Mine Action Project Document, TB Preparatory Assistance	7-16 February	Chip Bowness
4. Sri Lanka	CPR/ Disaster Reduction: Information management for response coordination and early recovery and backstopping support for DRM program	16-25 February	Kamal Kishore
5. Iran	Mine Action Project Document	1-15 March	Chip Bowness
6. Cambodia	Mine Action Preparatory Assistance	28-31 March	Chip Bowness
7. Iran	CPR/ Disaster Reduction: Facilitating the sub-regional initiatives workshop	7-13 May	Kamal Kishore
8. Afghanistan	Mine Action Project Document, Preparatory Assistance	7-21 June	Chip Bowness
9. Bhutan	CPR/ Disaster Reduction: Assess and support the initial stages of the Thimpu Valley Earthquake Risk management program. Support the commencement of the IDRM program and orient IUNV	14-21 August	Kamal Kishore
10. Sri Lanka	CPR/ Disaster Reduction: To initiate the establishment process of the Disaster Management Centre (DMC). Meet with DMC supporting stakeholders and institutionalise their support for both DMC and DRM framework in Sri Lanka	23-31 August	Kamal Kishore
11. Maldives	CPR/ Disaster Reduction: Presentations at EWS workshop for Maldives	23-31 August	Kamal Kishore

Country	Practice / Service Line – Purpose	Dates	Specialist(s)
12. Nepal	CPR/ Disaster Reduction: Support the DesInventar project and support the IUNV recruited by BCPR's rapid deployment facility for the Nepal DRM program	8-14 August	Kamal Kishore
13. Indonesia	CPR/Disaster Reduction: Advice in Support of Disaster Risk Reduction Programme Development	15 June	Michael Ernst
14. Vietnam	CPR/Disaster Reduction: Resource Person in Ad-hoc Regional Inter-agency Mission Supporting Avian Influenza and Pandemic Preparedness	5-9 September	Michael Ernst
15. Switzerland	Support of the Global Middle Mine Action Directors and UN Advisors Meeting	18-24 September	Chip Bowness
16. Bhutan	CPR/Disaster Reduction to participate in the IDRM national consultation workshop	9-13 October	Kamal Kishore
17. Pakistan	CPR/ Disaster Reduction Post earthquake co-ordination and early recovery support	10-29 October	Kamal Kishore
18. Cambodia	CPR/Disaster Reduction: Resource Person and Participant at Ad-hoc Regional Inter-agency Mission Supporting Avian Influenza and Pandemic Preparedness	25-28 October	Michael Ernst
19. Indonesia	CPR/RPCB Planning and Assessment Mission	14-16 November	Sanny Jegillos
20. Maldives	CPR/RPCB Support Maldives CO in the introduction of Disaster Inventories	14-17 November	Julio Serje
21. Thailand (Phi Phi Island)	CPR/RPCB Assessment of Early Warning System	28 November	Pablo Torreablo
22. Thailand (Phuket)	CPR/RPCB Conference Presentation: Disaster Reduction in Asia – what does success look like in the Asia Pacific region	28 November	Sanny Jegillos
23. India	CPR/RPCB: Discussion of specific areas for cooperation between CO and RCB, specifically EWS	6-7 December	Sanny Jegillos, Pablo Torrealba
24. Afghanistan	CPR Mine Action: Assessment and planning Mission to formulate a strategic approach and facilitate a 2006 action plan	7-17 December	Chip Bowness
25. Sri Lanka	CPR/RPCB planning and Assessment Mission to support the Sri Lanka Country Office	7-16 December	Sanny Jegillos
26. Sri Lanka	CPR/ Disaster Reduction to introduce and work with Tsunami Regional Programme Team. To support UNDP CO with the preparation of a Post-Tsunami report in response to the newly established Ministry of Disaster Management's request	7-31 December	Kamal Kishore

Knowledge and Learning Events

Title	Date	Location	Focal Point
1. Mine Action Strategic Planning Workshop	Q1	Afghanistan	Chip Bowness
2. Regional Stocktaking Meeting on BCPR Support to Tsunami-affected Countries	Q1	Thailand	Angelika Planitz (BCPR Geneva)
3. Gender Dimensions in Disaster Management and Integrated Flood Risk Management in Asia. (ITDG)	Q1	India	Kamal Kishore

Title	Date	Location	Focal Point
4. Integrated Flood Risk Management in Asia (ADPC)	Q1	Thailand	Michael Ernst
5. Workshop on Methodologies for Assessing Socio-Economic Impacts of Disasters in Asia for National Development Planning Processes (ESCAP)	Q2	Vietnam	Michael Ernst
6. Contributions to UN Mine Action Policy and Doctrine Technical and Equipment Development, Standards. Article for Journal of Mine Action on strategic Planning	Q1-Q4	Virtual. USA (HQs), Switzerland	Chip Bowness
7. UNDP Global Middle Management for Mine Action Staff for Mahidol University, Bangkok, Presenting a Lecture on UN Spectrum and Regional Input Highlighting Inter-relationships with MDG Related Activities	Q4	Thailand	Chip Bowness

Management Practice

Strategic Objectives in 2005

1. Management support and CO capacity assessment
2. Management advice on up-scaling of COs capacities and implementation modalities in light of the tsunami disaster and emergency response in the area of operations and field implementation
3. Strategic partnership building and resource mobilisation and advice for CO management
4. Direct advice, change management, training-learning advice and support in the following key management functional areas and their treatment in Atlas: (i) project management; (ii) human resources; (iii) resource management; (iv) procurement; and, (v) ICT (the latter involving staff from BOM's MSC (Atlas Help Desk), RIM Centre in Kuala Lumpur and OIST at NY HQ).

From early January 2005, the Management Practice Team (MPT) on mission status helped establish a "situation war room" for a multi-practice Tsunami Response Team (TRT) of the RCB. Reporting to the HQ Tsunami Task Force (TF), the MPT undertook CO capacity assessments to appraise CO staffing and funding requests, while advising and supporting management in identifying and rapidly deploying staffing resources and training teams to fill capacity gaps of the tsunami-affected COs. It also proposed re-prioritisation and simplifications in the RCB procedures and organisation of the pro-bono services of Deloitte & Touche to cope with increased workload in the RCB and four COs.

Other Outputs included: Increased programme delivery capacity support packages organised and deployed to the four priority COs:

Indonesia – on procurement quality;

- Maldives – on drastic up-scaling of a very small office and private sector partnerships (best practice top prize at RBAP Knowledge Fair);
- Sri Lanka – Atlas training, model and procedures resulting in six of eight sub-offices using Atlas with level of managers approving transactions; and,
- Thailand – re-orientation of staff capacities to new programming modalities, partnership arrangements (including the private sector and NGOs) and complex implementation arrangement requirements.

Maldives—Surge capacity to respond to crisis and recovery

When the tsunami hit, UNDP/Maldives faced the challenge of responding to the catastrophe while possessing an existing capacity for an annual delivery of only USD 1.3 m as well as constraining ICT connectivity in the multi-island country.

In response to the CO's request for support, RCB put together a SWAT team that, working with numerous other UNDP actors and other partners, including the pro-bono contribution from Deloitte and Touche, managed to rapidly produce needed operational capacity despite a limited local skills market.

Results –A credible well-managed programme has been built that now sustains a $20-$30M annual delivery. A hard won improvement in connectivity has also benefited UN organisations working in the Maldives.

In order to strengthen management practice functions in other COs and Regional Centres based on demand, plans were elaborated during the April 2005 RR/DRR and Knowledge Fair

for conducting integrated CO capacity building based on the "Toolkit for Managing Change and professionalisation" in project management and other management sub-practices
Outputs during the year included:

(a) Improvement oriented CO Action Plans developed and were resource persons at Myanmar sub-regional learning event of ASEAN "late-comers" (Mekong Plus) group of five COs: Myanmar, Vietnam, Lao PDR, Cambodia and Mongolia. Later followed by a mission to Bhutan.

(b) Learning launched for PRINCE2, and draft Results Management Guide self-study course leading to project management certification. Led by participants of the above six COs plus Thailand.

A mission to Samoa and Fiji Multi-country offices took place in August 2005 with the participation of staff from the Solomon Islands sub-office and the Pacific Sub-Regional Centre (PSRC) Manager. Papua New Guinea was postponed to 2006 at RC/RR request. The MPT 2005 Work plan Outputs addressed by this Pacific sub-region engagement mission included office delivery capacity increased through better understanding of how to:

1. use the Toolkit for Managing Change (TMC) to simplify business processes/work flows;
2. increase the quality of programme delivery and reduce risk by professionalisation and Certification initiatives such as PRINCE 2™ and the Results Management Guide;
3. support new business processes with Atlas; and,
4. strengthen capacities through "twinning arrangements" and exchanges.

Vietnam CO's "PRINCE2 Pilot Follow up" Project received assistance for an in-depth Workflow and Practice Review and Recommendations for Change based on the new standards. The report was subsequently made available in "generic" form for use by other UNDP COs. It included the content from the Workshop for Project Management Support Consultants (PMSC) held in December at HQ.

The RCB-MPT's real-time Atlas Tsunami Central Tree afforded managers a user friendly automated Executive Snapshot Report. Advocacy and advice to HQs helped assure HQ priority for Tsunami reporting, resulting in: (i) a new project at HQ to transfer Atlas data to the Development Assistance Database (DAD) system which the MPT had supported for the system to become corporate; (ii) a decision and TORs for the additional Tsunami financial analysis capability established at RBAP HQs; and, (iii) contributions to leveraging the pro-bono services of Deloitte & Touche, including address of strategic programming and implementation issues and Atlas support. This included: adding Thailand and, by extension, RCB, to the 3 priority Tsunami COs; the development of CO Business Process Maps using the Toolkit for Managing Change (TMC); and project management related query reports from Atlas. The MPT also assisted the RCB Communications Advisor to obtain information useful for reporting on 12 months of tsunami-related work, including response to inquiries from the media.

With the South Asia Earthquake, the MPT responded promptly to Pakistan with urgent support that included advice on implementation arrangements for emergency procurement of tents by other entities, on management of cash accounts and special project banking arrangements, and on UNV policies and procedures. Policy Advice and draft Guidelines and contributions Notes were provided to the following HQ units: BDP, various BOM units, BRSP, RBAP, and DGO. The topics covered included parts of the new Prescriptive Content/Guidelines, such as Programming and Implementation Arrangements. The RCB-MPT has assumed a lead role in supporting UN Reform simplification and harmonisation initiatives, in particular in serving as

RBAP focal point for the UNDG initiative "Harmonised Arrangements for Cash Transfer to Implementing Partners (HACT)".

In November 2005, with the arrival of the MPT leader, efforts resumed to form a full MPT at the RCB.

Missions: Programme Development/Technical Backstopping/Policy Advice

Country	Practice / Service Line – Purpose	Dates	Specialist(s)
1. Sri Lanka, Maldives Indonesia	CO Management Support, Capacity Assessment & Training Missions (Procurement Only)	Q1	Yuri Afanasiev, Anthony Wood, Naoto Yamamoto (Sri Lanka), Jakob Agersnap, Volker Welter (Only Procurement)
2. China	Review of Regional Project and CICETE	Q1	Yuri Afanasiev
3. Myanmar	Facilitators of the Management as a Function Practice Sub-regional Workshop for 5 COs	Q1	Anthony Wood Tetsuo Kondo
4. Samoa, Fiji (PRSC)	Multi-functional Integrated Project Management Capacity Building Missions Organised to Samoa and Fiji Relying on Toolkit for Managing	Q2	Anthony Wood, M. S. Tinauli, Volker Welter
5. Bhutan	Project Management of Atlas	Q3	Anthony Wood M. S. Tinauli
6. Indonesia	Resource Mobilisation and Partnership Building Jointly with South-South Cooperation for Tsunami	Q3	Tetsuo Kondo
7. Lao PDR	Resource Mobilisation and Partnership Building, focused on Lao UXO	Q3	Tetsuo Kondo
8. Sri Lanka	Resource Mobilisation and Partnership Building Jointly with South-South Cooperation for Tsunami	Q3	Tetsuo Kondo
9. Maldives	Resource Mobilisation and Partnership Building Jointly with South-South Cooperation for Tsunami	Q3	Tetsuo Kondo
10.Sri Lanka (RCC)	Policy Advice, Capacity Assessment and Recommendations Notes concerning RCC shift to DEX	Q4	Anthony Wood
11.Pakistan	Policy Advice on Emergency Relief Cash Management and Field Banking Policies and Procedures and on DEX implementation involving UNV	Q4	Anthony Wood

Knowledge and Learning Events

Title	Date	Location	Focal Point
1. Business Process Simplification and Atlas Training Missions	Q1	Sri Lanka, Maldives Indonesia	Yuri Afanasiev, Volker Welter, CBS team from HQ
2. Two-day Workshop on Atlas Grants/Project Management Module	Q1	Samoa Thailand, RCB, UNIFEM	Anthony Wood, M.S. Tinauli
3. Launching of Prince 2 Self-study for Thailand and GEF Team of RCB	Q2	Thailand, RCB (GEF)	Anthony Wood, M.S. Tinauli
4. Review and Training Learning Event RCC Business Services Centre	Q3	RCC	Anthony Wood, Andrey Progrebnyak (RSC Bratislava)
5. Procurement Workshop/Training	Q2	Thailand	Volker Welter Anthony Wood
6. Mini-workshop on Introduction to Prince 2 Method and New Programming Guide	Q2	Thailand & RCB	Anthony Wood
7. Mini-workshop: on BPR Workflow Simplification Using TMC and Setting up Project Management Structure in Atlas	Q2	Maldives	Anthony Wood, Yuri Afanasiev
8. Prince 2 Pilot Workshop	Q2	Vietnam	Anthony Wood, Eddie Borup, Dien Le
9. Workflow and Practice Review (Prince 2/MSP)	Q3	Vietnam	Anthony Wood Eddie Borup
10. Asia & Pacific ExCom Agencies CPAP countries (2005-6) Workshop on Harmonised Arrangements for Cash Transfers to National Implementing Partners (HACT)	Q4	Bangkok	Anthony Wood, Alex McKenzie
11. RCC Project Management and Atlas Workshop	Q4	RCC	Anthony Wood, Sergelen Dambadarjaa, Nadda Chotiwichit

Information and Communication Technology for Development

Strategic Objectives in 2005

1. Raise awareness and promote regional and national **policy dialogue and development** of policies and strategies focused on ICTs for poverty alleviation and the creation of an enabling environment.
2. Promote knowledge networks through a mix of **ICTs for better access** and sharing of tools, technologies, and information.
3. Support development of **locally relevant content, awareness and advocacy initiatives, and promote knowledge management** to facilitate greater e-services.

Study best practices related to e-Governance initiatives and access to information policies when making ICT work for the poor

The Asia Pacific Development Information Programme (APDIP) (www.adip.net) continues to deliver on its objectives through activities that involve awareness raising and advocacy, promoting ICT for development (ICT4D) policies and dialogue, building capacities, research, knowledge sharing and networking. APDIP relocated from its office in Kuala Lumpur, Malaysia to the RCB in late April 2005. Apart from completing pre-determined and 'self-standing' programme activities developed for 2005, APDIP also actively initiated activities in collaboration with other practice areas from both RCB (Governance) and RCC (HIV/ AIDS and Gender). Dedicated practice area focal points were also appointed in APDIP to help the various practice teams in the RCB and RCC to further mainstream ICT4D components within their respective practice areas. Five key areas for APDIP have been on a) e-Government and e-Governance; b) ICT and Poverty Alleviation; c) Free and Open Source Software Alternatives for Development; d) Internet Governance; and e) Gender Dimensions of the Information Society. The following highlights some of the achievements of APDIP in 2005.

The APDIP also continues to manage the one-stop shop and reference point of ICT4D Resources and key regional and national e-Government/ e-Governance related data, programmes, best practices and resources specific to the Asia-Pacific region.

Policy Development and Dialogue

APDIP aims to raise the awareness of ICT4D through promoting policy options; providing technical advisory services aimed at building capacities in the formulation and implementation of policies; and supporting efforts to share knowledge and lessons-learned through APDIP organised events, policy advice and publications. In total, an estimated 1,790 policy-makers and senior management from governments, CSOs, and national and media institutions participated in 25 events that the APDIP organised in 2005. Five thematic examples of major regional/ global events organised by APDIP in 2005 to engage senior policy-makers were:

ICT For Development

On the occasion of the World Summit on the Information Society (WSIS), held in Tunis, APDIP promoted UNDP's ICT4D initiatives in the Asia-Pacific region through the organization of and participation in a wide range of events and an exhibition at the UNDP "Sharing the Future " Pavilion. In addition, APDIP organized and co-organized a number of parallel events, most notably related to Free/Open Source Software, Internet governance, and ICT for poverty alleviation.

Free and Open Source Software Alternatives for Development

In partnership with the Cambodian Government the 2nd Free and Open Source Software (FOSS) consultation was held in Siem Reap, Cambodia where more than 111 *Free and Open Source Software* policy makers and practitioners from 20 Asia-Pacific countries participated in a regional consultation on the way forward to further enhance the documentation, advocacy, and capacity building initiatives on FOSS in the region. The event was inaugurated by the Deputy Prime Minister of Cambodia.

Internet Governance

Continuing its work on Internet governance, through the Open Regional Dialogue initiative, (ORDIG) APDIP provided substantial input to the UN Working Group on Internet Governance (WGIG). APDIP's input culminated in a paper submitted to WGIG for its deliberation and final report to the UN Secretary-General. The paper was the result and conclusion of a year-long process that included consultations in partnership with UNESCAP and others; a region-wide, multilingual survey, issue-based research, and online consultation. A number of notable outputs stemmed from the ORDIG initiatives, including a regional declaration – the Tehran Declaration, endorsed by governments from around the region; a multi-media training toolkit for policy- and decision-makers; country specific reports; research papers; and a primer aimed at raising awareness on the issues.

Largest co-ordinated HIV/AIDS media campaign In Asia-Pacific

The region now has one of the fastest HIV infection rates in the world, with Asia having the second largest number of people living with HIV/AIDS, estimated at as many as 8 million. In spite of this, the sheer lack of visibility of HIV/ AIDS issues in the mainstream media remains a huge challenge.

The ICT4D team (RCB) and the HIV/AIDS team (RCC) initiated a massive HIV/AIDS campaign with 6 partners (encompassing UN agencies, UNDP COs, INGO and private sector), and 12 participating national broadcast partners. The total investment is USD 1.7 million, with RCB's ICT4D programme's catalyst contribution at USD 40,000. National broadcasters from 12 countries were brought together to learn from previous HIV/AIDS-related productions, and to assist them to develop scripts of the most appropriate messages for their individual countries.

Results **–**12 unique stories were aired on 1 December 2005 in conjunction with World Aids Day to an estimated 500 million viewers, with the broadcast also being distributed free in the region to national broadcasters and to CSOs for use in advocacy workshops. All partners have committed to promoting the content in major international and regional HIV/AIDS conferences in 2006. Requests have been received from Africa and Europe for the re-broadcast of the content.

Access to ICTs

APDIP provides expert advisory services and technical advisory assistance to promote equity, especially in terms of gender balance in information flows and public access to information, focussing on the poor and marginalized; support local innovation on appropriate tools; and share 'best practices' via APDIP organised events; grants; on-the ground innovative projects; and publications.

a) Research and Development on Innovative Technologies

APDIP continues to support a multi-stakeholder ICT Research and Development grant Initiative - with an aim to promote R&D of innovative technologies and ICT4D projects within the region. In 2005, 16 projects were initiated and funded.

b) Free and Open Source Software Alternatives for Development

APDIP also via its *International Open Source Network* (IOSN) initiative continues to promote the FOSS alternative for developing countries, through the provision of tools for localisation,

information dissemination, capacity building initiatives. These include a pilot training of trainers' project; and a small grants programme in the Pacific Islands.

Programmatic support for UNDP Country Offices in Asia-Pacific, UN Agencies; UNDP Global; Governments and Civil Society Organisations from other regions.

APDIP provides advisory services for COs in programmatic ICT areas such as overall programme development and project document and proposal reviews. In addition, the team continues to serve as a general conduit for COs to link to resources and experts within the APDIP network.. The team manages the network of UNDP ICT Programme Officers/Focal Points in Asia-Pacific to address various programmatic issues relating to mainstreaming ICT for development, UNDP corporate framework on ICT for development, and topical ICT for development trends. APDIP also actively provided technical back-stopping and policy advice to UNDP COs; sister UN agencies; governments; and civil society organisations in other regions (Latin America and Africa). In addition, the team advised the UN systems on the development of new FOSS based website and back-end systems as well as provided consultations to the UN Joint Inspection Unit (JIU) on APDIP's Open Source projects, case studies and use for JIU to prepare the Unit's report on the Policies of United Nations System Organisations toward the Use of Open Source Software.

Regional Linkages and Synergies

APDIP has also partnered with UNESCAP, UNIFEM, UNICEF, ITU, UNAIDS, UNCRD and UNESCO in initiating, supporting and collaborating on regional ICT4D issues. APDIP continues to work with regional professionals and CSOs for research and content development activities, fielding missions and facilitating a variety of workshops and seminar activities. The team also partnered with several key regional CSOs to build their capacities to engage policy-makers on debating the larger issues of development with cross links to issues related to the MDGs and sustainable human development

Missions: Programme Development/Technical Backstopping/Policy Advice

Services cited below include both missions and virtual technical backstopping.

Country	Practice / Service Line – Purpose	Dates	Specialist(s)
1. Sri Lanka	Advice on Setup and Management of Mailing List and Interactive Portal for Tsunami Relief Coordination	1 January	Khairil Yusof
2. Afghanistan	Advice on ICT Portal for Afghanistan through UNDP/ICT Project	13 March	Khairil Yusof
3. Samoa	Advice on Development of FOSS Training and Certification of System Administrators and End Users Programme	14 April	Khairil Yusof
4. India	India Knowledge Management Partnership Project - Open Access/Open Content for Solution Exchange: An Initiative of the UN Country Team in India	14 April	Sunil Abraham
5. Lao PDR	Technical advice and Hosting Services for Protected Areas and Development in the Lower Mekong Region Project	19 May	Khairil Yusof
6. Vietnam	Presentation on "ICT and Globalisation" for UNDP Vietnam	18 May	James George
7. Bangladesh	Advice on Strategic Programming – Situation Analysis, Examining Existing Projects/Initiatives, and Identifying Potential Areas of Focus and Specific Activities. Facilitation of Preparatory Workshop on WSIS and Review of 2nd Phase for Strengthening the Telecommunications Regulatory Body	1-10 October, 26-29 October	Phet Sayo (1-10 October), Chanuka Wattegama (26-29 October)
8. ROK	Keynote presentation on 'Pro-poor public service delivery through enhanced e-governance' at the International Symposium on E-government in Seoul. Consultations with MOGAHA on Egovernment Centre of Excellence for ASEAN +3 countries	9 November	Lars Bestle
9. Timor-Leste	Advice on TOR and Study Tour relating to the UNDP's assistance to the development of PMIS for the government	December and ongoing	Phet Sayo/James George
10.Philippines	Resource person at the International Conference and Showcase on Judicial Reforms - "Strengthening the Judiciaries of the 21st Century, Manila, Philippines and advising on the creation of a Judiciary Reform Network of 21st Century. Technical Advice on a project design of Network of Asian Parliamentarians, discussions with the UNDP CO regarding mainstreaming ICT in the governance portfolio and consultations with the Commission in ICT of the Philippines.	28 November – 1 December	Lars Bestle (27-1 December), James George (27-29 November)
11.Viet Nam	Keynote presentation on ICT trends in the World and in Vietnam 2005 -2010. Consultations with World Bank, the Prime Ministers Office on E-government and the UNDP CO on APDIP support.	13-16 December	Lars Bestle

Note: APDIP also responded substantively to over 60 additional requests from governments and civil society organizations from across the globe on specific technical policy advice ranging from e-Government; e-Learning; Open Source; rural connectivity; Internet Governance, etc. These do not include requests for publications and information about APDIP projects.

Knowledge and Learning Events

Title	Date	Location	Focal Point
1. Regional ICT Policy and WSIS Consultation	Q1	Bangladesh	Phet Sayo

Title	Date	Location	Focal Point
2. Southeast and East Asia Conference on Follow-up to 1st Phase and Preparation for 2nd Phase of the World Summit on the Information Society	Q1	Indonesia	Phet Sayo
3. South and Southwest Asia Conference on Follow-up to 1st Phase and Preparation for 2nd Phase of the World Summit on the Information Society	Q1	Nepal	Phet Sayo
4. ORDIG Advisory Panel Meeting on Discussions on Internet Governance Activities	Q1	Thailand	Phet Sayo
5. Hands-on workshop to Building Technical Skills of NGO Staff in South and South East Asia	Q1	India	Sunil Abraham
6. The Open e-Policy Government Working Group Meeting	Q1	USA	James George
7. 1st South Asia Public Sector ICT Summit	Q1	India	James George
8. 2nd Asia-Pacific 2005 Public Sector Summit	Q2	China	James George
9. Gender Perspectives on the Information Society: South Asia Pre-WSIS Seminar	Q2	India	James George
10. Digital Review of the Asia Pacific: Review Meeting	Q2	Malaysia	James George
11. HIV/AIDS Sensitisation Workshop for Asia-Pacific Broadcasters at the Asia Media Summit 2005	Q2	Malaysia	James George
12. Gender Sensitisation Workshop for Asia-Pacific Broadcasters at the Asia Media Summit 2005	Q2	Malaysia	James George
13. ICT Research and Development Grants Programme Meeting	Q2	Vietnam	Phet Sayo
14. Internet Governance Expert Group Meeting to Finalise Input Paper and Policy Brief to the High-Level Asia-Pacific Conference for the World Summit on the Information Society and to the WGIG	Q2	Thailand	Phet Sayo
15. High-Level Asia-Pacific Conference for the World Summit on the information Society	Q2	Iran	Phet Sayo
16. Asia Pacific Government Technology Forum: Asian Government to Government Dialogue	Q3	Singapore	James George
17. Digital Dividend: A Televised Debate for BBC World TV	Q3	Switzerland	Shahid Akhtar
18. Mapping Gender in the Information Society: From Reality to Discourse (in partnership with Asia Pacific Gender Mainstreaming Programme – RCC)	Q3	Thailand	James George and Radhika Behuria (APGMP)
19. HIV/AIDS Reports Workshop for Asia-Pacific Television Producers (in partnership with Regional HIV and Development Programme for Asia – RCC)	Q3	Thailand	James George and Pramod Kumar (RCC)
20. Free/Open Source Software – Asia-Pacific (FOSSAP) Consultation	Q3	Cambodia	Sunil Abraham, Khairil Yusof, Phet Sayo
21. ICT Research and Development Grants Programme meeting for the selection of grants for the second round of 2005	Q4	Bangkok	Phet Sayo
22. Network Administration Training of Trainers and LPI Proctor Training and Certification	Q4	Fiji	Khairil Yusof
23. World Summit on the Information Society – Parallel events	Q4	Tunis	Phet Sayo, Christine Apikul

Title	Date	Location	Focal Point
24. Launch of "Think Positive: The Asian Face of HIV/AIDS"	Q4	Singapore	James George
25. Workshop on "Building an Information Society: Road to Tunis"	Q4	Bangladesh	Chanuka Wattegama
26. Knowledge Sharing Session with Governance focal points of AP CO's on Access to Information and E-governance in Bangkok	Q4	Bangkok	Lars Bestle

Note: In total, an estimated 1,800 policy-makers and senior management from governments, civil society organisations, and national and media institutions participated in the above noted APDIP events.

South-South Cooperation

Strategic Objectives in 2005

1. Assist affected countries in their post-tsunami recovery efforts,
2. Promote the use of Southern resources and ideas to complement North-South development.
3. Work with other UN Agencies as a knowledge resource on South-South Cooperation.

The Asian tsunami highlighted the need for a concerted effort to address the needs in the field of disaster risk reduction. The Special Unit for South-South Cooperation (SU-SSC) deemed it important to assist in strengthening the RCB's support to tsunami-affected countries by providing expertise from the South to the tsunami-affected countries in conceptualising and implementing immediate recovery projects. In Thailand, the advisory assistance of the SSC team led to the following projects being implemented in collaboration with Thai NGOs "Livelihood Restoration of Fishery Communities in Affected Coastal Villages in Phang Nga Bay and Ranong Province (covering some parts of Phuket)"; "Livelihood and Ecology Restoration in Nine Tsunami-affected Sub-districts in Phang Nga Province"; and, "Indigenous Livelihood Restoration and Sustainable Ecology for Lanta Islands."

In Indonesia, the South-South resources supported the recruitment of a Technical Advisor on Disaster Risk Management based in Aceh. Some of the significant results achieved include development of a regulatory mechanism for the Indonesian Bureau of Recovery and Reconstruction for quality of design for construction resistant to natural hazards; planning a centre of excellence at Syiah University for demonstration of the design of buildings that will withstand tsunami and earthquakes; assessment of building plans for government, UNDP and UN habitat as well as assessment of 10 proposals in " Developing Community based Risk Reduction in Aceh and West Sumatra Provinces". The lack of international organizations and development agencies based in the Maldives prior to the tsunami meant that experienced staff in disaster risk management and recovery was virtually non-existent. The arrival of too many organisations at once made the situation worse. The South-South resources therefore supported national, regional and southern staff in the areas of shelter, helping affected families in 58 islands repair or reconstruct their houses. The resources were also used to support the rehabilitation of infrastructure, especially harbours destroyed by the tsunami. Lastly, South-South resources were provided for implementation support. The team assembled was responsible for procurement, financial management and

How South-South Cooperation Complements Disaster Response and Risk Management

Developing countries are unfortunately more vulnerable to disasters, yet often have important experience to share about how to reduce risk and how to cope. Local communities are first to suffer, but also the first to respond to disasters before any outside help arrives. South-South exchanges have leveraged existing knowledge and experiences to minimise vulnerability to hazards and better respond to crisis.

In the aftermath of the Tsunami, the RCB tsunami response team identified critical positions to be supported in country offices, and 22 southern experts were deployed to Indonesia, Maldives, Sri Lanka and Thailand to help country offices programme resources and implement projects. The RCB engaged southern consultants to conduct training sessions for the private sector and government in Sri Lanka.

Results – CO capacity was strengthened with targeted southern experts, and communities response and preparedness for natural disasters was enhanced.

other related services to ensure the UNDP office coped with sudden increase in resources from $1.5 million to $30 million for 2005.
In the aftermath of the tsunami, UNDP and the other UN agencies took a lead role in housing construction, livelihood restoration, capacity building of community-based organisations and environmental issues. The demands of the recovery programme placed a burden on the UNDP country office. The South-South resources were used to fund a number of posts critical to the design and implementation of projects under the tsunami recovery programme. Some of the key achievements include UNDP taking a lead role in the establishment of the Government's Disaster Management Centre; organising of people's consultations on disaster management, with over 1100 meetings conducted; providing technical assessments on flash appeal projects; and preparing proposals for regeneration of damaged coastal ecosystems. In Sri Lanka, South-South resources were also used to train UN and Government representatives on alternative disaster damage assessment methods. Public and private sector representatives were trained in disaster risk management.

In partnership with BRSP, South-South resources were used to provide Private sector partnership advisory services at the Regional Centre in Bangkok and the COs in Indonesia and Sri Lanka. The results of this work are documented under the Private sector Partnerships section. The SSC Unit works with other partners to advance the Hyogo Framework of Action (HFA) formulated by the World Conference for Disaster Reduction in January 2005. The Unit developed the preparatory assistance phase of a Global Facility that will address disaster risk management at community level. In this area, the team has:

- Visited selected communities and consulted the local governments in the Philippines and China to study their pioneering approach in community based environmental monitoring and preparedness. A community awareness and preparedness workshop was held in the Philippines in which 52 representatives from eight regions shared lessons learnt;
- Cooperated with the Philippines CO to identify specific projects that will enhance current initiative in the three municipalities of Quezon Province, which was devastated by landslides.
- Participated in planning activities organised by the United Nations Disaster Management Training Programme (UNDMTP) to contribute to the Hyogo Framework of Action;
- Participated in the discussion on the evaluation of national and local capacity building in the tsunami-affected countries as input to the Tsunami Evaluation Coalition, initiated by the Active Learning Network on Accountability and Performance in cooperation with OCHA;
- Helped organise a pre-feasibility study on Asia-Africa Development University Network that commenced in July 2005. The study was conducted in Thailand, Indonesia and Lao PDR; and,
- Assisted in the course on "Community Based Disaster Risk Management" by developing four lessons and acting as resource persons during the course. In October 2005, in partnership with the International Institute for Rural Reconstruction, the team conducted the First International Course on Facilitating Community Managed Disaster Risk Reduction".

The South-South Unit also responded to the request for support by other UN Agencies. The Unit provided advisory services during the design of a UNESCAP project on South-South Disaster Risk Management. During a regional workshop convened under the project, the South-South Unit provided facilitation for the meeting. The Unit also worked with UNEP during their deliberations on using South-South Cooperation as their platform for the implementation of the Bali Plan of Action on environment.

Missions: Programme Development/Technical Backstopping/Policy Advice

Country	Practice / Service Line – Purpose	Dates	Specialist(s)
1. Sri Lanka	Advice on Overview of ECLAC Methodology and Preparation for Training on the User of ECLAC Methodology	1-10 February	Zenaida Delica-Willison
2. Philippines	Observation and Consultation on Earthquake Monitoring Project in China and Philippines and Benchmarking Project to Implement in Other Regions	13-20 March	Zenaida Delica-Willison
3. Philippines	Consultations on Best Support in Community Based Disaster Preparedness and Prevention	20-26 April	Zenaida Delica-Willison
4. China	Observation and Consultation on Community Monitoring and Preparedness for Natural Disasters in North China and Exploration of Community Level Environmental Monitoring Tools	15-24 May	Zenaida Delica-Willison
5. Sri Lanka	Discussion on South-South/RCB Tsunami Support Project	23-26 May	Denis Nkala
6. Switzerland	Discussion on Needs for Common Framework and Priorities for Capacity Building and Planning	8-12 June	Zenaida Delica-Willison
7. Netherlands	Discussion on Tsunami Evaluation and Emergency Responses with Tsunami Evaluation Coalition, ALNAP and OCHA	19-22 June	Zenaida Delica-Willison
8. Indonesia	Review of SU-SSC Activities within the Private Sector Initiatives for Tsunami-affected Countries in Collaboration with Japan	24-28 July	Zenaida Delica-Willison
9. Sri Lanka	Monitoring and Review of SU-SSC's Inputs in the Private Sector's Involvement in Recovery and Reconstruction Programmes; Discussion on Capacity Building of the Government and Private Sector on Risk Reduction	24 August-1 September	Zenaida Delica-Willison
10. Maldives	Discussion on Support to Recovery Initiatives and the Private Sector Participation	25-28 September	Zenaida Delica-Willison
11. Indonesia	Discussion with Indonesian Government on Possible Cooperation under South-South Programme	26-29 September	Denis Nkala
12. Philippines	Discussion on Preparatory Assistance Project for the Global Facility on Disaster Risk Management	29-30 September	Zenaida Delica-Willison
13. Switzerland	Continued participation in "Rethinking Capacity Development" in Disaster Risk Management	3-5 October	Zenaida Delica-Willison
14. Ecuador	Resource person on capacity development on Community Managed Disaster Risk Reduction programmes for countries in Africa and Latin America.	15-31 October	Zenaida-Delica-Willison
15. Indonesia	Resource person for South-South Cooperation as platform for implementation of the Bali Plan of Action, United Nations Environment Programme (UNEP)	23-25 October	Denis Nkala
16. Indonesia	UN Day for South-South observance and Resource person at ESCAP South-South Disaster Risk Management Workshop.	12-16 December	Zenaida Delica-Willison
17. Ecuador	Facilitation of Training on Community Managed Risk Reduction Programme in Partnership with the International Institute of Rural Reconstruction and the Republic of Ecuador	Q4	Zenaida Delica-Willison
18. Indonesia	Resource person to workshop on alternative methods for South-South Cooperation.	Q4	Denis Nkala

Resource Mobilization and Strategic Partnerships

The UNDP Tsunami Task Force established its private sector sub-group and deployed private sector focal points to provide support in each UNDP Office of the four main Tsunami-affected countries. RCB is actively engaged also in the resource mobilization campaign for the Earthquake recovery operation in South Asia, which is resulting in some cash donations from Japanese private companies.

RCB served as a regional focal point for private sector partnerships, providing operational and technical assistance to the COs in Thailand, Indonesia, Sri Lanka and Maldives, with close coordination with the Bureau of Resources and Strategic Partnerships (BRSP). Outreach activities were conducted utilising the new C.O.P.E. webpage (Cooperate Partnership for Emergency with UNDP) and a number of UNDP presentations and discussions with international chambers of commerce in Tsunami affected countries.

Corporations providing cash or in-kind contributions to UNDP reconstruction projects include:

- Rolls Royce ($50, 000 for Thailand)
- Coca Cola (Staff secondment to cover the regional programmes in the area of water resource management)
- Mitsui-Sumitomo Insurance (Resource person provided for Sri Lanka Disaster Preparedness Workshop in the area of local insurance technology)

Non-profit organisations providing contributions through RCB facilitation include:

- Soka Gakkai International (cash contribution of $12,500 for Thailand)

Companies which have shown interest and are in the "pipeline" include:

- DHL (computers for Thailand)
- Schlumberger (cash contribution for education related projects only, re-directed to UNESCO)
- Toshiba (computers and electricity infrastructure)
- Nissan Motors and Nihon Television (Regional partnership programme in the ecology and environment area)

Beyond Tsunami reconstruction, RCB is forging longer-term development-related programmes through partnerships with:

- Coca Cola Company (water resource management and environment preservation)
- Total S.A. (energy and environment, governance)
- Itochu ($10,000 Pakistan)
- Dentsu (publicity consultancy service)
- Unilever (Promotion of ecology oriented industry in palm oil production)

RCB has also partnered with or participated in several key events. RCB teamed up with UNESCAP to hold the Asia Pacific Business Forum (Bangkok, 13-15 May 2005) by providing knowledge and expertise for its corporate social responsibility sub-session. RCB worked with the Global Compact Office to share UNDP's private sector partnership programme at the UN System Wide Workshop for Business Partnership (Geneva, 26-27 May).

Mission advisory services of the MPT also targeted strategic partnership building and resource mobilisation. The Private Sector Initiative was carried out for three tsunami-affected countries: Indonesia, Sri Lanka and Maldives. Other programmes, such as the Lao land mine action

programme, were also a beneficiary of this service. The knowledge and experiences gathered from these partnerships were highlighted in the Management Practice workshop for the Mekong Sub-region Country Office Workshop (Yangon, 20-23 June) as key learning resources. In addition, the India, Nepal, Sri Lanka, Maldives, Thailand and Pakistan COs attended the workshop for the Private Public Partnership which was organized in collaboration with BRSP (Bangkok 17 – 18 November)

UNDP and Microsoft Partnering in Knowledge Management

A unique partnership between UNDP and Microsoft is being explored with the aim to build a state-of-the-art knowledge sharing portal to assist the RCB and its clients to advance UNDP's goal of becoming a genuine learning and knowledge based organisation.

Missions: Programme Development/Technical Backstopping/Policy Advice

Country	Practice / Service Line – Purpose	Dates	Specialist(s)
1. Switzerland (Geneva Liaison Office)	Background Briefing on Private Sector Partnership for Post-Tsunami recovery	Q2	Tetsuo Kondo
2. Denmark (Nordic Liaison Office)	Background Briefing on Private Sector Partnership for Post-Tsunami recovery	Q2	Tetsuo Kondo
3. Japan (Tokyo Liaison Office)	Background Briefing on Private Sector Partnership for Post-Tsunami recovery	Q2	Tetsuo Kondo
4. Indonesia	Resource Mobilisation and Partnership Building Jointly with South-South Cooperation for Tsunami	Q3	Tetsuo Kondo
5. Sri Lanka	Resource Mobilisation and Partnership Building Jointly with South-South Cooperation for Tsunami	Q3	Tetsuo Kondo
6. Lao PDR	Resource Mobilisation and Partnership Building, focused on Lao UXO	Q3	Tetsuo Kondo
7. Maldives	Resource Mobilisation and Partnership Building Jointly with South-South Cooperation for Tsunami	Q4	Tetsuo Kondo
8. Fiji	Resource Mobilisation and Partnership Building as part of the RBAP Launching of Unleashing Entrepreneurship Report	Q4	Tetsuo Kondo

Knowledge and Learning Events

Title	Date	Location	Focal Point
1. Workshop on Post-Tsunami Recovery in Partnership between Japanese Business Community and UNDP in Thailand	Q1	Thailand JCC	Tetsuo Kondo
2. UNESCAP Asia Pacific Business Forum (In-forum Workshop on Corporate Social Responsibility)	Q2	Thailand	Sandrine Tesner
3. Workshop on Post-Tsunami Recovery in Partnership between Japanese Business Community and UNDP in Thailand	Q3	Lao PDR	Tetsuo Kondo
4. Joint-Workshop with Sophia University on CSR and Partnership with UN system	Q4	Tokyo	Tetsuo Kondo
5. RBAP Resource Mobilisation Toolkit (RMT) Worksho	Q4	Bangkok	Tetsuo Kondo, Anthony Wood
6. RBAP Public Private Partnerships (PPP) Workshop	Q4	Bangkok	Tetsuo Kondo

Communications

Tsunami News Network

The beginning and end of 2005 centred largely on tsunami outreach activities. The first three months of 2005 were committed to staffing skilled Communications Officers on the ground in the tsunami-affected countries. Direct referrals from the Communications Advisor were hired in Aceh and Bangkok and on a revolving basis in Colombo and Male. An additional staff member was added to the Communications office in the Regional Centre to support tsunami outreach. With the team in place, a UNDP Tsunami News Network was launched. For one month, UNDP had a story each day from at least one of the tsunami countries. Press calls were fielded around the clock. The result of the team effort is that hundreds of news reports included UNDP aspects of the tsunami relief and coordination efforts – highlights included CNN, International Herald Tribune, Newsweek, Guardian, Washington Post, BBC TV, Wall St. Journal to name but a few.

The team also helped with the media outreach for the Manila donor conference organised by the ADB, and the visits to the tsunami-affected countries of UN Deputy Special Envoy and the Asia tour of the UN Special Envoy on the Tsunami.. Four support missions were fielded. The Communications team worked with UNDP Maldives on its adopt-an-island scheme. A documentary filmmaker, recommended by RCB, produced a Maldives film that ended up on BBC TV, the Lehrer News Hour. Adopt-an-Island live interviews were lined up with BBC World and CNBC. Features also ran in the Financial Times, the South China Morning Post and other media outlets.

During the immediate aftermath of the **8 October 2005 earthquake**, the Communications team identified international broadcasters and targeted print media to line up live international broadcast interviews with the UN Resident Coordinator and provided regular updated contact lists of reporters to UNDP Pakistan for their outreach in the country. At the end of the year, in the lead-up to the **tsunami one-year anniversary**, the Regional Communications Adviser provided on-the-ground support to UNDP Indonesia, generating news stories just prior to the commemoration which ran on major news wires. The RCB Communications team provided extensive promotional support to the Regional Aid Management team which resulted in coverage in the Economist, the Christian Science Monitor and other outlets. RCB Communications support to a UNDP Thailand television production on tsunami work with the sea gypsies was aired on the Lehrer News Hour and BBC.

The Communications team also:

- Organised and facilitated ***communications training***: a *three-day training workshop for 35 UNDP Communications staff from across the region*; a two-day communications training workshop for 14 UNDP governance focal points from across the region; and a *high-level communications training for 14 Resident Representatives and Deputy Resident Representatives* organised in collaboration with COA NY;
- Coached and provided feedback on **13 *country offices' communications strategies***.
- A ***regional communications strategy*** was drafted;

- Provided ***editing and messaging support*** to the teams of the tsunami-affected countries, including support during the 17-day tsunami trip of the RBAP Regional Director and visit of the UN Special Envoy; UNDP Sri Lanka MDG Report press kit; UNDP China for press kit for 2005 National HDR, and op-ed on Tumen regional programme; UNDP Thailand for press kit and op-ed on MDG8; Cambodia CO on their Annual Report; Vietnam CO for an Op-ed on the meeting of the Vietnam Prime Minister and the US President, which ran in the LA times; and a letter-to-the Editor for the regional trafficking project and the opening of the Regional Centre;
- Organised ***Asia regional press briefing on the Human Development Report***, wrote regional release and advised on regional outreach strategy;
- Provided advice and ***regional outreach support and media contacts*** to the RCC for the LDC Report on MDGs -- Facilitated LDC trade story in Herald Tribune; Outreach support for regional tsunami coverage; Regional outreach support for Global MDG Report from Jeffrey Sachs' Office
- Provided ***international media outreach support*** to UNDP China for its national Human Development Report, ending up on the pages of Newsweek and the Financial Times, with an editorial drafted in Bangkok which ran in the Straits Times; UNDP China for its Tumen River programme with an editorial drafted in Bangkok that ran in the South China Morning Post; UNDP Bangladesh for a conference on improving textile exports in the post-quota era; launch of the Thailand MDG8 report; launch of the Thailand Development Assistance Database (DAD) for tsunami tracking; advice provided on producers and approach to Thailand tsunami documentary for international broadcast;*
- Vetted resumes for UNDP Afghanistan, UNDP Lao PDR, UNDP Nepal for their respective CO Communications team; Took part in hiring panels for inter-agency trafficking project; hiring panel for Regional Aid Management team

Missions: Programme Development/Technical Backstopping/Policy Advice

Country	Missions– Purpose	Dates	Specialist(s)
1. Afghanistan	Drafting Short-term Communications Plan of Action, and Participation in Appointments Panel for New Communications Manager	Q1	Cherie Hart
2. Maldives	Messaging and Communications Approach to Country's Tsunami Outreach to National Audience, Donors and Media *(2 missions)*	Q1	Cherie Hart, Christelle Chapoy
3. Nepal	Drafting Communications Strategy Responding to Challenges and Needs for CO Repositioning Exercise	Q1	Christelle Chapoy
4. Philippines	Regional Meeting on Tsunami. Support to Maldives RR on Tsunami Messaging, Discussion with UN Deputy Special Envoy on Tsunami	Q1	Cherie Hart
5. Sri Lanka	Recommendations on Composition of New Communications Unit, Drafting TOR and Preliminary Communications Plan *(2 missions)*	Q1	Cherie Hart
6. Nepal	Advice on Design of UNDP Nepal Communications Strategy and Establishment of Communications Unit	Q2	Christelle Chapoy
7. Indonesia	Support to Media Outreach for Jakarta Ministerial Conference on MDGs and Advice on Messaging and Packaging for 1st Asia HDR on Trade	Q2	Christelle Chapoy
8. China	Support to Press Kit for China NHDR and Pre-launch Briefing and Media Outreach	Q3	Christelle Chapoy
9. Vietnam	Support to UN Country Team preparations for visit of the Secretary-General (NB: Visit was cancelled at the last minute.)	Q4	Cherie Hart
10.Indonesia	Support to UNDP in Aceh for coverage of one-year tsunami anniversary	Q4	Cherie Hart

Country	Missions– Purpose	Dates	Specialist(s)
11.Lao PDR	Assist in designing a pilot project to establish a local radio in Xiangkhuang province to improve access to information to remote communities with a particular focus on ethnic communities	Q4	Christelle Chapoy

Knowledge and Learning Events

Title	Date	Location	Focal Point
1. Media Training for Selected RRs and DRRs	3 May	Bangkok, Thailand	Cherie Hart
2. Regional Workshop for Communications Officers in Asia Pacific	4-6 May	Bangkok, Thailand	Cherie Hart
3. Media Training Workshop for Regional Governance Focal Points	20-21 October	Bangkok, Thailand	Cherie Hart

Knowledge Management Events

An Asia-Pacific UNDP-internal **Knowledge Fair** was organised in Bangkok on 27-29 April 2005. The first event was a dynamic, people-to-people knowledge sharing gathering between some 220 UNDP colleagues, with 55 CO "good practices" exhibited and for sale as well as global and regional knowledge products on display. The Knowledge Fair was part of the broader region-wide meeting organised for UNDP Resident Representatives and Deputy Resident Representatives from Asia-Pacific's 25 UNDP COs, thus complemented and enlivened the discussions. The Fair yielded a number of achievements as well as key lessons learned, some of which were:

- The Knowledge Fair was successful in creating a new demand for knowledge management, helped strengthen the Mutual Support Initiative and created a market place where COs are rewarded for sharing relevant knowledge;
- It was suggested that future cluster meetings could be shaped around this type of fair and around similar knowledge activities to stimulate real-time exchange of experiences and knowledge and the creation of mutually beneficial communities of practices; and,
- Practice presentations at the cluster meetings were reinforced by products and good practices displayed at the fair.

Knowledge sharing for development

One of UNDP's comparative advantages lies what we gain from experience. But the "knowledge premium" derives from sharing it. The RCB's "regional advantage" allows us to translate country level experience into policy advice for use elsewhere, and it helps us to turn policy advice into options and programmes in countries and regionally.

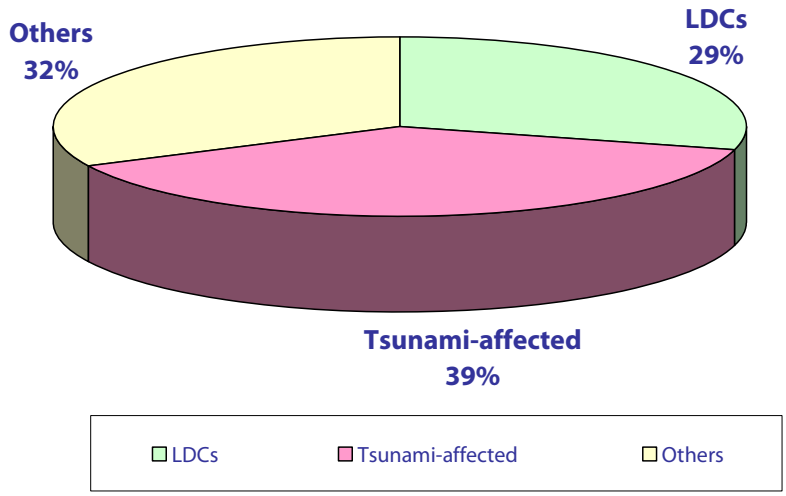
In April, the first ever UNDP-internal Knowledge Fair was organised with RR/DRRs from the 25 Asia-Pacific COs. In addition to a wide display of publications and other resources, 57 country-level "good practices" were were bought and sold in a people-to-people marketplace game. Awards were given to the best sellers as well as for best impact, ease of replication and best packaging.

Results – Countries and colleagues were connected, and learned from each other. RR/DRRs put their "resource mobilisation" skills to the test. A number of the shared good practices are being replicated elsewhere. The Fair proved itself as a demonstration project on the value of Knowledge Fair, with discussions on county level knowledge fairs taking place within COs in Fiji, Bangladesh, China, Indonesia, Pakistan, Samoa, and Papua New Guinea.

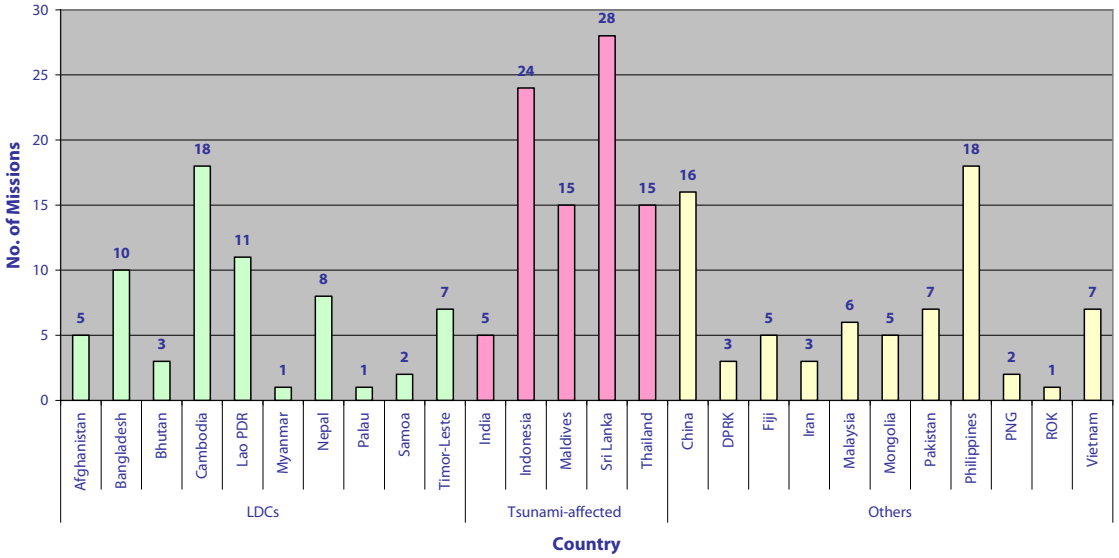
The Knowledge Services Team tailored a one day partnership building and knowledge management workshop for 40 UNESCAP officials to demonstrate UNDP's knowledge management experience and to facilitate UNESCAP's own knowledge management strategy. The team also designed and facilitated a three-day sub-Regional Competency building Training Workshop in Hanoi for 20 national staff from Lao PDR, Myanmar, Cambodia and Vietnam in the areas of building and sharing knowledge and learning; UN core values; team building; and, task management. The team has been involved in supporting Knowledge Fairs in the Pacific (Samoa, Papua New Guinea and Fiji), and recently participated in and presented UNDP's network experience at the annual Knowledge Management Asia 2005 conference. Furthermore, the team co-negotiated and attended an inter-regional workshop on Global KM Framework (Bangkok, Beirut, Bratislava, Colombo, Johannesburg, Panama and Headquarters).

Analysis[4] of targeted-support missions to Asia-Pacific COs

(by Country Type: LDCs, Tsunami-affected and Others[5])



Missions undertaken January-December 2005
(by country type: LDCs, Tsunami-affected, Others)



[4] The analysis reflects only services provided to client Country Offices and their countries through requested mission travel. The tables do not include virtual technical backstopping of COs by GEF and APDIP teams.
[5]For this analysis, Maldives is categorised as a tsunami affected country but, in fact, it is also a LDC.

Missions[6] to COs undertaken January-December 2005

(by country type: LDCs, Tsunami-affected, Others)

Country typology	Country	Total No. of Missions	Country Typology Distribution (percentage)
LDCs	Afghanistan	5	30%
	Bangladesh	10	
	Bhutan	3	
	Cambodia	18	
	Lao PDR	11	
	Myanmar	1	
	Nepal	8	
	Palau	1	
	Samoa	2	
	Timor-Leste	7	
	Total for LDCs	*66*	
Tsunami-affected countries	India	5	38%
	Indonesia	24	
	Maldives[7]	15	
	Sri Lanka	28	
	Thailand	15	
	Total for Tsunami-affected countries	*87*	
Others	China	16	32%
	DPRK	3	
	Fiji	5	
	Iran	3	
	Malaysia	6	
	Mongolia	5	
	Pakistan	7	
	Philippines	18	
	PNG	2	
	ROK	1	
	Vietnam	7	
	Total for Others	*73*	
Total		***226***	***100%***

[6] The analysis reflects only services provided to client Country Offices and their countries through requested mission travel. The tables do not include virtual technical backstopping of COs by GEF and APDIP teams.

[7] For this analysis, Maldives is categorised as a tsunami affected country but, in fact, it is also a LDC.

Missions[8] to Asia-Pacific COs undertaken from January-December 2005

(by country type: *LDCs*)[9]

CO	Mission	Practice	Total No. of missions
Afghanistan	Preparation of E&E Programme Framework Document	E&E	5
	CPR Mine Action PD, PA	CPR	
	Mine Action PD, PA	CPR	
	CPR Mine Action: assessment and planning mission to formulate a strategic approach and facilitate a 2006 action plan	CPR	
	Short-term Communications Plan of Action for UNDP Afghanistan, and Attending the Appointments Panel for New Communications Manager	Communications	
Bangladesh	Consultations with Ministry of CHR and Discuss Technical Support to CHT Multiyear Initiative	Governance	10
	Support to Fiscal Decentralisation and Local Governance Reform I	Governance	
	Support to Fiscal Decentralisation and Local Governance Reform II	Governance	
	Support to Fiscal Decentralisation and Local Governance Reform III	Governance	
	Support to CO on UNCDF Project	Governance	
	Inputs for UNCDF Project Appraisal Committee	Governance	
	Technical Support to Developing Poverty and Environment Initiative	Governance	
	Finalisation of Sustainable Energy Programme	E&E	
	GEF and RAF, and Implications for Future CC, Progress in the PDFB Brick Kiln EE project, Review of Draft New UNDP Bangladesh CPO	E&E	
	Mission to Advise UNDP Bangladesh on Strategic Programming – Situation Analysis, Examining Existing Projects/Initiatives and Identifying Potential Areas of Focus and Specific Activities	ICT4D	
Bhutan	Project Management of Atlas	Management	3
	CPR/Disaster Reduction: information management for response coordination and early recovery and backstopping support for DRM program	CPR	
	CPR/Disaster Reduction: to participate in the IDRM national consultation workshop	CPR	
Cambodia	Formulation of New LG Programme	Governance	18
	Consultations on Policy and Programming on Establishment of Cooperation Modalities for Promoting Indigenous Peoples Project	Governance	
	Justice Workshop and Consultations with CO on A2J Programme and RCB-CO Cooperation	Governance	
	Support to NRM Policy Implementation, Use of PLUP Mechanism for Land Rights	Governance	
	First Indigenous Peoples Forum	Governance	
	Work Plan for Cambodia Energy Efficiency Project, Workshop on GEF Work Processes, and Discussion on Napa Draft document and SNC Stocktaking Implementation Exercise	E&E	
	Case Study for Protected Areas Governance Initiative	E&E	

[8] The analysis reflects only services provided to client Country Offices and their countries through requested mission travel. The tables do not include virtual technical backstopping of COs by GEF and APDIP teams.
[9] For this analysis, Maldives is categorised as a tsunami affected country but, in fact, it is also a LDC.

CO	Mission	Practice	Total No. of missions
	UNDP GEF Regional Project on Barrier Removal to Cost Effective Energy Efficiency Standards and Labelling , Cambodia Energy Efficient Project and Potential EE & EC Projects for Cambodia	E&E	
	UNDP/GEF Portfolio Support and Identification of Future Pipeline Opportunities	E&E	
	Finalisation of PDF-A Exercise for Design of Cambodia's Energy Efficiency Project	E&E	
	UNDP/GEF Portfolio Support	E&E	
	Tripartite Review Meeting for Tonle Sap Project of Cap2015	E&E	
	Preparation of Country Strategy Paper for Energy and Climate Change Portfolio of UNDP Cambodia	E&E	
	Inputs on Land Management and Designing Project Activities to Link with Poverty Environmental Initiative	E&E	
	Formulation of UNDP/IFAD Joint Programming Document and Mainstreaming Poverty Environmental Issues	E&E	
	Programme Development to Mainstream Energy into UNDP Cambodia and IFAD Joint Programme on Sustainable Livelihood Programme	E&E	
	Mine Action PA	CPR	
	CPR/Disaster Reduction: Participation in Ad-hoc Regional Inter-agency Mission Supporting Avian Influenza and Pandemic	CPR	
Lao PDR	Support to the Restructuring of the Machinery of Government	Governance	11
	Support to Fiscal Decentralisation Policy	Governance	
	Shaping a Gender Mainstreaming Workshop for UNDP Lao PDR	Governance	
	Research on Approaches to Public Sector Reform in Lao PDR	Governance	
	Preparation for Project Implementation and Formal Technical Support to UNCDF Project in Saravane Province	Governance	
	Integrated Solid Waste Management in Vientiane Municipality Project completion and further recommendations provision mission	Governance	
	Support to Mekong Environmental Governance and Other Programmes I	E&E	
	Support to Mekong Environmental Governance and Other Programmes II	E&E	
	Resource Mobilisation and Partnership Building Focussing in Lao UXO	Management	
	Resource mobilisation and partnership building focused on Lao UXO	RMSP	
	Assist in designing a pilot project to establish a local radio in Xiangkhuang province to improve access to information to remote communities with a particular focus on ethnic communities	Communications	
Myanmar	Resource mobilisation and partnership building jointly with Management Practice Team	RMSP	1
	Facilitators of the Management as a Function Practice Sub-regional Workshop for 5 COs	Management	
Nepal	Strategic Review of LG/Dev Programmes Related to Conflict	Governance	8
	Policy Advice on Performance Measurement in Local Governance	Governance	

CO	Mission	Practice	Total No. of missions
	Leading Re-appraisal Mission to Determine Future Strategy for UNCDF/DFID-funded Decentralisation Financing and Development Project	Governance	
	Redesign of the Gender Programme	Governance	
	Monitoring Support for Upper Mustang Biodiversity Project	E&E	
	CPR/Disaster Reduction: support the Desinventar project and support the IUNC recruited by BCPR's rapid deployment facility for the Nepal DRM program	CPR	
	Drafted a New Communications Strategy to Respond to Challenges and Needs for the CO Repositioning Exercise	Communications	
	Advice on Design of UNDP Nepal Communications Strategy and Establishment of Communications Unit	Communications	
Palau	Facilitation of Logical Framework Analysis Workshop for Design of Palau's Sustainable Economic Development through Renewable Energy Applications Project	E&E	1
Samoa	Pacific Planning Meeting for Sub-region's Rapid Assessment and Gap Analysis – An Inception Activity of Regional Energy Programme for Poverty Reduction	E&E	2
	Multi-functional integrated Project Management Capacity Building Missions	Management	
Timor-Leste	Support to Local Government Policy	Governance	7
	Support to Capacity Development Mission I	Governance	
	Support to Capacity Development Mission II	Governance	
	Support to Decentralisation and Local Governance	Governance	
	Programme/Project development: institutional support to the office of the President and Internal PAC meeting on the Capacity Development Programme for Public Service Management	Governance	
	Training Workshop on 'Methodology for Community-based Energy Programme Implementation'	E&E	
	Rapid Gap Analysis Exercise under Regional Energy Programme for Poverty Reduction	E&E	
		TOTAL number of missions to *LDCs*	**66**

Missions[10] to COs undertaken from January -December 2005 (by country type: *Tsunami-affected countries*)[11]

CO	Mission	Practice	Total No. of missions
India	Access to Justice Country Programme	Governance	5
	Aid Coordination and Needs Assessment and Strategy Formulation Mission	Governance	
	India Kutch Project Resubmission, Field Visit for the India Steel Re Rolling project, Stakeholder consultation of India Tea Processing Sector Project	E&E	
	Joint Mission with John Hough, Principal Technical Advisor for Biodiversity, UNDP/GEF and Gernot Brodnig to review UNDP/GEF Biodiversity portfolio and pipeline and discuss how to move forward with delayed projects and to participate in interview panel for new ARR for E&E Division	E&E	
	CPR/RPCB : Discussion of specific areas for cooperation between CO and RCB, specifically EWS	CPR	

[10] The analysis reflects only services provided to client Country Offices and their countries through requested mission travel. The tables do not include virtual technical backstopping of COs by GEF and APDIP teams.
[11] For this analysis, Maldives is categorised as a tsunami affected country but, in fact, it is also a LDC.

CO	Mission	Practice	Total No. of missions
Indonesia	Policy Advice on Aceh-North Sumatra Tsunami Reconstruction Programme	Governance	24
	Consultations with Ministry of Social Affairs and National Human Rights Commission, CO resulting in country endorsement of RIPP	Governance	
	Human Rights Based Review of the Country Programme	Governance	
	Briefing of various local stakeholders on DAD	Governance	
	Presentation of DAD to BRR	Governance	
	Customisation of Recovery Aceh/Nias Database (RAN)	Governance	
	Policy Advice to Indonesia National Human Rights Commission on Structural Relationships between Indigenous Peoples and the Indonesian State	Governance	
	Support to CO and BRR on transition from OCHA Financial Tracking System to Government Recovery Aceh Nias Database	Governance	
	Development of CO Environment Strategy Based on Outcome Evaluation and Advice on 2005 Pipeline, Aceh Tsunami Response; Technical Support of ATSEF National Stakeholder Meeting	E&E	
	UNDP/GEF Portfolio Support	E&E	
	Resource Person to the 4th Regional Technical Consultation Workshop on RHDR on International Trade and Human Poverty in Asia and Pacific	E&E	
	Stakeholders consultation on IMIDAP concerning GEF Council Members comments, and finalization of the IMIDAP ProDoc; discussions on the BRESL and MTESO regional projects; MCTAP PDF-B proposal; 2nd NatCom and possible adaptation project, and new CC project proposals; participation in the discussions on GEF strategy for Indonesia	E&E	
	Development of GEF Strategy for UNDP Indonesia	E&E	
	CPR/Disaster Reduction: Advice in Support of Disaster Risk Reduction Programme Development	CPR	
	CPR/RPCB: Planning and assessment mission	CPR	
	Review of SU-SSC Activities within the Private Sector Initiatives for Tsunami-affected Countries in Collaboration with Japan	South-South Cooperation	
	Discussion with Indonesian Government on Possible Cooperation under South-South Programme	South-South Cooperation	
	South-South Cooperation as platform for implementation of the Bali Plan of Action, UNEP	South-South Cooperation	
	Resource person at ESCAP South-South Disaster Risk Management Workshop	South-South Cooperation	
	Resource mobilisation and partnership building jointly with South-South Cooperation for tsunami	South-South Cooperation	
	CO Management Support, Capacity Assessment & Training Missions to (Procurement only)	Management	
	Resource Mobilisation and Partnership Building Jointly with South-South Cooperation for Tsunami	Management	
	Support to Media Outreach for Jakarta Ministerial Conference on MDGs and Advice on Messaging and Packaging for 1st Asia HDR on Trade	Communications	
	Support to UNDP in Aceh for coverage of one-year tsunami anniversary	Communications	
Maldives[12]	Formulation of Framework for Tsunami Recovery Strategy and EU funded Livelihoods Programme	Governance	15
	Aid Coordination Needs Assessment and Briefing of Government of Maldives on Aid Tracking and Coordination Mechanism	Governance	

[12] For this analysis, Maldives is categorised as a tsunami affected country but, in fact, it is also a LDC.

CO	Mission	Practice	Total No. of missions
	Customisation of DAD to Maldivian Needs and Installation of Database System on Servers Located in the Ministry of Finance. Briefing on Data Entry Process	Governance	
	Inputs to Sustained Policy Dialogue on Democratic Decentralisation, Its Linkages with Public Administration Reform Initiative	Governance	
	Outline of UNDP Maldives Support on Request from Maldives' Ministry of Justice	Governance	
	Support to Decentralisation and Local Governance	Governance	
	Portfolio Review and Inception Workshop for UNDP/GEF Full Size Project ,"Atoll Ecosystem Based Conservation of Globally Significant Biological Diversity in the Maldives'	E&E	
	CPR/Disaster Reduction: Presentations at EWS workshop for Maldives	CPR	
	CPR/RPCB Support Maldives CO in the introduction of disaster inventories	CPR	
	CO Management Support, Capacity Assessment & Training Missions (Procurement Only)	Management	
	Resource Mobilisation and Partnership Building Jointly with South-South Cooperation for Tsunami	Management	
	Discussion on Support to Recovery Initiatives and the Private Sector Participation	South-South Cooperation	
	Resource mobilisation and partnership building jointly with South-South Cooperation for Tsunami	South-South Cooperation	
	Messaging and Communications Approach to the Country's Tsunami Outreach to the National Audience, Donors and Media I	Communications	
	Messaging and Communications Approach to the Country's Tsunami Outreach to the National Audience, Donors and Media II	Communications	
Sri Lanka	12th Urban Management Programme (UMP) Programme Review Committee Meeting, Cap2015-UMP Exploratory Meeting	Governance	28
	Development of Framework for LG Assessment	Governance	
	Local Governance Recovery viz. Tsunami	Governance	
	Aid Coordination Needs Assessment and Briefing of TAFREN on Aid Tracking and Coordination Mechanism	Governance	
	Customisation of DAD to Sri Lankan Needs and Installation of Database System on Servers Located in TAFREN	Governance	
	Review of DAD Sri Lanka and Briefing on Data Entry Process	Governance	
	Review of DAD Sri Lanka and Training of National Aid Coordination Officers	Governance	
	Support to TAFREN for Preparation of Public Launch of DAD Sri Lanka	Governance	
	Mission for Asia Pacific Gender Mainstreaming Programme	Governance	
	Backstopping of DAD Sri Lanka and introduction of international adviser to TAFREN and CO	Governance	
	Substantive input for Asia Pacific Gender Mainstreaming Programme	Governance	
	Visit to NERD Centre and Discussion on CC and Adaptation of Country Pipeline	E&E	
	REG Pilot Projects and RBA Workshop	E&E	
	UNDP/GEF Biodiversity Portfolio Review, with Emphasis on Tsunami-impacted MSP "Conservation of Biodiversity through Integrated Collaborative Management in the Rekawa-Usangoda-Kalametiya Coastal Ecosystem., and Discussion on MSP Proposal	E&E	

CO	Mission	Practice	Total No. of missions
	UNDP/GEF Biodiversity Portfolio Review Emphasising Tsunami-impacted MSP Conservation of Biodiversity through Integrated Collaborative Management in Rekawa-Usangoda-Kalametiya Coastal Ecosystem	E&E	
	CPR/Disaster Reduction: recovery advice and support for tsunami recovery programme development	CPR	
	CPR/Disaster Reduction: To initiate the establishment process of the Disaster Management Centre (DMC). Meet with DMC supporting stakeholders and institutionalise their support for both DMC and DRM framework in Sri Lanka	CPR	
	CPR/RPCB planning and assessment mission to support the Sri Lanka CO	CPR	
	CPR/Disaster Reduction: To introduce and work with Tsunami Regional Program Team; to support UNDP CO with the preparation of a post-tsunami report in response to the newly established Ministry of Disaster Management's request	CPR	
	CO Management Support, Capacity Assessment & Training Missions (Procurement only)	Management	
	Resource Mobilisation and Partnership Building Jointly with South-South Cooperation for Tsunami	Management	
	RCC Policy advice, capacity assessment and recommendations notes concerning RCC shift to DEX	Management	
	Advice on Overview of ECLAS Methodology and Preparation for Training on the User of ECLAC Methodology	South-South Cooperation	
	Discussion on South-South/RCB Tsunami Support Project	South-South Cooperation	
	Monitoring and Review of SU-SSC's Inputs in the Private Sector's Involvement in Recovery and Reconstruction Programmes; Discussion on Capacity Building of the Government and Private Sector on Risk Reduction	South-South Cooperation	
	Resource Mobilisation and partnership building jointly with South-South Cooperation for Tsunami	RMSP	
	Recommendations on the Composition of New Communications Unit & Preliminary Communications Plan I	Communications	
	Recommendations on the Composition of New Communications Unit & Preliminary Communications Plan II	Communications	
Thailand	Assessment of Lessons Learned in Tsunami Recovery I	Governance	15
	Assessment of Lessons Learned in Tsunami Recovery II	Governance	
	Public Presentation of DAD Thailand	Governance	
	Speaker at the International Conference on Engaging Communities	Governance	
	Public Launch of DAD Thailand	Governance	
	Capacity Development for Young Leaders in Governance in Asia	Governance	
	Programme Development for Thai CO-Indigenous Peoples Organization involvement in RIPP	Governance	
	UNDP/GEF Portfolio Support	E&E	
	Regional Rural Electrification Workshop, and Discussions on SNC Stocktaking Implementation and on the Regional ES & L Project	E&E	
	Paper presentation on community dialogue at the SEASREP anniversary conference under the panel "Regionalization in Southeast Asia: issues and prospects."	E&E	
	CPR/Disaster Reduction: Recovery Advice and Support for Tsunami Recovery Programme Development	CPR	
	CPR/RPCB Assessment of Early Warning System	CPR	
	CPR/RPCB Conference presentation: disaster reduction in Asia – what does success look like in the Asia Pacific region	CPR	

CO	Mission	Practice	Total No. of missions
	Launching of Prince 2 Self-study for Thailand and GEF Team of RCB	Management	
	Procurement Workshop/Training	Management	
TOTAL number of missions to *Tsunami-affected countries*			**87**

Missions[13] to COs undertaken from January-December 2005
(by country type: *Others*)

CO	Mission	Practice	Total No. of missions
China	Support to Fiscal Decentralisation Initiatives in China	Governance	16
	Inputs for Steering Group Meeting and ADB/OECD Conference on Anti-corruption Initiative for Asia-Pacific	Governance	
	Inputs to 13th Annual Workshop on Framework for Regional Cooperation for Promotion and Protection of Human Rights in Asia-Pacific	Governance	
	Review of EUEEP Phase1 Project, Advice and Review on Fuel Cell Bus (phase 1) Project	E&E	
	Technical Backstopping on Global Programme on LP Gas Rural Energy Challenge: Public Private Initiative	E&E	
	Finalisation of Pilot Project Proposal "Strengthening Local Communities' Participation for Better Policy-Making and Implementation – Yunnan Province"	E&E	
	Advice on a Global Programme: LP Gas Rural Energy Challenge: A Public Private Initiative	E&E	
	Advice on Development of Flagship China Biodiversity Partnership Framework	E&E	
	Participation in Inception Workshop and Launching of China End Use Energy Efficiency Project	E&E	
	Advice on Development of High-level Biodiversity Partnership between Chinese Government, UNDP, Bilateral and Multilateral Partners	E&E	
	Finalisation of FCB Project and 10 PIRs, Review of EUEEP Inception Report	E&E	
	Participation in and Presenting a Paper on UNDP and Energy for Sustainable Development in Asian Context, APEC Renewable Workshop and review of Energy Related Activities of UNDP China	E&E	
	Discussion on Development of New Potential GEF Climate Change Projects; International CDM Conference	E&E	
	Participation in the environment segment of the Hua Hin workshop on MDGs	E&E	
	Observation and Consultation on Community Monitoring and Preparedness for Natural Disasters in North China and Exploration of Community Level Environmental Monitoring Tools	South-South Cooperation	
	Support to Press Kit of China NHDR and Pre-launch Briefing and Media Outreach	Communications	
DPR Korea	Project Formulation Mission of Three Economic Management and Training Projects	Governance	3
	Project Finalisation Mission of Three Economic Management and Training Projects	Governance	

[13] The analysis reflects only services provided to client Country Offices and their countries through requested mission travel. The tables do not include virtual technical backstopping of COs by GEF and APDIP teams.

CO	Mission	Practice	Total No. of missions
	Update and Expand 2002/03 Report on Sustainable Rural Energy in DRPK	E&E	
Fiji	Discussion on Fiji RESCO and PESTRAN projects, and NAPA implementation workshop for Kiribati, Tuvalu and Vanuatu	E&E	5
	Conducting and organization of Consultative Meeting to endorse and receive feedback for the Pacific component of Rapid Gap Analysis	E&E	
	Facilitation of the LFA workshop for PESTRAN project. Attendance of REP-PoR Meeting; discussions on Fiji RESCO, PIGGAREP, and other new GEF Climate Change project proposals	E&E	
	Multi-functional integrated Project Management capacity building missions organised to Samoa and Fiji	Management	
	Resource mobilisation and partnership building as part of the RBAP launching of Unleashing Entrepreneurship Report	RMSP	
Iran	Supporting Formulation of LG Component in New Governance Programme	Governance	3
	Mine Action PD	CPR	
	CPR/Disaster Reduction: facilitating the sub-regional initiatives workshop	CPR	
Malaysia	Contribution to Commonwealth Local Government Forum's Asia-Pacific Regional Symposium on "Better Local Services: Improving Local Government Delivery Through Innovation and Partnerships, Exploration of Possible Collaboration with PPPUE/CLC in Urban Environment with CityNet's Kuala Lumpur Regional Training Centre, and Discussion on PPPUE Activities in Asia-Pacific	Governance	6
	Support to Strengthening Access to Justice and Capacity Development for Indigenous Women	Governance	
	Case Study for Protected Areas Governance Initiative	E&E	
	Inception Workshop and Launch of Malaysia's Building Integrated PV Technology Application Project	E&E	
	Advice on Capacity Development Support for Finalisation of UNDP-GEF Full Sized Projects in Biodiversity, Coastal and Marine Conservation, Sustainable Use of Forestry resources and Biosafety Capacity Development	E&E	
	Project implementation and portfolio review mission, reviewing three full-sized projects pending CEO endorsement and discussing future pipeline development under the GEF Resource Allocation Framework	E&E	
Mongolia	Comprehensive Review of Mongolia Governance Portfolio and CCA Reformulation	Governance	5
	National GEF Awareness & Opportunities Workshop, TPR for Commercialisation of Super insulated EE Housing Project, Review of Finance Mechanism and Future Pipeline Opportunities	E&E	
	Workshop for Case Study Development	E&E	
	Advice on Gobi Desert and Capacity Development Support in Implementation of Portfolio of Biodiversity Conservation and Sustainable Use Projects	E&E	
	Preparation of Project Implementation Review Report for Commercialisation of Super-insulated EE Housing Project	E&E	
Pakistan	Aid Coordination and Needs Assessment and Project Formulation Mission	Governance	7
	Support to CO on Decentralisation and Local Governance	Governance	
	Finalisation of needs assessment for UNDP Aid Coordination support for South Asia Earthquake	Governance	
	Preparation of Country Strategy Paper for Energy and Climate Change Portfolio of UNDP Pakistan	E&E	

CO	Mission	Practice	Total No. of missions
	Field visit to Mountain Areas Conservancy Project, UNDP/GEF Biodiversity portfolio and pipeline review with CO and project proponents. Meetings with key government partners including GEF OFP.	E&E	
	CPR/Disaster Reduction Post earthquake co-ordination and early recovery support	CPR	
	Policy advice on emergency relief cash management and field banking policies and procedures and on DEX implementation involving UNV	Management	
Philippines	Participation in Cap2015 Programme Development on CD for SMEs in Partnership with UNDP Philippines	Governance	18
	Presentation on Aid Tracking Mechanisms at the ADB High-Level Meeting on Aid Coordination in Tsunami-affected Countries	Governance	
	Technical Inputs to Cap2015 PA Report and Commission Review of Public Sector Capacity in Aid Coordination/Management Study	Governance	
	Aid Effectiveness Workshop	Governance	
	Support to Developing Programme with Parliamentary Secretariat and Judicial Secretariat	Governance	
	Discussions on Governance Indicators	Governance	
	Policy Advice and Technical Support on Strengthening Dialogue between indigenous peoples and International Finance Institutions	Governance	
	UNDP/GEF Portfolio Support	E&E	
	Development of Project Document on Strengthening Capacities of SMEs for Globalisation	E&E	
	Finalisation of NCSA Process and Development of Follow-up Cross-cutting Capacity Development Medium Size Project	E&E	
	Advice on Development of Conservation and Sustainable Use Project Portfolio	E&E	
	Project Implementation Review of Efficient Lighting Market Transformation Project	E&E	
	PSC Meetings – CBRED and PELMATP; discussions on the BRESL and MTESO regional projects, discussions on proposed OP-11 Project (DOTC) and OP-5 Project (DOE); 2nd NatCom and possible adaptation project; and on new CC project proposals	E&E	
	Participation in the International Conference and Showcase on Judicial Reforms – "Strengthening the Judiciaries of the 21st Century", Manila, Philippines and advising on the creation of a Judiciary Reform Network of 21st Century. Technical advice on a project design of Network of Asian Parliamentarians, discussions with the UNDP CO regarding mainstreaming ICT in the governance portfolio and consultations with the Commission in ICT of the Philippines	ICT4D	
	Observation and Consultation on Earthquake Monitoring Project in China and Philippines and Benchmarking Project to Implement in Other Regions	South-South Cooperation	
	Consultations on Best Support in Community Based Disaster Preparedness and Prevention	South-South Cooperation	
	Discussion on Preparatory Assistance Project for the Global Facility on Disaster Risk Management	South-South Cooperation	
	Regional Meeting on the Tsunami	Communications	
PNG	Inputs to UNDP Pacific Cluster Meeting	Governance	2
	Brief visit to CO and to meet NPM of Milne Bay Project to discuss development of Phase II for Milne Bay and implications of RAF for further programming of UNDP/GEF Biodiversity Portfolio in PNG	E&E	

CO	Mission	Practice	Total No. of missions
ROK	Participation and keynote presentation on "Pro-poor public service delivery through enhanced e-governance" at the International Symposium on e-Government in Seoul; consultations with MOGAHA on e-Government Centre of Excellence for ASEAN + 3 countries	ICT4D	1
Vietnam	Aid Coordination Needs Assessment and Project Formulation Mission I	Governance	7
	Aid Coordination Needs Assessment and Project Formulation Mission II	Governance	
	Participation in the 4th Asia-Pacific Urban Forum "Making the MDGs Work For Cities"	Governance	
	CPR/Disaster Reduction: Participation in Ad-hoc Regional Inter-agency Mission Supporting Avian Influenza and Pandemic Preparedness	CPR	
	UNDP Vietnam Presentation on 'ICT and Globalisation Presentation	ICT4D	
	Keynote presentation on ICT trends in the World and in Vietnam 2005-2010. Consultations with World Bank, the Prime Minister's Office on e-Government and the UNDP on APDIP support	ICT4D	
	Support to UN Country Team preparations for visit of the Secretary General	Communications	
TOTAL number of missions to *other countries*			**73**

Knowledge Services

Recommendations of Experts per Country

Units	No. of Referrals
Country Offices in Asia-Pacific	
▪ Afghanistan	11
▪ Bangladesh	2
▪ Bhutan	4
▪ Cambodia	6
▪ China	6
▪ DPRK	4
▪ India	5
▪ Indonesia	13
▪ Iran	1
▪ Lao PDR	15
▪ Malaysia	2
▪ Maldives	14
▪ Mongolia	3
▪ Myanmar	2
▪ Nepal	5
▪ Samoa	1
▪ Sri Lanka	6
▪ Thailand	13
▪ Timor-Leste	10
▪ Vietnam	15
Country Offices in Other Regions	8
UNDP Networks & Regional Centres and/or SURFs	29
UN Agencies	21
Other Development Partners	7
Total	**203**

Recommendations of Experts per Practice

Practice Areas	No. of Referrals
Capacity Development	7
Crisis Prevention & Recovery (including support to tsunami relief & recovery)	22
Environment & Energy	43
Gender	9
Governance	66
ICT4D	7
Poverty Reduction & Macroeconomic Reform	12
UN General Issues (including CCA, UNDAF, MDGs, Country Programme review & policy analysis)	10
Others (including project management, education, marketing, training, facilitator, editor, child rights & PPPUE, etc.)	27
Total	**203**

Knowledge Products for 2005

The following tables present the list of knowledge products as approved in May 2005 and their current status. The category "knowledge product" is currently being further defined. The total

number of the RCB's knowledge products at present is 89, and the total number of joint Regional Centres/Sub-Regional Centre's knowledge products is 16. This reflects an increase of knowledge products identified subsequent to the May 2005 approved work plan. Please note that knowledge products in italics and designated with an asterisk are additional knowledge products identified subsequent to the work plan approval in May 2005.

Analysis of Regional Centre in Bangkok's Knowledge Products by Practice

(Cross-Centre joint products not included)

Practice	Completed In 2005	Expected 2006	Total
Governance	15	11	26
Energy and Environment	8	6	14
Crisis Prevention and Recovery	6	2	8
Management	4	0	4
ICT4D	24	11	35
Cross-practices	2	0	2
Total	***59***	***30***	***89***

Regional Centre in Bangkok's Knowledge Products for 2005

Governance Practice

Knowledge Product	Practice Area(s)	Status Work plan target (current status)
1. Lessons Learnt on Aid Coordination & Resource Management: Strategies, Institutional Mechanisms, Tools and Processes (Including Tsunami-affected Countries) (Title revised from Studies on aid coordination & resource management: strategies, institutional mechanism, and tools process (including tsunami effected countries))	Governance	Q4 (Expected Q1 2006)
2. Global Report on Governance in LDCs	Governance	Q3 (Expected Q1 2006)
3. Case Studies on the Role of Parliaments in Conflict-affected Countries	Governance	Q3 (Completed Q3)
4. Resource Centre Study (Replaced First draft of a Code of ethics for parliamentarians)	Governance	Q4 (2006) (Expected Q2 2006)
5. Regional Policy Studies on Electoral Dispute Mechanisms and Election Violence	Governance	Q4 (Expected Q2 2006)
6. Codification of Lessons Learned on Principles of Accountability for Political Organisations	Governance	Q4 (Expected Q1 2006)
7. Policy Guidance Note on Data Needs and Indicators for Justice Sector Reforms Based on an Assessment of Current Capacities in Selected Countries.	Governance	Q3 (Completed)
8. Programming for Justice: Access for All (title revised from A2J Guidebook revised, including strategies for enforcement of rights of women and children)	Governance	Q3 (Completed Q2)
9. Policy Paper on Informal Justice Systems Focussing on Their Interface with Formal Justice Systems, and on Strategies to Secure Conformity with International Human Rights Norms	Governance	Q3 (Expected Q1 2006)

Knowledge Product	Practice Area(s)	Status Work plan target (current status)
10. A Comparative Study on Contemporary Constitution-making in the Asia-Pacific Region	Governance	Q4 (Expected Q1 2006)
11. Case studies on Projects from 8 Countries Using Rights-based Approaches Produced & Rights-based Reviews of Country Programmes Conducted with Emphasis on Ensuring the Inclusion of Women's Rights Issues	Governance	Q3 (Completed Q3)
12. Four Capacity/Needs Assessments Conducted on Indigenous Peoples	Governance	Q4 (Completed)
13. Country Case Studies on Indigenous People: Land, Natural Resources and Traditional Knowledge	Governance	Q4 (Completed)
14. Local Democracy in Asia Pacific in Decentralised Governance	Governance	Q4, (Completed)
15. Comparative Research Paper on Participatory Approaches for Monitoring Service Delivery for MDGs	Governance/ Poverty	Q3 (Draft completed Q4 (Expected to Q1 2006))
16. Primer on Fiscal Decentralisation	Governance	Q2 (Completed Q2)
17. Delivering the Good – A practitioner's Guide to Infrastructure Delivery for MDGs (title revised from Guidelines on UNCDF Local Development Programming)	Governance	Q2 (Completed Q4)
18. Development of Short Illustrative Cases of Local Level Pro-poor PPPs in Basic Urban Services Delivery in Asia-Pacific (title revised from Regional Pro-Poor PPPs mapping and development strategies)	Governance / Poverty	Q3 (Expected 2006)
19. Comparative Study on Civil Service Personnel Management Systems	Governance	Q3 (Expected Q1 2006)
20. Report on Policy Options for Incentives and Career System for Local Government Staff (with particular attention to gender disparities)	Governance	Q4 (Expected 2006)
21. Regional Study on PAR in Asia and the Pacific	Governance	Q2 (Completed Q2).
22. Country Briefs and Policy Guidelines on Institutional Arrangements for Combating Corruption	Governance	Q2 (Completed Q2)
23. *DAD Sri Lanka (Interactive database and analysis of tsunami resources and results)**	*Governance*	*(Completed Q3)*
24. *DAD Maldives (Interactive database and analysis of tsunami resources and results)**	*Governance*	*(Completed Q3)*
25. *DAD Thailand (Interactive database and analysis of tsunami resources and results)**	*Governance*	*(Completed Q3)*
26. Five Case Studies Focussing on Environmental Governance (EG) and Local Level Natural Resource Management	Governance / Energy and Environment	Q3 (Completed Q2)

Energy and Environment Practice

Knowledge Product	Practice Area(s)	Status Work plan target (current status)
27. Cross-practice Mapping of Poverty-environment Activities at Country Level	Energy and Environment/Poverty	Q3 (Completed Q4)

Knowledge Product	Practice Area(s)	Status Work plan target (current status)
28. Environment and Conflict in A-P Research Paper	Energy and Environment / Crisis Prevention and Recovery	Q2 (Completed Q1)
29. Programming Toolkit on: 1) Productive Use of Energy; and 2) Energy Efficiency Standards & Labels; Including Lessons Learned on 3) Biomass Project in Asia and Productive Use of Energy in Global Context	Energy and Environment	Q4 (1. Completed. 2. Expected 2006.. 3. Completed)
30. Regional Mapping of Energy and Poverty Initiatives Focussing on Access to the Unserved, Energy Efficiency Initiatives amongst SMEs and Financing Modalities	Energy and Environment	Q4 (Completed)
31. Report on Good Governance in Protected Areas: Lessons Learned and Policy Options	Energy and Environment / Governance	Q3 (Expected Q1 2006)
32. Lessons Learned from E&E Outcome Evaluations	Energy and Environment	Q2 (Expected Q1 2006)
33. Report on Collaboration among Megabiodiverse Countries as Follow up to IUCN World Conservation Forum Access Benefit and Sharing conference in Bangkok	Energy and Environment	Q3 (Expected 2006)
34. Regional Mapping of Options to Promote Private Investment in Alternative Energy Sources to Mitigate Fluctuating Oil Price Risks	Energy and Environment	Q4 (Expected to Q2 2006)
35. UNDP's Regional Strategy on Clean Development Mechanism (CDM) with Specific Focus on Capacity Development Needs	Energy and Environment	Q3 (Expected Q2 2006)
36. "A Different Kind of Mega-project: Promoting Community-to-community Dialogue for Transboundary Environmental Governance in Mekong"	Energy and Environment	Q4 (completed)
37. "Environment & Conflict: It's Time to Bet on Peace & Prevention" (HDV)	Energy and Environment	Q4 (completed)
38. "Environmental Governance in Post Disaster Situation: Avoiding a Second Tsunami" (HDV)	Energy and Environment	Q4 (completed)

Crisis Prevention and Recovery

Knowledge Product	Practice Area(s)	Status Work plan target (current status)
39. Knowledge Product on Capacity Development in Post-conflict Situations	Crisis Prevention and Recovery	BCPR HQ developing a training package on these issues. (Expected Q1 2006)
40. The Missing Link in Strategic Planning: ALARA and the End-state Strategy Concept for National Mine Action Plan (http://maic.jmu.edu/journal/9.1/Focus/bowness/bowness.htm) (title revised from Contributions to UN Mine Action Policy and doctrine technical and equipment development, standards. Article for mine action publication on strategic planning)	Crisis Prevention and Recovery	(Completed Q3)

Knowledge Product	Practice Area(s)	Status Work plan target (current status)
41. Guide on Gender Dimensions in Disaster Management	Crisis Prevention and Recovery/Gender	(Completed Q1)
42. Guide on Gender Dimensions in Disaster Management: Translation into Urdu for Pakistan	Crisis Prevention and Recovery	Initiated in Q1 2005. Expected completion Q2 in 2006
43. Programme Outline Developed for Medium-term Impact of Tsunami, with Focus on Achieving MDGs	Crisis Prevention and Recovery	(RCC product)
44. Policy on Integrated Climate Risk Management (ICRM)	Crisis Prevention and Recovery	(Completed).
45. Methodologies for Assessing the Socio-economic Impacts of Disasters in the Asia Region for National Development Planning Processes	Crisis Prevention and Recovery/Poverty	(Completed)
46. Flood Risk Management Primer for Asia (title revised from Disaster Risk Management Primer for Asia)	Crisis Prevention and Recovery	(Completed Q4)
47. Rosters of Experts to Assist with Recovery Planning, Programming and Implementation	Crisis Prevention and Recovery	(Completed Q1)

Management

Knowledge Product	Practice Area(s)	Status Work plan target (current status)
48. Develop Monthly "Tips & Tricks" Product which would Contribute to CO Effectiveness and Personal Productivity in Areas of Programme, Resource Management, Procurement and HR and Share These on through the Management Practice (MPN/website) – [# "tips & tricks" products]	Management	(Completed Q4)
a) Tip on simplified set up of Projects in Atlas for Tsunami COs]		(Completed Q1)
b) Status of Programme Resources Availability report		(Completed Q2)
c) Tip: how to use Atlas Tree Manager to "customise" an Executive Snapshot	Management	(Completed Q2)
d) Tip and Trick: Tsunami Programme Matrix Table		(Completed Q2)
e) "Trick": How to generate Project Management reports in Atlas		(Completed Q3)
49. Develop a Fully Operational "Sub-Office-in-a-Box" Concept for Quick Deployment in Emergency Situations [supplementing concept note prepared by CBS/OIST NY]: Operational procedures for accountability, delegation of authority to Sub-offices and Atlas rights:	Management	(Completed Q2)

Knowledge Product	Practice Area(s)	Status Work plan target (current status)
50. *Draft NEX Manual for Bhutan (model for other Cos intending to revise their NEX Manuals) Adapted from UNDP's New Results Management Guide (under preparation)**	*Management*	*(Completed Q2)*
51. *Existing and New Proposed Work Processes Models based on New Programming Guide "Generic" Model for Cos using NEX*	*Management*	*(Completed Q4)*

ICT for Development

Knowledge Product	Practice Area(s)	Status Work plan target (current status)
52. e-Primers for the Information Economy, Society, and Polity Series • Internet Governance: A Primer (Q4 completed) • e-Primer on Gender and ICT • e-Primers on ICT and SMMEs	ICT4D	Q2-Q4 (Expected Q1, 2006)
53. UNDP-APDIP ICT4D Series • An Overview of ICT Policies and e-Strategies of Select Asian Economies • ICT Policy Formulation and e-Strategy Development: A Comprehensive Guidebook • Internet Governance: Asia-Pacific Perspectives	ICT4D	Q2-Q4 (Completed Q2) (Completed Q3) (Expected Q1 2006)
54. e-Primers on Free/Open Source Software (FOSS) Series • Government Policy • Localisation • Open Access and Open Content Primer • Open Standards Primer • Licensing Primer • Network Infrastructure and Security	ICT4D	Q2-Q4 (Completed Q2) (Completed Q2) (Expected Q1 2006) (Expected Q1 2006) (Expected Q1 2006) (Expected Q1 2006)
55. Regional Human Development Report: Promoting ICT for Human Development in Asia – Realizing the Millennium Development Goals	ICT4D/RCC (revised from only ICT4D)	Q2 (Completed Q3)
56. Digital Review of Asia-Pacific 2005/2006	ICT4D	Q2 (Completed Q3)
57. Free/Open Source Software: Country Reports – Cambodia, China, India, Malaysia and Sri Lanka	ICT4D	Q3 (Expected Q1 2006)
58. Free/Open Source Software: IOSN Portal Case Study	ICT4D	Q2 (Completed Q2)
59. Open Content Linux System Administrator Training Materials	ICT4D (added ICT4D)	Q3 (Expected Q1 2006)
60. Free/Open Source Software Localisation Toolkit	ICT4D	Q2 (Completed Q3)
61. IOSN Live-CD (Linux Applications, Multimedia Training Materials and Primers)	ICT4D	Q2 (Completed Q2)
62. Ubuntu CD (Linux Installation CD)	ICT4D	(Completed Q4)
63. Policy Research (20 Case Studies) on e-Government Initiatives for More Transparent, Participatory and Pro-poor Public Administration	ICT4D/ Governance	Initiated Q4 2005 (Expected Q3 2006)
64. Open Regional Dialogue on Internet Governance (ORDIG) Surveys, Research and Analysis, Input Paper and Policy Brief.	ICT4D	Q2-Q4 (Completed)

Knowledge Product	Practice Area(s)	Status Work plan target (current status)
65. ORDIG Country Reports – China, India, Indonesia, Pakistan and Thailand	*ICT4D*	(Completed Q4)
66. *APDIP e-Notes** ▪ APDIP e-Note 1 – Voices from Asia-Pacific: Internet governance and sustainable human development ▪ APDIP e-Note 2 – Do Governments Actually Believe that ICT Can Help Alleviate Poverty? A perspective from Poverty Reduction Strategy Papers ▪ APDIP e-Note 3 – The Key to Increasing Transparency in e-Government Deployments: Public feedback mechanisms ▪ APDIP e-Note 4 – Why Should Countries Embed ICT into SME Policy? ▪ APDIP e-Note 5 – Building Online Communities of Practice: The International Open Source Network Model ▪ APDIP e-Note 6 – ICT for Poverty Reduction: Necessary but insufficient	*ICT4D*	*(Completed Q3 & 4)*
67. *Roadmap for Open ICT Ecosystem*	*ICT4D*	*(Completed Q4)*
68. *Asia-Pacific HIV/AIDS Report – Short Stories on National TVB Broadcast Stations in 14 Countries**	*ICT4D*	*(Completed Q4)*
69. *APDIP ICT4D DVD of Publications and Videos*	*ICT4D*	*(Completed Q4)*
70. *Internet Governance DVD – version 1 (a revised version completed by Q1 2006)*	*ICT4D*	*(Completed Q4)*
71. *Digital Dividend: A global television debate for BBC World TV; eurovision, and Asia Pacific Broadcasting Union.*	*ICT4D*	*(Completed Q4)*
72. *ICT & Gender CD-Rom – Featuring Viewpoints on Gender and the Information Society**	*ICT4D*	*(Completed Q4)*

Capacity Development

Knowledge Product	Practice Area(s)	Status Work plan target (current status)
73. *Capacity2015 Supported, Edited, and Contributed to the Publication of **issue #25 of capacity.org newsletter** (www.capacity.org), focussing on aid harmonisation experiences in four countries in Asia. The newsletter is published quarterly with both paper and online editions, in English and French. Issue #25 is now available at the capacity.org website and printed copies are currently being distributed.**	*CAP2015*	*(Completed Q2)*
74. ***Diaries from the Community Mubaan**. This publication collects the experiences and thoughts of Capacity 2015-supported CSO delegates from Thailand, Cambodia, Philippines and Bangladesh who participated in the IUCN World Conservation Congress and the attendant Community Mubaan dialogues in November 2004. The publication helps bring the community voice into policy dialogue on sustainable development. **	*CAP2015*	*(Completed Q2)*

Regional Centres in Bangkok/Colombo/Pacific sub-Regional Centre: Joint Knowledge Products for 2005

Knowledge Product	Practice Area(s)	Status Work plan target (current status)
1. Policy Paper on Textiles and Clothing, Institutionalisation of Trade Flow Tracking System; Measures to Cushion the Impact of MFA Expiration in Four Asian LDCs; and Policy Papers on the Gender Impact of MFA Expiration **RCC/RCB**	Poverty / Trade / Gender	(Expected 2006)
2. Policy Papers on Implications of the Use and Availability of Sex-disaggregated Data and Gender-responsive Budgeting on Pro-poor Macroeconomic Policies (title revised from Policy papers on: implications of gender sensitive budgets for pro-poor fiscal policies; and gender and employment policies) **RCC/RCB**	Poverty / Gender	*(Removed by RCC, August 2005)*
3. Country Case Studies: Gender Audits of PRSPs **RCC/RCB**	Poverty / Gender	(Removed by RCC)
4. Pacific HDR on Governance **PSRC/RCB**	Governance	PSRC led
5. Private Sector Partnership Building Toolkit for Pro-poor Development **RCC/RCB**	Governance / Poverty	RCC led
6. Updated Training Module on Gender Budgeting (title revised from Training Module on gender budgeting) **RCB/RCC**	Governance / Gender (removed Poverty)	(Expected Q1 2006)
7. High-level Government Action Plan to Facilitate Gender Responsive Budgeting in South Asia (title revised from Parliamentary Network and Website established (with link to the "Womeninpolitiks" website)) **RCB/RCC**	Gender (removed Governance)	(Removed by RCC)
8. Background Studies for the Regional HDR on Indigenous People **RCB/RCC**	Governance	(Expected Q1 2006)
9. Research, Analysis and Generation of a Regional EG Assessment Report for Asia Pacific **RCB/PSRC**	Energy and Environment / Governance	Q3 (Expected Q1 2006)
10. Policy Research on Impact of Rising Oil Prices on Domestic Energy Pricing Policy, with Particular Focus on Its Implications on the Achievement of the MDGs **RCB/ RCC**	Energy and Environment	Q4 (Expected Q2 2006)
11. Policy Research on Current Issues of Cross-border Trade in Energy and Its Impact on Energy Prices and the Poor, Input to the Regional HDR on Trade **RCB/ RCC**	Energy and Environment	Q4 (Completed)
12. Biodiversity and MDGs: Guidelines **RCB / RCC**	Energy and Environment	Q3 (Completed)

Knowledge Product	Practice Area(s)	Status Work plan target (current status)
13. Socioeconomic Impact Assessment Paper on Asian Tsunami, with Focus on Poverty and Livelihood Issues, External Debt and Its Servicing, Public Finance and Tourism **RCC/RCB**	Poverty / Crisis Prevention and Recovery	RCC led.
14. Develop a Working Resource Management Model for Financial Management of Regional Centres – [model developed and implemented by Regional Centres] **RCC/RCB/PSRC**	Management	(Under review)
15. Training Manual on Gender Sensitisation of the Media (added by RCC, August 2005) ***RCB/RCC***	*Gender / ICT4D*	*(Removed by RCC, November 2005)*
16. Synthesis Report and Strategy Paper on Effective Gender Mainstreaming in the Five Practice Areas (added by RCC, August 2005) ***RCB/RCC***	*Gender*	(Expected Q1 2006)

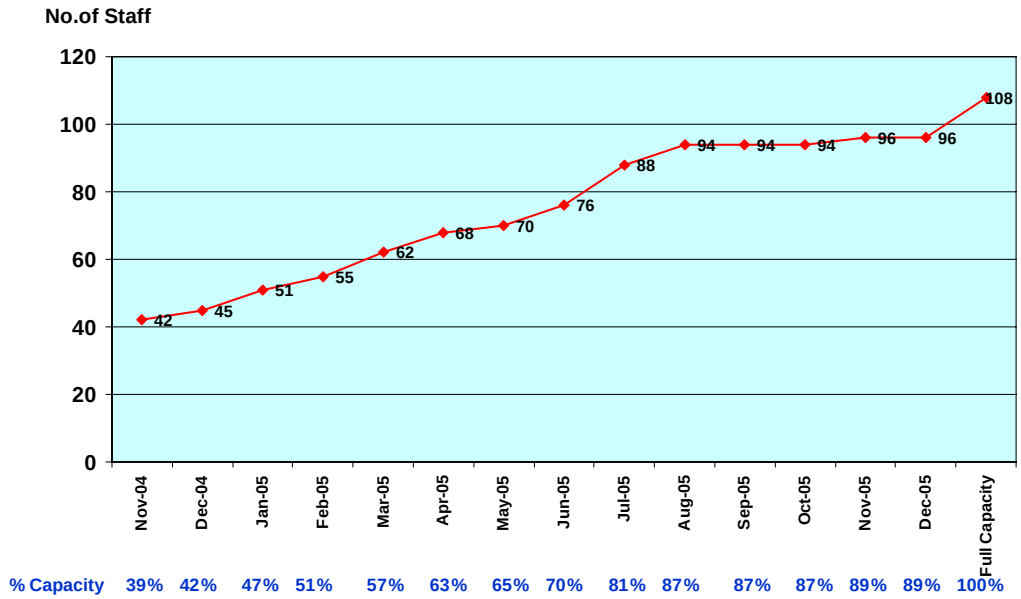
Knowledge and learning events by practice and estimated CO staff trained

Practice / Theme	Number of Events	Approx. No. of CO Participants
• Governance	14	120
• Energy and Environment (including GEF)	22	85
• Crisis Prevention and Recovery (including South-South Cooperation)	7	50
• Management (including e-Procurement)	11	50
• Resource Mobilisation and Strategic Partnerships	6	60
• ICT for D	26*	n.a.
• Knowledge Management and Communications:	6	370
Total events for RCB	**92**	**735**

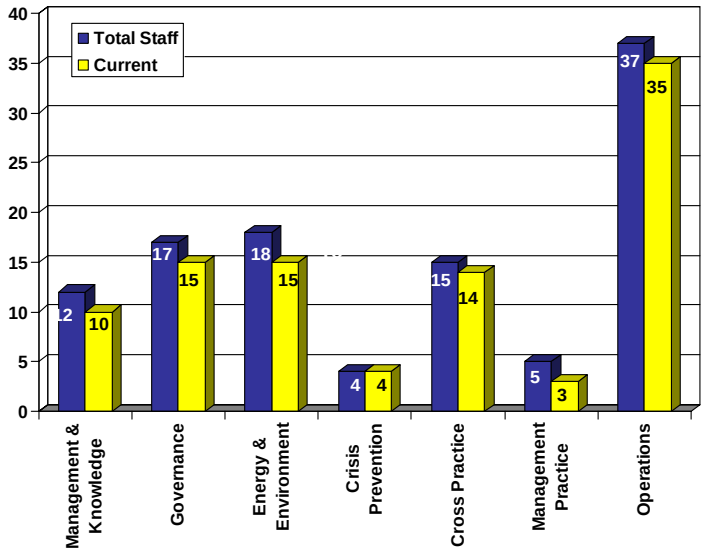
* 26 ICT for Development events organized, comprising 1,800 participants from governments, CSOs and media

Regional Centre in Bangkok – Staffing

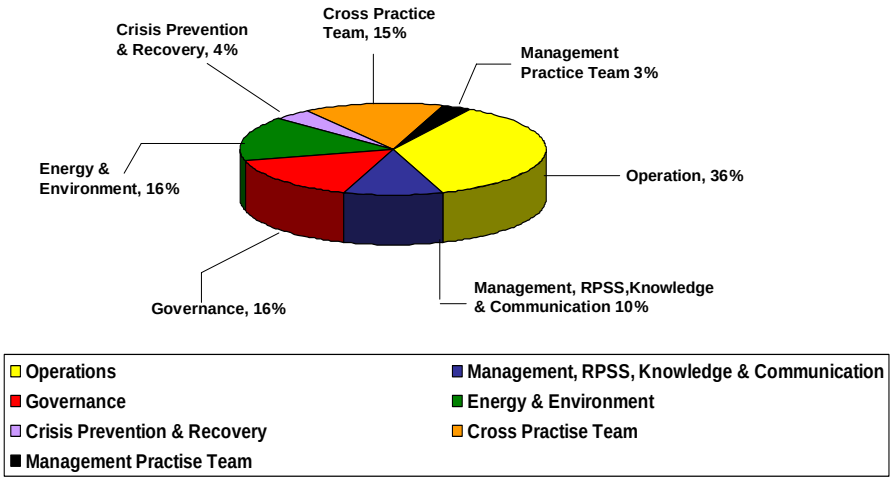
Staff Build-up to Full Capacity



RCB Staff Capacity by Team as of December 2005



Staff Distribution per Practice as of December 2005



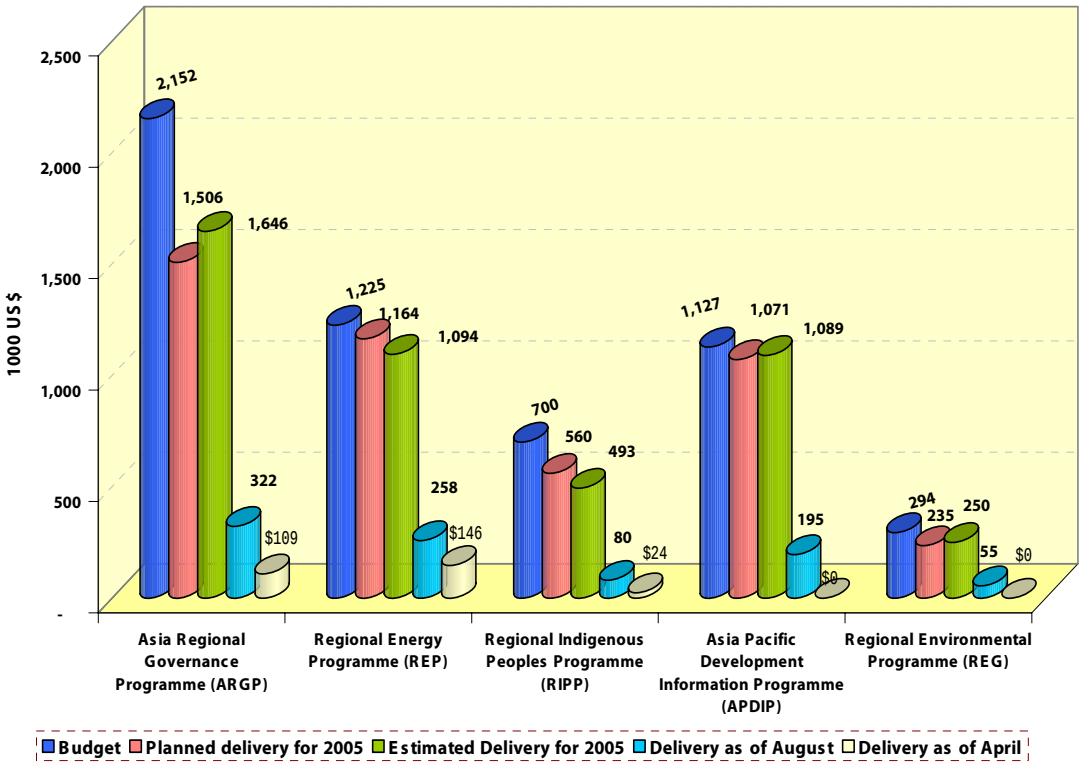
Total (Planned) Deployment of Staff as of December 2005

Category	Professional			Support Staff			Total		
	Female	Male	Vacant posts	Female	Male	Vacant posts	Female	Male	Vacant posts
Management Team	3	1		1			4	1	
Regional Programme Support Services	1					(1)	1	0	(1)
Knowledge Services Team	1	2	(1)	1			2	2	(1)
Governance Practice Team	3	8	(2)	2	2		5	10	(2)
Energy & Environment Practice Team	5	7	(2)	2	1	(1)	7	8	(3)
Crisis Prevention & Recovery Practice Team	1	2		1			2	2	
Management Practice Team		3	(2)				0	3	(2)
Cross Practice Team	5	7	(1)	2			7	7	(1)
Operations Team	4	2	(1)	18	11	(1)	22	13	(2)
Sub-Total	23	32	(9)	27	14	(3)	50	46	(12)
Grand Total	64			44			108		

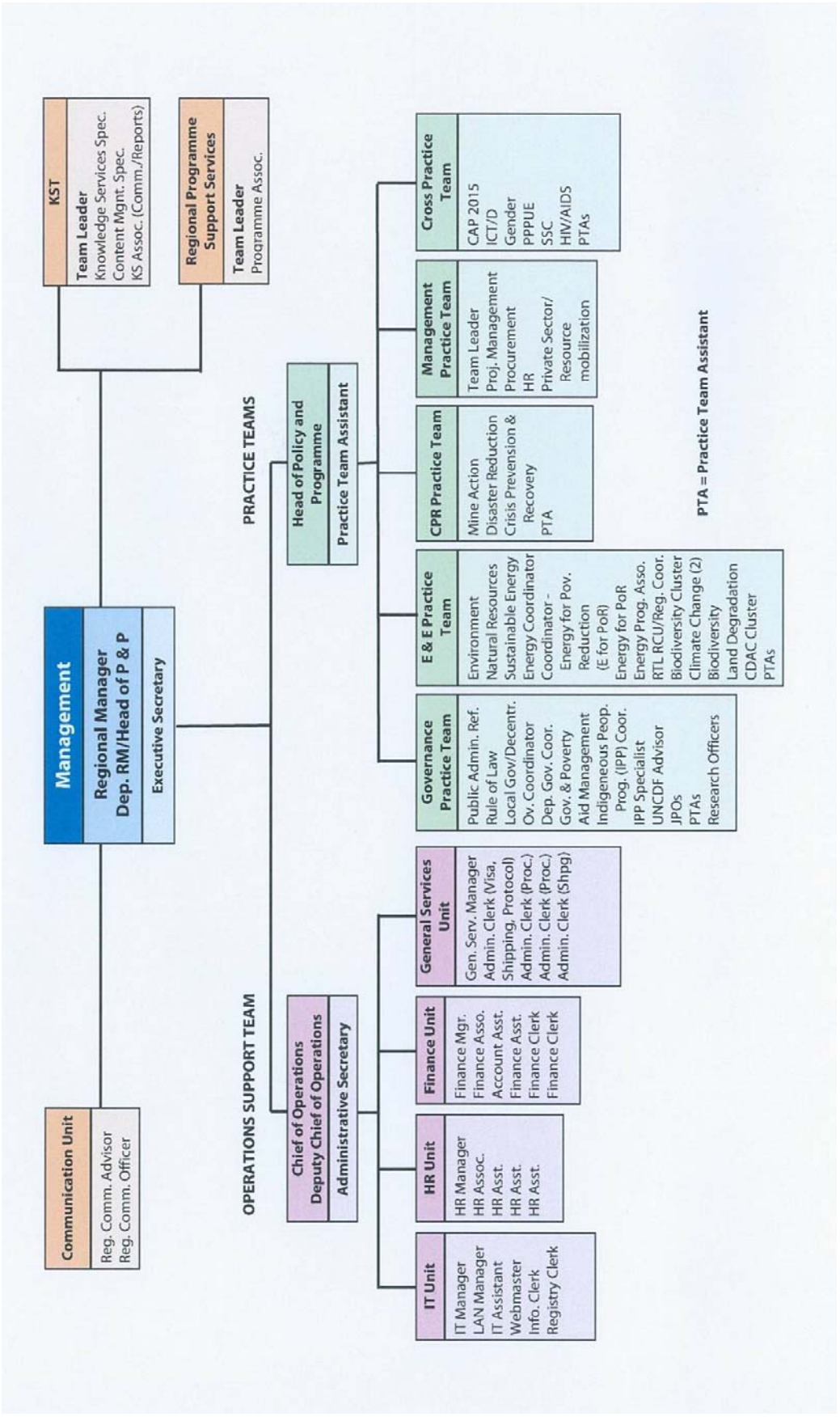
Status of Delivery of Regional Projects (in US$' 000), RCF II Funds

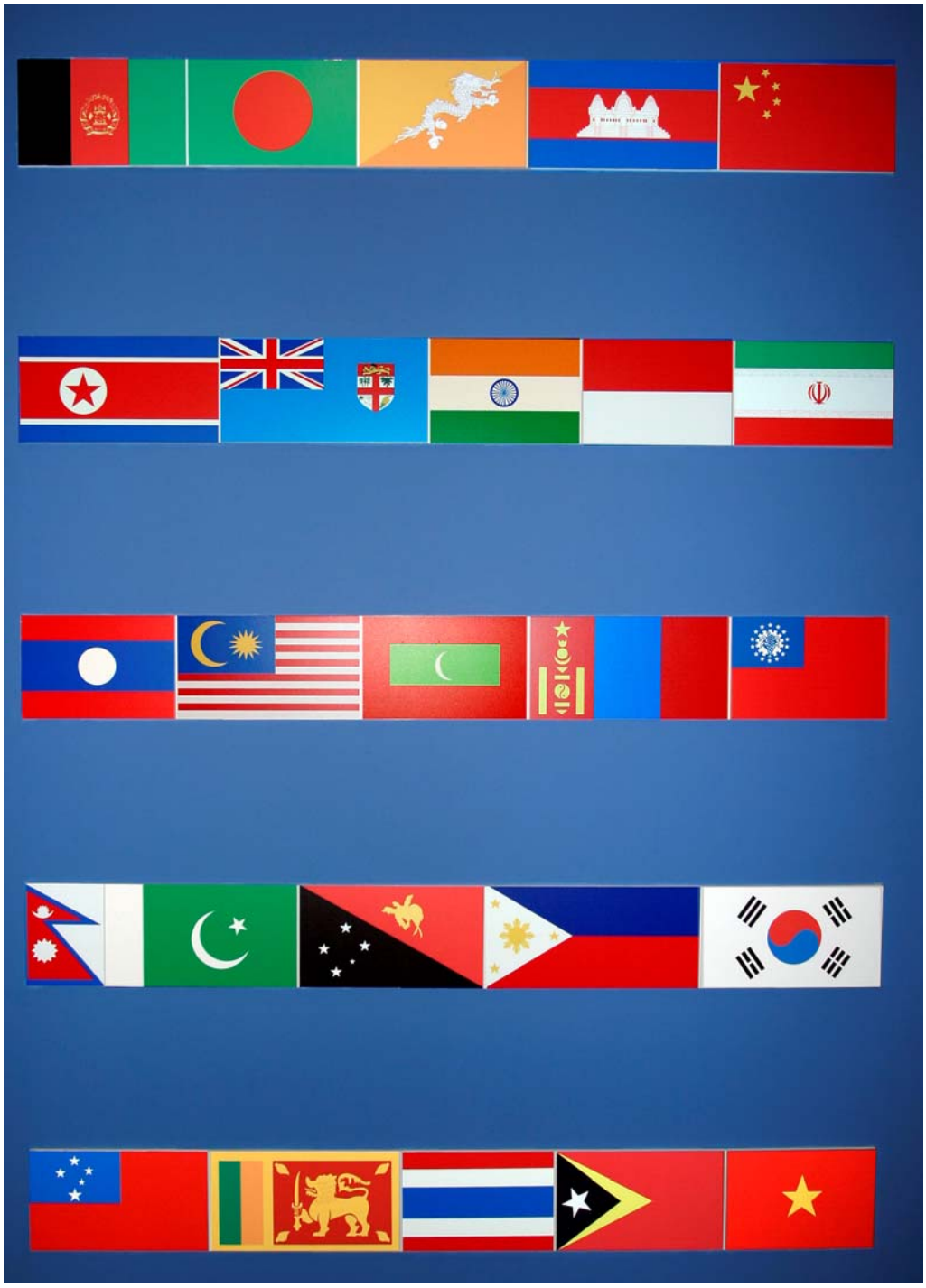
Regional Projects	Planned Delivery for 2005 (US$'000)	Projected Delivery for 2005 (%)	Estimated Expenditures for 2005 (US$'000)	Delivery for 2005 (%)
	A	B	C	D=C/A
Asia Regional Governance Programme (ARGP)	2,152	70%	1,646	76%
Asia Pacific Development Information Programme (APDIP)	1,127	100%	1,089	97%
Regional Energy Programme (REP)	1,225	95%	1,094	89%
Regional Indigenous Peoples Programme (RIPP)	700	80%	493	70%
Regional Environmental Governance Programme (REG)	294	80%	250	85%

Comparison of Projected vs. Estimated Delivery Status



Regional Centre in Bangkok – Organisational Structure





Regional Centre in Bangkok

United Nations Development Programme
United Nations Service Building, 3rd Floor
Rajdamnern Nok Avenue, Bangkok 10200
GPO Box 618, Bangkok 10501, Thailand

regionalcentrebangkok.undp.or.th

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