

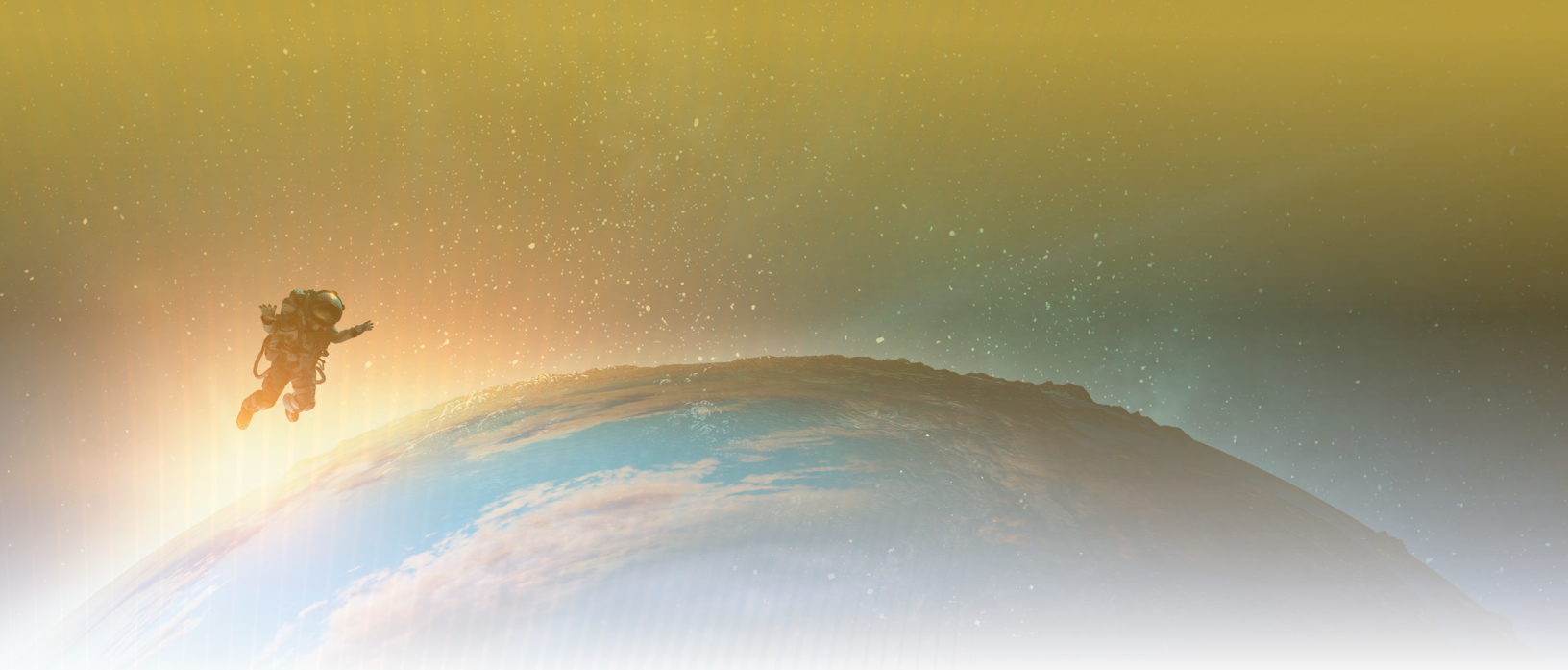


# REGIONAL BUREAU FOR AFRICA

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## 2023 CLUSTER MEETING

INNOVATE, ACCELERATE, ELEVATE:  
POWERING UNDP'S MOONSHOT JOURNEY



## **BACKGROUND**

The 2023 RBA Cluster Meeting is being convened midway through the SDGs and the UNDP Strategic Plan. This is an opportune time to reflect on progress to date and strategize on how best the Bureau could reposition itself to attain the UNDP moonshots in the coming years. This is also a time of significant geostrategic shifts and planetary pressures that are reshaping Africa's development landscape, both conceptually and programmatically, and creating new opportunities for Africa's abundant human and financial resources to lift millions out of poverty. Furthermore, the urgent need to bridge the continent's yawning development financing gap is increasingly evident.

RBA's resident representatives (RRs), Deputy Resident Representatives (DRRs), Hub Chiefs and bureau leadership are being challenged to co-create innovative approaches that would use foresight and technology to reclaim Africa's development space, and position UNDP as Africa's development partner of choice through insightful thought-leadership, evidence-driven programming and effective partnerships.

## **PLANNING**

The agenda for the Cluster Meeting is the product of specific guidance from the Regional Director, consultation within UNDP, a survey of RRs and DRRs (June 2023), a focused online Indaba during which RRs and DRRs discussed five questions arising from the survey (August/September 2023), and insights from the RBA Cluster Meeting planning committee.

# OBJECTIVES

A key message from the 2023 June survey is that crowded agendas, successive panels, long days, echo chambers, and the lack of a coherent focus never work. The survey also highlighted the importance of networking – especially for and with new RRs and DRRs and recommended that future Cluster Meetings are more cerebral, interactive and include dialogue with global/regional thought leaders.

Consequently, the agenda for the 2023 Cluster Meeting has four main objectives.

CO-CREATION	COLLABORATION	CONNECTIONS	CONSISTENCY
Innovating in groups to reimagine process and programmatic solutions.	Improving reach-back channels and partnership opportunities for RRs and DRRs.	Creating a re-energized platform for thematic and cross-border action.	Consensus around specific viable pathways to attain our moonshot goals.

# OUTLINE

The agenda for the 2023 Cluster Meeting includes: **7 learning sessions**, **6 spotlight dialogues**, **6 ideation sessions**, **3 teamwork sessions** and **2 high-level dialogue sessions**.

- **LEARNING SESSIONS:**  
These panels allow attendees to learn from each other and from RBA leadership. The intent is to communicate sound practice and focus on impact.
- **SPOTLIGHT SESSIONS:**  
These panels feature high-level global thought-leaders. The intent is to bring fresh thinking, while allowing attendees to interrogate ideas and approaches.
- **IDEATION SESSIONS:**  
These mainly group sessions challenge attendees to unpack complex issues and co-create innovative and practical responses. These sessions will be tech-enabled using relevant software and techniques.
- **TEAMWORK SESSIONS:**  
These sessions highlight how attendees could leverage UNDP-wide assets, and learn from other UNDP regional bureaus.
- **SOCIAL SESSIONS:**  
These cultural, networking and recreational opportunities provide much-needed balance and facilitate effective team-building.

# ANTICIPATED OUTCOMES

## A. CONCEPTUAL SHIFTS

### Our development narrative

Move away from problems to possibilities; from projects to potential; from dependency to sovereignty. Re-conceptualize development financing.

### Our baselines

Acknowledge where we are now, at country level and regionally, in terms of delivery on the UNDP Strategic Plan deliverables and embrace “business un-usual.”

### Our successes

Celebrate successes and figuring out how best to sustain and scale-up sound practice. Position RBA to overcome challenges while prioritizing impact.

## B. PROGRAMMATIC SHIFTS



### Delivery model:

Recalibrate our delivery model and re-position our resources to cater to the Africa of tomorrow.



### Operational shifts:

Adopt new approaches to motivate, reward and retain an empowered People 2023 team. Streamline procedures to accommodate bold ambition and the need for flexibility.



### Partnership shifts:

Develop a new way of working with traditional and non-traditional development partners.

# SCHEDULE

MONDAY 20TH NOVEMBER	TUESDAY 21ST NOVEMBER	WEDNESDAY 22ND NOVEMBER	THURSDAY 23RD NOVEMBER
<b>Opening Session</b> 9:00-9:45 am	<b>Cultural Interlude</b> 9:00-9:30 am	<b>Review/Day 3 Overview</b> 9:00-9:15 am	<b>Day 4 Overview</b> 9:00-9:15 am
<b>Family Photo</b> 9:45-10:00 am	<b>Ideation: <i>Development Financing (groups)</i></b> 9:30-10:15 am	<b>Learning: <i>Scaling Up for Impact</i></b> 9:15-10:00 am	<b>Spotlight: <i>Beyond the Anthropocene</i></b> 9:15-10:00 am
<b>Keynote Session: <i>Redefining Development</i></b> 10:00-11:15 am	<b>Learning: <i>Carbon Markets</i></b> 10:15-10:45 am	<b>Ideation: <i>Balancing Delivery and Impact</i></b> 10:00-10:45 am	<b>Learning: <i>RBA Country Office of Tomorrow</i></b> 10:00-11:00 am
<b>Break</b> 11:15-11:45 am	<b>Learning: <i>Unleashing timbuktoo</i></b> 10:45-11:15 am	<b>Ideation: <i>Brief back</i></b> 10:45-11:15 am	<b>Break</b> 11:00-11:30 am
<b>Learning: <i>Recalibrating our Moonshots</i></b> 11:45 am-12:45 pm	<b>Break</b> 11:15-11:45 am	<b>Break</b> 11:15-11:45 pm	<b>Ideation Brief backs: <i>Moonshots Pathways</i></b> 11:30 am-12:15 pm
<b>Social: <i>African Jeopardy</i></b> 12:45-1:15 pm	<b>Spotlight Dialogue: <i>Geostrategic Change</i></b> 11:45 am-12:30 pm	<b>Spotlight Dialogue: <i>Trade as a Transformer</i></b> 11:45-12:15 pm	<b>Leadership Dialogue with Board Chair</b> 12:15-1:30 pm
<b>Lunch</b> 1:15-2:15 pm	<b>Social: <i>Development Feud</i></b> 12:30-1:15 pm	<b>Learning: <i>RBA Hub Case studies</i></b> 12:15-1:15 pm	<b>Lunch</b> 1:30-2:30 pm
<b>UNDP Teamwork <i>SFH, BPPS, Crisis Bureau</i></b> 2:15-3:00 pm	<b>Lunch</b> 1:15-2:15 pm	<b>Lunch</b> 1:15-2:15 pm	<b>Engaging our Partners</b> 2:30-4:00 pm
<b>Ideation: <i>Charting a New Path (groups)</i></b> 3:00-3:45 pm	<b>Spotlight Dialogue: <i>Innovative Financing</i></b> 2:15-3:00 pm	<b>Ministerial Dialogue: <i>Financing Development</i></b> 2:15-3:00 pm	<b>Closing Session</b> 4:00-4:15 pm
<b>Ideation: <i>Brief back</i></b> 3:45-4:15 pm	<b>Learning: <i>RBA Country Office Case studies</i></b> 3:00-3:45 pm	<b>UNDP Teamwork <i>BMS, BERA</i></b> 3:00-4:00 pm	
<b>Break</b> 4:15-4:45 pm		<b>Break</b> 4:00-4:30 pm	
<b>Spotlight: <i>Summit of the Future</i></b> 4:45-5:30 pm	<b>FIELD TRIP <i>#Be Free Movement Youth Campus</i></b>	<b>UNDP Teamwork <i>Regional Bureaus</i></b> 4:30-5:30 pm	
<b>Spotlight: <i>Green Energy</i></b> 5:30-6:15 pm	<b>Spotlight Dialogue: <i>Leaving no one behind</i></b> 4:00-6:00 pm	<b>Special Screening: <i>Rwenzori: Source of Life</i></b> 5:30-6:00 pm	
<b>Day 1 Highlights</b> 6:15-6:30 pm		<b>Innovation Fair</b> 6:00-6:45 pm	
<b>Special Screening: <i>Ngarannam: The Homecoming</i></b> 7:00-8:00 pm			
<b>Team Dinner</b> 8:00-10:30 pm		<b>Cultural Dinner</b> 8:00-10:30 pm	

# ANNOTATED AGENDA

## MONDAY 20TH NOVEMBER 2023

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**MC:** Roux-ché Locke, *Media Personality, Windhoek, Namibia*

9:00 am to 9:45 am

### **Opening Session**

**Welcome:** Alka Bhatia, *Resident Representative, Namibia*

**Remarks:** Ahunna Eziakonwa, *Director, RBA*

**Remarks:** Namibian President/ Senior Minister

**Discussion:** moderated (if feasible)

*Format: Plenary room, in-person*

9:45 am to 10:00 am

### **Family Photo**

Coordinator: Moderator

10:00 am to 11:15 am

### **Keynote Session: Redefining Development**

**Speakers:** H.E. Oluyemi Oluleke Osinbajo, *former Vice President of Nigeria*

*Format: Plenary room, in-person*

11:15 am to 11:45 am

### **Break**

11:45 am to 12:45 pm

### **Learning: Recalibrating UNDP Moonshots**

**Moderator:** Elsie Attafuah

**Speakers:** Maxwell Gomera, Fredrick Ampiah, Alessandra Casazza, Amanda Serumaga

*Format: Plenary room, in-person*

12:45 pm to 1:15 pm

### **Social: African Jeopardy: Interactive Quiz Show**

*Format: Plenary room, in-person*

1:15 pm to 2:15 pm

### **Lunch**

2:15 pm to 3:00 pm

### **UNDP Teamwork: Leveraging HQ Capacities**

**Speakers:** Representatives from Finance Hub, BPPS, Crisis Bureau

*Format: Plenary room, virtual/in-person*

3:00 pm to 3:45 pm

**Ideation: Charting new paths – Lessons from the Indabas**

*Format: Discussion rooms, in-person, tech enabled*

	GROUP LEAD	GROUP RAPPORTEUR
1. Technology, AI and dev't	Mohammed Yahya	Varsha Redkar
2. Just Energy Transitions	Turhan Saleh	Cleophas Torori
3. Transformative Governance	Adama Dian Barry	Jane Yeboah
4. Smart Climate Strategies	Carol Flore-Smerezniak	Jos de La Haye

3:45 pm to 4:15 pm

**Ideation Brief back**

**Speakers:** Varsha Redkar, Cleophas Torori, Jane Yeboah, Jos de La Haye

*Format: Plenary room, in-person, tech enabled*

4:15 pm to 4:45 pm

**Break**

4:45 pm to 5:30 pm

**Ideation: Summit of the Future**

**Moderator:** Ahunna Eziakonwa, *Director, RBA*

**Speakers:** Ambassador Penda Naanda, *Executive Director, Ministry of International Relations and Cooperation (tbc)*

Ambassador Thomas Hutter, *Embassy of Germany (tbc)*

*Format: Plenary room, in-person*

5:30 pm to 6:15 pm

**Ideation: Green Hydrogen and Africa's Energy Future**

**Speakers:** James Mnyupe, *Green Hydrogen Commissioner (tbc)*

Jerome Namaseb, *CEO Daures Green Hydrogen Village (tbc)*

*Format: Plenary room, in-person*

6:15 pm to 6:30 pm

**Day 1 Highlights**

*Format: Plenary room, in-person*

7:00 pm to 8:00 pm

**Special Screening: Ngarannam: The Homecoming**

*Venue: TBD*

8:00 pm to 10:30 pm

**Team Dinner Under the Stars**

*Venue: Droombos, Windhoek*

## TUESDAY 21ST NOVEMBER 2023

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9:00 am to 9:30 am

### Cultural Interlude

*Format: Plenary room, in-person*

9:30 am to 10:15 am

### Ideation: Development Financing

*Format: Discussion rooms, in-person, tech enabled*

GROUP	GROUP LEAD	GROUP RAPPORTEUR
1. Diamond Group	Fenella Frost	Laurent Rudasingwa
2. Platinum Group	Gabriel Dava	Louis Kuukpen
3. Cobalt Group	Mansour Ndiaye	Shiela Ngatia
4. Tanzanite Group	Balazs Horvath	Charu Bist

10:15 am to 10:45 am

### Learning: Carbon Markets

**Speaker:** Robert Ondhowe, *Sustainable Finance Hub*

*Format: Plenary room, in-person, tech enabled*

10:45 am to 11:15 am

### Learning: Unleashing timbuktoo

**Speaker:** Eleni Gabre-Mahdin, *Chief Innovation Officer, RBA*

*Format: Plenary room, in-person, tech enabled*

11:15 am to 11:45 am

### Break

11:45 am to 12:30 pm

### Spotlight Dialogue: Geostrategic Change and Africa's Development

**Speaker:** Arunma Oteh (*tbc*), *Executive in Residence, Saïd Business School University of Oxford, former: Treasurer, World Bank; Director General, Securities and Exchange Commission Nigeria; Vice President and Treasurer, African Development Bank*

Raj Shah (*tbc*), *President Rockefeller Foundation. Former USAID Administrator.*

*Author: "Big Bets: How Large-Scale Change Really Happens."*

*Format: Plenary room, in-person and virtual*

12:30 am to 1:15 pm

### Social: Development Feud: Who Wants to be a Millionaire?

*Format: Plenary room, in-person*



1:15 pm to 2:15 pm

**Lunch**

2:15 pm to 3:00 pm

**Spotlight Dialogue: Africa's Resources Financing Sustainable Development in Africa**

**Moderator:** Moderator

**Speakers:** Viola Llewellyn, *President and co-founder of award winning "TradeTech" company, Ovamba Solutions*

Makhtar Diop (*tbc*), *Managing Director IFC*

Samaila Zubairu (*tbc*), *President & CEO, African, African Finance Corporation. Also UNDP African Influencer for Development*

Hubert Danso, *CEO, Africa Investor*

*Format: Plenary room, in-person/virtual*

3:00 pm to 3:45 pm

**Learning: RBA Country Office Case Studies – innovative financing**

**Moderator:** Kamil Kamaludeen

**Speakers:** Mathieu Ciowela, Natasha van Rijn, Edo Stork, Binta Sanneh

*Format: Plenary room, in-person*

4:00 pm to 6:00 pm

**Field Trip: #Be Free Movement Youth Campus**

Including:

**Spotlight Dialogue: Leaving No One Behind**

**Moderator:** Ahunna Eziakonwa, *Director, RBA*

**Guest:** Monica Geingos, *First Lady, Namibia*

*Format: Plenary room, in-person*



## WEDNESDAY 22ND NOVEMBER 2023

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9:00 am to 9:15 am

### Day 3 Overview

*Format: Plenary room, in-person*

9:15 am to 10:15 am

### Learning: Scaling Up for Impact

Speaker: Noura Hamladji, *Deputy RD, RBA*

*Format: Plenary room*

10:15 am to 10:45 am

### Ideation: Balancing Delivery and Impact

*Format: Discussion rooms, in-person, tech enabled*

GROUP	GROUP LEAD	GROUP RAPPORTEUR
1. Diamond Group	Damian Mama	Nessie Golakai
2. Platinum Group	Francis James	Carine Yengayenge
3. Cobalt Group	Mandisa Mashologu	Challa Getachew Kumsa
4. Tanzanite Group	Samuel Doe	Yacin Kouadio

10:45 am to 11:15 am

### Ideation Brief back

Speakers: Nessie Golakai, Carine Yengayenge, Challa Getachew Kumsa, Yacin Kouadio

*Format: Plenary room, in-person, tech enabled*

11:15 am to 11:45 am

### Break

12:30 pm to 1:15 pm

### Spotlight Dialogue: Trade as a Transformer

Moderator: Joy Kategekwa, *Strategic Advisor, RBA*

Speakers: Wamkele Mene (*tbc*), *Secretary General, AfCFTA*

*Format: Plenary room, virtual*

12:15 pm to 1:15 pm

### RBA Regional Hubs – cross-border initiatives

Speakers: RBA Hub chiefs

*Format: Plenary room, in-person*

1:15 pm to 2:15 pm

### Lunch

2:15 pm to 3:00 pm

**Ministerial Dialogue: Financing Africa's Development**

**Moderator:** Raymond Gilpin, *Head, SART*

**Speakers:** Hon. Iipumbu Shiimi, *Minister of Finance and Public Enterprises, Namibia*

*Format: Plenary room, virtual/in-person*

3:00 pm to 4:00 pm

**UNDP Teamwork: Processes and Policies**

**Speakers:** Representatives from BERA, BMS

*Format: Plenary room, virtual/in-person*

4:00 pm to 4:30 pm

**Break**

4:30 pm to 5:30 pm

**UNDP Teamwork: Highlights from Other Bureaux**

**Speakers:** Representatives from other Regional Bureaux

*Format: Plenary room, virtual/in-person*

5:30 pm to 6:00 pm

**Special Screening: Rwenzori: The Source of Life**

*Format: Plenary room, in-person*

6:00 pm to 6:45 pm

**RBA Innovation Fair**

**Speakers:** Selected RRs and DRRs will showcase specific process/program innovations.

<3-minute video, plus <5-minute presentation, plus <3 questions each

*Format: Plenary room, in-person*

8:00 pm to 10:30 pm

**Cultural Dinner**

*Venue:TBD*

## THURSDAY 23RD NOVEMBER 2023

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9:00 am to 9:15 am

### **Day 4 Overview**

*Format: Plenary room, in-person*

9:15 am to 10:00 am

### **Spotlight: Beyond the Anthropocene – Technology Transforming Development**

**Speakers:** Philip Thigo (*tbc*), Director for Africa, Thunderbird School for Global Management  
Kofi Dadzie (*tbc*), Founder and Non Executive Director, Rancard Solutions Inc.

*Format: Plenary room, in-person*

10:00 am to 11:00 am

### **Learning: RBA Country Offices of Tomorrow**

**Moderator:** Mohamed Abchir

**Speakers:** James Wakiaga, Betty Wabuhona, Pa Lamin Bayai, Alessandra Casazza

*Format: Plenary room, in-person*

11:00 am to 11:30 am

### **Break**

11:30 am to 12:15 pm

### **Ideation Brief back**

**Speakers:** Aissata De, Snehal Soneji, Angela Lusigi, Lovita Ramguttee

*Format: Plenary room, in-person*

12:15 pm to 1:30 pm

### **Leadership Dialogue**

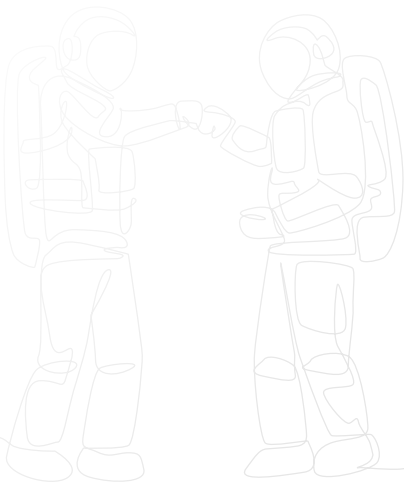
**Moderator:** Ahunna Eziakonwa, Director, RBA

**Speaker:** Amb Martin Kimani, Kenyan Perm Rep to the UN; President UNDP Board  
Haoliang Xu, Associate Administrator, UNDP

*Format: Plenary room, in-person*

1:30 pm to 2:30 pm

### **Lunch**



2:30 pm to 4:00 pm

**Engaging our Partners**

**Speakers:** Invited representatives from development partners domestic and international

*Format: Plenary room, in-person and virtual*

4:00 pm to 4:15 pm

**Closing Session**

**Speaker:** Ahunna Eziakonwa, *Director, RBA*

*Format: Plenary room, in-person*

**Evaluation**

*Participants will be invited to complete a brief electronic evaluation after the Closing Session.*

