

COUNTRY PROGRAMME DOCUMENT (CPD) 2022-2026

About UNDP

**CPD
2022–2026**

UNDP is the leading United Nations organization fighting to end the injustice of poverty, inequality, and climate change. Working with our broad network of experts and partners in 170 countries, we help nations to build integrated, lasting solutions for people and the planet.

About UNDP

Programme priorities
and partnerships

Learn more at undp.org or follow at @UNDP <https://www.undp.org>

What we will do
differently

In Kenya, UNDP aims to address poverty, inequality, and exclusion by supporting communities and the Government through innovative sustainable interventions for inclusive human development and economic growth. Our programmes are delivered in consultation and partnership with a broad range of stakeholders including: the Government of Kenya, civil society organisations, the private sector and academia independent bodies, development partners and other UN agencies.

Governance, peace,
and social cohesion

Sustainable, inclusive,
green growth

UNDP Kenya comprises four entities that work in an integrated manner:

- The UNDP Country Office
- The UNDP Resilience Hub for Africa, with a mandate on resilience building and covering 46 countries in sub-Saharan Africa
- The Global Policy Center on Resilient Ecosystems and Desertification
- The United National Volunteers (UNV) programme, covering operations in Kenya and 22 other countries in the East and Southern Africa region

Nature-based
solutions and
resilience

For more information about UNDP Kenya's activities and current updates follow our social media platforms:

Twitter: @UNDPKenya

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Instagram: Undpkenya

Website: <https://www.ke.undp.org/content/kenya>

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Our guiding principle

*If economic growth becomes sustainable **and** green and society is inclusive and peaceful through an enabling environment that takes advantage of innovation and multi-stakeholder partnerships with access to quality services, **then** people will be resilient and fulfilled and achieve their full human potential.*





LEVERAGING PARTNERSHIPS TO SAFEGUARD DEVELOPMENT GAINS BY BUILDING RESILIENCE & ACCELERATING RECOVERY & IMPLEMENTATION OF THE SDGS THROUGH KENYA'S VISION 2030





Programme priorities and partnerships

The country programme is aligned with national development and recovery priorities and follows extensive consultations with key partners. It is guided by the Cooperation Framework, the UNDP Strategic Plan, 2022-2025, the UNDP gender strategy, 2018-2021, the UNDP energy compact, the UNDP 'people 2030' strategy, and commitment to focus on youth, the principles of gender equality, and leaving no one behind.

BUILDING RESILIENCE TO SYSTEMIC UNCERTAINTY & RISKS

The vision of the country programme is to leverage partnerships to safeguard development gains by building resilience and accelerating recovery for the achievement of the Sustainable Development Goals (SDGs) through Vision 2030, to address root causes hampering sustainable development.

This will be realized through a youth- and gender-centric lens, including people with disabilities, those living with HIV, and borderlands communities.

This approach is focused on three interrelated development areas: to leave no one behind through:



Governance, peace, and social cohesion

- Enhancing democratic systems and space for inclusive participation and social cohesion towards peace and security
- Enhancing rights holders & governance institutions' capacity to ensure transparency, accountability, and human rights principles towards the attainment of SDGs
- Enhancing the capacity and governance of duty bearers to support public delivery of basic services at national and devolved levels
- Strengthening electoral, legislative and oversight institutions to promote inclusive, transparent, and accountable governance and service delivery



Sustainable, inclusive green growth

- Enhancing inclusive and resilient green growth policies, financing, and practices across key growth sectors
- Strengthening national policy frameworks, planning, budgeting, and data systems for SDGs indicators tracking, reporting and M&E systems
- Enhancing capacities to enhance innovation of existing and emerging markets across key productive sectors for youth, women and MSMEs



Nature-based solutions and resilience

- Enhancing sustainable management of natural resources at the national, sub-national and grassroots levels using people-centred approaches
- Enhancing capacities and resilience to disaster risks and climate impact across national and county levels
- Enhancing access to cost-effective clean energy
- Enhancing the capacities to reduce/avoid greenhouse gas emissions at national and county levels

A woman with long, thick red beaded braids is crouching in a rustic, earthen-walled kitchen. She is tending to a fire burning in a small, built-in stove. A large metal pot sits on the fire. To her left, a yellow plastic bottle and a metal pot are on the floor. The scene is dimly lit, with the primary light source being the fire. The background wall is made of rough, cracked mud-brick. The overall mood is one of traditional life and labor.

ACCELERATING STRUCTURAL TRANSFORMATION

PARTICULARLY GREEN, INCLUSIVE & DIGITAL
TRANSITIONS

What we will do differently



Integrated and area-based programming to accelerate sustainable development for people in Kenya at risk of being left behind -, particularly in the ASAL counties, informal urban settlements, all women and girls, all children and youth.



Enhance programme efficiency by implementing an updated partnership and communication action plan to diversify the funding mix.



Strengthen capacities internally and prioritize related accountability and training for implementing partners to mitigate risks in project management.



Better leverage of volunteerism as an essential act of citizenship



Improve monitoring and evaluation to increase accountability.



Mainstreaming gender by investing in women's effective engagement and participation in accessing business and employment opportunities for young women and persons living with disabilities. These will be integrated into the formulation and implementation of all projects, including leveraging tools such as the gender marker to track gender and women's empowerment.



Better anticipate shocks and promote resilience through early-warning systems to mitigate any social or environmental risks. These will be integrated into the formulation and implementation of all projects.



ENHANCING DEMOCRATIC SYSTEMS & SPACE



Governance, peace, and social cohesion

As the United Nations entity with principal responsibility for governance and peacebuilding, UNDP strategic interventions will embrace a whole-of-government and whole-of-society approach, working with legislative, executive, and judicial institutions at national and county levels while leveraging the skills, capacities, networks, and resources of civil society, the private sector, media, academia, local community associations –particularly youth and women’s groups – to monitor, conduct oversight and raise awareness of the work.

To achieve transformative results in the areas of accountability and transparency, special attention will be paid to promoting open government and rule of law; upholding human rights; strengthening public participation; enhancing planning and budgeting and strengthening partnerships with key oversight institutions at national and county levels.

UNDP will continue supporting non-state actors and rights-holders, contributing to transparency, accountability, access to justice, and the promotion and protection of human rights, particularly for people with disabilities, people living with HIV and other key populations. To support transformational leadership and change, sustaining a revitalized social contract, UNDP will continue to develop leadership capacities enabling state and non-state actors to scale up successful initiatives, innovate, and collaborate effectively to promote gender-equitable social norms free of stigma and discrimination.

To address vulnerability to violent conflict, driven by competition over natural resources, climate change, marginalization, violent extremism, ethno-political competition, poverty and inequality, UNDP, through its regional programmes and partners in the peace, conflict prevention and security sector, will intervene through gender-sensitized legal and policy dialogue and advocacy, institutional development and capacity development, peace innovation platforms and early warning response systems, including leveraging the UNDP African Borderlands Centre.

UNDP will continue to support the strengthening of local democracy, local governance, and peace capacities, in line with the national policy on devolved functions and public service reforms to increase effectiveness accountability, inclusion, resilience, core government functions, and delivery of basic public services to meet citizen expectations.



A smiling man in a white polo shirt and dark trousers stands in a rural setting, holding a large, circular, woven umbrella. The umbrella has a wide brim and a handle made of thin sticks. He is looking up and to the right. The background shows a light-colored building with a window, trees, and a bright sky with some smoke or mist. The text "SUPPORTING INCLUSIVE GREEN GROWTH POLICIES" is overlaid on the left side of the image. The words "INCLUSIVE" and "GREEN" are in orange, while the others are in white. The text is arranged in four lines: "SUPPORTING", "INCLUSIVE", "GREEN GROWTH", and "POLICIES".

SUPPORTING INCLUSIVE GREEN GROWTH POLICIES

Sustainable, inclusive, green growth

Inclusive green growth is a pathway to attaining sustainable development. Kenya has made great strides in poverty, but these have damaged the environment and increased social inequality. The real costs of resource depletion have yet to be established for commensurate reinvestment. The development gains made thus far are under threat, and long-term economic growth will not be sustainable. One of the major priorities of the National Youth Development Policy, 2019, is to promote mechanisms that support youth engagement in developing, protecting, and conserving natural resources and the environment while fostering eco-entrepreneurship and green jobs.

UNDP will support inclusive green growth policies to maximize benefits to youth, women, people with disabilities and the most vulnerable by mobilizing and building capacities to establish and strengthen viable business and entrepreneurship models in key productive value chains to create employment and sustainable livelihoods. The enablers for inclusive green growth are political will; innovations and smart solutions; and alternative finance. Strategies adopted will strengthen national policy frameworks and data systems, integrate development financing frameworks, and develop youth, women and micro, small and medium-sized enterprises to take advantage of the available tools for green growth strategies.

UNDP will support activities that encourage green investments and those that incentivize smart decision-making and innovative financing to tackle the increasing needs in light of dwindling domestic resources and limited fiscal space. In partnership with Government, businesses and investors, UNDP will promote the Sustainable Development Goals investor maps to provide potential investors with market intelligence and enhance opportunities for South-South and triangular exchange. This will enable the dissemination and utilization of scalable and bankable business models in productive sectors, targeting youth, women, and entrepreneurs with disabilities. UNDP will collaborate with the Regional Service Centre and the African Continental Free Trade Area secretariat to open additional opportunities, especially for women and youth.



An aerial photograph of a lush green forest. In the center, there is a large, open clearing where a group of people is gathered. The forest is dense with various types of trees, and the overall scene is vibrant and natural. Two large, thin white circles are overlaid on the image, one on the left and one on the right, partially overlapping each other and the text.

STRENGTHENING ENVIRONMENTAL GOVERNANCE

THROUGH IMPROVEMENTS TO
POLICY, LEGAL AND INSTITUTIONAL
FRAMEWORKS

Nature-based solutions and resilience

Kenya faces pressing environmental challenges, including climate change, natural resource depletion, loss of biodiversity and ecosystem services, and climate security risks. While climate change does not itself cause conflict, there is a need to address climate change and environmental degradation as risk multipliers, and to promote and safeguard the state of the environment for sustainable economic growth. The focus on nature-based solutions and resilience seeks to actualize the constitutional recognition of sustainable development and the right to a clean and healthy environment for all citizens, leaving no one behind, particularly the most vulnerable – youth, women, and people with disabilities. This is anchored in a robust set of international environmental governance and multilateral environmental instruments ratified by Kenya.

UNDP will continue to work with partners to support national and county governments to accelerate the implementation of legal, policy and institutional frameworks for sustainable management of the environment and natural resources. To mitigate environmental degradation and loss of biodiversity, and build community resilience, UNDP will scale up the sustainable use and management of natural resources to reduce deforestation; enhance catchment and land restoration; scale up sound waste management; advance sustainable blue economy initiatives; promote tourism; and scale up climate mitigation and adaptation measures to leverage innovation, digitization, and development financing. Emphasis will be placed on youth-centric and gendered, conflict-sensitive use of natural resources for accountable, social, and economic development.

UNDP will support the development of robust policy and institutional frameworks to guide the implementation of the nationally determined contribution, 2020; the land degradation neutrality targets; and the climate change action plans and strategies anticipating the adoption of an inspiring long-term strategy towards net zero carbon emissions. To address the widening energy gap, UNDP will support initiatives to improve access to renewable energy technologies for productive use. These will be supported by the development of mini-grids and associated productive uses of electricity in areas where energy poverty and scarcity of economic opportunities are salient. The country demonstrates the substantial scope for decentralized renewable energy generation to provide universal energy access among rural populations.

On disaster risk-informed development, UNDP will support the overall government strategy for reducing and managing climate and disaster risks and impacts. UNDP will focus on strengthening disaster risk governance/policy, legal and institutional frameworks; establishing mechanisms to assess and monitor disaster risks and impacts; improving access to and use of risk information; strengthening preparedness and early warning systems; exploring risk insurance options; and mainstreaming disaster risk reduction into development plans and budgets. UNDP will strengthen post-disaster recovery through a 'building forward better' approach to enhance community resilience to future shocks and crises. In supporting disaster risk management, UNDP will partner with national and sub-national institutions.



Kenya has **7,180,000.66** Ha of tree cover representing **12.13%** of the total area. The country's tree cover per capita index is **1,507.48 m²**. Kenya has **5,226,191.79** Ha of forest cover representing **8.83%** of the total area

Results and resources framework for Kenya (2022-2026)

NATIONAL PRIORITY OR GOAL: A democratic political system that is issues-based , people-centred, results-oriented and accountable to the public

1.1. COOPERATION FRAMEWORK (OR EQUIVALENT) OUTCOME INVOLVING UNDP No. 1. By 2026, people in Kenya at risk of being left behind – particularly in the arid and semi-arid lands (ASAL) counties, informal urban settlements, all women and girls, all children and youth – inhabit an inclusive, enabling, socially cohesive, and peaceful society where human rights are upheld, benefit from accountable institutions, participate in transformative governance systems that are gender-responsive, and uphold the rule of law.
Sustainable Development Goals (SDGs) 5, 10, 11, 16 and 17

RELATED STRATEGIC PLAN OUTCOME 2. No one left behind, centring on equitable access to opportunities and a rights-based approach to human agency and human development

INDICATIVE COUNTRY PROGRAMME OUTPUTS	ESTIMATED COST BY OUTCOME (\$)
Output 1.1. Democratic systems and space for inclusive participation and social cohesion towards peace and security are enhanced.	Regular: \$2.2 million Other: \$37.8 million
Output 1.2. Capacity of rights-holders and governance institutions to ensure transparency, accountability and human rights principles towards the attainment of SDGs enhanced	
Output 1.3. Enhanced capacity and governance of duty-bearers to support public delivery of basic services at national and devolved levels.	
Output 1.3. Enhanced capacity and governance of duty-bearers to support public delivery of basic services at national and devolved levels.	
Output 1.4. Electoral, legislative and oversight institutions strengthened to promote inclusive, transparent and accountable governance and service delivery	

NATIONAL PRIORITY OR GOAL: A globally competitive and prosperous country with a high quality of life by 2030

2.1. COOPERATION FRAMEWORK (OR EQUIVALENT) OUTCOME INVOLVING UNDP No. 2. By 2026, people in Kenya at risk of being left behind – particularly in the ASAL counties, informal urban settlements, all women and girls, all children and youth – derive benefit from inclusive, sustainable, diversified and environmentally/climate-sensitive quality livelihoods with decent work in the sector economies, and realize growth that is resilient, green, and equitable
SDGs 5, 6, 7, 8, 9, 11, 12, 13, 14

RELATED STRATEGIC PLAN OUTCOME 1. Structural transformation accelerated, particularly green, inclusive, and digital transitions

INDICATIVE COUNTRY PROGRAMME OUTPUTS	ESTIMATED COST BY OUTCOME (\$)
Output 2.1. Inclusive and resilient green growth policies, financing and practices across key growth sectors enhanced	Regular – \$3.8 million Other – \$26.2 million
Output 2.2. National policy frameworks, planning, budgeting and data systems for SDG indicator tracking and reporting and M&E systems strengthened	
Output 2.3. Capacities to promote innovation in existing and emerging markets enhanced across productive sectors for youth, women and micro, small and medium-sized enterprises (MSMEs)	

NATIONAL PRIORITY OR GOAL: A nation living in a clean, secure and sustainable environment	
2.2. COOPERATION FRAMEWORK (OR EQUIVALENT) OUTCOME INVOLVING UNDP No. 3. By 2026, people in Kenya at risk of being left behind – particularly in the ASAL counties, informal urban settlements, all women and girls, all children and youth – have access to and derive benefit from sustainably managed ecosystems for nature-based solutions in a green transition. SDGs 5, 6, 7, 8, 9, 11, 12, 13, 14, and 15	
RELATED STRATEGIC PLAN OUTCOME 3. Resilience built to respond to systemic uncertainty and risk	
INDICATIVE COUNTRY PROGRAMME OUTPUTS	ESTIMATED COST BY OUTCOME (\$)
Output 3.1. Sustainable management of natural resources at national, subnational and grassroots levels, using people-centred approaches, enhanced	Regular: \$1.4 million Other: \$48.6 million
Output 3.2. Capacities and resilience to disaster risks and climate impact across national and county levels enhanced	
Output 3.3. Access to cost-effective clean energy enhanced	
Output 3.4. Capacities to deliver on nationally determined contributions enhanced – national/county level	
Output 1.4. Electoral, legislative and oversight institutions strengthened to promote inclusive, transparent and accountable governance and service delivery	






LEAVING NO ONE BEHIND

CENTRING ON **EQUITABLE ACCESS TO
OPPORTUNITIES** AND RIGHTS-BASED
APPROACH TO HUMAN AGENCY & HUMAN
DEVELOPMENT



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