**Annex 1: UNCDF Integrated Results and Resources Matrix[[1]](#footnote-2) (IRRM) 2022**

**Tier One: Impact**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Impact: People, including women, youth and the most vulnerable, lead productive, dignified lives, free from poverty, in balance with environmental sustainability** | | | | |
| **Indicators** | | **Baseline[[2]](#footnote-3)** | **2022 Actual[[3]](#footnote-4)** | **Milestone (2025)** |
| IMP1 | Global poverty headcount - proportion of population below the international poverty line, by sex, age, employment status and geographical location (urban/rural) (SDG indicator 1.1.1):  *a) (Least Developed Countries -LDCs)*  *a1) employed, female (25+)*  *a2) employed, male (25+)*  *a3) employed, young female (15-24)*  *a4) employed, young male (15-24)* | a) 33.6% (2019)  a1) 32.9% (2019)  a2) 27.3% (2019)  a3) 35.9% (2019)  a4) 32.8% (2019) | N/A | Direction of progress: Reduction in value |
| IMP2 | Multidimensional poverty headcount:  *a) proportion of population in multidimensional poverty*  *b) proportion of population vulnerable to multidimensional poverty* | a) 21.7% (2009-2020)  b) 15.2% (2009-2020) | N/A | Direction of progress: Reduction in value |
| IMP3 | Planetary pressures-adjusted Human Development Index:  *a) World*  *b) Low development countries* | a) HDI (2019): 0.737 / PHDI (2019): 0.683  b) HDI (2019): 0.513 / PHDI (2019): 0.508 | a) HDI (2022): 0.727 / PHDI (2022): 0.671  b) HDI (2022): 0.528 / PHDI (2022): 0.486 | Direction of progress: Proximity to HDI |

**Tier Two: Outcomes**

|  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **Outcome 1: Inclusive, diversified, green economic transformation accelerated** | | | | | | | | | | | |
| **Indicators** | | **Baseline** | **2022 milestone** | | | | **2022 actual** | **Delivery[[4]](#footnote-5)** | **2023 milestone** | **2023 milestone** | **2025 target** |
| **More jobs created** | | | | | | | | | | | |
| OC  1.1 | **Net change in the total number of full-time equivalent jobs within entities supported by UNCDF** | | | | | | | | | | | |
| a) Total | 47,291 | 50,000 | | | | 165,223 | ● | 55,000 | 60,100 | 65,150 |
| a.1) In public entities / public works | N/A[[5]](#footnote-6) | 17,000 | | | | 13,064 |  | 20,000 | 22,000 | 25,000 |
| a.2) In private entities | N/A | 33,000 | | | | 152,159 |  | 35,000 | 38,100 | 40,150 |
| b.1) Net change in total number of jobs for women | N/A | 25,000 | | | | 78,100 |  | 27,500 | 30,500 | 32,575 |
|  | ***Incremental*** | | | | | | | | | | | |
| CONTEXT INDICATOR 1 | *Labor force participation rate for persons aged 15+ (World: Low income) (ILOSTAT indicator - ILO)* | **Baseline**:  64.8%  (females – 55.6%; males – 74.2%) (2021) | | **Latest data:**  65.1% (females – 55.4%; males – 75%) (2022) | | | | | | **Expected direction of progress:**  Increase | |
| **Ultimate target enterprises grow and prosper** | | | | | | | | | | | |
| OC 1.2 | **a) The number of ultimate target enterprises that have either received direct UNCDF support, or used products, services and infrastructures stemming from UNCDF interventions and b) the % of directly supported enterprises that report significant growth** | | | | | | | | | | | |
| a) Total | N/A | 350,000 | | | | 448,320 | ● | 480,500 | 550,600 | 620,700 |
| b) the % of directly supported enterprises that report significant growth | N/A | 45% | | | | 34% | ● | 55% | 70% | 80% |
|  | ***a) Cumulative; b) incremental*** | | | | | | | | | | | |
| CONTEXT INDICATOR 2 | *The percentage of small-scale industries with a loan or line of credit (SDG indicator 9.3.2)* | **Baseline**:  17.04% (2022) | | | | **Latest data:**  16.94% (LDCs, 2023) | | | | **Expected direction of progress:**  Increase | |
| **Increased availability of products, services, and infrastructures** | | | | | | | | | | | |
| OC 1.3 | **The number of new or improved products, services and infrastructures scaled up or completed by UNCDF-supported partners or replicated / enhanced by others[[6]](#footnote-7)** | | | | | | | | | | | |
| a) Total | 429 | 779 | | | | 844 | ● | 969 | 1,097 | 1,225 |
| a.1) digital products and services | 37 | 112 | | | | 133 |  | 151 | 171 | 216 |
| a.2) non-digital products and services | 92 | 182 | | | | 212 |  | 244 | 277 | 310 |
| a.3) infrastructure projects | 300 | 485 | | | | 499 |  | 574 | 649 | 724 |
| b.1) designed to positively impact on women’s economic empowerment | N/A | 125 | | | | 132 |  | 210 | 285 | 330 |
| b.2) designed to positively impact on climate/clean energy/ biodiversity | N/A | 150 | | | | 154 |  | 230 | 318 | 420 |
| b.3) designed to positively impact on sustainable food systems | N/A | 75 | | | | 83 |  | 110 | 140 | 165 |
|  | ***Cumulative*** | | | | | | | | | | | |
| CONTEXT INDICATOR 3 | *The percentage of population living in households with access to basic services (SDG indicator 1.4.1)* | **Baseline**:   1. Proportion of population using basic sanitation services – 37% 2. Proportion of population using basic drinking water services – 67% (2020) | | | | **Latest data (2020):**   1. Proportion of population using basic sanitation services – 37% 2. Proportion of population using basic drinking water services – 67% | | | | **Expected direction of progress:**  Increase | |
| **Enhanced uptake and use of products, services and infrastructure** | | | | | | | | | | | |
| OC 1.4 | **The number of people engaging with UNCDF-supported products, services and infrastructures[[7]](#footnote-8)** | | | | | | | | | | | |
| a) Total number of people | 13,850,000 | 16,500,000 | | | | 18,240,211 | ● | 19,940,000 | 21,690,000 | 23,490,000 |
| a.1) engaging with products & services | 10,700,000 | 12,250,000 | | | | 13,964,192 |  | 14,510,000 | 15,610,000 | 16,910,000 |
| a.2) engaging with infrastructure | 3,150,000 | 4,250,000 | | | | 4,275,880 |  | 5,430,000 | 6,080,000 | 6,580,000 |
| b.1) engaging with products, services and infrastructures designed to positively impact on women’s economic empowerment | N/A | N/A | | | | 2,385,879 |  | 2,990,000 | 3,750,000 | 4,750,000 |
| b.2) engaging with products, services and infrastructures designed to positively impact on climate / clean energy / biodiversity | N/A | N/A | | | | 2,319,983 |  | 3,300,000 | 4,400,000 | 5,500,000 |
| b.3) engaging with products, services and infrastructures designed to positively impact on sustainable food systems | N/A | N/A | | | | 3,928,338 |  | 4,500,000 | 5,250,000 | 6,000,000 |
| c.1) Number of women | N/A | 7,750,000 | | | | 7,789,380 |  | 9,970,000 | 10,845,000 | 11,745,000 |
| c.2) Number of youth (aged 15-29 years) | N/A | 4,000,000 | | | | 3,934,857 |  | 5,982,000 | 6,507,000 | 7,047,000 |
|  | ***Cumulative*** | | | | | | | | | | | |
| CONTEXT INDICATOR 4 | *The proportion of adults (15 and older) with an account at a bank or other financial institution or with a mobile-money-service provider (SDG indicator 8.10.2)* | **Baseline**:  37.08%  (2017, LDC)  - female/women – 30.51% (2017, LDC))  - male/men – 43.97% (2017,LDC) | | | 46.92% (2021, LDC)  41.14 % Female  53.19 % Male | | | | | **Expected direction of progress:**  Increase | |
| **Outcome 2: Increased flows of public and private finance** | | | | | | | | | | | |
| **Indicators** | | **Baseline** | **2022 milestone** | | | | **2022 actual** | **Delivery** | **2023 milestone** | **2024 milestone** | **2025 target** |
| **Additional finance mobilized and catalyzed** | | | | | | | | | | | |
| OC 2.1 | **US$ value of finance mobilized in association with UNCDF investments** | | | | | | | | | | | |
| a) Total | N/A | $35,000,000 | | | | $51,885,000 | ● | $68,560,000 | $108,500,000 | $157,000,000 |
| b) Public | N/A | $15,000,000 | | | | $18,230,000 |  | $30,000,000 | $50,000,000 | $75,000,000 |
| c) Private | N/A | $18,000,000 | | | | $33,655,000 |  | $38,560,000 | $58,500,000 | $82,000,000 |
| ***Cumulative*** | | | | | | | | | | |
| OC 2.2 | **US$ value of finance catalyzed in association with UNCDF investments and/or technical assistance/advice** | | | | | | | | | | | |
| a) Total | N/A | $400,000,000 | | | | $666,000,000 | ● | $700,000,000 | $775,000,000 | $850,000,000 |
| b) Public | N/A | $300,000,000 | | | | $404,000,000 |  | $425,000,000 | $462,500,000 | $500,000,000 |
| c) Private | N/A | $100,000,000 | | | | $262,000,000 |  | $275,000,000 | $312,500,000 | $350,000,000 |
|  | ***Cumulative*** | | | | | | | | | | | |
| CONTEXT INDICATOR 5 | *Amount (in US dollars) of public and private finance leveraged for the SDGs (at national level) (UNDP indicator E.3.1)* | **Baseline**: (2021)   1. Private $ 33,196,480 2. Public $ 23,851,838 | | | | **Latest data:** (2022)   1. Private $ 94,227,209 2. Public $ 2,800,847,060 | | | | **Expected direction of progress:**  Increase | |
| CONTEXT INDICATOR 6 | *Net official development assistance, total and to least developed countries, as a proportion of the Organization for Economic Cooperation and Development (OECD) Development Assistance Committee donors’ Gross National Income (SDG 17.2.1)* | **Baseline**: (2021)  Total: $178,916.2m  To LDCs: $29,605.2m  Proportion of the GNI:  0.33% | | | | **Latest data:** (2022)  Total: $203,995 million  LDC $32 billion  Proportion of the GNI: 0.36% | | | | **Expected direction of progress:**  Increase | |
| **Enhanced sub-national government fiscal space** | | | | | | | | | | | |
| OC 2.3 | **The number of sub-national governments that have enhanced their fiscal space following UNCDF support** | | | | | | | | | | | |
| Total | 588 | 600 | | | | 430 | ● | 620 | 650 | 700 |
|  | ***Incremental*** | | | | | | | | | | | |
| **Outcome 3: Strengthened market systems and enhanced public and private financing mechanisms** | | | | | | | | | | | |
| **Indicators** | | **Baseline** | **2022 milestone** | | | | **2022 actual** | **Delivery** | **2023 milestone** | **2024 milestone** | **2025 target** |
| **Enhanced availability of funds and other financing mechanisms** | | | | | | | | | | | |
| OC 3.1 | **The number of countries introducing and/or strengthening inter-governmental fiscal transfer systems to local government following UNCDF support** | | | | | | | | | | | |
| Total | 25 | 30 | | | | 24 | ● | 35 | 37 | 40 |
|  | ***Incremental*** | | | | | | | | | | | |
| OC 3.2 | **The number of funds and other financing mechanisms (excluding inter-government fiscal transfer systems) in operation that are receiving or have received UNCDF support** | | | | | | | | | | | |
| a) Total | N/A | 28 | | | | 42 | ● | 47 | 53 | 60 |
| a.1) Private | N/A | 4 | | | | 6 |  | 7 | 8 | 9 |
| a.2) Public | N/A | 14 | | | | 23 |  | 24 | 25 | 26 |
| a.3) Blended (private and public) | N/A | 10 | | | | 13 |  | 16 | 20 | 25 |
| ***Cumulative*** | | | | | | | | | | | |
| **Enhanced policy, strategy and regulation** | | | | | | | | | | | |
| OC 3.3 | **The number of new/revised policies, strategies and regulations that have been adopted following UNCDF support or influence[[8]](#footnote-9)** | | | | | | | | | | | |
| a) Total | 35 | 55 | | | | 48 | ● | 71 | 88 | 103 |
| a.1) Designed to positively impact on inclusive digital economies | 13 | 18 | | | | 25 |  | 28 | 32 | 35 |
| a.2) Designed to positively impact on local transformative finance | 16 | 25 | | | | 23 |  | 26 | 28 | 32 |
| a.3) Designed to positively impact on women’s economic empowerment | N/A | 15 | | | | 14 |  | 16 | 18 | 20 |
| a.4) Designed to positively impact on climate/clean energy/biodiversity | N/A | 5 | | | | 6 |  | 8 | 10 | 12 |
| a.5) Designed to positively impact on sustainable food systems | N/A | 3 | | | | 5 |  | 6 | 7 | 8 |
|  | ***Cumulative*** | | | | | | | | | | | |
| CONTEXT INDICATOR 7 | *Number of policies, strategies and laws that promote enabling and regulated digital ecosystems that are affordable, accessible, trusted, and secure (UNDP indicator E.1.1)* | **Baseline**: (2021)  27 | | | | **Latest data:** (2022)  47 | | | | **Expected direction of progress:**  Increase | |
| CONTEXT INDICATOR 8 | *Number of policies and regulatory and institutional frameworks developed and adopted by public and private actors to align public and private finance with the SDGs:*  *(UNDP indicator E.3.2)* | **Baseline:** (2021)  Policies: 56  Regulatory frameworks: 4  Institutional frameworks: 40 | | | | **Latest data:** (2022)  Policies: 115  Regulatory frameworks: 13  Institutional frameworks: 84 | | | | **Expected direction of progress:**  Increase | |

**Tier Three: Outputs**

|  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **Output 1: UNCDF investments under execution** | | | | | | | | |
| **Indicators** | | **Baseline** | **2022 milestone** | **2022 actual** | **Delivery** | **2023 milestone** | **2024 milestone** | **2025 target** |
| OP 1.1 | **The number and total US$ value of UNCDF investments issued during the year** | | | | | | | |
| a)  Total number of UNCDF investments  Total USD value of UNCDF investments | 338, | 316, | 382, | ● | 352 | 420 | 443 |
| $38,900,000 | $47,550,000 | $44,125,000 | ● | $71,250,000 | $80,300,000 | $92,700,000 |
| a.1) catalytic grants | 328  $36,700,000 | 300, $41,000,000 | 375,  $40,000,000 |  | 280, $47,250,000 | 342, $54,300,000 | 408,  $61,700,000 |
| a.2) loans and guarantees | 10,  $2,200,000 | 16,  $7,000,000 | 7,  $ 4,125,000 |  | 27, $24,000,000 | 30, $26,000,000 | 35,  $31,000,000 |
| b.1) directed at public entities | 103,  $20,900,000 | 121,  $30,500,000 | 112,  $22,725,000 |  | 205,  $36,000,000 | 260,  $42,000,000 | 310,  $47,000,000 |
| b.2) directed at private entities | 235,  $18,000,000 | 195,  17,050,000 | 270,  $21,400,000 |  | 102,  $35,250,000 | 112,  $38,300,000 | 133,  $45,700,000 |
| c.1) designed to positively impact on inclusive digital economies | 191,  $11,900,000 | 120,  $10,050,000 | 211,  $11,355,000 |  | 120  $11,250,000 | 130  $12,300,000 | 140,  $14,700,000 |
| c.2) designed to positively impact on local transformative finance | 135,  $24,400,000 | 180,  30,500,000 | 156,  26,450,000 |  | 205,  $36,000,000 | 260,  $42,000,000 | 310,  $47,000,000 |
| c.3) other (SME development, green / blue economy) | 12,  $2,600,000 | 16,  $7,000,000 | 15,  $ 6,320,000 |  | 27,  $24,000,000 | 30,  $26,000,000 | 35,  $31,000,000 |
| ***Incremental*** | | | | | | | |
| OP 1.2 | Performance of US$ value-weighted UNCDF investments against their specific KPIs | | | | | | | |
| Total | TBD | TBD | *To be reported starting in 2023* | TBD |  |  |  |
| **Output 2: Pipeline of investment opportunities developed** | | | | | | | | |
| **Indicators** | | **Baseline** | **2022 milestone** | **2022 actual** | **Delivery** | **2023 milestone** | **2024 milestone** | **2025 target** |
| OP 2.1 | **The number and estimated US$ value of opportunities that are investment-ready following UNCDF support[[9]](#footnote-10)** | | | | | | | |
| a) The number and estimated US$ value - investment-ready | 0 | N/A | 94,  $1,084,410,000 | ● | 175, $1,140,350,000 | 265, $1,162,886,000 | 346, $1,187,450,000 |
| a.1) Where intended investees are public entities | 0 | N/A | 20,  $1,017,800,000 |  | 30,  $1,026,000,000 | 40,  $1,032,000,000 | 50,  $1,039,000,000 |
| a.2) Where intended investees are private entities | 0 | N/A | 70,  $36,966,000 |  | 139,  $79,350,000 | 217,  $90,886,000 | 286,  $103,450,000 |
| a.3) Where intended investees are PPP (private-public partnerships) | 0 | N/A | 4,  29,645,000 |  | 6,  $35,000,000 | 8,  $40,000,000 | 10,  $45,000,000 |
| b.1) Where investments are designed to positively impact on inclusive digital economies | 0 | N/A | *To be reported starting 2023* |  | 94,  $17,850,000 | 148,  $28,136,000 | 207,  $39,450,104 |
| b.2) Where investments are designed to positively impact on local transformative finance | 0 | N/A | 58,  $1,070,855,000 |  | 73,  1,077,000,000 | 88,  1,084,000,000 | 103,  1,092,000,000 |
| b.3) Where investments are designed to positively impact on women’s economic empowerment | 0 | N/A | 36,  $10,415,000 |  | N/A | N/A | N/A |
| b.4) Where investments are designed to positively impact on climate/clean energy/biodiversity | 0 | N/A | 37,  $24,787,000 |  | N/A | N/A | N/A |
| b.5) Where investments are designed to positively impact on sustainable food systems | 0 | N/A | 30,  $5,323,000 |  | N/A | N/A | N/A |
|  | ***Cumulative*** | | | | | | | |
| **Output 3: Partner capacity and institutional/organizational scope developed** | | | | | |  |  |  |
| **Indicators** | | **Baseline** | **2022 milestone** | **2022 actual** | **Delivery** | **2023 milestone** | **2024 milestone** | **2025 target** |
| OP 3.1 | **The number of new/revised policies, strategies and regulations that are or have been in development in the Strategic Framework period with UNCDF support and/or with clear link to UNCDF advocacy[[10]](#footnote-11)** | | | | | | | |
| a) Total | 49 | 78 | 77 | ● | 104 | 135 | 136 |
| a.1) Designed to positively impact oninclusive digital economies | 23 | 13 | 36 |  | 37 | 39 | 39 |
| a.2) Designed to positively impact on local transformative finance | 26 | 45 | 40 |  | 50 | 60 | 70 |
| a.3) Designed to positively impact onwomen’s economic empowerment | N/A | 25 | 28 |  | 35 | 45 | 55 |
| a.4) Designed to positively impact onclimate/clean energy/biodiversity | N/A | 18 | 20 |  | 30 | 35 | 40 |
| a.5) Designed to positively impact onsustainable food systems | N/A | 8 | 10 |  | 15 | 18 | 20 |
|  | ***Cumulative*** | | | | | | | |
| OP 3.2 | **The number of funds or other financing mechanisms that are or have been in development in the Strategic Framework (SF) period with support from UNCDF[[11]](#footnote-12)** | | | | | | | |
| a) Total | N/A | 24 | 35 | ● | 43 | 62 | 80 |
| a.1) Private | N/A | 4 | 5 |  | 7 | 9 | 10 |
| a.2) Public | N/A | 15 | 17 |  | 19 | 26 | 35 |
| a.3) Blended (private/public) | N/A | 12 | 13 |  | 17 | 27 | 35 |
| b.1) Designed to positively impact on women’s economic empowerment | N/A | 18 | 20 |  | 24 | 32 | 40 |
| b.2) Designed to positively impact on climate/clean energy/biodiversity | N/A | 14 | 16 |  | 18 | 24 | 30 |
| b.3) Designed to positively impact on sustainable food systems | N/A | 5 | 5 |  | 8 | 12 | 16 |
|  | ***Cumulative*** | | | | | | | |
| OP 3.3 | **Better than Cash Alliance (BtCA) members and non-members committing to and adopting responsible payments digitization** | | | | | | | |
| Total | 0 | 13 | 25 | ● | 26 | 41 | 57 |
| **Output 4: Partners pilot / launch new or improved products, services and infrastructure** | | | | | |  |  |  |
| **Indicators** | | **Baseline** | **2022 milestone** | **2022 actual** | **Delivery** | **2023 milestone** | **2024 milestone** | **2025 target** |
| OP 4.1 | **The number of new or improved products, services and infrastructures piloted/launched with UNCDF support[[12]](#footnote-13)** | | | | | | | |
| a) Total | 454 | 884 | 1034 | ● | 1,219 | 1,479 | 1,774 |
| a.1) Digital products & services | 99 | 199 | 230 |  | 254 | 324 | 399 |
| a.2) Non-digital products & services | 35 | 75 | 117 |  | 125 | 135 | 155 |
| a.3) Infrastructure | 320 | 610 | 687 |  | 840 | 1,020 | 1,220 |
| b.1) Operating to positively impact on women’s economic empowerment | N/A | 80 | 96 |  | 175 | 295 | 420 |
| b.2) Operating to positively impact on climate/clean energy / biodiversity | N/A | 300 | 315 |  | 450 | 625 | 750 |
| b.3) Operating to positively impact on sustainable food systems | N/A | 52 | 78 |  | 140 | 225 | 310 |
| ***Cumulative*** | | | | | | | |
| OP 4.2 | **The number of people who have received capacity development support** | | | | | | | |
| a) Total - people | 2,078,000 | 3,628,000 | 4,730,507 | ● | 5,000, 400 | 5,600,000 | 6,185,400 |
| a.1) Total - female/women | 1,021,000 | 1,778,000 | 2,188,502 |  | 2,494,500 | 2,845,000 | 3,197,700 |
| a.2) Total - male | 1,057,000 | 1,850,000 | 2,542,006 |  | 2,505,900 | 2,755,000 | 2,987,700 |
| a.3) Total - youth (aged 15-29 years) | N/A | 900,000 | 786,282 |  | 1,250,000 | 1,400,000 | 1,545,000 |
| b.1) Capacity development relating to IDE | 2,070,000 | 3,610,000 | 4,344,027 |  | 4,405,400 | 4,823,000 | 5,230,400 |
| b.2) Capacity development relating to LTF | 8,490 | 18,000 | 19,175 |  | 20,000 | 25,000 | 30,000 |
| b.3) Capacity development relating to women’s economic empowerment | N/A | N/A | 247,287 |  | 350,000 | 432,000 | 500,000 |
| b.4) Capacity development relating to climate/energy/biodiversity finance | N/A | N/A | 86,581 |  | 150,000 | 220,000 | 300,000 |
| b.5) Capacity development relating to sustainable food systems finance | N/A | N/A | 33,437 |  | 75,000 | 100,000 | 125,000 |
|  | ***Cumulative*** | | | | | | | |

**Tier Four: Institutional Effectiveness**

|  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **Institutional Effectiveness 1: Resourcing** | | | | | | | | | |
| **Indicators** | | | **Baseline** | **2022 milestone** | **2022 actual** | **Delivery** | **2023 milestone** | **2024 milestone** | **2025 target** |
| IE  1.1 | | **Total US$ core funding and number of partners contributing** | | | | | | | |
| a) Total US$ | $14,700,000 | $25,000,000 | $13,598,708 | ● | $25,000,000 | $25,000,000 | $25,000,000 |
| b) # partners | 11 | 12 | 9 | ● | 13 | 15 | 18 |
| IE  1.2 | | **US$ volume and % non-core funding mobilized** | | | | | | | |
| a) Total US$ | $122,400,000 | $125,000,000 | $156,899,407 | ● | $150,000,000 | $175,000,000 | $200,000,000 |
| a.1) % mobilized from development partners | 61.6% | 59.2% | 44.4% | ● | 60% | 60% | 60% |
| a.2) % mobilized from Private & NGOs | 8.9% | 8.8% | 4.4% | ● | 10% | 11.4% | 12.5% |
| a.3) % mobilized from UN Pooled Funding | 29.4% | 32% | 51.3% | ● | 30% | 28.6% | 27.5% |
| IE  1.3 | | **The number of countries where UNCDF provided support on sustainable financing for development** | | | | | | | |
| a) The total number of countries | 48 | 50 | 76 | ● | 52 | 54 | 56 |
| a.1) LDCs | 37 | 38 | 37 | ● | 40 | 42 | 44 |
| IE  1.4 | | **Percentage share of core and total country-level programme expenditures (excluding local resources) spent in LDCs** | | | | | | | |
| Total | 86.3% | 85% | 84.4% | ● | 85% | 85% | 85% |
| IE  1.5 | | **Percentage of delivery against approved budget** | | | | | | | |
| Total | 82% | 85% | 85% | ● | 85% | 85% | 85% |
| IE  1.6 | | **Percentage of total UNCDF resource expenditure utilization committed to capital investments** | | | | | | | |
| a) Total | 40% | 43% | 37% | ● | 45% | 48% | 50% |
| a.1) Grants | N/A | N/A | 33.8% |  | 34% | 34% | 34% |
| a.2) Loans | N/A | N/A | 2.6% |  | 8% | 10% | 12% |
| a.3) Guarantees | N/A | N/A | 0.6% |  | 2% | 4% | 4% |
| IE  1.7 | | **Percentage of total UNCDF expenditure committed to a) management activities and b) travel costs** | | | | | | | |
| a) Management activities | 3.2% | 7% | 3% | ● | 7% | 7% | 7% |
| b) Travel costs | 6.0% | 6.0% | 5% | ● | 5.5% | 5.0% | 4.5% |
| **Institutional Effectiveness 2: Partnership and cooperation** | | | | | | | | | |
| IE  2.1 | | **The number of joint programmes /projects between UNCDF and other UN partners** | | | | | | | |
| Total | 70 | 72 | 81 | ● | 77 | 82 | 87 |
| IE  2.2 | | **The percentage of programmes/projects implemented in collaboration with: a) International Financial Institutions and Development Finance Institutions;  b) private sector;  c) civil society organizations;  d) multiple stakeholder categories** | | | | | | | |
| a) With International Financial Institutions and Development Finance Institutions | n/a | 2% | 9% | ● | 4% | 5% | 6% |
| b) With private sector | n/a | 20% | 22% | ● | 25% | 30% | 35% |
| c) With civil society organizations | n/a | 10% | 9% | ● | 12% | 15% | 18% |
| d) With multiple stakeholder categories | n/a | 25% | 73% | ● | 35% | 40% | 50% |
| IE  2.3 | | **The percentage of initiatives mainstreaming South-South and triangular cooperation as an implementation modality** | | | | | | | |
| Total | n/a | 10% | 18% | ● | 15% | 20% | 25% |
| **Institutional Effectiveness 3: Organizational stewardship** | | | | | | | | | |
| IE  3.1 | | **Annual number of completed evaluations** | | | | | | | |
| a) Total | 3 | 4 | 3 | ● | 4 | 4 | 4 |
| a.1) Joint evaluations | 1 | 1 | 1 | ● | 1 | 1 | 1 |
| a.2) Independent system-wide and UN Cooperation Framework evaluations | 0 | 0 | 0 | ● | 1 | 0 | 1 |
| IE  3.2 | | **Implementation rate (%) of agreed actions in evaluation management responses** | | | | | | | |
| Total | 100% | 100% | 100% | ● | 100% | 100% | 100% |
| IE  3.3 | | **The percentage of UNCDF evaluations assessed by UNDP Independent Evaluation Office’s external quality assessment which are rated satisfactory or above** | | | | | | | |
| Total | 80% | 80% | 100% | ● | 80% | 80% | 80% |
| IE  3.4 | | **Percentage of audits completed that meet UNDP Office of Audit and Investigation (OAI) selection criteria** | | | | | | | |
| Total | 100% | 100% | 100% | ● | 100% | 100% | 100% |
| IE  3.5 | | **The percentage of audits that are unqualified** | | | | | | | |
| Total | 100% | 100% | 100% | ● | 100% | 100% | 100% |
| IE  3.6 | | **Implementation rate of agreed-upon audit recommendations** | | | | | | | |
| Total | 85% | 100% | 100% | ● | 100% | 100% | 100% |
| IE  3.7 | | **The percentage of programmes/projects that regularly update risk logs in the project documents** | | | | | | | |
| Total | 85% | 85% | 87% | ● | 90% | 92% | 95% |
| **Institutional Effectiveness 4: Gender equality** | | | | | | | | | |
| IE  4.1 | | **The percentage of UNSWAP on GEEW minimum standards met or exceeded** | | | | | | | |
| Total | 88% | 90% | 88% | ● | 90% | 92% | 92% |
| IE  4.2 | | **The percentage of projects categorised with gender markers 2 and 3** | | | | | | | |
| a) Gender marker 2 | 59% | 60% | 59% | ● | 60% | 60% | 60% |
| b) Gender marker 3 | 10% | 10% | 9% | ● | 12% | 14% | 15% |
| **Institutional Effectiveness 5: People** | | | | | | | | | |
| **Institutional Effectiveness indicators** | | | **Baseline** | **2022 milestone** | **2022 actual** | **Delivery** | **2023 milestone** | **2024 milestone** | **2025 milestone** |
| IE  5.1 | **The percentage of staff who are female at all and P4 and above levels** | | | | | | | | |
| a) Total | | 43.4% | 50% | 44.2% | ● | 50% | 50% | 50% |
| b) At P4 and above | | 34.5% | 50% | 33.3% | ● | 50% | 50% | 50% |
| IE 5.2 | **The percentage of staff surveyed who rated UNCDF favourably on Global Staff Survey, disaggregated by sex, in a) empowerment and b) engagement dimensions** | | | | | | | | |
| a) In empowerment | | 67% (m: 69%; f: 64%) | 80% (m: 80%; f: 80%) | N/A |  | 80% (m: 80%; f: 80%) | 80% (m: 80%; f: 80%) | 80% (m: 80%; f: 80%) |
| b) In engagement dimensions | | 78% (m: 81%;  f: 73%)  (2020) | 80% (m: 80%; f: 80%  (2020) | N/A |  | 80% (m: 80%; f: 80%  (2020) | 80% (m: 80%; f: 80%  (2020) | 80% (m: 80%; f: 80% |
| **Institutional Effectiveness 6: Knowledge and communications** | | | | | | | | | |
| **Institutional Effectiveness indicators** | | | **Baseline** | **2022 milestone** | **2022 actual** | **Delivery** | **2023 milestone** | **2024 milestone** | **2025 milestone** |
| IE  6.1 | **Number of monthly unique visitors to public external website** | | | | | | | | |
| Total | | 30,000 | 35,000 | 27,467 | ● | 40,000 | 45,000 | 50,000 |
| IE  6.2 | **The number of people engaged with UNCDF social media platforms** | | | | | | | | |
| Total | | 275,000 | 300,000 | 321,551 | ● | 325,000 | 350,000 | 375,000 |
| IE  6.3 | **The number of knowledge / thought leadership products downloaded from public external website** | | | | | | | | |
| Total | | 4,000 | 4,500 | 3,977 | ● | 4,850 | 5,320 | 5,850 |
| IE  6.4 | **Percentage of annual expenditure accounted for and reported on IATI dashboard** | | | | | | | | |
| Total | | 100% | 100% | 100% | ● | 100% | 100% | 100% |
| **Institutional Effectiveness 7: Environmental stewardship** | | | | | | | | | |
| **Institutional Effectiveness indicators** | | | **Baseline** | **2022 milestone** | **2022 actual** | **Delivery** | **2023 milestone** | **2024 milestone** | **2025 milestone** |
| IE  7.1 | **The percentage of projects applying (UNDP’s) environmental and social standards** | | | | | | | | |
| Total | | 50% | 70% | 65% | ● | 75% | 80% | 90% |
| IE  7.2 | **Total carbon footprint of UNCDF staff and consultants’ air travel [[13]](#footnote-14)** | | | | | | | | |
| Total | | N/A | N/A | 4,788,300 pounds C02e |  | -10% | -18% | -25% |

**Appendix 1: Adjustments made after IRRM 2022-2025 was presented to Executive Board, February 2022**

**Impact indicators**

* **IMP1 –** deleted part (b) Proportion of population living below the national poverty line, by sex and age (SDG indicator 1.2.1)] due to insufficient data**;** adjusted disaggregation
* **IMP3** - added HDI data and low human development countries

**Development Results indicators**

* **OC 1.1 –** adjusted formulation of indicator from “percentage change” to “net change”, adjusted disaggregation
* **OC 1.2 –** adjusted (b) to keep data collection realistic, disaggregation removed
* **OC 1.3 –** adjusted indicator language to include “infrastructures… completed”; anddeleted b) ‘crowded in‘.
* **OC 2.1** – deleted disaggregation by priority area, only kept disaggregation by public and private finance
* **OC 2.2** – deleted disaggregation by priority area, only kept disaggregation by public and private finance
* **OC 2.3 –** changed from cumulative to incremental indicator
* **OC 3.2** – deleted disaggregation by priority area to simplify reporting
* **OC 3.3** – ‘improved’ changed to ‘revised’
* **OP 1.1 –** to enable data collection,changed from “…investments under execution at the end of the year” to “…investments issued during the year”
* **OP 1.1** – deleted disaggregation for investments “directed at PPP”; and “designed to positively impact on women’s economic empowerment”; “climate, clean energy and biodiversity”; “sustainable food systems” due to lack of data in 2022; added disaggregation for “designed to positively impact on local transformative finance”
* **OP 3.3 –** indicator deleted to further simplify the IRRM, partial overlaps with OP 1.1, OP 4.1
* **OP 4.2 –** capability support changed into capacity development for clarity

**Institutional Effectiveness indicators**

* **IE 1.1 –** removed disaggregation ‘bulleting’ from main indicator formulation
* **IE 1.2 –** removed “disaggregated by…” from main indicator formulation
* **IE 1.6 –** removed “disaggregated by…” from main indicator formulation
* **IE 1.4 -1.8** – corrected numbering (IE 1.3 was missing in original)
* **IE 3.3 –** changed “satisfactory and highly satisfactory” to “satisfactory and above”
* **IE 3.4 –** revised indicator to be in line with IE 3.4 in IRRM 2018-21
* **IE 3.8 –** indicator deleted to further simplify the IRRM (*“The percentage of programmes / projects, which were at least 18 months into implementation at the beginning of the year, that conducted an independent review of progress during the year”*)
* **IE 4.2 –** removed disaggregation ‘bulleting’ from main indicator formulation
* **IE 5.1 – ‘**managerial levels’ changed to ‘P4 and above’, disaggregation removed from indicator main formulation

1. See Appendix 1 for an overview of adjustments made after the IRRM 2022-2025 was presented to the Executive Board in February 2022 [↑](#footnote-ref-2)
2. Updated based on UN DESA Global SDG Indicators database. [↑](#footnote-ref-3)
3. Reported based on most recent year data from the UN DESA Global SDG Indicators database. [↑](#footnote-ref-4)
4. Performance rate is set to have risk tolerance in UNCDF last mile financing: ●, achieved (>75%); ●, partially achieved (50-75%); ●, not satisfactory (<50%). [↑](#footnote-ref-5)
5. Where baselines are N/A, the indicator was not reported on in the prior Strategic Framework period, or not tracked across all UNCDF programme areas. Milestones and targets are estimated based on review of ongoing and projected initiatives. [↑](#footnote-ref-6)
6. For disaggregation b.1) – b.3) overlap is possible, i.e. some products, services, infrastructures reported may be designed to impact on more than one area. [↑](#footnote-ref-7)
7. For disaggregation b.1) – b.3), some overlap is possible. [↑](#footnote-ref-8)
8. For disaggregation a.1) – a.5) overlap is possible, i.e. some policies, strategies, regulations reported may cover more than one priority area. [↑](#footnote-ref-9)
9. New global indicator. For disaggregation b.1) – b.5) overlap is possible, i.e. some investment opportunities reported may be designed to impact on more than one priority area. Projects under Inclusive Digital Economies priority area will start reporting on this indicator in 2023. [↑](#footnote-ref-10)
10. For disaggregation a.1) – a.5) overlap is possible, i.e. some policies, strategies, regulations reported may cover more than one priority area. [↑](#footnote-ref-11)
11. For disaggregation b.1) – b.3) overlap is possible, i.e. some funds or financing mechanisms may be designed to impact on more than one priority area. [↑](#footnote-ref-12)
12. For disaggregation b.1) – b.3) overlap is possible, i.e. some products, services, infrastructures may be designed to impact on more than one priority area. [↑](#footnote-ref-13)
13. IE 7.2. Based on internal UNCDF calculations. 2022 result to serve as baseline. Milestones and targets expressed as percentage reduction in emissions. UNCDF aims to reduce its emissions from air travel by 25% by 2025. [↑](#footnote-ref-14)