Objective
The SIERY project supports the resilience of Yemen’s local governance systems and helps enhance the recovery of conflict-affected communities. A three-year initiative, at the local level, it aims to develop and increase the support for responsive and accountable governance led by authorities toward inclusive economies that are driven by smallholders and Small and Medium Enterprises (SMEs).

SIERY’s strategy focuses upon two components:

1. Institutional resilience (IR): A focus on local service delivery needs of populations and the role that governance can play in rebuilding peace and stability.

2. Economic resilience (ER): Enables economic recovery and aims to strengthen livelihoods and access to inclusive productive services by working with smallholders and SMEs through a value-chain approach and networking with financial institutions to enable a better environment for economic recovery.

Institutional Resilience Component (IR Component)
Aims to empower district authorities through capacity development, technical support, and discretionary funding to devise and implement recovery plans, in partnership with communities and local influential actors.

SIERY applies the "triangle approaches/methods" in implementation. This is a sequential model that follows deliberate and practical steps in strengthening the capacity of local authorities.

1. Capacity Development
Development and strengthening local authorities' institutional capacities in Public Expenditure Management (PEM)

2. Planning
Preparing annual developmental and recovery plans and projects priorities

3. Granting Local Resilience and Recovery Fund (LR2F)
Granting and funding the targeted priority sectors

* Local collaboration between Local Authorities (LAs), Civil Society Organisations (CSOs), Community Committees (CCs), and Private Sector (PS).
One District Facilitation Team (DFT) consists of 10 local authorities per governorate. District Core Team (DCT) consists of on average of 50 local authorities per governorate.

**Key achievements (June 2021 – December 2022)**

### 1.1 Capacity Development for Local Authorities

- **439** District Core Team (DCT) members representing local authorities from 45 districts.
- **110** District Facilitation Team (DFT) members trained in planning, budgeting, and integrative participatory planning processes, tendering, and project implementation.

DCTs aim to facilitate the implementation of District Capacity Development Plans (DCDPs).

(132 women, 307 men in 9 governorates)

DFTs able to train around 400 members of District Core Teams (DCTs) on Public Expenditure Management topics.

(32 women, 78 men from Aden, Hadramaut, Hajjah, Hodeidah, Ibb, Lahj, Marib, Sana’a, and Taiz)

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### 1.2 Local Collaborative Development Planning

- **41** districts in 9 governorates developed gender-responsive and inclusive local development plans for 2022.

(Aden, Hadramaut, Hajjah, Hodeidah, Ibb, Lahj, Marib, Sana’a and Taiz)

### 1.3 Local Resilience and Recovery Fund (L2RF) - 2021

- **50** locally prioritized projects identified for implementation*
  (targeting 50% women)

- **40** locally prioritized projects completed benefiting 16+ million people*
  (895,511 women, 795,633 men)

*Fixing health facilities and local authority office infrastructure, and installing solar energy equipment

* Health, local government, education, water, environment, market facility, and sanitation

### 1.4 Support to Educational Infrastructures

- **36** schools identified for rehabilitation to improve access for nearly 40,000 students (focus on girls)

  (32,302 girls, 7,226 boys)

- **36** schools provided with solar panel systems

  (4 Aden, 4 Hadramaut, 4 Hajjah, 4 Hodeidah, 4 Ibb, 4 Lahj, 4 Marib, 4 Sana’a, 4 Taiz)
## Economic Resilience Component

Aims for an improved Local Economic Development (LED) environment, and supporting smallholders and SMEs with capacity development, technical support, network opportunities, and access to local Micro-Finance Institutions (MFIs) and financial resources.

### Key achievements (June 2021 – December 2022)

#### 2.1 Capacity Building and Technical Support for smallholders and SMEs

- **552** education personnel trained on “Crisis Management Trainings” in the 23 targeted districts in Aden  
  (171 women, 381 men in Aden, Lajh, Hadramaut, Marib, and Taiz)

- **348** educational staff and school managers from various districts trained on *Back to School for Enrolment campaign*  
  (97 women, 251 men)

- **180** school representatives participated in risk management framework development aligned with government context  
  (77 women, 103 men)

- **203** educational staff trained in Educational Planning on diagnosis, monitoring, and evaluation of education sector operational plan  
  (21 women, 162 men in 23 districts)

- **100** local authorities trained in school safety, risk mitigation and management and emergency plan preparation  
  (22 women, 78 men in Aden, Lajh, Hadramaut, Marib, Taiz)

- Education offices at central, governorate, and districts are supported with data management systems  
  (including information & communication technology ICT)

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#### 2.2 Microfinance Access

- **680** smallholder producers (henna, dates, and vegetables sectors) capacitated in technical and business skills  
  (Hadramaut)

- **273** SMEs trained in business continuity management, strengthening their business, and risk management skills to sustain business operations  
  (25 women, 248 men in Aden and Hadramaut)

- **106** SMEs have received partial grants  
  (Aden, Hadramaut)

- **501** smallholders received grants  
  (150 dates, 100 Henna, and 251 vegetable sectors in Hadramaut)
2.3 Market Infrastructure

6 central market infrastructures have been identified through participatory processes involving the private sectors, Chamber of Commerce (CoC), and local authorities²
(Aden, Hadramaut, Hodeidah, and Sana’a)

²(1) Fish trade market in Al-Buraiqah district, Aden; (2) Fish markets specialized in processing, canning, local distribution, and exporting in Al-Mukalla district, Hadramaut; (3) Central market for honey packaging and distribution in Al-Qatn district, Hadramaut; (4) Central horticulture, dates market in Tarim district, Hadramaut; (5) Livestock central trade market in Bayt Al-Faqih, Hodeidah; and, (6) One coffee market in Manakhah district, Sana’a

Women and Youth Empowerment

Aims to scale up support to local authorities to maintain and increase equitable access to public services and foster social cohesion to achieve a sustainable recovery.

Key achievements (June 2021 – December 2022)

3.1 Women and Youth in Development Planning Process

Involving women and youth in the District Facilitation Teams and District Core Teams

Providing technical skills training and building capacity of women and youth using a gender-sensitive approach

3.2 Women for Local Governance Fellowship in Marib

70 women in Marib capacitated on local governance and Public Expenditure Management (PEM) cycle*
(35 women representing the staff of governorate and district diwans and 35 Marib’s recent graduate girls)

* computer, communication, leadership, reporting, local government structure, participatory planning, public budgeting and procurement, project management, etc.

3.3 Women Entrepreneurs

65+ women from civil and commercial entities participated in selection of sectors to benefit from women and youth

Hadramaut Business Forum established to promote formation of Hadramaut Businesswomen Union to actively participate in local government decision-making

3.4 Engaging Women in the Value Chain

Shaping industrial contracting method to engage women in processing new value-added products and connecting them to promotion, marketing, and distribution companies
(Pilot: 81 women in dates, fish, henna, and honey sectors in Aden and Hadramaut)