Implementation of innovative solutions in North Macedonia, Albania, Montenegro, and Bosnia and Herzegovina as a response to challenges induced by the global polycrises in different spheres:

- Food safety and availability
- Sustainable tourism
- New digital services/solutions/platforms
SERBIA’S ODA CHALLENGE CALL
CALL FOR PROPOSALS

- Implementation of innovative solutions in North Macedonia, Albania, Montenegro, and Bosnia and Herzegovina as a response to challenges induced by the global polycrises in different spheres -

Serbia’s Official Development Assistance (ODA) Challenge Call (hereafter: The Challenge Call) aims to support the transfer of knowledge of Serbian commercial entities, public companies and universities/research institutes and the application of innovative solutions as responses to various challenges and crisis situations. The main goal is to target the existing challenges caused by the multiple crisis on a global level and to use the existing economic potential in North Macedonia and Albania, as well as in Montenegro and Bosnia and Herzegovina, for overcoming these challenges. The previous public call for applications for official development assistance provided by the Republic of Serbia was published in 2021 and implemented in the period November 2021 - April 2022. Six awarded applicants, together with partners from North Macedonia and Albania, have successfully implemented projects and innovative solutions.

Serbia’s ODA Challenge Call is being launched under the ‘Development Service Agreement – SDG Acceleration Framework’, funded through Government financing and implemented by the UNDP Serbia Country Office. The total amount of funding available for this Challenge Call is USD 200.000.

Background information

Due to the impact of a polycrisis comprised of COVID-19, accelerated climate change and natural disasters, violent conflicts, inflation, and financial instability, numerous challenges have affected humanity, particularly in less economically developed countries and regions that are exposed to different types of instability for a prolonged period. Hence, there is a strong need to better understand, track and react to the impacts of these crises in order to ensure sustainable and inclusive growth for all people.

Driven by conflicts, extreme climate-related events, such as historic multi-season droughts and floods; economic shocks, including the impacts of the COVID-19 pandemic on livelihoods, incomes, and food prices; and a multitude of other threats to human, animal and crop health, the food security issue remains one of the most important problems that calls for immediate action. As a result, places and peoples are becoming particularly at risk because they are exposed to higher prices (leading to reduced purchasing capacity), consuming less nutritious food and experiencing increased levels of hunger and/or acute under-nutrition. A specific challenge due to the war in Ukraine, is the reduction in the availability of fertilizers (especially nitrogen and ammonia).

International tourism on a global level is showing signs of recovery, with tourist numbers rising to 57 per cent of pre-pandemic levels. Some places have seen a rise in domestic or regional tourism with pandemic induced obstacles for long-haul travel. Riding on this wave the momentum is good for a major global rethink of this sector, to ensure that tourism is sustainable and benefits local communities. Increasing financial instability, rising energy and food prices, and the growing prospects of a global recession, continue to pose major threats to it.¹ Tourism has a great potential to drive sustainable development when it optimally uses the environmental resources that constitute a key element in tourism development, maintaining essential ecological processes and helping to conserve natural heritage and biodiversity, while respecting the socio-cultural authenticity of host communities, conserve their cultural heritage and traditional values. By this we can ensure viable, long-term economic operations, providing socio-economic benefits to all stakeholders, that are fairly distributed, and contributing to poverty reduction. Therefore, more investment in clean and sustainable tourism are needed, as well as the creation of decent jobs and measures that will ensure that profits benefit host countries and local communities.

¹ https://www.unwto.org/
Digital solutions can also positively influence people’s resilience so they can cope, react, adapt, and be informed in times of crisis and recovery. Digital tools have proven to be very effective in the time of multiple global crisis, no matter if it is about supporting people on the move (refugees, migrants, and internally displaced people), including mapping needs, support their integration or return; providing digital tools that can be used by governments to prepare, anticipate, respond, and/or recover from crises; developing blockchain solutions for logistic problems and value chain management; digitalization and new digital services, e.g. telemedicine; or creating digital tools for disaster recovery planning and coordination, support access to crop insurance, etc. This is why we will support proven digital solutions that can be used to support all people and communities in overcoming negative effects of the crises.

With the view of bringing new innovative solutions into Official Development Assistance (ODA), and considering the crises situation that indeed affects the region with severe influence on people’s lives, UNDP Serbia is launching this call for innovative solutions to address the emerging development issues resulting from the mentioned polycrisis.

The 2030 Sustainable Development Agenda brought forward the most ambitious and far-reaching approach to development, going beyond the developed/developing countries division and challenging the status quo regarding development financing. During the last 15 years, UNDP has become the partner of choice for new and emerging donors in Europe and CIS, having worked with a wide range of countries, including the Czech Republic, Cyprus, Kazakhstan, Slovakia, Romania, Russia, and Turkey. In that sense, UNDP has helped countries position themselves in the international spheres, building their capacities for effective international communications and official development assistance handling. One of the mechanisms for supporting partner countries in developing and distributing their ODA, which UNDP employs, is challenge calls, partnering with a wide range of stakeholders, including the private sector, to support recipient countries’ development efforts. Through the SDG Acceleration Framework, such support from UNDP to the Republic of Serbia is envisaged to aid in paving its way in ODA provision.

The Challenge Call targets legal entities (see Eligible applicants section) to generate and share solutions to minimize the impact of different crises and to promote recovery of livelihoods beyond the crises. The ODA Challenge Call will promote and expose local innovations, expertise, and knowledge.

Objectives

This call aims to create a compendium of home-grown solutions consistent with partner countries’ local context and practices, which will contribute to their response to global polycrises that humanity is faced with.

UNDP is soliciting proposals from interested applicants for viable innovative solutions towards partner countries’ responses to a multiple crisis environment that affects different areas of interest for the majority of the population in respective countries. The Challenge Call will support sharing Serbian expertise, know-how, and commercially viable solutions in the Republic of North Macedonia and/or the Republic of Albania and/or Montenegro and/or Bosnia and Herzegovina.

ODA Challenge Call II will support solutions, i.e. projects, which include examples of potential cooperation between the entities from Serbia and entities from the above-mentioned countries, in the following areas:

- **Food safety and availability** – due to various unfavorable developments on the global food market and the interruption of supply chains, caused primarily by the war in Ukraine and the interruption of grain exports from that country to foreign markets, and then by the chain reaction that caused global inflation and an increase in food prices, the search for innovative solutions that will enable smooth and continuous access of the population to all necessary types and quantities of healthy and safe food, at all times and at affordable prices so that all nutritional needs for healthy and diverse food can be met. There is a strong need for acceleration of the food system transformation which will reduce the risk for the exposure to higher prices of food (leading to reduced purchasing capacity), consuming less nutritious food and experiencing increased levels of hunger.
• **Sustainable tourism** – bearing in mind the potential for the development of tourism and the strategic importance of this economic branch for the sustainable development of the countries eligible for this call, the search for solutions in the field of sustainable tourism that are adapted to global trends is encouraged, primarily in terms of reducing waste, creating action plans for carbon dioxide, acceptance of circular economy, promotion of sustainability certificates, increase of efficiency through sustainable upgrading and promotion of local food, culture and economy, reduction of poverty and hunger, preservation of biodiversity and protection of natural and cultural heritage.

• **New digital services/solutions/platforms** – as a response to the resulting inequalities and needs in different sectors, innovative digital services/solutions/platforms are sought that will enable overcoming the gap. All digital services/solutions/platforms must be inclusive and have assistive technologies included in order to provide equal access/use to all. Proposed services/solutions/platforms must have a developed API (Application Programming Interface) for potential integration with existing services/solutions/platforms and must be usable on all devices.

The funds awarded through the Challenge Call will co-support Applicants with small-scale non-venture funding to deploy commercially viable solutions that respond to the defined development challenges.

The proposed Project must have a potential for financial, social, and environmental sustainability and scale-up. All projects must be inclusive in nature, benefit the target beneficiaries and contribute to the achievement of SDGs, rather than solely benefitting the participating entity.

**Outcomes**

The Challenge Call views innovation in its broadest sense:

i. a new approach, product, project, idea, or service that has been tested in Serbia and proven to be successful, or

ii. is new to the beneficiary country; or

iii. has not been applied to the sector in question in the beneficiary country; or

iv. service or business model being introduced to a target group where it has not been tried before.

The following types of activities will be considered for funding:

a) Feasibility studies or proofs of concept: to test the proposed solutions and/or to be able to tailor-make them. The Feasibility Study in this context is understood as technical and technological solutions to the identified challenges in partner countries and their valuation and identification of concrete financial instruments for their support from international financial institutions, donors, the public budget of the local governments, or local or international investors.

b) Solutions implementation: in case feasibility of the solutions has been tested, proved feasible, and the partners identified, the Applicants can receive support for the implementation of their ideas. Within implementation, the introduction of new production processes, training of the local workforce, reimbursement of legal and translation services and capacity building of local suppliers, raising awareness about new products or services may be eligible.

Before applying, the Applicants are requested to develop partnerships with local partners from the countries eligible for this call (depending on the country in which the proposed solution will be implemented), to assure that the solution will be viable in local conditions. The partnership needs to be documented in the form of a Letter of Support or Contract with the local partner.
Award amount and budget

The total amount of funds available for this call is USD 200,000. Selected Applicants will receive funding in the amount of up to $40,000 to implement their solution. Applicants must provide co-funding of at least 20% of the total cost of the Project. The use of in-kind contributions as a source of co-funding is permitted.

Typical items that can be covered from the Challenge Fund may include, but are not limited to:

- Salaries of project staff;
- Technology, design, business, development and other consultancy services;
- Advisory inputs;
- Small equipment and supplies;
- Training and workshop expenses;
- Costs including travel connected to the implementation of the Project.

The expenses shown above should be predicted to reflect the Project goals and should be clearly justified following the Project objectives. **Only expenditures accrued during the Project following the Project Plan, in line with project objectives, necessary for achieving Project outcomes, and completed by the end of the Project are eligible for financing.** All agreements with subcontractors or third parties must be submitted with the Application and must contain a provision that the Applicant retains ownership of all-new intellectual property and know-how that may be created during the project implementation.

Expenses that will **not** be considered for financing include, but are not limited to:

- Capital expenditures;
- Interest or debt owed to any third party;
- Expenditures and provisions for possible future losses or debts;
- Items already financed through another similar scheme, program or institution, financial awards;
- Bank and currency exchange expenses, losses, fees and penalties;
- Marketing, sales and distribution costs for promoting the technology, product or service.

Duration of the Project

The Project must be completed until 1 July 2024.

Eligible applicants

- Eligible Applicants include:
  - Private sector entities (commercial companies);
  - Public enterprises;
  - Universities and research institutes.
• All Applicants must be registered in Serbia, according to national legislation.

• All Applicants have to establish partnerships with local partners from at least one of the eligible countries (depending on in which country the proposed solution will be implemented) to ensure that the solution will be viable in local conditions. The declaration of the partnership with a local partner in the form of the Letter of Support or Contract must be submitted in the Application phase, as an attachment to the Application Form.

• Applicants can apply independently or in Consortia with another legal entity from Serbia. If the Applicant is a group of legal entities that will form or have formed a Consortia, they shall confirm in their Proposal that: (i) they have designated one party to act as the Lead applicant, duly vested with authority to legally bind the members of the Consortia jointly and severally, which shall be evidenced by a duly notarized Agreement among the legal entities, and submitted as an attachment to the Proposal; and (ii) if they are awarded the contract, the contract shall be entered into, by and between UNDP and the designated Lead applicant, who shall acting for and on behalf of all the member entities comprising the Consortia. The Lead Applicant will also be the main recipient of the funds vis-à-vis project resources.

Other eligibility criteria

Entities wishing to apply to the Challenge Call need to meet the following eligibility criteria:

• All applicants must demonstrate their capacity to implement their proposed Project and will need to demonstrate adequate financial, material, human and other non-financial resources to implement the proposed Project within the set timeframe.

• The funding request is for a specific, new and innovative project that addresses the set development challenge.

• The Project must be implemented in at least one of the partner countries: the Republic of North Macedonia and/or the Republic of Albania, and/or Montenegro, and/or Bosnia and Herzegovina.

• The proposed Project must have a potential for financial, social and environmental sustainability and scale-up.

• All projects must be inclusive in nature and benefit the target beneficiaries and contribute to the achievement of SDGs rather than solely benefitting the participating entity.

• The project must demonstrate that the activities funded by the Challenge Call will be in addition to the entity’s existing activities and that the proposed project would not go ahead without the Challenge Call funding. The Challenge Call could also consider projects which, if they would have gone ahead, would do so at a much-reduced pace or scale in case of absence of the Challenge Call funding support.
Application and Selection Process

* Online info session(s) will be organized 4 weeks after the Challenge Call is published (first session) and during the application period, i.e. 8 weeks after the Challenge Call is published (second session). The date(s) for the info session(s) will be published on UNDP Serbia website and other communication channels.

**Timeline**

The selected Applicants shall implement their activities until 1 July 2024.

**Application submission**

The Applicants must use the prescribed Application and Budget Forms when submitting the proposal.

All Applications must be signed by an authorized person and submitted electronically via e-mail to oda.challenge.rs@undp.org by 10 October 2023, 23.59 Belgrade time (GMT+1) with the e-mail subject line “SUBMISSION OF THE APPLICATION - NAME OF APPLICANT/CONSORTIA”

Only written inquiries are permitted: oda.challenge.rs@undp.org with the subject line “INQUIRY - NAME OF APPLICANT/CONSORTIA”

The deadline for requesting clarifications and inquiries is 5 working days prior to the application submission deadline.

The following documents must be submitted:

- Prescribed Application Form.
- Prescribed Budget Form.
- CVs of core team members.
- Proof of minimum of 2 years of official registration with the business registry (APR or another registry according to the type of the Applicant) within the required line of business; extract from the relevant registry to be submitted.
- Declaration of partnership with local partner (from the Republic of North Macedonia and/or the Republic of Albania and/or Montenegro and/or Bosnia and Herzegovina, as appropriate) in form of a Letter of Support or Contract.
• Statement on project co-financing on official applicant’s company memorandum. In case of consortia, statement on co-financing is to be submitted by the lead applicant.

Optional:

• Any other relevant documents supporting the application such as patent registration, certifications, additional contracts with partners from the Republic of Serbia, etc.

General conditions:

• The deadline for submission of applications is to be strictly respected.

• In the evaluation process, only complete applications will be accepted. In the event of any deviation, the applications will be disqualified.

• All submitted documents must be in English language, except for the official registration documents with the APR (or another registry according to the type of the Applicant) in the required line of business; extract from the relevant registry as well as notarized documents in Consortia applications.

• UNDP shall examine the proposal to confirm that the Applicant has accepted all terms and conditions under the UNDP General Terms and Conditions and Special Conditions without any deviation or reservation.

Evaluation and selection of projects for the implementation phase

All eligible entries received during the application phase will be screened by the UNDP Selection Panel for completeness and adherence to criteria as described within the Challenge Objective.

Selection Panel members shall review and evaluate the proposed projects, based on the evaluation criteria as follows:

A. Innovative solution (introduction of a new idea, approach, product or service to a target group) with consideration of risks (10%)

B. Development impact and project quality including intervention logic (20%)

C. Experience of management and development team (10%)

D. Potential for scale-up and replication (10%)

E. Long-term sustainability (financial, environmental, social) (10%)

F. Value for money and cost-effectiveness (30%)

G. Availability of co-funding (10%)

Only applications that score above 70% shall be considered for awarding the Project.

For detailed metrics for evaluation, see Annex 1.
Awarding decision

Based on the evaluation of all received Applications, the overall ranking of all received Applications is created according to the number of points received, and the threshold is defined by considering the available funds and the amount Applications require. The final decision for awarding is made according to the ranking list. Only Applicants with an evaluation score above the defined threshold can be proposed for awarding. The awarding decision is guided by the principles of impartiality, transparency, and rational use of funds. Following the award decision, the selected Applicants will be offered to sign the Innovation Challenge Agreement (hereafter: Agreement). The Agreement, among others, contains the final Project Plan and Project Budget that is not necessarily the same as the one the Applicant submitted, resulting from negotiations with the Applicant. Before signing the Agreement, UNDP and successful Applicants will agree on specific activities, outputs, project milestone schedules, and indicators. Before signing the Agreement, the Applicant must send all the required documentation. Awarding is done under the Agreement’s general provisions, and the payments for funding shall be completed based on UNDP regulations and rules.

Implementation and monitoring of the Projects

Implementation of the Projects

The Awardee has to carry out the Project carefully and efficiently in accordance with the Project Plan and Project Budget, respecting provisions of the Agreement. The Awardee is required to implement the Project in accordance with the Project Plan. Any significant deviation from the Project Plan (ie. changes of timetables or proposed milestones are not achieved) requires UNDP’s prior written consent. The overall implementation will be managed by UNDP Project Manager.

Monitoring of the Projects

The purpose of the monitoring is: (i) to assess the progress of successful Project implementation in terms of the envisaged activities and Project goal achievements, and (ii) to assure that financial expenditures are in accordance with the Project Budget for the given period. Methods of monitoring may include a review of submitted progress reports and/or on-site monitoring visits. Monitoring will ensure that key information is regularly collected and tracked to allow progress measurement against set objectives. The Awardee has to deliver a short, mid-term, narrative report and a detailed final narrative report, including all key information required for tracking progress against the targets. Any changes to the Project (e.g., regarding implementation, timelines, budget, deliverables, staff, etc.) must be communicated to the Project Manager in writing as they require written consent.

Disbursement

Disbursement of funds will be made as per milestone deliverables specified in the Project Milestone payment schedule and agreed in the Agreement, upon their successful submission/implementation. UNDP shall disburse payments to the Awardee after (i) acceptance by UNDP of the invoices submitted by the Awardee, and (ii) upon verification by UNDP that the Awardee has achieved the corresponding milestones. The Awardee is allowed up to ten percent (10%) expenses variations from the total Project Budget within the major budget categories. Should the expenses variations related to any major budget category be expected to exceed ten percent, a written request for funds reallocation must be submitted for UNDP approval. In case the Awardee fails to perform any of its obligations under the Award Agreement, the UNDP shall be under no obligation to issue any further payment upon termination of this Award Agreement, and may, at its sole discretion, require that all or any part of the payments made by the UNDP to the Awardee be repaid to the UNDP.
Impact Evaluation

All information collected and analyzed will be used to measure the success of the Challenge Call. Success will be measured against the set indicators specified and agreed upon in the Award Agreement. All information, and especially lessons learned, will be documented, analyzed, and shared.

Additional questions

All questions and inquiries (written inquiries only) must be submitted to oda.challenge.rs@undp.org.

Only written inquiries are permitted: oda.challenge.rs@undp.org with the subject line “INQUIRY - NAME OF APPLICANT/CONSORTIA”

The deadline for requesting clarifications and inquiries is 5 working days prior to the application submission deadline.

Clarifications will be published on the UNDP Serbia website in the section where the Challenge Call is published. Please note that the Frequently Asked Questions document based on the previous Challenge Call is published, and it is strongly encouraged that the Applicants consult it before making inquiries.

Applicants are encouraged to frequently visit the UNDP Serbia website in order to check for potential updates and/or questions and answers.

Any delay in UNDP’s response shall not be used as a reason for extension of the deadline for submission unless UNDP determines that such an extension is necessary and communicates a new deadline to the Applicants.
Annex 1 – Evaluation Criteria

Eligible and complete Applications will be evaluated according to evaluation criteria as follows:

<table>
<thead>
<tr>
<th>Elements of the Evaluation</th>
<th>Metrics for Evaluation</th>
<th>Maximum Weighted Score (in Percentage)</th>
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<tbody>
<tr>
<td>a) <strong>Degree of Innovation with Consideration of Risks</strong></td>
<td>Degree of innovation with consideration of risks, which is demonstrated by SDGs relevance, <em>originality</em> – i.e. new product or approach, <em>new to local market/sector, disruptive and transferable</em>.</td>
<td>10%</td>
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<tr>
<td>b) <strong>Development Impact and Project Quality, including Intervention Logic</strong></td>
<td>Development impact, project quality and intervention logic, which are demonstrated by properly set up metrics for measurement of <em>development impact</em> (incl. sector benefits, number of positively affected beneficiaries, impact on beneficiaries), <em>intervention logic</em> (incl. clear methodology where activities lead to outcomes, measurable indicators for outcomes, response to real life conditions) and <em>project quality</em> (incl. knowledge of local conditions and assessments preceding formulation of the Project).</td>
<td>20%</td>
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<tr>
<td>c) <strong>Experience of Management and Development Team</strong></td>
<td>Experience of the team, which is demonstrated by practical examples/references proving relevant expertise, relevant <em>educational and professional experience</em> and suitable knowledge of English and local language/s.</td>
<td>10%</td>
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<td>experience, knowledge of English and local languages is demonstrated and above the level upper-intermediate</td>
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<td>d)</td>
<td>Potential for Scale up and Replication</td>
<td>0 % if not demonstrated or poor, doesn’t fit the market and/or is not valid for the long term; up to a maximum 10 % when the potential for scale up and replication are objectively demonstrated, i.e. methodology/plan with examples and way forward</td>
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<td>e)</td>
<td>Long-term Sustainability</td>
<td>0 % if not demonstrated, not relevant or questionable; up to a maximum 10 % when the sustainability strategy is excellent, strongly demonstrates it’s fit for market and valid for long term for more than 5 years</td>
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<td>f)</td>
<td>Value for Money and Cost-effectiveness</td>
<td>0 % if did not prove value for money of exceed the budget; up to a maximum 10 % when the balance is ideal, not questionable and without possibility of risks</td>
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<td>g)</td>
<td>Availability of Co-funding</td>
<td>0 % for the required minimum of 20% of total project costs, then 0.5% for every additional 1% co-funding of the total Project’s costs, up to a maximum 10% = 40% co-funding of total project costs</td>
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