



UNDP UGANDA

ANNUAL REPORT 2022

WRITTEN AND EDITED BY
The UNDP Uganda Team

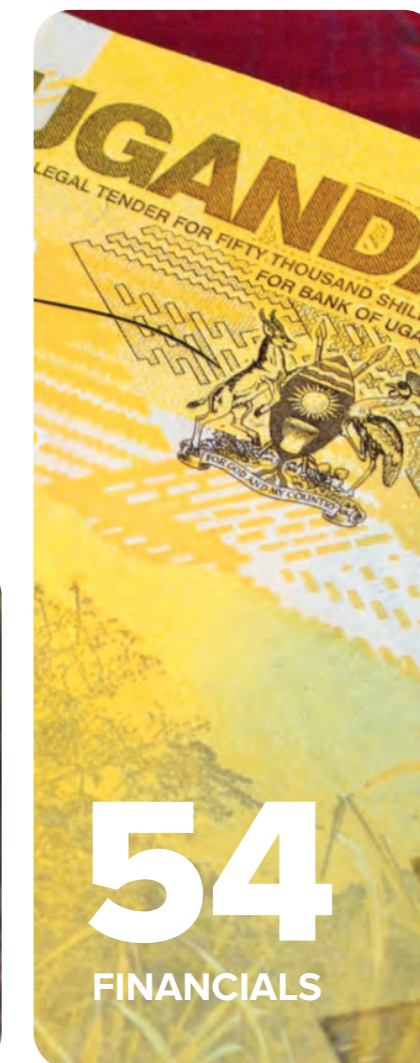
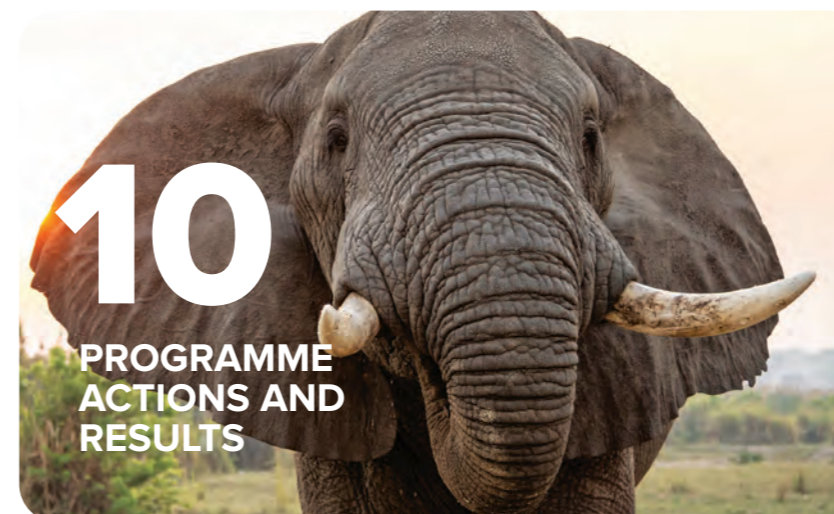
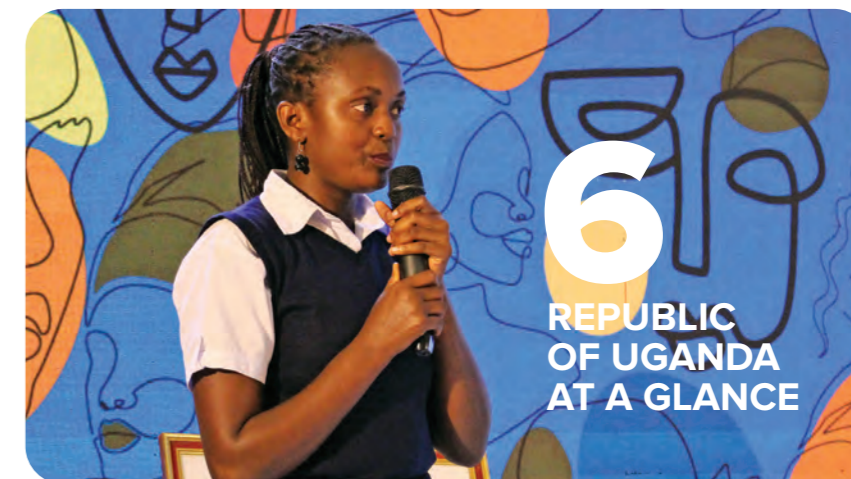
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CONTENT



ABOUT UNDP UGANDA

The United Nations Development Programme (UNDP) is the leading United Nations organization committed to ending injustices of poverty, inequality and climate change globally. Working with a broad network of experts and partners in over 170 countries, UNDP helps nations build integrated and lasting solutions for people and the planet.

UNDP is dedicated to supporting Uganda to achieve sustainable development, create opportunities for empowerment, protect the environment, minimize natural and human-caused disasters, build strategic partnerships, and improve the quality of life for all citizens, as set out in UNDP Uganda's Country Programme Document 2021-2025.

UNDP Uganda acknowledges the Government of Uganda, development partners, civil society, the private sector, implementing partners and the people of Uganda who play an important role in achieving transformative and sustainable development.

FOREWORD

2022 proved to be another unprecedented year for the United Nations Development Programme (UNDP) in Uganda, with the Ebola virus disease (EVD) outbreak providing another test of the nation's resilience following the collective response to the COVID-19 pandemic. Significant milestones and strong development results have been achieved amid these challenges, as the country has maintained focus on socio-economic recovery in the aftermath of these national emergencies. Together with and alongside the Government of Uganda, development partners, the private sector, civil society, cultural institutions, academic institutions and the people of Uganda, UNDP and its partners have remained resilient in our efforts to safeguard development gains and maintain progress toward achieving the 2030 Agenda and its 17 Sustainable Development Goals (SDGs).

While the past year did indeed prove challenging, several key milestones were also realized. UNDP continued implementing our Country Programme 2021-2025, accelerating progress toward achieving the 'Uganda we want' and the SDGs during this United Nations (UN) Decade of Action. Throughout 2022, our programming ranged from supporting the Government of Uganda to respond to the EVD outbreak to continuing to recover from the COVID-19 pandemic. In addition, we:

- ▶ supported implementation of Uganda's Nationally Determined Contribution (NDC) and climate action efforts;
- ▶ accelerated Uganda's sustainable energy transition while tackling deforestation and wetlands degradation;
- ▶ launched innovative tourism products to protect biodiversity and create jobs in key tourism areas, including the Rwenzori Mountains;
- ▶ increased support to youth and women entrepreneurs and impact-driven enterprises;
- ▶ empowered small and medium enterprises (SMEs) to capitalize on opportunities within the African Continental Free Trade Area (AfCFTA);



Elsie G. Attafuah
Resident Representative

- ▶ accelerated Uganda's digital transformation journey and nurtured the country's innovation ecosystem;
- ▶ enhanced efforts to eliminate violence against women and girls; and,
- ▶ elevated the Humanitarian-Development-Peace (HDP) Nexus by improving refugee and host community livelihoods.

Through new and existing partnerships with the Government of Uganda, development partners, the private sector, civil society, cultural institutions, academic institutions and media houses, UNDP remains steadfast in supporting the Government and people of Uganda to achieve transformational and sustainable development outcomes.

At the global level, UNDP's Strategic Plan 2022-2025 also recognizes the complexity of the development landscape and the challenges we face as a global community. It provides a vision for a future-smart UNDP, working with partners to create a world where people and planet thrive together, while challenging us to push boundaries, embrace new ideas and innovations, and raise our aspirations. Similarly, the UNDP Renewed Strategic Offer for Africa strengthens UNDP's position as the continent's premier enabler and integrator for the 2030 Agenda on Sustainable Development.

I am delighted to present this 2022 Annual Report, which chronicles many of the activities and accomplishments of UNDP Uganda over the past year. The outcomes demonstrate UNDP's invaluable role as a support platform to accelerate the SDGs, development thought leader, and a resilient, innovative and people-centred institution committed to serving Uganda in her pursuit of sustainable development. Milestones achieved in 2022 could not have been possible without the trusted partnership of the Government and people of Uganda and the dedicated team of UNDP Uganda staff, to whom I am most grateful. I also appreciate the strong partnerships with the broader UN Country Team (UNCT), development partners, the private sector, civil society, cultural institutions, academic institutions, media houses and non-state actors. We continue to deliver impactful results alongside them.

With 2022 behind us, I invite you to join me in looking forward to a new year of continued cooperation in our joint efforts to fight the injustices of poverty, inequality and climate change. Together we must protect the planet, instil good governance, foster strong institutions, and promote a prosperous future for the people of Uganda.

UNDP remains steadfast in supporting the Government and people of Uganda to achieve transformational and sustainable development outcomes

REPORT IN SUMMARY

The year 2022 was the second year of implementation of UNDP's Country Programme for Uganda 2021-2025. This Annual Report 2022 highlights key milestones and development results that UNDP achieved, alongside partners, through six integrated programmes.

ANCHOR PROGRAMMES

- 1** INCLUSIVE AND SUSTAINABLE GROWTH
- 2** NATURE, CLIMATE, ENERGY AND RESILIENCE
- 3** GOVERNANCE AND PEACE STRENGTHENING

ENABLER PROGRAMMES

- 4** DIGITALIZATION, INNOVATION AND SMART CITIES
- 5** SDG INTEGRATION AND ACCELERATION

FLAGSHIP PROGRAMME

- 6** YOUTH 4 DEVELOPMENT

In 2022, UNDP Uganda's programmatic interventions focused on:



Empowering Vulnerable Groups Including Women, Youth And Refugees



Accelerating Access to Clean and Renewable Energy



Enhancing Disaster Risk Management and Building Resilience



Protecting the Environment



Promoting Sustainable Tourism



Strengthening Health Systems



Promoting Access to and Administration Of Justice



Nurturing the Country's Innovation Ecosystem



Championing the Digital Transformation Agenda



Creating Employment and Livelihoods Opportunities by Facilitating Intra-African Trade under the African Continental Free Trade Area (AfCFTA)



Enhancing National Development Planning



Brokering Partnerships for Sustainable Development



Fulfilling UNDP's Role as a Thought Leader and Support Platform to Accelerate the SDGs within the Broader UNCT in Uganda



REPUBLIC
OF UGANDA
AT A GLANCE



OVERVIEW OF THE REPUBLIC OF UGANDA



THE REPUBLIC OF UGANDA IS A LANDLOCKED COUNTRY IN EAST AFRICA BORDERING KENYA, TANZANIA, RWANDA, DEMOCRATIC REPUBLIC OF CONGO (DRC) AND SOUTH SUDAN



ONE OF THE YOUNGEST IN THE WORLD OF THE POPULATION **≈74% UNDER 30**



GROWTH RATE OF THE NATIONAL POPULATION **3.5%**
CURRENT POPULATION **≈45.6 MILLION**
(75% OF WHOM LIVE IN RURAL AREAS)



ADULT UNEMPLOYMENT **11.9%**

YOUTH UNEMPLOYMENT **17%**

HUMAN DEVELOPMENT INDEX (HDI)



Rank **166**
HDI Score **0.525**



Life Expectancy at Birth (SDG 3) **62.7 years**



Expected Years of Schooling (SDG 4.3) **10.1 years**
Mean Years of Schooling (SDG 4.4) **5.7 years**



Gross National Income (GNI) per Capita **US\$2,181**



GDP Growth 2021 **+7.7%** 2022 **+12.4%**

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PROGRAMME ACTIONS AND RESULTS



BRINGING THE AFCFTA TO LIFE

The African Continental Free Trade Area (AfCFTA) promises to deepen intra-African trade and investment, drive expansion of local and regional markets, allow for greater value addition and export diversification, enhance social inclusion, and promote technology transfer, employment and economic growth. The Government of Uganda has scaled up efforts to fast-track AfCFTA implementation, with UNDP playing an active role in preparing the National AfCFTA Implementation Strategy to facilitate the identification of trade opportunities, of value addition opportunities, as well as of the constraints, measures and capacities required for Ugandan enterprises and sectors to take full advantage of national, regional and global markets.

Uganda's private sector also plays a pivotal role in enhancing the readiness of small and medium-sized enterprises (SMEs) for export. Business membership organizations, including the Federation of Small and Medium-Sized Enterprises (FSME), Uganda Manufacturers Association (UMA), Uganda National Chamber of Commerce and Industry (UNCCI) and Private Sector Foundation Uganda (PSFU), have worked alongside UNDP to strengthen competitiveness and export trade readiness of more than 1,000 SMEs through training in financial literacy, governance of business groups, market analysis tools, business formalization and growth.

In partnership with the Presidential Advisory Committee on Exports and Industrial Development and the Private Sector Foundation Uganda (PSFU), Uganda's SMEs have also received support to access niche markets in the Democratic Republic of the Congo (DRC), South Sudan, Rwanda, Japan, the United Kingdom and the United States. The trade mission between Uganda and DRC alone resulted in over 300 completed business-to-business deals to facilitate trade between the two countries in value-added agriproducts.

Ensuring that Uganda's SMEs keep pace with Africa's digital transformation, UNDP has collaborated with the Ministry of Trade, Industry and Cooperatives to develop a digital skills centre, a self-paced e-learning platform to enhance SME digital literacy while building trade and market intelligence.

 **1,080** RECEIVED EXPORT READINESS TRAINING
SMES

 **80%** OF SMES OWNED AND OPERATED BY **WOMEN & YOUTH**

 **16,286** AND LIVELIHOODS CREATED
JOBS FOR THE YOUTH

 **TRADE MISSIONS**


H.E. Lulu Xingwana, South African High Commissioner to Uganda gives remarks during an AfCFTA workshop.



REVIVING UGANDA'S TOURISM SECTOR

Uganda's tourism sector has great potential to tackle poverty, generate employment, drive conservation, create a more inclusive and resilient economy, and accelerate Uganda's social and economic transformation. The COVID-19 pandemic has had adverse impacts on the sector and UNDP continues to collaborate with multi-sector partners to market Uganda as a leading tourism destination and an enabler of environmental conservation and inclusive economic growth.

In August 2022, UNDP staff accompanied representatives of the Uganda Tourism Board and Tooro Kingdom to document King Oyo Kabamba Nyimba Iguru IV's expedition to the summit of Margherita Peak, the highest point of Uganda, which sits atop the breathtaking Rwenzori Mountains. The resulting documentary film will be used as a powerful advocacy tool to promote climate action, biodiversity conservation, sustainable tourism and inclusive economic growth.

UNDP has also played a key role in launching the inaugural Rwenzori Marathon, a sports tourism product curated to expand the Rwenzori region's tourism offering. Drawing over 1,000 domestic and international tourists, the Rwenzori Marathon continues to prioritize inclusive and meaningful community participation within the tourism value chain.

The Government of Uganda, principally through the Ministry of Tourism, Wildlife and Antiquities, continues to play an active role in strengthening the enabling environment for tourism sector recovery. UNDP has worked alongside the government in preparing the Regulatory Impact Assessment of the Tourism Bill 2022 to inform decisions by Uganda's Cabinet on proposed amendments to the Tourism Act 2008. UNDP also continues to foster development dialogues on the imperatives needed to drive recovery and further strengthen the resilience of Uganda's tourism sector.

UNDP efforts to revive Uganda's tourism sector have contributed to increased tourist activity in the country, with visitor arrivals increasing by 59 percent from 500,000 in 2021 to 814,508 in 2022. Uganda's tourism revenue also nearly doubled during this period. For UNDP, efforts to diversify Uganda's tourism product range are linked to attracting more tourists to the country and therefore creating jobs and livelihoods opportunities within the tourism value chain.



King Oyo Kabamba Nyimba Iguru IV summits Margherita Peak, the highest point of Uganda.



UGANDA'S NATURAL HERITAGE

 **50%** OF AFRICA'S BIRD SPECIES

 **50%** OF THE WORLD'S MOUNTAIN GORILLAS

 **11** NATIONAL PARKS

 SOURCE OF THE **NILE**

 **VICTORIA, BUNYONYI AND MUTANDA LAKES**

 **MURCHISON, ITANDA AND SIPI FALLS**

 **ELGON, MOROTO AND RWENZORI MOUNTAINS**



UGANDA'S CLIMATE ACTION COMMITMENT

Through its Nationally Determined Contribution (NDC), the Government of Uganda has made ambitious climate action commitments in line with the Paris Agreement treaty signed by 196 parties at the 2015 UN Climate Change Conference (COP21).

UNDP is aligned with Uganda's climate action agenda and vision, having partnered with the Ministry of Water and Environment to revise and increase the ambition of the NDC to reduce greenhouse gas emissions by 24.7 percent by 2030, beyond the initial 22 percent commitment made in 2015. Uganda has also set a net zero emission target by 2050 through a long-term climate change strategy. Key sectors including transport, energy, waste, agriculture, forestry and land use, and industrial processes and product use have been prioritized to achieve this target.

In collaboration with the Ministry of Water and Environment, UNDP has led the development of a framework for carbon markets. Stakeholder capacity building workshops have been conducted, paving the way for a framework for carbon trading in Uganda. The NDC Implementation and Resource Mobilization Plan to further guide national climate action efforts was finalized in 2022 and is guiding resource mobilization for climate action. These initiatives are providing critical services and expected to enhance the landscape for climate finance, unlock potential for private sector participation, enhance capacity and adoption of technology, and broker climate investments at scale while building resilience of communities and the country to withstand climate vulnerabilities and shocks.

UNDP LEADERSHIP ON CLIMATE

UNDP has emerged as a global thought leader on the development imperatives regarding climate change and related themes of the environment, biodiversity, energy and resilience.

Ahead of the 27th United Nations Climate Change Conference (COP27) held in Sharm El-Sheikh from 6-18 November, UNDP and the Food and Agriculture Organization of the United Nations supported Uganda's national preparatory meetings to improve negotiators' capacity to effectively participate in climate change negotiations and develop a national COP27 position paper for Uganda. UNDP also collaborated with the Ministry of Water and Environment on a COP27 side event exploring the role of nature-based solutions for increased resilience and adaptation to climate change, and highlighting the global significance of Uganda's natural resources and biodiversity.

Ahead of the landmark Stockholm+50 meeting to commemorate the 50th anniversary of the 1972 United Nations Conference on the Human Environment, UNDP convened national stakeholder consultations to create an inclusive dialogue with the Government of Uganda, development partners, civil society, the private sector and academic institutions.

In collaboration with the United Nations Framework Convention on Climate Change, UNDP also organized regional and international climate change dialogues, most notably, the Africa Climate Week, which was held 29 August-2 September in Libreville, Gabon. UNDP Uganda also led the African regional consultations on integrated monitoring, reporting and verification for climate action and carbon pricing, aiming to increase government representatives' capacity to monitor and report on climate actions and NDC targets.

UNDP Deputy Resident Representative Ms. Sheila Ngatia commits to action on wetlands restoration during World Wetlands Day.

RESTORING FORESTS AND WETLANDS

Uganda's forests and wetlands provide an invaluable sanctuary for biodiversity. The wetlands also provide a source of water and livelihoods for communities and serve as a powerful tool to tackle climate change by capturing carbon dioxide from the atmosphere.

The country's social, environmental and economic well-being are tightly bound to the benefits that sustainable landscapes (healthy forests, wetlands and water resources) provide. However, rapid population growth, demand for agricultural land, infrastructure development, as well as demand for forest products are straining the country's forests.

Thanks to a partnership between UNDP, the National Forestry Authority and the National Environmental Management Authority, Uganda developed the Natural Resource Information System (NARIS) to monitor deforestation throughout the country. NARIS is a collaborative, real-time data mapping system designed to monitor changes in forest and wetland cover, track the impact of initiatives relating to deforestation and wetlands restoration, and provide a data source for future initiatives. It has been expanded to also monitor the state of Uganda's wetlands.

In addition to supporting enhanced natural resources monitoring, UNDP is leading a wetlands restoration project in 24 districts in eastern and southwestern Uganda in partnership with the Ministry of Water and Environment, with funding from the Green Climate Fund and the Austrian Development Cooperation (ADC). This project is designed to promote sustainable management and restoration of wetlands and associated catchments by providing incentives to communities whose livelihoods depend on wetland restoration, in turn supporting target communities to reduce risks posed by climate change. Over 80 percent of the people living adjacent to wetland areas in Uganda directly use wetland resources to meet their household food security needs. The partnership with the ADC is estimated to directly benefit 264,000 people from 66,000 households. It indirectly benefits an estimated 1.1 million people in the five target districts (Kaliro, Namutumba, Kibuku, Budaka and Butaleja) through interventions promoting improved natural resource-based livelihoods and other ecosystem services. Wetlands restoration efforts have led to an increase in wetlands areas from 8.9 percent of land coverage in 2015 to 11 percent in 2022.

Recognising that agriculture is the key driver of wetlands degradation, UNDP together with the Ministry of Agriculture Animal Industry and Fisheries (MAAIF) are also implementing livelihood restoration activities as part of wetlands restoration.



Heather vegetation in Uganda's Rwenzori mountains



15,464 OF DEGRADED WETLANDS RESTORED
HECTARES



1,205 OF DEGRADED CATCHMENTS RESTORED
HECTARES



2,812 PROVIDED WITH ALTERNATIVE LIVELIHOOD OPPORTUNITIES
HOUSEHOLDS



DRIVING THE ENERGY TRANSITION

Throughout 2022, UNDP has promoted renewable energy access in public institutions with a focus on solarizing health centres to improve health outcomes for vulnerable communities. Through a partnership with the Ministry of Health and the Ministry of Energy and Mineral Development, solar photovoltaic systems were installed in 24 Health Centre IVs across the country. This initiative has improved healthcare delivery to around 7 million people, particularly women and children who historically have been unable to access quality maternal health services in rural health centres due to unreliable energy access. Thanks to sustained energy access in these facilities, maternal safety has improved, caesarean surgery can now be performed at any time, refrigerators storing vaccines and blood function around the clock, sickle cell clinics have been established, and the availability of functional incubators, run on stable energy supply, has improved, reducing the infant mortality rate.

UNDP is also pioneering biogas solutions through the Integrated Waste Management and Biogas Production Project. Biogas power plants have been installed, contributing to the generation of 400 kilowatts of power for partners National Water and Sewerage Corporation and Kakira Sugar Works. This initiative has also helped to reduce CO₂ greenhouse gas emissions by 12,200 tonnes per year.

UNDP and its partners have further contributed to Uganda's renewable energy transition through a partnership with the National Electricity Regulatory Authority. The project has converted the kitchens at Mulago Hospital's Mwanamugimu Nutrition Unit from cooking with biomass (organic matter) to electricity. In 2022, UNDP led a consultative process to scale up lessons from this initiative to inform replication in other health facilities, schools and prisons as a significant way to tackle deforestation.

 **24 HEALTH CENTRES SOLARIZED**

 **400 KW OF ENERGY PRODUCED THROUGH BIOGAS**

◀ Solar photovoltaic systems were installed in 24 Health Centre IVs across the country.

MANAGING CRISIS AND UNCERTAINTY

In 2022, Uganda was impacted by crises from the global to the local level - including the far-reaching effects of climate change in the form of droughts and floods; rising cost of living, exacerbated in part by the war in Ukraine; rising food and energy insecurity; declining revenues and increasing debt levels; and an EVD outbreak - all while still recovering from the impacts of the COVID-19 pandemic. UNDP and the Government of Uganda have sought to turn these challenges into opportunities by championing digital innovations, revitalizing the country's tourism sector, and preparing SMEs to harness opportunities arising from the AfCFTA.

Throughout 2022, UNDP continued to support national efforts to strengthen structures and systems to enhance national resilience to multi-hazard induced disaster risks, focusing on building the capacity of Uganda's National Emergency Operation and Coordination Centre to effectively manage multiple disasters, including epidemics and pandemics. This has involved using early warning systems; adopting a disaster assessment toolkit; developing a multi-sector capacity development strategy for disaster reduction and management, the Cabinet-approved National Disaster Management Plan; and supporting technical coordination of the District Emergency Coordination and Operation Centres. These efforts have helped Uganda reduce its economic losses from natural hazards as a proportion of GDP from 7 percent in 2000 to just 0.7 percent in 2022.





RESPONDING TO PUBLIC HEALTH EMERGENCIES

Following the declaration, on 20 September 2022, of an EVD outbreak in Uganda, UNDP repurposed core resources and secured additional funding from the UNDP Crisis Bureau to contribute to Uganda's response to curb transmission of the virus, minimize mortality and disruption of socio-economic and health systems, improve standards of care for affected persons, and safeguard development gains.

Partnering with the World Health Organization and other UN agencies to support the Government of Uganda to quickly respond and mitigate impacts, UNDP's support was directed at risk communication and community engagement; strengthening EVD response coordination at national and sub-national levels; infection prevention and control with a focus on EVD waste management; human resource support; and conducting a socioeconomic impact assessment.

The central elements of UNDP support included intensified community engagement, robust public health risk communications, and mass production and distribution of information, education and communications materials through the Ministry of Health, Inter-Religious Council of Uganda, Buganda Kingdom and Kampala Capital City Authority. These collective efforts triggered positive behavioural changes necessary to manage the outbreak while preparing communities to ably respond to future public health emergencies.

UNDP and partner support to Uganda's national EVD response proved critical in coordinating response efforts, managing official public communication, guiding community interventions on prevention and control of emergencies, improving waste management guidelines, improving standards of care for EVD patients, and ultimately ending the EVD outbreak on 11 January 2023 less than four months after the first case was reported on 20 September 2022.

 **8,096,000** REACHED THROUGH RISK COMMUNICATION **PEOPLE MESSAGES**

 **265,000** EVD AWARENESS POSTERS DISTRIBUTED IN **8 LANGUAGES**

 **20** UNITED NATIONS VOLUNTEERS HEALTH SPECIALISTS RECRUITED

UNDP Resident Representative Ms. Elsie Attafuah and Deputy Resident Representative Ms. Sheila Ngatia mobilize multi-sector partners to respond to public health emergencies.



UNDP staff during the 16 Days of Activism.

ELIMINATING VIOLENCE AGAINST WOMEN AND GIRLS

In 2022, UNDP continued to partner on the joint United Nations and European Union Spotlight Initiative to eliminate all forms of violence against women and girls by promoting laws and policies to prevent violence; strengthening national government and regional institutions; promoting gender-equitable social norms, attitudes and behaviours; and making high-quality essential services available to survivors of violence.

Ninety private sector companies across Uganda have now also adopted and are implementing the UNDP Gender Equality Seal (GES) and are working to transform internal policies, systems and work cultures toward creating an equitable working environment for all employees. In 2022, Makerere University became the first institution to register for the GES for Public Institutions, championing gender equality and women's empowerment within Uganda's public sector.

Through the Civil Service College of Uganda, the gender-based violence online course has helped to build the capacity of over 2,000 civil servants to mainstream gender-based violence response in planning and budgeting processes. The Nsamizi Institute for Social Development and Uganda Management Institute have also since integrated gender-based violence planning and budgeting in academic programmes at the certificate, diploma and master's level of education and have trained over 5,000 beneficiaries.

In 2022, other Spotlight Initiative achievements included:


- ▶ building the Terego reception centre and the Amudat gender-based violence shelter in partnership with the UN Resident Coordinator to provide survivors with safe spaces to access essential services and vocational training;
- ▶ developing the International Organization of Migration's Displacement Tracking Matrix that facilitated tracking of cross-border movements to prevent human trafficking across the Amudat and Tororo borders; and,
- ▶ developing the Gender Perceptions Dashboard in partnership with Pulse Lab to monitor public perceptions of gender-based violence.

EMPOWERING REFUGEES AND HOST COMMUNITIES

Uganda is home to the largest refugee population in Africa and the third-largest in the world, with over 1.5 million refugees. The majority of refugees who settled in Uganda through year-end 2022 are from South Sudan (65 percent), followed by the DRC (31 percent) and Burundi (4 percent). UNDP has been actively involved in supporting Uganda's refugee response efforts, working alongside the Government of Uganda, UN agencies and development partners to provide humanitarian assistance, development support and livelihood opportunities to refugees and host communities.

UNDP and the Korea International Cooperation Agency continue to implement the Uganda Host and Refugee Community Empowerment Project, an initiative to support improved economic empowerment of refugees and the refugee hosting communities of Adjumani, Lamwo and Obongi districts. This initiative has strengthened economic opportunities for beneficiaries – predominantly women and youth – through cash-for-work activities, financial literacy, business mentorship, value chain development, market construction to enhance trade opportunities, and support to establish Village Savings and Loans Associations (VSLAs), thereby promoting the Humanitarian-Development-Peace (HDP) Nexus. In 2022, this initiative reached over 10,137 beneficiaries. Their collective work built 133 km of community access roads in refugee hosting districts, opened 463 acres of woodlots to mitigate the impact of climate change, taught skills to over 304 youth and women, and mainstreamed gender across all project activities.

In partnership with the Government of Japan, UNDP has implemented the Building Resilient Refugee and Host Communities Project. It seeks to build community resilience for enhanced gender-responsive livelihoods and sustainable environmental management. In 2022, this initiative provided livelihood support to 1,500 beneficiaries.

 UGANDA HOSTS
1.5 MILLION
REFUGEES

Refugee and host community members
in Obongi benefitted from business mentorship. ▶



HUMAN DEVELOPMENT REPORT 2021/2022



Well done UNDP
 Thank UNDP
 #Dagulu
 Thank you
 2/1

Uncertain Times,
 Unsettled lives:
 Shaping our Future
 in a
 Transforming World



PEACE-BUILDING

UNDP continues to invest in peace, security and resilience at both national and local government levels, ensuring the development of strengthened and equitable practices and systems for peacebuilding, cohesion and conflict management.

In partnership with the Uganda Human Rights Commission, UN Women and the UN Resident Coordinator's Office, UNDP participated in a peace dialogue that brought together over 300 government officials, political leaders, cultural and religious leaders, academic institutions, development partners and women leaders. The dialogue focused on Uganda's efforts to achieve the 2030 Agenda and provide access to justice for all through inclusive institutions and peaceful coexistence.

In collaboration with the Nnabagereka Development Foundation, which brought together five cultural institutions from Acholi, Alur, Buganda, Bunyoro and Busoga, UNDP supported the revival of Obuntubulamu through the development and launch of the Obuntubulamu Handbook, a tool for fostering a culture that promotes ethics, integrity, peace and sustainable development.

In 2022, UNDP continued to support the Uganda-Kenya Memorandum of Understanding to strengthen cooperation, promote peaceful coexistence and improve livelihoods of border communities in Karamoja (Uganda) and Turkana-West Pokot (Kenya).

UNDP's various peacebuilding partnerships and activities are expected to strengthen national and local practices and systems for peacebuilding, social cohesion and conflict management, advocate for greater youth inclusion, create value systems favouring peace, and promote greater collaboration and coordination under the Humanitarian-Development-Peace (HDP) Nexus.

UNDP Resident Representative Ms. Elsie Attafuah launches the Human Development Report 2021/2022.





Members of the Judiciary of Uganda and Judiciary of Ghana at the High Court in Accra

ENHANCING ACCESS TO JUSTICE

In 2022, UNDP continued to partner with Uganda’s judiciary to strengthen access to justice by establishing and operationalizing e-governance systems, which have helped to enhance efficiency and accountability within government institutions. For example, installing video conferencing systems in the Masaka Court and Prison, Mbale Court and Prison, Mubende Court and Kaweri Prison strengthened access to and administration of justice by reducing case backlogs, improving efficiency and reducing costs.

In a working partnership with the Judiciary of Ghana, UNDP participated in a benchmarking study visit to Accra to share best practices, encourage peer learning, and promote rule of law and access to justice as enablers of national development across Africa. The visit was successful in championing South-South cooperation between Uganda and Ghana, and has since encouraged the Judiciary of Uganda to explore policy reforms to ensure enhanced transparency and accountability within the judicial system.

In 2022, Legal Aid Open Days in Kasese and Kitgum districts reached 1,921 beneficiaries. In addition, 2,367 survivors of gender-based violence obtained legal aid through the Legal Aid Service Provider’s Network’s Legal Aid Call Centre.

NURTURING UGANDA'S INNOVATION ECOSYSTEM

Uganda's innovation ecosystem is transforming and UNDP continues to collaborate with pioneering multi-sector partners to ensure that this youthful and entrepreneurial ecosystem is ideating, creating, collaborating and commercializing innovative solutions to contribute to Uganda's development journey.

UNDP has nurtured over 50 start-ups through the Youth4Business Innovation and Entrepreneurship Facility. Of these, 14 have continued to grow and are thriving, creating jobs for youth and helping to enable digital inclusion for tens of thousands of people through various financial technology and health solutions.

- ▶ **Quest Digital Finance Ltd.:** This start-up developed Akellobanker, a data-driven mobile and web-based platform that enables low-income earners to access mechanized agricultural services and improved medical services on credit. Over 150,000 farmers in the Elgon and Northern Uganda subregions have benefited.
- ▶ **Medical Concierge Group:** This digital health and telemedicine company, has successfully piloted a medical service delivery ecosystem for tourists countrywide, including a 24/7 teleconsultation service, mobile laboratory sample pick-up, and on-demand delivery of pharmaceuticals.

Through its Africa-wide Timbuktoo initiative to transform Africa's public universities into centres of innovation, UNDP has partnered with Makerere University to establish the Makerere University Innovation Pod. This state-of-the-art innovation centre will provide university students with a makerspace, design lab, collaborative working space, technology transfer office and more. Timbuktoo is expected to create 1,000 high-growth start-ups, improve 50 million livelihoods, and generate \$10 billion in value creation across Africa in the next 10 years. Uganda's universities are a key part of this groundbreaking initiative.





PIONEERING DIGITAL TRANSFORMATION

Digitalization is at the heart of Uganda's development journey, spurring innovation, enhancing service delivery, and creating employment and livelihoods opportunities.

The Ministry of Information, Communications Technology (ICT) and National Guidance is developing a 10-year national digital transformation roadmap and priority strategies for the use of big data and digital skills acceleration in schools. The purpose is to foster coherent delivery of national digitalization initiatives. UNDP is working with the Ministry on this important roadmap.

UNDP has also collaborated with the Ministry of Trade, Industry and Cooperatives to develop digital platforms, including an online market intelligence platform to facilitate export trade and regional business-to-business links, a self-paced e-learning platform for SMEs to enhance digital literacy with a focus on trade, and a digital platform matching supply and demand within Uganda's labour market.

The National E-Commerce Strategy for e-trade and consumer protection is now also in its advanced stages of development, building on UNDP's partnership with the Jumia online marketplace to connect informal market vendors with consumers through e-commerce. This initiative emerged from the UNDP Uganda Accelerator Lab, which has shaped and guided UNDP Uganda's response to the disruptive impacts of COVID-19 on informal market vendors and SMEs.

UNDP Uganda has also engaged with UNDP's Chief Digital Office to facilitate Uganda's membership in the global Digital Public Goods Alliance. This multi-stakeholder initiative aims to accelerate the achievement of the SDGs in low and middle-income countries by facilitating the discovery, development and use of and investment in digital public goods.

UNDP continues to position digital transformation as an enabler of Uganda's sustainable development journey, with advances in digital transformation providing the means to deliver affordable and high-quality goods and services in healthcare, education, finance, governance, agriculture and other vital areas. Through UNDP and partner efforts, digital transformation is being positioned as a catalyst for building resilient infrastructure, promoting sustainable industrialization, fostering innovation, mitigating climate change, making cities and communities more sustainable, and transforming the lives of the people of Uganda.



Launch of the Poverty Status Report

SDG COORDINATION

UNDP has continued to play an influential role in supporting the development of the SDG Coordination Framework and SDG Roadmap 2021-2025, as well as strengthening SDG monitoring and reporting through production of SDG progress reports and Voluntary National Reviews. The first annual SDG Conference was also successfully launched in Uganda in June 2022, aiming to share good practices, success stories and innovations to address SDG implementation challenges, while enhancing SDG awareness and localization.

To accelerate implementation of the SDGs, the Government of Uganda and the UNCT have also established the SDG Secretariat – incorporating a SDG Impact Accelerator Lab and Knowledge Hub - within the Office of the Prime Minister, to serve as a center for SDG integration and acceleration in Uganda.

DEVELOPMENT FINANCING

The Government of Uganda's Integrated National Financing Framework, prepared in collaboration with the UN Country Team and the European Union, has been positioned to enhance integrated development planning, improve alignment among plans, financing and reporting, and accelerate progress in NDP III and SDGs implementation. In 2022, UNDP also conducted an SDGs Investor Mapping that highlights key intersections among development needs, policy priorities and investor interest, aiming to address important market gaps and identify SDG investment opportunities.

NATIONAL DEVELOPMENT PLANNING

UNDP has worked closely with the Government of Uganda through the National Planning Authority to align national policies, planning and annual budgets to Uganda's Third National Development Plan (NDP III). In 2022, activities included:

- ▶ developing the **Parish Development Model Implementation Roadmap**
- ▶ developing **20 Programme Implementation Action Plans** detailing activities, targets and resources required for programme delivery
- ▶ conducting a **Mid-Term Review of NDP III** to inform the FY 2023/34 national budget process and reprioritize interventions and reviewing 176 Local Government Development Plans; and
- ▶ publishing knowledge products, including the **Poverty Status Report** and **Multidimensional Poverty Index Report**

In 2022, UNDP efforts to strengthen national development planning alongside the Government of Uganda have enhanced the means of implementation and provided invaluable thought leadership and resources to inform partner development initiatives for achieving the objectives within Uganda's NDP III and Vision 2040.



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PARTNERSHIPS





UNDP Uganda staff with UNDP Regional Bureau for Africa Regional Director Ms. Ahunna Eziakonwa.

UNDP continues to use new, existing and unique partnerships as a catalyst for accelerating the SDGs in Uganda. In 2022, key partnerships included:

ACADEMIC INSTITUTIONS

UNDP's partnership with Makerere University is working to establish the Makerere University Innovation Pod, a 1,000 square metre space within the university. Meanwhile, the Kabale University Business Incubation Centre is under development. These initiatives seek to foster innovation ecosystems within public universities, leverage the role of universities in grassroots development, promote research and resilience, and strengthen gender equality in public institutions.

CULTURAL INSTITUTIONS

UNDP partnered with religious and cultural institutions in 2022, including the Buganda Kingdom, to enhance risk communication and community engagement in national EVD response. It also partnered with the Tooro Kingdom to promote sustainable tourism, climate action and inclusive economic growth through the joint Rwenzori expedition.

PRIVATE SECTOR

UNDP led efforts to establish partnerships with Uganda's business membership organizations, including the Federation of Small and Medium-sized Enterprises (FSME), Uganda Manufacturers Association, Uganda National Chamber of Commerce and Industry (UNCCI) and the Private Sector Foundation Uganda (PSFU), to promote Uganda's readiness to participate in intra-African trade under the African Continental Free Trade Area (AfCFTA).

UN COUNTRY TEAM

UNDP engaged with the UN Resident Coordinator's Office and the UN Partnership Group to develop common partnerships and a Joint Resource Mobilization Strategy for the United Nations in Uganda. The goal is to promote a shared understanding of key concepts and articulate and agree on a joint UNCT vision of and approach, among UN agencies, to partner engagement, resource mobilization and development financing. UNDP also serves as the lead agency on the UN Joint Programme for Data and Statistics in Uganda, one of a series of joint programmes launched under the United Nations Sustainable Development Cooperation Framework (UNSDCF) 2021-2025.

DEVELOPMENT PARTNERS

UNDP participates actively in Uganda's Local Development Partners' Group and chairs the Tourism Development Partners' Group, whose members include the European Union, Enabel, GIZ and the World Bank. UNDP continues to promote development cooperation with partners in an effort to enhance the impact of collective interventions in climate, environment, energy, tourism, trade, digital transformation, refugee livelihoods, gender equality and more.

FINANCIAL INSTITUTIONS

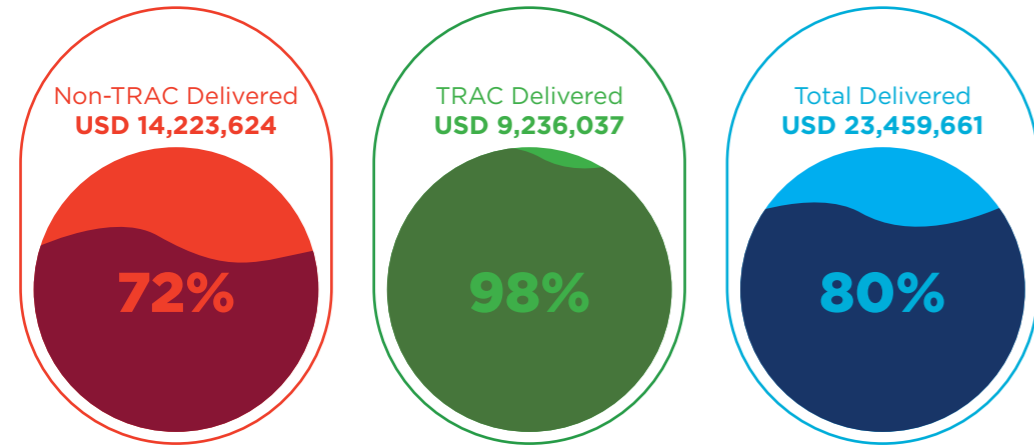
UNDP has brokered partnerships with two commercial banks to drive the ABSA Bank partnership on youth skilling, business financing and startup ecosystem support for enhanced innovation, entrepreneurship and trade, as well as the Centenary Bank partnership on youth and women enterprise financing.

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FINANCIALS

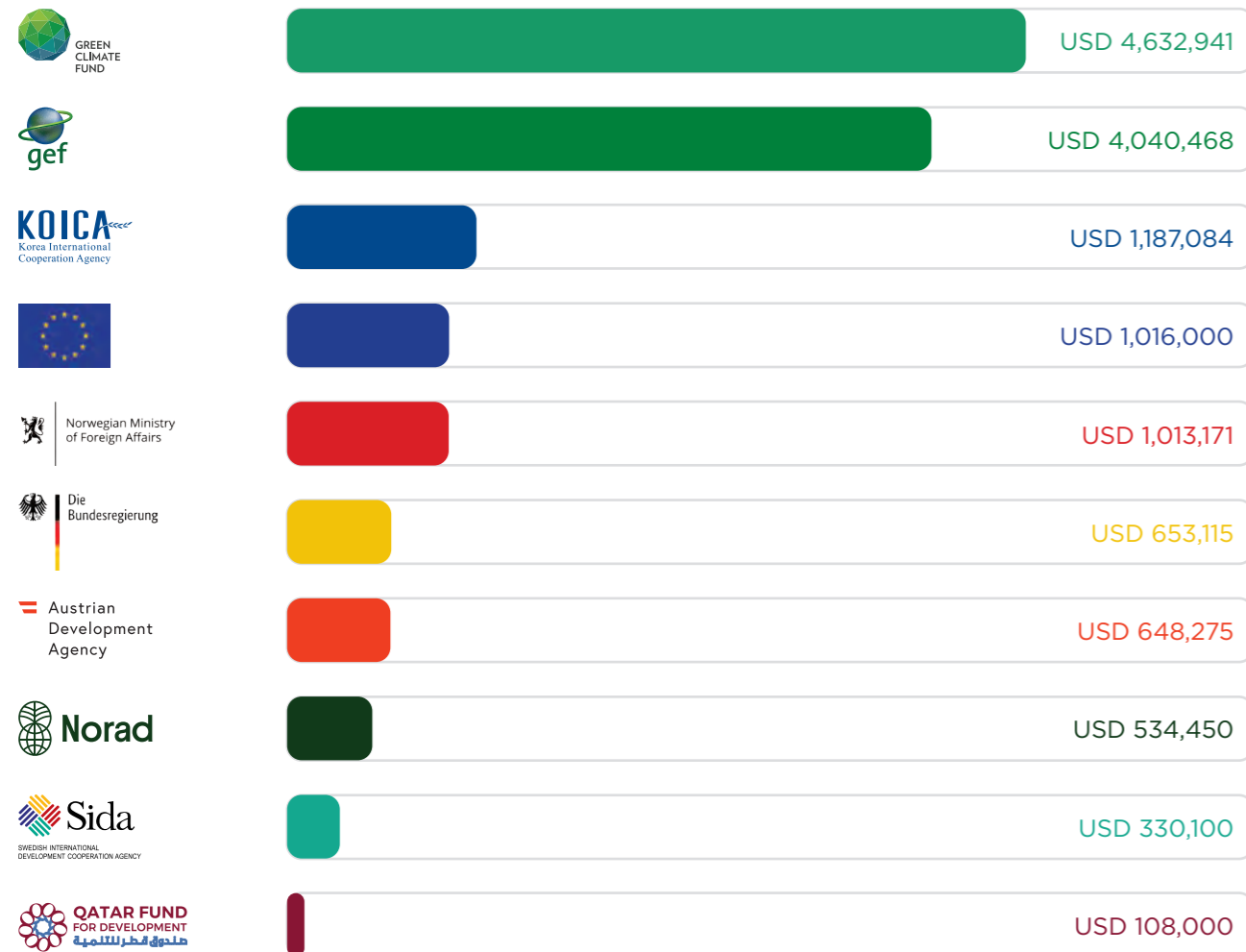


Financial Delivery in 2022



Amounts Provided by Top 10 Donors in 2022

TOTAL CONTRIBUTION
USD 14,163,605



UNDP staff and partners.



UNDP Regional Bureau for Africa Regional Director Ms. Ahunna Eziakonwa during her country visit.



UNDP Resident Representative Ms. Elsie Attafuaah with members of the UN Country Team.



Dr. Joy Kategekwa, Strategy Advisor at UNDP's Regional Bureau for Africa, visits Uganda for African Continental Free Trade Area (AfCFTA) consultation



UNDP grantee Geoffrey Mutabazi (Founder Charge Ko) exhibit their innovative solutions during International Youth Day.



UNDP Deputy Resident Representative Ms. Sheila Ngatia with Hon. Nyirabashitsi Sarah Mateke Minister of State for Youth and Children Affairs at the YouthConnekt Africa Summit.



UNDP and partners commemorate their partnership on responding to public health emergencies.



UNDP grantee Kalungi Crown Enterprises is skilling youth in bee keeping and fishing.



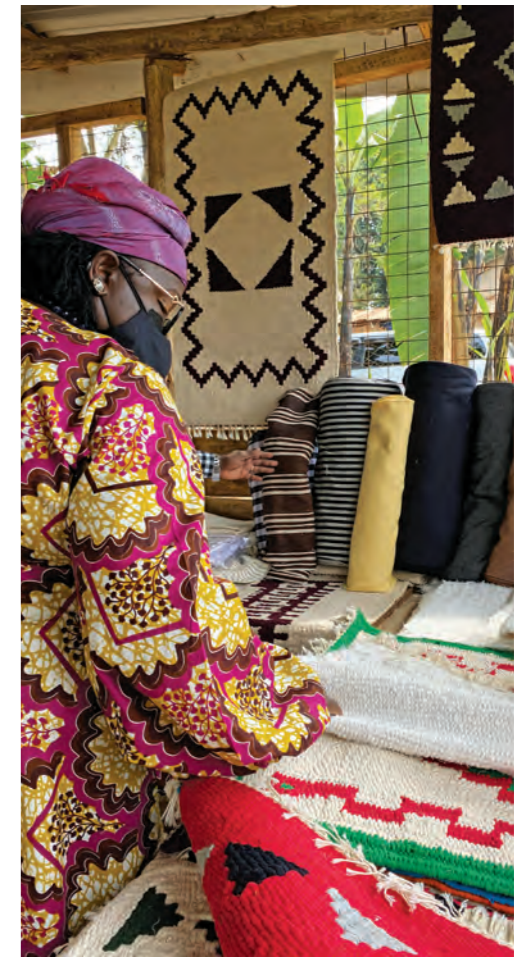
UNCT deputies



UNDP Resident Representative and Hon. Ruth Nankabirwa launch the 'Kampala Ministerial Declaration on Migration, Environment and Climate' at COP27



UNDP grantee Franc Kamugyisha (CEO EcoPlastile) exhibit their innovative solutions during International Youth Day.



UNDP Resident Representative Ms. Elsie Attafua visits private sector partner Textad.



UNDP Resident Representative Ms. Elsie Attafua visits private sector partner YILDI.



UNDP Resident Representative Ms. Elsie Attafua launched the YouthConnect Uganda Chapter alongside H.E. Yoweri Kaguta Museveni, President of the Republic of Uganda



Women's Day at UNDP Office



Hon. Nyirabashitsi Sarah Mateke Minister of State for Youth and Children Affairs, and UNDP Deputy Resident Representative Sheila Ngatia, with the YouthConnect 2022 Uganda Delegation



Uganda Tourism Board CEO Ms. Lilly Ajarova and UNDP Resident Representative Ms. Elsie Attafua run the Rwenzori Marathon.



World Refugee Day at Nakivale Refugee Settlement.



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