



UNDP

RWANDA

Standing up to the
Cost-of-Living Crisis

ANNUAL REPORT
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Standing up to the cost-of-living crisis

In 2022, economic growth slowed as several crises converged: conflict, climate change, COVID-19, and a skyrocketing cost of living. World food prices hit their highest level on record.

Rwanda's economy faced those same headwinds. Its Consumer Price Index (CPI) had increased by 21.6 percent year on year in December 2022, with food and non-alcoholic beverages increasing by 44.3 percent, and fresh products by 50.1 percent. With the income of many vulnerable people unable to cover higher prices, nutrition and health also suffered.

Undeterred by these challenges, UNDP created opportunities for economic growth and worked to strengthen people's resilience and protect the environment.

Partnerships animated this work, and investments prepared for the future. This Annual Report highlights several of our achievements in meeting three main goals:

Over-represent the under-represented, especially during times of crisis

- **Youth:** Launch of the innovative risk capital initiative, timbuktoo, building an ecosystem of youth start-ups across Africa
- **Disability community:** Development of new technology for prosthetic limbs and an improved smart walking cane
- **Women:** Advancing workplace reform through Gender Equality Seal Certification; supporting teen mothers to be successful entrepreneurs

Finance tomorrow's development today to speed green growth

- Launch of the **Rwanda Sustainable Finance Roadmap** in partnership with the Kigali International Finance Centre
- Opening **Ireme Invest**, the green climate finance facility, for business

Strengthen resilience, climate-proof development

- Turning farm waste into **renewable biogas energy**
- Climate proofing Rwanda's national **Rural Settlement Program**
- Launch of initiative on the **Gross Domestic Product of the Poor**

Operational innovations reinforced our values. We hired 12 interns, including our pioneer group of staff with persons with disabilities. We invested in team building and leadership training.

In the face of ongoing global crises, we re-envisioned how best to serve Rwanda's development. This resulted in ten case offerings that have become our North Star, attracting partners to join in support of Rwanda's growth as a just, green and prosperous country.

We owe every success to our dedicated and talented staff, our committed partners and the incredible people of Rwanda that we seek to serve.



Maxwell Gomera

Resident Representative
UNDP Rwanda

GOAL 01

Over-represent the under-represented

In 2022, the brilliance of Rwanda's **youth, women and persons with disability** had more opportunities to shine-and all the brighter against a backdrop of hardship.

Whether through support to teen mothers, workplace reforms, new technologies to overcome disabilities, or a continental convening of young entrepreneurs, our work eased the pressure of the cost-of-living crisis for the most vulnerable and opened doors to a promising future.

Supporting Persons with Disability in Rwanda

More than 446 000 Rwandans live with a disability. They systematically experience poorer health outcomes; lower educational achievements; less economic, political, and cultural participation; higher rates of poverty; increased dependency and less legal protection than others.

To advance the full social and economic inclusion of all Persons with Disability (PWD), our work supports individuals and communities and promotes systemic change.

Ensuring national reach, in 2022 we collaborated with partners to launch a **Multistakeholder Disability Platform**. It brings together the disability community, government, civil society, and the private sector. It aims to find solutions that improve the quality of life of PWDs by addressing barriers to health, education, employment and justice under the law.



Photo: Constantin Uwase | UNDP Rwanda

Improved smart walking cane in hand

We launched an improved smart walking stick for persons with limited vision. Designed by young Rwandan innovators Polystar Nanotech Ltd, it is long-life rechargeable, customizable to height and signals when the user faces an obstacle in front or above while walking. It rolls on a wheel to make it easier to use on all surfaces.



“The partnership between UNDP and the Rwanda Civil Society Platform allowed Rwandan CSOs to play a key role in the National Development Agenda by bringing together their voices through public dialogues and advocating for the needs and the rights of vulnerable communities”.

Angelique Kabeza
Executive Secretary
Rwanda Civil Society Platform



“We are only as disabled as the infrastructure we have built and the attitudes we hold. These prevent or enable us to live a fulfilling life. We must adapt society and social norms to enable all people to thrive.”

Maxwell Gomera
UNDP Rwanda Resident Representative

Anitha: surviving rape, overcoming disability

Anitha was raped twice when she was 15. She became pregnant and now has two young children. According to her father, who speaks for her, Anitha was born with a double disability - she is hard of hearing and speech impaired.

Tragically, Anitha’s story is not isolated. In Rwanda and beyond, PWD are marginalised, discriminated against and even subject to violence. Their stories are unknown and their identity centres on their disability.

In truth, however, we are only as disabled as the infrastructure we have built and the attitudes we hold. These prevent or enable us to live a fulfilling life. We must adapt society and social norms to enable all people to thrive.

Anitha fortunately received support from National Union of Disability Organisations in Rwanda, an initiative funded by the UNDP.

She now owns two healthy goats. Through her hard work and daily care, they provide milk and manure for a small banana plantation that helps feed her family.

Anitha and her father are proud of her accomplishments.

* Name has been changed to protect her identity.

This story is adapted from an op-ed by Maxwell Gomera, and ran in the *New Times*.

<https://www.newtimes.co.rw/article/195521/Opinions/the-societies-we-build-define-disability>

Anitha tends to her goats, which provide a new source of nutrition and income for her family.

Photo: UNDP Rwanda

Made in Rwanda: advanced prosthetics changing lives

Globally, access to prosthetic care is limited. The World Health Organization estimates that **30 million people** need prostheses and orthotics. In Rwanda, over **51,000 people** need prostheses. Many suffered loss of limb during the 1994 genocide, others were injured in road accidents or lost limbs due to disease.

Seized by the need to provide quality prosthetics and orthotics, UNDP Rwanda, through its Accelerator Lab, collaborated with the non-profit Swiss Limbs and *Home de la Vierge des Pauvres (HPV)* Gatagara Centre in Rwanda to establish a technology that creates state-of-the-art prosthetics.

HPV Gatagara Centre, an organisation dedicated to improving the lives of people with physical disabilities, has provided orthopaedic care, assistive technology and physiotherapy to thousands of patients. In 2020, it manufactured 2,480 devices. Yet, its contributions were limited by a cumbersome, seven-stage manufacturing process.

The new technology revolutionises production. It uses a 3D scanner to take the patient's measurements, then designs a cast from the data. The design specifications are transferred to a 3D milling machine to produce a light weight, precise form.

Emile Niyonkuru is a technician trained by UNDP in the new technology. He shared his excitement: "Producing a positive cast of a corset to correct the posture of Jolie Mwubahamana, a 12-year girl with scoliosis, only took us one-hour using 3D milling technology. Before, the plastering technique could have taken two days".



A group of technicians pose with a 3D prosthetic limb after the training
Photo: Alice Kayibanda | UNDP Rwanda

"Because of malaria, I fell into a coma. When I woke up, both my legs were gangrenous."

Grace Uwiduhaye
18 years old
Prosthetic recipient



A technician at HPV Gatagara demonstrating the process of limb manufacture to guests
Photo: Constantin Uwase | UNDP Rwanda

Elevate Rwandan youth

Rwanda's working-age population is growing rapidly, and 73.8 percent of the population is below the age of 30. With the right support, this youthful workforce could accelerate growth of Rwanda's green economy: innovating, creating jobs and expanding markets.

timbuktoo: Pan-African hub for start-ups launched

timbuktoo aims to invest US\$1 billion of public and private funds in youth innovation start-ups, with the goal of impacting 10 million livelihoods, creating US\$10 billion of value and establishing 1,000 start-ups in the next 10 years.

Developed by UNDP in partnership with the Rwandan Ministry of ICT and Technology and the UNDP Regional Bureau of Africa, timbuktoo is designed to fill gaps in Africa's innovation ecosystem, such as access to early-stage risk capital, a lack of local angel investors and mentorship, and small fragmented markets.

To unlock the potential of the one-Africa market, timbuktoo will work through eight hubs across the continent: Kigali, Cairo, Cape Town, Accra, Casablanca, Dakar, Lagos and Nairobi, each with a different focus (such as Fintech, Healthtech, Edtech, Agritech, Cleantech, and creatives). Kigali will headquarter the initiative.



"We must put together our minds and resources to solve Africa's problems. It is time to trust young Africans with enough to make the change."

Ahunna Eziakonwa

UN Assistant Secretary-General and Director,
Regional Bureau of Africa



Eleni Gabre-Madhin, Director of Innovation at UNDP lunches introduces timbuktoo.

Photo: UNDP Rwanda



A rapt audience listens during the launch of Timbuktoo.

Photo: UNDP Rwanda

YouthConnekt inspires Africa

More than ten thousand young people from across Africa came together in Kigali and virtually for the 5th annual YouthConnekt Africa Summit—now Africa’s largest annual youth conference. Over three days, young people connected with each other and with policy influencers, political and business leaders, and development partners to design solutions to the continent’s pressing needs.

Founded by UNDP Rwanda and the Government of Rwanda, the YouthConnekt Africa Hub enhances the knowledge, experiences, and skills of young Africans while investing in their ideas, innovations, and initiatives. It has been endorsed by the African Union Executive Council as a model for implementation of the Africa Youth Charter.



The Kenyan delegation showcases its flag at the opening ceremony of the YouthConnekt Summit. Kenya will host the summit in 2023. Photo: UNDP Rwanda



One of the UNDP staff at the YouthConnekt Africa Summit 2022
Photo: UNDP Rwanda

“We must do our part to recognize young people as equal partners in our development agenda. You have ideas on how to trade more effectively, build stronger health systems, combat climate change, reduce inequality, and much more. We must listen and work with you”.

H.E. President Paul Kagame
addressing the YouthConnekt Africa
Summit 2022



President Kagame giving his opening speech at the YouthConnekt Africa Summit 2022.

Advance gender equity

Women and girls are 52 percent of Rwanda's population and 45 percent of its labour force, with huge potential to improve Rwanda's standard of living and drive economic growth.

Yet, they remain far more likely than men to be unemployed or poor—inequities worsened by Covid-19. Women left jobs to care for the sick or to farm during the pandemic, and they often found their occupations—such as small-scale trading—disrupted. As a result, the female unemployed population quickly jumped to 26 percent compared to 6 percent for men.

Then the cost-of-living crisis hit, making things that much worse. To build back better, we strive to advance equity for women and girls across all of our work.

Gender Equality Seal Programme delivers

“Previously, we had no place to keep our babies. We would leave them by the roadside, and whenever it would rain, they would be soaked and covered in mud”, explains Jean D’Arc Nyirimabazi, an employee who harvests tea leaves for the Sorwathe Tea Factory. “Every 30 minutes, I would have to leave work to check on my child”.

Only after Sorwathe signed on to the Gender Equality Seal (GES) programme did the situation change for Jean and her baby.

“Thankfully, our employer brought us an Early Childhood Development Centre,” says Jean. “I now have peace of mind. And, I now harvest up to 50 kilograms [of tea], as compared to the 10 kilograms I used to harvest.”

Companies that participate in GES agree to advance gender equity in their corporate management, operations and culture. That could mean eliminating gender-based pay gaps or preventing sexual harassment or dozens of other possible measures.

UNDP Latin America developed the first GES programme. UNDP Rwanda adapted it and partnered with Rwanda's Gender Monitoring Office and Private Sector Federation for its promotion. To ensure that goals are met, UNDP finances the programme's third-party certification process, study evaluation, mentorship and peer learning.

GES now involves 29 entities in Rwanda: 23 private companies and six public institutions.



“I thank our partners UNDP, UNWOMEN and Private Sector Federation, for this Gender Seal programme that contributes to development of gender equality in our country. I have no doubt that this will bring meaningful positive change in Rwandan Society”.

Professor Jeanette Bayisenge
Rwanda Minister of Gender and Family Promotion



Jean D’Arc Nyirimabazi, tea picker at the Sorwathe Tea Factory

Photo: UNDP Rwanda

Teen mothers succeed in business and life

In 2022, UNDP Rwanda provided grants to 30 Civil Society Organizations (CSOs) to support grassroots projects improving the socioeconomic status and well-being of vulnerable communities.

One consideration was the need to combat gender bias in the entrepreneurial ecosystem. Some 84 percent of funding for African start-ups go to male-founded businesses, leaving just 16 percent for female-founded enterprises, according to Nick Barigye, CEO of the Kigali International Finance Center.

UNDP helped to close this gap through supporting 68 teenage mother entrepreneurs. In partnership with KEEPCARE Rwanda, a local CSO in Huye, the mothers received psychosocial support, training and coaching to build small businesses or enter the local job market.



One of the teenage mothers, Aimee (name changed to protect identity) is a survivor of gender-based violence. The news of her early pregnancy led to dreadful, immediate neglect and rejection from her friends and family.

After joining the program, Aimee has found a safe space, improved her tailoring skills and looks forward to expanding her business. She can now confidently raise her child, pay school fees, buy her daughter clothes and shoes and her favourite food.

Above: KEEPCARE works to provide teen mothers with skills and support to open a small business and live independently. Right: Education for teen girls can be interrupted by an unplanned pregnancy.

Photo: Adobestock



GOAL 02



“Rwanda is already a leader in sustainable finance, but it can do better.... Every investment decision should consider important environmental, social and governance issues”.

Nick Barigye

Chief Executive Officer
Kigali International Financial Centre
October 26, 2022



Finance tomorrow's sustainable development today

UNDP Rwanda is working to strengthen Rwanda as a hub of sustainable finance and generate urgently needed sources of investment. UNDP is also working to attract climate finance to the country, which will need an estimated US \$11 billion by 2030 to implement its green growth agenda.

Rwanda Sustainable Finance Roadmap launched

Global capital is increasingly flowing toward sustainable financial strategies and Rwanda needs to more effectively tap into that flow.

A partnership between UNDP Rwanda, the Government of Rwanda, and the Kigali International Financial Centre (KIFC) laid the basis for many new investments with its launch of the KIFC's Sustainable Finance Roadmap (2022-2029).

The roadmap is seen as a cornerstone in building a financial ecosystem that unlocks sustainable and green finance in Rwanda and drives the country toward its goal of attaining upper-middle income status by 2035.

The Roadmap will guide development of a financial infrastructure and human capital to attract sustainable venture capital; build a sustainable stock market, debt capital markets and lending portfolios; and expand the sustainable insurance sector. It also aims to strengthen the Financial Sector's Environmental, Social and Governance (ESG) risk management and reporting.



Left to right: Richard Tusabe, Minister of State in charge of the National Treasury; Juliet Kabera, Director General, Rwanda Environment Management Authority; Nick Barigye, CEO, Kigali International Finance Centre and Varsha Redkar-Palepu, Deputy Resident Representative, UNDP Rwanda help to launch the Rwanda Sustainable Finance Roadmap.

Photo: KIFC Rwanda

Ireme Invest: open for green business

UNDP partnered with the Rwanda Green Fund, the World Bank and others to develop *Ireme Invest*. This green climate facility quickly attracted over \$104 million in capitalisation. It is seen as a one-stop centre to support private sector access to green finance, propelling green investments in Rwanda.

In launching the facility, H.E. President Paul Kagame said, “Climate adaptation requires big changes in how we produce and consume energy. How we move around, all that depends on climate adaptation and change. What we eat, and how it’s grown. All that comes together. In short, the entire economy is affected, which means the private sector has a tremendous role to play”.



Top: H.E. President Paul Kagame, speaking at the launch of Ireme Invest.

Left: Yannick Glemarec, Executive Director of the Green Climate Fund with Minister of Foreign Affairs, Vincent Biruta, signing the Green Climate Fund

Photos: Flickr, Ministry of Environment, Rwanda

Top: Rémy Rioux, CEO of the French Development Agency.

Above: Teddy Mpinganzima Mugabo, CEO, Rwanda Green Fund.

Photos: Flickr, Ministry of Environment, Rwanda

GOAL 03

“UNDP supports the Government of Rwanda and local partners to climate-proof rural settlements in Gakenke and Ngoma Districts. As communities struggle with climate impacts such as landslides, the initiative not only protects vulnerable landscapes but also creates off-farm jobs and businesses, reduces dependence on natural resources and boosts household income to steer social and economic transformation”.

Bernardin Uzayisaba
Program Manager
UNDP Rwanda



Minister of Environment, Jeanne d'Arc Mujawamariya digging up a terrace before planting seedlings.

Photo: UNDP Rwanda

Strengthen resilience, climate-proof development

Climate change threatens Rwanda's economic gains, its communities, and the ecosystems that support rural livelihoods: intact forests, fresh water and fertile soil.

Nowhere is this felt more than in rural areas, where 70 percent of the population relies on rain-fed farming and the poverty rate is 43 percent.

In 2022, UNDP Rwanda tackled specific challenges—such as the need for renewable household energy—and applied a holistic approach that both improves ecosystem services and expands options for more climate-resilient livelihoods.

Climate-proofing Rwanda's Rural Settlement Programme

Small, scattered farming households on steep slopes have struggled to provide secure incomes to millions of people across Rwanda. To support this population, the government's national Rural Settlement Programme, *Imidugudu*, seeks to regroup vulnerable households on well-planned and serviced sites with housing, and access to energy, water, markets and health services.

But as climate change intensifies floods, landslides, and droughts, and wears away at infrastructure, the programme is confronting increased challenges.



Newly made terraces with Mt. Muhabura in the background.

Photo: UNDP Rwanda

Now, UNDP Rwanda and REMA (Rwanda Environment Management Authority), have launched a new project: "Landscape Approach to Climate-Proof the Rural Settlement."

With US \$10 million in funding from the Global Environment Facility, it is working in Gakenke and Kirehe districts to strengthen ecosystem services and expand options for more climate resilient livelihoods, including through the restoration of forests, improved nature-based flood and erosion control and the rehabilitation of riverbanks.

The project uses climate data to plan, design and build communal facilities, such as roads, waste management systems, community halls and early education centres.



People from across Gakenke District planted trees on radical terraces (level strips of land constructed on steep slopes), to help launch the project. Its goals include:

- Benefit **2,211,600 people**, half of them women
- **Manage 25,566 ha** for resilience, increasing land productivity, climate-smart agricultural practices, food security and incomes
- **Employ 40,000 people** in new green jobs through ecosystem restoration and infrastructure development
- Provide **updated national guidelines** for climate-smart building construction, rural roads, water supply, sanitation systems, and more
- Make **affordable finance available** to support individual's adoption of climate resilient technologies and production systems and alternative livelihoods

Implementing partners include: Meteo Rwanda, Rwanda Housing Authority, Rwanda Agriculture Board, and the Districts of Gakenke and Kirehe.

Top: Minister of Environment, Jeanne d'Arc Mujawamariya and Bernardin Uzayisaba, UNDP Program Manager planting seedlings.

Above: Rwandan residents at the climate-resilience event that educated them about the importance of planting trees on hills.

Photos: UNDP Rwanda

“Our Government has set efforts to protect the environment in the Eastern Province through a programme called *Transforming Eastern Province’s Resilience through Adaption*. We thank the UNDP for this milestone that will support 500 households with biogas, a big effort towards environmental conservation and farmer’s resilience towards climate change.”

Governor Emmanuel K. Gasana
Eastern Province



Mukazigama Ernestine holds maize cooked on a homebiogas cooker.

Photo: UNDP Rwanda

Turning farm waste into renewable biogas energy

More than 500 households have switched from firewood fuel to mobile biogas digesters and cooking stoves. The change was born of a partnership between UNDP Rwanda, the Israeli-based HomeBiogas company, and the leadership of the Eastern Province.

Biogas converts organic farm waste, such as cow dung, into clean cooking gas and organic fertiliser. This brings big environmental, livelihood, health and climate benefits. It eases deforestation pressure (currently 85 percent of the population depends on wood and charcoal for fuel) and frees up time for women and children who would otherwise spend hours a day collecting wood.



Mukagikwiye Viviane inserting organic waste into the digester via the inlet sink 4.

Photo: UNDP Rwanda

Biogas produces less smoke than traditional cooking methods, which reduces indoor pollution and related respiratory diseases. The organic fertiliser produced through HomeBiogas can increase agricultural productivity, food security and household incomes. And, biogas production can keep organic waste out of landfills, where they emit huge volumes of methane.

The biogas project has trained local people to set up and maintain the renewable power sources, which are also praised for helping Rwanda to meet its climate commitments under the Paris Agreement.

Understanding the GDP of the Poor

Ecosystem services such as pollination and the provision of forest products provide for an estimated 50 to 90 percent of the livelihoods among poor rural households. But the linkages between such natural capital and livelihoods are not well understood.

UNDP Rwanda convened a conference of like-minded experts for an initial examination of the Gross Domestic Product (GDP) of the Poor, laying the basis for the development of new macro-economic tools to inform policy development. Participants agreed on a methodology and timeframe, including modelling approaches and data requirements-setting the stage for a radical rethink of GDP.

Amayaga: true green

In our 2021 Annual Report, we shared progress in the six-year Green Amayaga Initiative also known as the Forest Landscape Restoration Project in the Mayaga Region. The results kept coming in 2022 as the Green Amayaga Initiative:

- Distributed improved **cooking stoves to 10,000 households** in just the first half of the year. They use 60% less firewood than a traditional three-stone stove, averting deforestation
- Distributed **Giant Liquid Petroleum Gas (LPG) for bulk cooking to 20 schools**. LPGs help reduce deforestation, improve cooking time and diminish the risk of respiratory diseases caused by smoke. They emit less GHGs than oil or coal.
- Improved livelihoods through animal husbandry. Southern Rwanda saw the distribution of **113 cows, 2,091 goats, and 330 pigs** to a total of 2,534 households.
- **Improved soil erosion control and soil productivity** through the continued creation of trenches, progressive terraces, and tree plantation.
- Extended **sustainable land management to 4,952 hectares** of afforested woodlots, roadsides protection, agroforestry, and river buffer for the recovery of degraded ecosystems.
- **Employed 3,783 people** throughout the year.

Since the start of the project, whole communities have been engaged to enhance the performance of local ecosystems, reflecting UNDP's intrinsic approach to strategic innovation.



Minister of Environment, Jean D'arc Mujawamariya at the tree planting ceremony.
Photo: UNDP Rwanda



A nursery bed of seedlings planted at the Amayaga.
Photo: UNDP Rwanda



Maxwell Gomera, Resident Representative at UNDP Rwanda poses with a seedling.
Photo: UNDP Rwanda

“We have had a hectic year, and everyone got to a point where they were exhausted. As management, we thought it would be fantastic to step out, distract ourselves, and energise ourselves to find purpose again and restart.”

Shelagh Rwitare
UNDP Rwanda Operations Manager



Operations

Against the backdrop of global crises, UNDP Rwanda invested more in our people and organisational efficiency:

- We dove into team building
- We hired 12 interns, including our first group of staff with disabilities, to boost our human capacity
- We invested in Leadership Training including the Lumina Model for senior and middle managers
- We began transitioning to Quantum™, a new digital operating system that brings together more than 75 United Nations partner agencies and takes advantage of Artificial Intelligence to streamline efficiencies and operations.

Good times build unity for team UNDP in Rwanda

At UNDP Rwanda, we believe in the power of teamwork to drive positive change and achieve our shared goal of a more equitable and sustainable world. That's why we've invested in team-building activities that help us work more effectively, creatively, and collaboratively.

From puzzles and treasure hunts to ziplining and archery, team-building has helped us improve our communication, cooperation, problem-solving and decision-making skills and build a sense of trust. The benefits are numerous and far-reaching: from increased productivity and a more positive work environment to stronger morale and commitment to the team and the organisation.

We'll continue investing in activities that energise and unite our team. As the saying goes, if you want to go fast, go alone. If you want to go far, go together. At UNDP Rwanda, we're committed to going far together.



UNDP Rwanda finds joy, strengthens unity through team-building exercises.

Photos: Alice Kayibanda/UNDP Rwanda



Alliance Irasubiza, UNDP Rwanda intern, participates in the team building exercises.
Photo: UNDP Rwanda

Advice from UNDP intern Alliance Irasubiza

I had always wanted to work for the United Nations. But I never thought it would be possible at such a young age. Surprisingly, UNDP gave young people an opportunity to work with them. I applied and, surprisingly, I was picked.

As a young person entering such a huge organisation, I had my fears and doubts. I thought that I would be underestimated. But I was received with so much respect and given an equal chance to participate.

I would like to inspire the working sector in Rwanda to learn a thing or two from UNDP Rwanda. If you have someone who is young that is joining your team, allow them to contribute because they're bringing innovation, they're bringing new blood, they're bringing new ideas and do not make them print and go give you coffee. They have some of the things that you might need.

I would like to inspire any young person who has a dream, who has something they have always wanted to do: ***Go ahead and try. Go ahead and give it a shot. Because you never know, this might be your time.***

My internship with UNDP has been amazing. I would like to thank UNDP for giving me a lifetime experience. I'll take this with me onto my future endeavours.

Team

2022-2023

BUILDING



VISION



UNITY



COOPERATION



Many Voices, One #FutureSmart UNDP



INTEGRITY



SHARED GOAL



EMPOWER

FRAMING THE FUTURE

In defiance of the crushing pressures of a cost-of-living crises, UNDP Rwanda stood fast with the Government and people of Rwanda throughout 2022. Likewise, there is no room for complacency in 2023. As we build on our partnerships and programs, I am especially excited by three opportunities:

Liberate more of the untapped potential of Rwanda's youth

Young people make mistakes, and sometimes those mistakes can get them in trouble with the law. In 2023, as Rwanda implements the newly adopted Criminal Justice and Alternative Dispute Resolution Policies, UNDP will support the establishment of an Alternative Dispute Resolution Centre. This will be especially valuable for youth who have committed minor offences, and who would benefit from alternatives that are less harsh and stigmatising than incarceration and shall provide a safe place for a range of alternatives such as mediation, and community service.

Strengthen resilience through recognizing the GDP of the Poor

UNDP Rwanda will convene eminent economists, think tanks and academia to create and launch macro-economic tools that measure the Gross Domestic Product of the Poor. The GDP of the Poor includes natural capital such as the soil, fresh water, and forests that support rural livelihoods. Having a solid means to measure the nature-based economy will allow policymakers to better plan, support sustainable rural development, and enable the nation to participate more fully in the global economy, including carbon markets.

Leverage carbon markets to finance tomorrow's development today

Building on the momentum of the Africa COP27 held in Egypt last year, UNDP Rwanda will develop guidelines and governance frameworks for the carbon market, enabling Rwanda to get from it the best possible value. We look forward to deepening our collaboration with Rwanda's private sector to grow Green bankable projects and increase green jobs, in particular for women and youth.

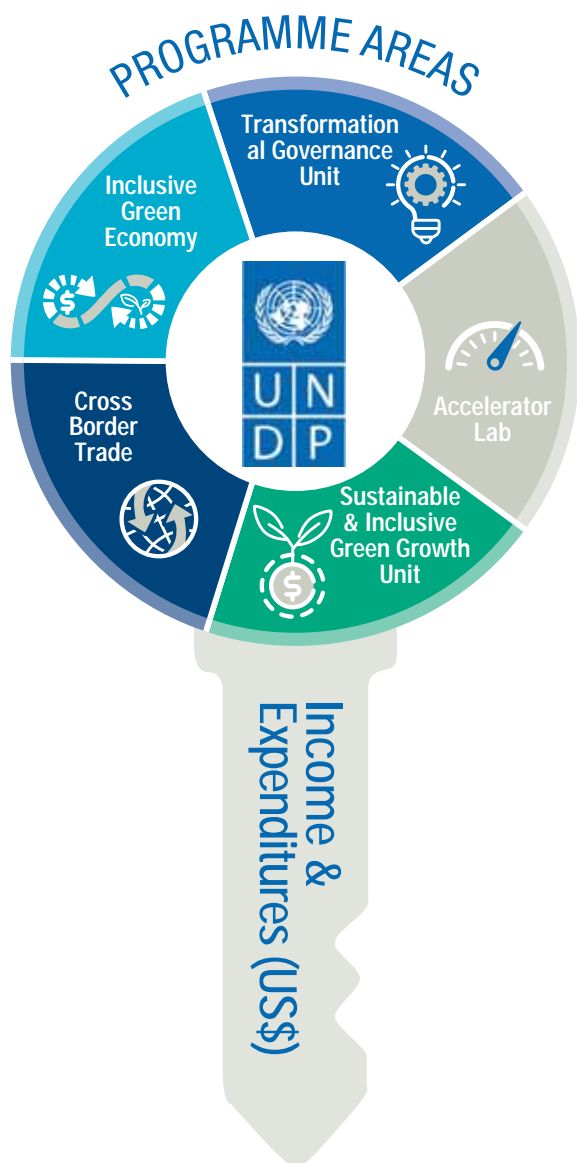
There is even more to look forward to in 2023, as we move forward in solidarity for Rwanda's sustainable national development that leaves no one behind.

Varsha Redkar-Palepu

Deputy Resident Representative
UNDP Rwanda



Income and Expenditures



	INCOME	EXPENDITURE
Transformational Governance Unit	3,627,637	3,403,959
Sustainable and Inclusive Green Growth Unit	10,882,002	10,365,476
Accelerator Lab	1,702,462	1,421,109
Inclusive Green Economy	890,125	849,584
Cross Border Trade	438,213	123,265
TOTAL INCOME	17,540,439	16,163,392

UNDP Rwanda Partners

UNDP Rwanda acknowledges the Government of Rwanda; our development partners; and our implementing partners in the public and private sectors and civil society. Their partnership has been invaluable. Although we are not able to list each partner here, we deeply appreciate every single one.

- BNR/National Bank of Rwanda
- Development Bank of Rwanda
- Gender Monitoring Office
- HPV Gatagara
- Kigali International Financial Centre
- Meteorology Agency
- Ministry of Agriculture and Animal Resources
- Ministry in Charge of Emergency Management
- Ministry of Environment
- Ministry of Finance and Economic Planning
- Ministry of Information Communication Technology and Innovation
- Ministry of Justice
- Ministry of Local Government
- Ministry of National Unity and Civic Engagement
- Ministry of Trade and Industry
- Ministry of Youth and Culture
- National Consultative Forum of Political Organizations
- National Council of Persons with Disabilities
- National Institute of Statistics Rwanda
- National Union of Disability Organizations of Rwanda
- Peace Building Fund
- Polyster Ltd
- Prison Fellowship Rwanda
- Private Sector Federation
- Rwanda Bar Association
- Rwanda Civil Society Platform
- Rwanda Correctional Service
- Rwanda Demobilization and Reintegration Commission
- Rwanda Development Board
- Rwanda Environment Management Authority
- Rwanda Governance Board
- Rwanda Green Fund
- Rwanda National Police
- Rwanda Peace Academy
- Rwanda Standards Board
- Rwanda Union of the Blind
- Seeing Hands Rwanda
- University of Rwanda

Development Partners



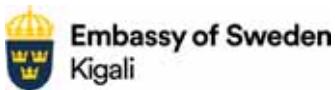
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United Nations Climate Change
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