

Appendix I.

UNDP overview

A. Statement of financial performance for the year ended 31 December 2023

(In thousands of United States dollars)

	Regular resources		Other resources		Total UNDP	
	2023	2022	2023	2022	2023	2022
Revenue						
Voluntary contributions						
Annual contributions revenue ^{a/}	565 769	590 727	4 421 864	4 343 073	4 987 633	4 933 800
Net movement of future due contributions	(82 637)	(17 110)	431 165	103 556	348 528	86 446
Subtotal: Voluntary Contributions	483 132	573 617	4 853 029	4 446 629	5 336 161	5 020 246
GLOC	35 270	21 474	-	-	35 270	21 474
Net contributor countries (NCC) contributions	-	-	9 476	9 331	9 476	9 331
Upper middle countries (U-MIC) contributions	-	-	9 863	8 758	9 863	8 758
Contributions in-kind	24 474	15 246	172	1 411	24 646	16 657
IPSAS 41 discounting adjustment	5 314	-	(13 143)	-	(7 829)	-
Transfer of funds and refunds to donors	(284)	(1 779)	(37 679)	(77 070)	(37 963)	(78 849)
Voluntary contributions, net	547 906	608 558	4 821 718	4 389 059	5 369 624	4 997 617
Investment revenue	186 586	45 895	157 268	55 594	343 854	101 489
Other revenue	109 960	70 496	397 895	422 473	507 855	492 969
Total revenue before elimination	844 452	724 949	5 376 881	4 867 126	6 221 333	5 592 075
Elimination -internal UNDP cost recovery ^{c/}			(286 969)	(269 969)	(286 969)	(269 969)
Total revenue	844 452	724 949	5 089 912	4 597 157	5 934 364	5 322 106
Expenses ^{b/}						
Development activities:						
Programme	366 335	433 627	4 406 053	4 198 570	4 772 388	4 632 197
Operational support to programme	31 725	31 884	-	-	31 725	31 884
Development effectiveness	56 457	64 491	95 756	123 762	152 213	188 253
Subtotal development activities	454 517	530 002	4 501 809	4 322 332	4 956 326	4 852 334
UN development coordination activities	10 632	66	13	(87)	10 645	(21)
Management activities	162 203	170 344	365 343	292 172	527 546	462 516
Independent oversight and assurance	19 740	19 313	15 702	13 649	35 442	32 962
Special purpose activities	10 596	11 016	56 575	40 758	67 171	51 774
Other activities	132 641	72 338	141 332	145 618	273 973	217 956
Total expenses before elimination	790 329	803 079	5 080 774	4 814 442	5 871 103	5 617 521
Elimination -internal UNDP cost recovery ^{c/}			(286 969)	(269 969)	(286 969)	(269 969)
Total expenses	790 329	803 079	4 793 805	4 544 473	5 584 134	5 347 552
Net revenue	54 123	(78 130)	296 107	52 684	350 230	(25 446)

Source: Table 2a, DP/2024/26 Appendix VII. Annex I expenses presented based on cost classifications.

a/ Annual contributions are presented to align with the past revenue recognition policies for contributions (i.e., cash received in a reporting year, plus receivables due in a reporting year).

b/ Includes general management support service cost.

c/ This adjustment is required to remove the effect of internal UNDP cost recovery.

B. Statement of financial position as at 31 December 2023

(In thousands of United States dollars)

	Regular resources		Other resources		Total UNDP	
	2023	2022	2023	2022	2023	2022
ASSETS						
Current assets						
Cash and cash equivalents	153 141	115 649	454 523	505 338	607 664	620 987
Cash and cash equivalents – MPTFO	397 601	246 608	-	-	397 601	246 608
Investments	844 340	630 730	2 204 823	2 081 946	3 049 163	2 712 676
Investments – MPTFO	432 583	479 772	-	-	432 583	479 772
Receivables – non-exchange transactions	161 332	137 169	2 586 864	2 397 394	2 748 196	2 534 563
Receivables – other	119 915	86 079	2 646	1 647	122 561	87 726
Advances issued	34 161	28 549	245 637	193 155	279 798	221 704
Inventories	320	166	18 925	12 198	19 245	12 364
Total current assets	2 143 393	1 724 722	5 513 418	5 191 678	7 656 811	6 916 400
Non-current assets						
Investments	984 152	1 047 284	3 832 894	3 728 538	4 817 046	4 775 822
Investments – MPTFO	493 223	574 157	-	-	493 223	574 157
Receivables – non-exchange transactions	110 026	231 866	2 072 238	2 199 688	2 182 264	2 431 554
Property, plant and equipment	41 141	34 058	84 943	85 918	126 084	119 976
Intangible assets	208	214	3 607	4 015	3 815	4 229
Receivables – other	39	39	23	56	62	95
Total non-current assets	1 628 789	1 887 618	5 993 705	6 018 215	7 622 494	7 905 833
Total assets	3 772 182	3 612 340	11 507 123	11 209 893	15 279 305	14 822 233
LIABILITIES						
Current liabilities						
Accounts payable and accrued liabilities	117 497	56 120	249 681	136 623	367 178	192 743
Advances payable	477	1 715	38 021	36 135	38 498	37 850
Funds received in advance and deferred revenue	267 075	249 556	19 738	15 362	286 813	264 918
Funds held on behalf of donors	6 363	5 320	418	915	6 781	6 235
Funds held in trust – MPTFO	823 423	718 020	-	-	823 423	718 020
Employee benefits	256 367	247 709	16 856	13 693	273 223	261 402
Other current liabilities	5 882	18 973	11 134	2 762	17 016	21 735
Total current liabilities	1 477 084	1 297 413	335 848	205 490	1 812 932	1 502 903
Non-current liabilities						
Funds held in trust – MPTFO	493 223	574 157	-	-	493 223	574 157
Funds received in advance and deferred revenue	-	-	12 894	16 577	12 894	16 577
Employee benefits	767 585	792 123	131 154	186 877	898 739	979 000
Other non-current liabilities	78	103	-	-	78	103
Total non-current liabilities	1 260 886	1 366 383	144 048	203 454	1 404 934	1 569 837
Total liabilities	2 737 970	2 663 796	479 896	408 944	3 217 866	3 072 740
NET ASSETS/EQUITY						
Reserves	159 301	164 301	147 000	145 000	306 301	309 301
Accumulated balance	874 911	784 243	10 880 227	10 655 949	11 755 138	11 440 192
Total net assets/equity	1 034 212	948 544	11 027 227	10 800 949	12 061 439	11 749 493
Total liabilities and net assets/equity	3 772 182	3 612 340	11 507 123	11 209 893	15 279 305	14 822 233

Appendix II.

Regular resources - Comparison of budget to actual, 2023

(In thousands of United States dollars)

	Approved Budget 2023		Actual expenditure on comparable basis	Difference: final approved budget and actual expenditure
	Original	Final		
Development activities				
Programme	485,900	485,900	360,804	125,096
Operational support to programme	32,952	32,952	31,725	1,227
Development effectiveness	85,454	85,454	72,766	12,688
Subtotal	604,306	604,306	465,295	139,011
United Nations development coordination activities	12,000	12,000	10,550	1,450
Management activities				
Recurring	136,445	136,445	98,956	37,489
Non-recurring	12,000	12,000	10,319	1,681
Subtotal	148,445	148,445	109,275	39,170
Independent oversight and assurance	21,600	21,600	19,686	1,914
Special purpose activities				
Capital investments	-	-	-	-
Non-UNDP operations administered by UNDP	11,248	11,248	7,093	4,155
Subtotal	11,248	11,248	7,093	4,155
Total	797,599	797,599	611,899	185,700

Appendix III. Integrated Resources

A. Integrated resources plan, 2022-2025 estimates compared to 2022-2023 actuals

(In millions of United States dollars)

	2022-2025 estimates					Total resources	2022 & 2023 actuals					Total resources	
	Regular resources		Other resources				Regular resources		Other resources				
	Regular resources	Regular (other income utilization) resources	Bilateral + multilateral partners resources	Government cost-sharing	Cost recovery		Regular resources	Regular (other income utilization) resources	Bilateral + multilateral partners resources	Government cost-sharing	Cost recovery		
1. Resources available													
Opening balance b/	351.4	-	3,438.9	1,006.4	-	4,796.7	642.7	-	3,514.1	998.0	-	5,154.9	
Income and adjustments													
Contributions	3,060.0	-	15,059.0	3,513.0	-	21,632.0	1,157.0	-	6,284.0	2,324.9	-	9,765.9	
Other, including reimbursements for services to other United Nations organizations, and cost recovery c/	80.0	150.0	-	-	1,606.3	1,836.3	101.4	67.1	-	-	815.7	984.2	
Total 1. Resources available	3,491.4	150.0	18,497.9	4,519.4	1,606.3	28,265.0	1,901.1	67.1	9,798.1	3,322.9	815.7	15,904.9	
2. Estimated expenditures													
						Total					Total	% of Total	
I. Development activities													
I.A - Programme	1,984.5	-	15,322.7	3,764.9	-	21,072.1	837.5	-	6,460.1	2,443.1	-	9,740.6	
I.B - Operational support to Programme (from Institutional budget)	132.7	-	-	-	-	132.7	63.6	-	-	-	-	63.6	
I.C1 - Development Effectiveness (from programme funding)	165.1	-	63.7	-	-	228.8	47.3	-	48.1	0	-	95.4	
I.C2 - Development Effectiveness (from Institutional budget)	179.0	-	-	-	355.6	534.6	108.9	0.5	-	-	348.1	457.5	
I.C - Development effectiveness d/	344.1	-	63.7	-	355.6		-	-	-	-	-		
Total - I. Development activities	2,461.3	-	15,386.4	3,764.9	355.6	21,968.2	1,057.3	0.5	6,508.2	2,443.1	348.1	10,357.1	91.0%
II. United Nations development coordination activities													
II.A - UN Development Coordination (from programme funding)	48.0	-	-	-	-	48.0	21.1	-	-	-	0.1	21.2	
Total - II. United Nations development coordination activities	48.0	-	-	-	-	48.0	21.1	-	-	-	0.1	21.2	0.2%
III. Management activities													
III.A - recurring (excluding Independent Evaluation Office, Office of Audit and Investigations and Ethics Office)	545.8	136.1	-	-	863.1	1,545.1	221.1	59.1	-	-	318.0	598.2	
III.B - Independent Evaluation Office	-	-	-	-	-	-	-	-	-	-	-	-	
III.C - Office of Audit and Investigations	-	-	-	-	-	-	-	-	-	-	-	-	
III.D - Ethics Office	5.5	-	-	-	-	5.5	2.0	-	-	-	0.4	2.4	
Subtotal recurring	551.3	136.1	-	-	863.1	1,545.1	223.1	59.1	-	-	318.3	600.6	
III.E - Non-recurring	48.0	-	-	-	35.7	83.7	14.9	0.1	-	-	5.5	20.5	
Total - III. Management activities	599.3	136.1	-	-	898.8	1,634.3	238.0	59.1	-	-	323.9	621.0	5.5%
IV. Independent oversight and assurance activities													
IV.A - Independent Evaluation Office	32.0	1.0	-	-	31.1	64.0	14.5	0.2	-	-	10.8	25.5	
IV.B - Office of Audit and Investigations	55.4	1.3	-	-	35.3	92.0	24.0	0.3	-	-	17.2	41.4	
Total - IV. Independent oversight and assurance activities	87.4	2.3	-	-	66.4	156.0	38.4	0.4	-	-	28.0	66.9	0.6%
V. Special purpose activities													
V.A - Capital investments	-	-	-	-	21.0	21.0	-	-	-	-	13.9	13.9	
V.B1 - Non-UNDP operations - United Nations Volunteers	36.1	10.8	-	-	75.7	122.6	10.2	7.0	-	-	57.4	74.6	
V.B2 - Non-UNDP operations - United Nations Capital Development Fund	9.3	0.8	-	-	-	10.1	4.4	-	-	-	-	4.4	
V.B3 - Non-UNDP operations - services for United Nations partner organizations	-	-	-	-	188.8	188.8	-	-	-	-	135.6	135.6	
V.B - Subtotal non-UNDP operations administered by UNDP	45.4	11.6	-	-	264.4	454.4	14.6	7.0	-	-	193.0	214.6	
Total - V. Special purpose activities	45.4	11.6	-	-	285.5	342.5	14.6	7.0	-	-	206.9	228.4	2.0%
Total institutional components	1,043.8	150.0	-	-	1,606.3	2,800.1	463.6	67.0	-	-	906.9	1,437.4	
Total programmatic components	2,197.6	-	15,386.4	3,764.9	-	21,348.9	905.9	-	6,508.2	2,443.1	0.1	9,857.2	
Budget from additional resources for security measures (per Executive Board decision 2013/28)	-	-	-	-	-	-	-	-	-	-	-	-	
Total 2. Estimated expenditures (I + II + III + IV + V)	3,241.4	150.0	15,386.4	3,764.9	1,606.3	24,149.0	1,369.4	67.1	6,508.2	2,443.1	906.9	11,294.6	100.0%
3. Balance of resources	250.0	-	3,111.5	754.5	-	4,116.0	531.63	0.0	3,198.8	879.9	-	4,610.3	

**B. Summary of institutional component of the integrated budget by category of expenditures:
2022-2025 budget estimates vs 2022-2023 actual expenditures**

(In millions of United States dollars)

Category of expenditures	2022-2025 budget estimates (*)	2022-2025 planning vs actuals		
		2022-2023 actuals (**)	Variances \$	%
Posts	928.6	396.7	532.0	57%
Other staff costs	1.4	0.3	1.1	76%
Consultants	25.5	17.1	8.4	33%
Travel	18.2	15.4	2.8	15%
Operating expenses	136.0	63.2	72.8	54%
Furniture/equipment	17.0	7.6	9.4	55%
Reimbursements/contributions	19.1	10.5	8.6	45%
<i>Provision for strategic investments</i>	<i>48.0</i>	<i>19.9</i>	<i>28.1</i>	<i>59%</i>
Total expenditures	1,193.8	530.6	663.2	56%

2022 actuals	2023 actuals **	2022-2023 actuals
192.7	203.9	396.7
0.3	0.0	0.3
13.1	4.0	17.1
7.3	8.0	15.4
27.0	36.2	63.2
3.6	4.1	7.6
6.7	3.8	10.5
9.5	10.4	19.9
260.2	270.4	530.6

(*) Data source for 2022-2025 budget estimates is Table 4b in Annex I to DP/2021/29.

(**) 2022 and 2023 Expenditures of \$530.6 million include regular resource of \$463.6 million plus other income utilization under regular resource of \$67 million.

C. Resources allocated to posts by location, 2023

(In United States dollars)

Countries	Regular resources - institutional component	Regular resources - programmatic component	Cost sharing resources	Trust funds resources	Reimbursable support services and miscellaneous activities	Grand Total
Afghanistan	2,639,280	1,019,869	12,473,982	39,198	4,725,373	20,897,701
Albania	782,107	44,195	413,980		276,021	1,516,302
Algeria	753,618	70,922	662,493		225,986	1,713,019
Angola	1,743,253	214,861	2,121,860	112,501	981,466	5,173,941
Argentina	417,846		946,828	2,590	2,174,646	3,541,910
Armenia	997,603	2,626	61,460	30,265	543,745	1,635,698
Azerbaijan	218,162	6,789	85,558	79,838	526,791	917,138
Bahrain	371,503				367,354	738,857
Bangladesh	726,589	143,717	2,061,846	33,086	1,399,013	4,364,252
Barbados	324,829	20,085	1,700,173	6,733	777,981	2,829,801
Belarus, Republic of	802,248	335	239,898	6,755	391,668	1,440,905
Belgium	274,712		(12,661)		1,592,509	1,854,560
Benin	713,641	814,850	336,522	18,388	227,037	2,110,438
Bhutan	565,985	58,516	141,376		264,036	1,029,913
Bolivia	482,096	379	454,935	173,232	570,606	1,681,247
Bosnia and Herzegovina	1,022,732	187	1,243,160	122,700	710,743	3,099,522
Botswana	296,232	743,685	249,315		169,841	1,459,072
Brazil	620,431	643	742,022	111,582	1,569,905	3,044,583
Burkina Faso	286,914	609,128	3,115,405	69,334	576,271	4,657,053
Burundi	939,225	924,155	1,511,210	29,070	562,345	3,966,004
Cambodia	524,030	756,452	1,520,646	197,039	691,331	3,689,499
Cameroon, Republic of	558,793	252,920	1,849,642		401,390	3,062,746
Cape Verde	454,567	138,436	289,496		673,768	1,556,267
Central African Republic	1,308,676	2,188,998	4,772,599		757,425	9,027,698
Chad	1,499,454	638,198	3,232,569	603,574	1,544,736	7,518,530
Chile	290,219		402		816,723	1,107,344
China	625,488		706,049		1,884,758	3,216,295
Colombia	627,830	38,851	520,358		2,232,832	3,419,871
Comoros	647,981	96,137	275,836	10,000	550,012	1,579,965
Congo	751,213	-	638,922	57,862	488,533	1,936,530
Costa Rica	425,583		60,047		497,267	1,015,515
Côte d'Ivoire	1,271,713	352,716	631,966	56,086	395,128	2,707,609
Cuba	662,102	178,017	81,075	34,920	513,979	1,470,093
Democr People's Repub of Korea	156,760				13,231	169,991
Democratic Republic of the Congo	2,006,633	3,819,405	6,321,377		1,760,326	13,907,742
Denmark	1,014,185	87,066	284,802		20,554,918	21,940,972
Djibouti	487,287	166,103	647,906	64,157	392,619	1,758,073
Dominican Republic	637,770	63,546	579,068		590,151	1,870,535
Ecuador	655,333	23,742	599,354	230,624	771,370	2,280,422
Egypt	602,305	4,689	1,309,399	4,743	964,498	2,885,635
El Salvador	811,266		504,918	88,015	863,096	2,267,295
Equatorial Guinea	428,194	8,878	219,274		822,424	1,478,769
Eritrea	679,923	349,169		52,616	99,877	1,181,586
Eswatini	642,194	98,624	172,761	71,060	169,960	1,154,599
Ethiopia	1,027,628	3,394,970	3,743,319	520,556	5,676,811	14,363,284
Fiji	1,627,022	782,537	5,387,214	171,614	2,200,203	10,168,589
Gabon	539,911	2,002	25,000		359,473	926,386
Gambia	453,798	782,778	129,494	16,439	58,516	1,441,025
Georgia	665,533	49,891	640,695	98,111	767,876	2,222,106

Appendices I-VI to Annex I to DP/2024/26

Countries	Regular resources - institutional component	Regular resources - programmatic component	Cost sharing resources	Trust funds resources	Reimbursable support services and miscellaneous activities	Grand Total
Germany	7,535,960				3,363,780	10,899,739
Ghana	664,134	183,435	463,334	58,975	587,546	1,957,424
Guatemala	675,268		350,572		1,255,328	2,281,169
Guinea	712,267	2,553,474	545,415	76,807	466,267	4,354,230
Guinea-Bissau	859,967	688,077	1,636,811	35,564	756,957	3,977,376
Guyana	230,468	33,116	79,443	16,875	218,055	577,957
Haiti	791,799	530,564	2,420,748	77,066	869,679	4,689,857
Honduras	680,412		530,393	17,347	706,836	1,934,988
India	367,191	36,094	745,567	17,822	990,559	2,157,233
Indonesia	804,264	86,170	342,655	962	670,960	1,905,011
Iran, Islamic Republic of	651,399	15,165	410,944	9,310	396,922	1,483,741
Iraq	1,140,149	2,719	12,222,987	149,291	3,292,612	16,807,759
Israel	1,669,118	484,372	2,891,873	430,057	216,355	5,691,776
Jamaica	397,355	29,442	225,826	13,372	292,767	958,761
Japan	306,445				877,895	1,184,341
Jordan	2,361,789	261,165	981,222	23,011	2,114,293	5,741,481
Kazakhstan	346,633	4,777	236,945	3,701	1,238,440	1,830,496
Kenya	962,408	164,614	355,143	74,428	1,545,202	3,101,795
Kosovo (As per UNSCR 1244)	607,393	5,601	374,252	12,426	590,654	1,590,326
Kuwait	284,795				1,563,176	1,847,970
Kyrgyzstan	684,975	230,974	421,154	90,815	598,775	2,026,694
Lao People's Democratic Republic	377,830	1,169,969	1,037,490	40,000	(58,013)	2,567,276
Lebanon	600,305		3,427,392	88,787	1,859,504	5,975,987
Lesotho	672,834	189,293	411,313	71,952	301,761	1,647,153
Liberia	918,538	1,312,997	733,829		658,336	3,623,699
Libya	949,330	94,935	4,041,501	53,131	1,491,969	6,630,866
Madagascar	576,236	1,258,030	567,091	-	525,817	2,927,173
Malawi	710,784	1,990,300	1,738,882		840,669	5,280,635
Malaysia	375,862		391,403	42	17,579,703	18,347,009
Maldives	606,960		570,138		214,070	1,391,168
Mali	884,101	920,944	3,377,845	28,601	1,000,837	6,212,329
Mauritania	477,202	822,367	908,101	243,536	187,674	2,638,879
Mauritius	273,698		99,037		902,800	1,275,535
Mexico	423,739		336,535	7,144	1,262,762	2,030,180
Moldova, Republic of	758,934	1,625	537,385	77,851	680,967	2,056,762
Mongolia	662,388	63,059	409,715	3,836	511,793	1,650,791
Montenegro	297,105	888	137,623	1,017	636,119	1,072,753
Morocco	732,369	17,380	633,136	2,534	788,931	2,174,349
Mozambique	986,014	1,719,945	2,175,249	20,458	896,898	5,798,565
Myanmar	720,051	1,584,013	1,766,220	148,544	759,439	4,978,266
Namibia	521,578	48,374	163,921		381,152	1,115,025
Nepal	834,804	466,187	688,647	29,143	558,638	2,577,418
Nicaragua	77,987					77,987
Niger	1,109,426	835,863	1,358,104	26,153	565,276	3,894,823
Nigeria	735,071	598,208	6,692,008	107,367	1,541,717	9,674,370
Pakistan	1,194,959	145,232	4,161,982	130,115	83,190	5,715,479
Panama	1,229,234	72,702	1,309,642		1,825,294	4,436,872
Papua New Guinea	645,923	85,897	2,078,102	823,658	337,082	3,970,662
Paraguay	533,635		422,602		880,618	1,836,855
Peru	693,213	33,417	530,834	106,470	991,325	2,355,258

Countries	Regular resources - institutional component	Regular resources - programmatic component	Cost sharing resources	Trust funds resources	Reimbursable support services and miscellaneous activities	Grand Total
Philippines	879,379	32,755	1,525,410	47,418	281,559	2,766,521
Republic of North Macedonia	659,401	9,915	502,008	15,801	495,025	1,682,149
Rwanda	817,598	379,467	320,754		440,924	1,958,743
Samoa	738,674	24,150	253,358	6,709	494,245	1,517,135
Sao Tome and Principe	320,615	125,265	424,192	274,843	482,208	1,627,124
Saudi Arabia	347,071		(68,328)		3,757,511	4,036,255
Senegal	571,863	444,336	4,016,235		2,108,645	7,141,080
Serbia	618,504	-	1,221,006	-	512,825	2,352,336
Sierra Leone	784,005	1,026,456	341,348		760,215	2,912,023
Somalia	1,085,822	3,230,898	4,462,695	215,288	1,893,191	10,887,893
South Africa	782,472	6,128	225,383	(4,208)	1,643,551	2,653,325
South Sudan, Republic of	1,246,022	1,620,411	4,008,415		3,842,869	10,717,717
Sri Lanka	620,475	191	304,467	15,231	379,596	1,319,959
Sudan, Republic of the	1,168,782	1,632,937	4,503,074		5,254,975	12,626,110
Suriname	293,335			42,232	186,956	522,523
Switzerland	321,786				1,282,942	1,604,728
Syria	1,198,602	564,675	2,799,281	429,349	668,172	5,660,078
Tajikistan	813,818	201,313	753,066	20,301	610,296	2,398,795
Thailand	1,292,052	577,591	2,272,160	92,081	1,014,976	5,248,860
Timor-Leste	624,545	51,015	369,270	3,241	498,491	1,546,560
Togo	755,486	486,532	234,488	66,992	162,510	1,706,009
Trinidad and Tobago	194,396		473,932	140,978	1,011,569	1,820,874
Tunisia	458,133	89,153	1,316,380	61,835	667,603	2,593,104
Türkiye	1,573,334	167,716	3,560,273	102,470	2,330,558	7,734,350
Turkmenistan	821,951		96,057		584,763	1,502,771
Uganda	880,999	1,602,974	401,507	1,923	1,105,768	3,993,170
Ukraine	2,033,034	6,790	3,227,005	186,102	4,440,410	9,893,341
United Arab Emirates					17,521	17,521
United Republic of Tanzania	1,080,048	1,212,054	1,377,787		770,521	4,440,410
United States of America	66,233,514	29,289,291	33,137,174	27,122,042	114,743,293	270,525,314
Uruguay	281,688		667,333	34,388	1,199,312	2,182,720
Uzbekistan	690,526	3,273	1,338,133	58,225	513,941	2,604,099
Venezuela	500,447	87,840	670,960	74,589	406,356	1,740,192
Viet Nam	788,294	45,261	1,033,376	95,635	679,882	2,642,447
Yemen	1,315,474	256,198	6,860,129	760,948	4,445,568	13,638,316
Zambia	1,044,147	541,674	497,400	1,817	1,112,290	3,197,327
Zimbabwe	1,225,497	79,902	1,677,371	25,052	2,254,013	5,261,835
Grand Total	174,438,490	81,486,610	214,437,653	36,221,096	290,021,003	796,604,852

(*) Kosovo is hereinafter referred to in the context of the UN Security Council resolution 1244(1999).

(**) In addition to the above \$796,604,852, a total of \$87,563,722 (\$32,601,666 from core resources and rest from non-core resources) were expenses related to After services health insurance and Death Benefit. This makes total allocations to posts equal to \$884,168,574 (per 2023 Financial Statements note 27.2).

Appendix IV.

Regular resources – annual contributions from top 10 donors, 2022-2023

(In millions of United States dollars)

Donor	Currency	Annual Contribution in local currency			Annual Contribution in United States dollars		
		2023	2022	% change	2023	2022	% change
	LC	LC		USD	USD		
Germany	EUR	82	72	14%	89	74	20%
United States of America	USD	81	100	-19%	81	100	-19%
Japan ^{a/}	USD	66	66	1%	66	66	1%
Switzerland	CHF	49	62	-20%	54	63	-14%
Norway	NOK	428	390	10%	40	40	1%
Sweden	SEK	413	688	-40%	40	71	-44%
Netherlands	EUR	30	30	0%	33	31	7%
Canada	CAD	40	40	0%	29	30	-4%
United Kingdom	GBP / USD	22	-	-	27	-	-
Denmark	DKK	140	150	-7%	21	22	-8%
Total for top 10 donors		NA	NA	NA	480	497	-3%
Others		NA	NA	NA	86	94	-9%
Total voluntary contributions					566	591	-4%

^{a/} Contributions are pledged and received in USD

Appendix V.

Update on general management services cost-recovery waivers

1. The Executive Board in its decision 2013/9 endorsed “a general, harmonized cost recovery rate of 8 per cent for non-core contributions,” and further endorsed the following differentiated cost recovery rate structure: “(a) a harmonized 1 per cent reduction for the thematic contributions at the global, regional and country level in UNDP, UNFPA and UNICEF (8 per cent - 1 per cent = 7 per cent), with the United Nations Entity for Gender Equality and the Empowerment of Women (UN-Women) maintaining the 8 per cent as a temporary arrangement; and (b) maintaining the existing preferential rates for government cost-sharing, South- South contributions and private-sector contributions.”
2. In the same decision, the Executive Board also decided that on an exceptional basis, and when the urgency of the circumstances requires, “the Administrator of UNDP and the Executive Director of UNFPA may consider granting a waiver of the cost-recovery rates on a case-by-case basis, taking into account specific priorities, modalities that incur lower management costs, and harmonization goals, and that the Executive Board will be informed of these waivers in the annual financial reports;”
3. Consistent with decision 2013/9, UNDP has annually reported to the Executive board on the cost recovery waivers through the successive annual reviews of the financial situation as well as the cumulative review of the UNDP integrated budgets.
4. In its decision 2018/21 from the second regular session of 2018, the Executive Board requested “UNICEF, together with UNDP, UNFPA and UN-Women, to reduce the granting of waivers lowering the agreed cost-recovery rates and to provide an update on the steps taken in this regard, including on the application of waivers across their organizations, to the Executive Board at its annual session in 2019”.
5. In addition to the standard reporting, UNDP together with UNICEF, UNFPA and UN-Women provided detailed information on the effective cost-recovery rates and financial impact of the differentiated rates covering the period 2014 to 2019 in the joint comprehensive proposal on the cost-recovery policy (DP/FPA-ICEF-UNW/2020/1). The joint comprehensive cost-recovery policy was approved in September 2020 through decision 2020/12 and includes cost-classification categories, methodology and rates effective 1 January 2022.
6. In its decision 2020/12, the Executive Board requested “UNDP and UNFPA, in collaboration with UNICEF and UN-Women, to provide harmonized annual reporting on the progress of implementation of the cost recovery policy as an annex to their respective existing reporting, including the presentation of the financial impact of the harmonized differentiated rates and waivers granted, and to continue including, in line with the policy, inter alia an itemization of each waiver/discount listing the donor name, total contribution, programme name, cost-recovery rate and United States dollar value of the waiver/discount, as well as the resulting effective cost-recovery rates and cost-recovery amounts realized”.

A. Cost recovery waivers

7. UNDP makes every effort to apply the Executive Board decisions regulating the General Management Services (GMS) cost recovery rate applied to non-core programme expenses, to recover the costs incurred by UNDP in managing programmes funded from non-core resources. Whilst infrequent, GMS waivers continue to be demanded by funding partners. UNDP considers carefully all demands by funding partners for waivers and has agreed to such demands only in exceptional cases where the project funding would otherwise be at risk, negatively impacting UNDP's ability to help programme countries to achieve development results.
8. Accordingly, information on GMS waivers is presented here in two segments:
 - i. GMS waiver issued in 2023; and
 - ii. GMS waivers issued prior to 2023 for activities on-going in 2023
9. Separate from the above referred GMS waivers, this note also sets out framework agreements with multilateral funding partners where GMS rates were agreed below the current 8% GMS rate.

i. GMS waivers issued in 2023

10. During 2023, one new waiver on the general management support fee was granted for a reduced 3 per cent for additional funding of the existing project in Yemen, "AF- Emergency Social Protection Enhancement and COVID-19 Response", for the contribution of \$63,500,000 from "World Bank" with financial impact of \$1,569,091 on 2023 delivery out of its total financial impact of \$2,854,189. This financial impact is also incorporated in the table below for section ii.

ii. GMS waivers issued prior to 2023 for activities on-going in 2023

11. Two projects with reduced GMS rates were ongoing in 2023 where the donors have insisted on retaining the previously agreed GMS rates due to project size and scale:
 - A reduced (4 per cent) fee was applied for a contribution from Global Fund for "Commitment Towards Fast Tracking 90-90-90 Targets and Ending AIDS by 2030" in Zimbabwe, as previously reported in the annexes to the Annual review of the situation, 2017 (DP/2018/19); and
 - A reduced (3 per cent) fee for contributions to the "Yemen Crisis Response III", as reported in the annex to the Midterm review of the UNDP integrated resources plan and integrated budget, 2018-2021 (DP/2020/09);

The financial impact of the above projects in 2020-2023 is summarized below:

Projects	GMS rate	Funding Partner	2020	2021	2022	2023
"Commitment Towards Fast Tracking 90-90-90 Targets and Ending AIDS by 2030" in Zimbabwe	4%	GFATM	\$4,869,058	\$6,458,073	\$5,072,600	\$6,554,344
"Law & Order Trust Fund for Afghanistan"	4%	Multiple donors, see details below:	Total	Total	Total	Total
			\$13,422,224	\$6,543,076	\$40,806	\$0
		Thru Multi Donor Partnership Fund	\$5,646,840	\$3,038,589	\$11,844	
		Government of Japan	\$2,633,123	\$838,395	(\$2)	
		European Commission	\$1,345,359	(\$4,794)	\$3	
		Government of Germany	\$2,057,266	\$1,441,185	\$28,019	
		Government of Italy	\$1,319,722	\$1,306,344	(\$130)	
		Government of the United Kingdom				
		Government of Australia				
		Government of Norway	\$301,782	\$65,774	\$1,071	
		Government of Republic of Korea	\$5,498	\$1,667		
		Government of New Zealand				
		Government of United States of America	\$112,468	(\$144,084)		
		Government of Croatia				
		Government of Switzerland				
		Government of Netherlands	\$166			
		Government of Estonia, Republic				
Government of Afghanistan						
Government of Poland						
Government of Romania						
Yemen Crisis Response III	3%	World Bank	\$2,990,345	\$2,221,520	\$2,368,324	\$1,569,091
UN DRC Humanitarian Fund in the Democratic Republic of the Congo	5%	UNOCHA	\$916,778	\$127,442	(\$73,459)	
		Total Impact:	\$22,198,405	\$15,350,111	\$7,408,270	\$8,123,435

12. A summary of the GMS waivers approved in 2019-2023 with the associated financial impact is set out in the below table. It indicates that over the 2019-2023 period, the number of waivers granted has declined from 3 to 1 in 2023. The table also indicates that there has been a significant decrease in the annual financial impact of GMS waivers granted from \$23.5 million in 2019 to \$8.1 million in 2023.

	2019	2020	2021	2022	2023
Number of GMS waivers granted:	3	1	0	3	1
Financial impact of GMS waivers:					
<i>Impact of GMS waivers which were granted in the year:</i>	\$5,496,935	\$33,582	\$0	\$292,102	\$64,132
<i>Impact of GMS waivers which were granted in previous years:</i>	\$17,983,711	\$22,198,406	\$15,350,111	\$7,127,851	\$8,059,302
Total financial impact	\$23,480,646	\$22,231,988	\$15,350,111	\$7,419,953	\$8,123,435

Framework agreement with multilateral funding partners

13. In addition to the GMS waivers as explained above, there are a number of framework agreements with multilateral funding where GMS rates have been agreed below the

8% rate. In 2023, contributions from the European Commission, UNOCHA/CERF, the UN Trust Fund for Human Security (UNTFHS), Global Fund to Fight AIDS, Tuberculosis and Malaria (GF), Global Environmental Fund’s small grant programme, Montreal Protocol, and other UN entities were received at GMS rate below the 8% rate. As per the policy on fee structures for accredited entities of the Green Climate Fund (GCF), all projects/programmes except micro-size projects will be subject to the cost recovery rate below 8%. The financial impact of the framework agreements with reduced cost recovery rates is summarized below:

<i>Funding Partners</i>	<i>GMS Rate applied</i>	2020	2021	2022	2023
European Commission	7%	\$2,463,953	\$2,446,282	\$2,598,781	\$2,759,195
Global Fund to Fight AIDS, Tuberculosis and Malaria (GF)	7%	\$1,580,788	\$1,892,812	\$3,140,880	\$3,345,285
Montreal Protocol	7%	\$293,146	\$238,711	\$223,704	\$203,299
UNOCHA/CERF	7%	\$65,997	\$70,274	\$65,569	\$146,419
UN Trust Fund for Human Security (UNTFHS)	7%	\$27,979	\$22,044	\$22,793	\$43,985
Green Climate fund (Small, Medium or Large size projects)	4%-7%	\$94,676	\$214,612	\$1,902,688	\$2,299,673
Global Environmental Programme - Small Grant Programme	4%	\$1,433,679	\$1,725,728	\$1,592,624	\$1,777,987
Funds received from other UN Agencies with lower than 8% GMS:					
UN	7% or below	\$924,015	\$202,260	\$197,520	\$311,850
UNICEF	7% or below				\$94,897
UNFPA	7% or below				
UNHABITAT	7% or below	\$15,253	\$25,295	\$2,195	\$3,483
UNOPS	7% or below				
UNODC	7% or below	\$4,266	\$10,915	(\$2,057)	
UNWOMEN	7% or below	\$1,523	\$8,055	\$14,516	\$15,076
WHO	7% or below	\$16,523	\$13		\$1,269
WFP	7% or below	\$7,741	\$6,585	\$6,845	\$5,483
Total financial impact		\$6,929,540	\$6,863,583	\$9,766,059	\$11,007,899

Higher financial impact in 2023 due to increase in 2023 delivery for majority of the multilateral funding partners

B. Cost recovery effective rate

14. In 2023, UNDP remained compliant with the relevant Executive Board decisions on cost recovery. The table below summarizes actual financial performance for 2020–2023 and covers the current Strategic Plan. The effective rate represents the actual cost-recovery rate realized after taking into account the effect of differentiated rates and waivers granted each year.

Effective average indirect cost-recovery rate, 2020-2023

<i>Effective average indirect cost-recovery rates</i>	<i>2020</i>	<i>2021</i>	<i>2022</i>	<i>2023</i>	<i>2020-2023 (weighted average)</i>
UNDP	6.17%	6.01%	6.33%	6.20%	6.18%

C. Financial impact of the differentiated cost-recovery rates

15. The following table indicates the financial impact of differentiated rates compared to the 8 per cent rate, broken down by financial impact in the following categories,

16. where applicable: (a) thematic funding; (b) framework/umbrella agreements; and (c) programme Government preferential rates. In addition, the financial impact of the waivers is presented.

Financial impact of the differentiated cost-recovery rates, 2020–2023

(In millions of United States dollars)

<i>Financial impact by agency and category</i>	<i>2020</i>	<i>2021</i>	<i>2022</i>	<i>2023</i>	<i>2020–2023 (average)</i>
Thematic funding	0.8	1.3	2.7	1.4	1.5
Umbrella agreements	6.9	6.9	9.8	11.0	8.6
Preferential rates (programme Government and South-South contributions)	38.7	51.1	43.5	48.2	45.4
Waivers	22.2	15.4	7.4	8.1	13.3
Total impact	68.6	74.7	63.4	68.7	68.8

Appendix VI.

Explanations of terms used in Annex I to DP/2024/26

- **Accumulated surplus:** Formerly referred to as ‘unexpended resources or unspent balance’. It represents accumulated funds at the end of the reporting period, noting that not all of the amount is available for spending.
- **Bilateral governments:** Governments of the Member States that contribute to UNDP regular resources and other resources, comprising the Development Assistance Committee of the Organisation for Economic Co-operation and Development (OECD/DAC) members, and non-members of OECD/DAC including programme countries.
- **Certified Emission Reductions (CER)s:** Under the Kyoto Protocol industrialized countries are offered the opportunity to offset greenhouse gas (GHG) emissions by procuring credits from Clean Development Mechanism (CDM) projects located in developing countries. A CER basically allows an entity to pay for the reduction of GHG emissions elsewhere and is often more cost-effective than reducing the GHG emissions from their own operations or is used where GHG emissions cannot be avoided. UNDP is committed to buying only very credible, UNFCCC-issued credits (“Gold Standard”) which also deliver tangible sustainable development benefits. For details please refer to the EG-approved HQ Emission Reduction Strategy (<https://undp.unteamworks.org/node/369936>).
- **Cost classification:** Set of criteria and the process of determining programme implementation vs. administration costs.
- **Country classification and eligibility:** Based on per capita gross national income, countries are grouped into three categories (Low Income, Middle Income, and Net Contributor Countries – NCCs). Starting in the 2014-2017 programming cycle, middle-income countries are divided into two groups. For the 2022-2025 cycle, the inflation-adjusted threshold of \$6,692 will be applied, resulting in middle-income countries with GNI per capita equal to or below \$6,692 and middle-income countries with GNI per capita above \$6,692. The below table shows the country classification based on GNI per capita:

Category	GNI per capita ¹	
	2018-2021	2022-2025
Low-income	\$1,280 or less	\$1,286 or less
Middle-income	\$1,281 to \$12,475	\$1,287 to \$12,535
Net contributor	\$12,476 or more	\$12,536 or more

¹ Up to 2013, the GNI per capita data for the latest available year was used. Starting in 2014, in accordance with Executive Board decision 2012/28, a four-year average is used, to dampen the effect of sudden variations in a country’s GNI per capita. For the 2018-2021 cycle, the 2012-2015 average was used; for the 2022-2025 cycle, the 2016-2019 average will be used.

- **Development activities:** costs associated with programmes and development effectiveness activities which contribute to and are essential for the realization of effective development results, as follows:
 - a) **Programmes:** Activities traced to specific programme components or projects, which contribute to delivering development results contained in country/regional/global programme documents or other programming arrangements.

b) **Operational support to programme activities.**

c) **Development effectiveness activities:** Activities of a policy-advisory, technical and implementation nature needed to achieve the objectives of programmes and projects in UNDP's areas of focus. While essential to the delivery of development results, they are not included in specific programme components or projects in country, regional, or global programme documents.

- **Elimination:** Represents an IPSAS-compliant accounting adjustment to remove the effect of internal UNDP cost-recovery revenue and general management support expense from total UNDP amounts.
- **Expenditure:** Utilization of available financial resources, across harmonized cost classification categories. Excludes accruals for goods received and services rendered.
- **Expenses:** Expenses include disbursements and accruals for goods received and services rendered, and the use or impairment of assets, dependent on the implementation arrangement.
- **Government contributions towards local office costs (GLOC):** Contributions in the form of cash, or by provision in-kind of specific goods, services, and facilities that a host Government makes towards meeting the expenses of maintaining a UNDP country office.
- **Institutional budget:** The institutional component of the integrated budget covering activities over a period based on a set of defined results from the strategic plan.
- **Independent oversight and assurance:** activities and associated costs supporting the independent audit and investigations and corporate evaluation functions.
- **IPSAS: International Public Sector Accounting Standards:** Independently developed accounting standards which have been considered the best accounting practice by public sector organisations.
- **Joint programmes:** Collective efforts through which United Nations organisations and national partners work together to prepare, implement, monitor and evaluate the activities aimed at effectively and efficiently achieving the Millennium Development Goals and other international commitments arising from United Nations conferences, summits, conventions and human rights instruments.
- **Management activities:** Activities whose primary function is the promotion of the identity, direction and well-being of an organisation. These include executive direction, representation, external relations and partnerships, corporate communications, legal, oversight, audit, corporate evaluation, information technology, finance, administration, security and human resources.
- **Management service agreements (MSAs):** Management service agreement (MSA) signed with a donor to prepare for receiving contributions to deliver management and other support services to recipient governments under a specific programme or project.
- **Multilateral sources:** Multilateral partners, such as regional development banks, international financial institutions, United Nations organisations, foundations and the private sector, which contribute to other resources.
- **Other expenses:** Expenses on activities other than those covered under the four broad cost classifications (i.e., development, management, United Nations development coordination and special purpose).
- **Other resources:** Resources of a voluntarily funded organisation that are received for a specific theme, programme purpose and for the provision of specific services to third parties. Resources that fall under this category are: cost-sharing, trust funds established by the Administrator, reimbursable support services and miscellaneous activities.

- **Overall UNDP contributions:** Contributions to UNDP regular resources and other resources.
- **Operational reserve:** A reserve established in 1979 by the Governing Council (now the Executive Board) of UNDP to ensure adequate liquidity of UNDP by funding such reserve through a defined formula that is calculated yearly.
- **Programme delivery:** Programme delivery refers to activities and associated costs traceable to programme components or projects that contribute to achieving development results. Actual programme delivery amounts are calculated on the same basis as the corresponding budget (i.e. on a modified accruals basis). Notably, obligations are included in these amounts. Obligations are amounts of purchase orders placed and contracts awarded.
- **Regular resources:** Resources of UNDP which are commingled and untied. They include voluntary contributions, contributions from governmental, intergovernmental or non-governmental sources, and related interest earnings and miscellaneous income.
- **Reimbursable support services and miscellaneous activities:** Resources of UNDP other resources (other than cost-sharing and trust funds). Such funds are received for the provision of management and other support services to third parties. It comprises the following activities: management services agreements; the Junior Professional Officer programme, reimbursable support services; the United Nations Volunteers programme, programme support to Resident Coordinators, and special purpose activities.
- **Revenue:** Consists of: (a) voluntary contributions; (b) investment revenue; and (c) other revenue (see below).
 - (a) **Voluntary contributions:** Effective in 2019, UNDP refined its accounting policy for recognizing revenue from voluntary contributions (non-exchange transactions); and as a result of the change, the full value of the contributions agreements signed (including multi-year agreements) is recognized as revenue in the year an agreement is signed. The amounts shown include returns to donors, and transfers to other funds of unused contributions. Contributions may also include in-kind contributions and GLOC cash contributions provided by programme country governments.
 - a. **Annual contributions:** Annual contributions are calculated to provide additional information in order to align with previous revenue recognition policies for contributions (i.e., cash received in a reporting year, plus receivables due in a reporting year).
 - b. **Net movement of future due contributions:** Net movement of future due contributions are calculated to show the net impact of (i) cash to be received after the reporting year based on the multi-year agreement signed in a reporting year and (ii) cash received in a reporting year based on agreements signed prior years. This also includes accounting adjustments for the policy change as referred to above which were made in 2019 for agreements signed prior to 2019 for all contributions not received by the end of 2018, based on the change in revenue recognition policy in 2019.
 - (b) **Voluntary contributions, net:** Net contributions after returns of unused contributions to donors, and transfers of funds have been deducted.
 - (c) **Investment revenue:** Interest inflows from UNDP investments
 - (d) **Other revenue:** Revenue from sources other than contributions and investments, for example, revenue from sale of goods and provision of services, such as procurement, training, and other services to governments, UN agencies and other parties, foreign

exchange gains, common services and miscellaneous revenue, and cost recovery revenue.

- ***Special purpose activities:*** Activities and associated costs of (a) capital investments; and (b) non-UNDP operations administered by UNDP.
- ***United Nations development coordination activities:*** Activities and associated costs supporting the coordination of development activities of the United Nations system.