



STRUCTURED FUNDING DIALOGUE AND RESOURCE MOBILIZATION PRIORITIES

17 MAY 2018



17 PARTNERSHIPS
FOR THE GOALS



OUTLINE

Part 1: Funding overview and analysis

Part 2: Resource mobilization priorities

Part 3: Way Forward SF Dialogues

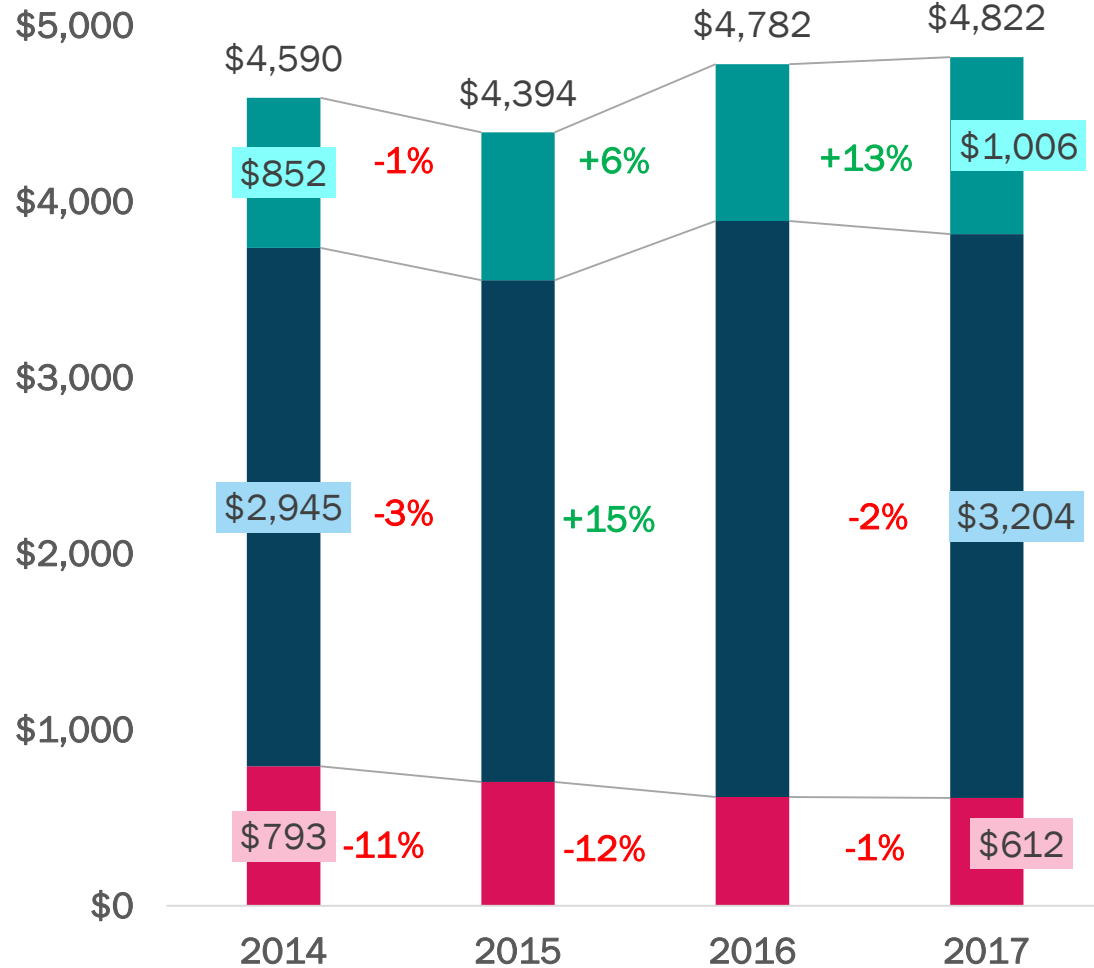
FUNDING OVERVIEW AND ANALYSIS



TRENDS OVER SP 2014-2017

- **Strong support to UNDP** with 5% increase in total funding, despite challenging funding environment.
- **Significant decrease in quality of funding**, with reduction in both core and thematic funding – consistent with the overall UNDS trend.
- **Significant increase** in vertical funds, pooled funds as well as funding from programme countries.
- **Majority of funding from governments**, with noteworthy increase in funding from IFIs.
- **Uneven funding** across development outcomes.

Contributions to UNDP SP, 2014-2017

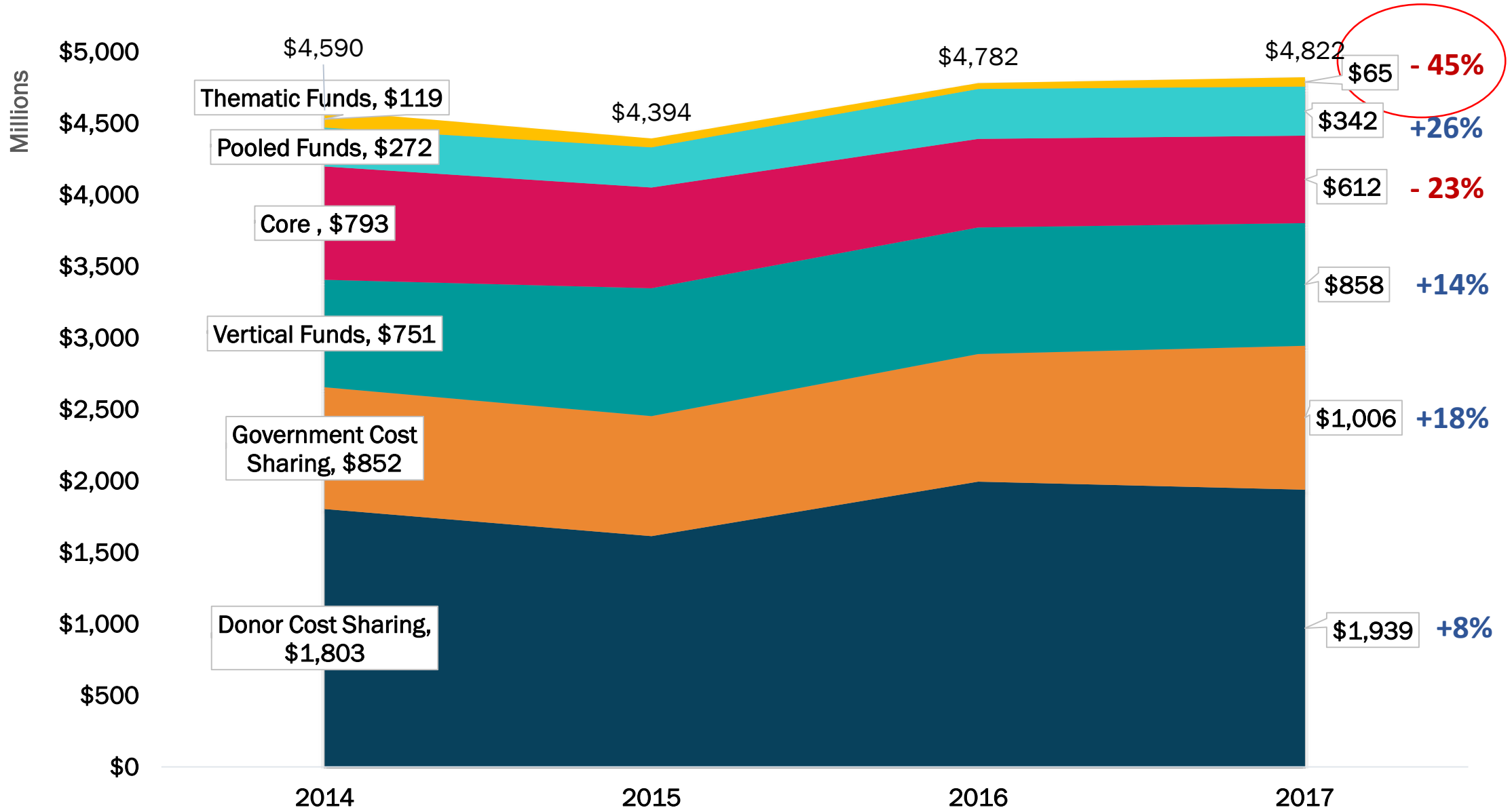


Core share declined from 17% in 2014 to 13% in 2017

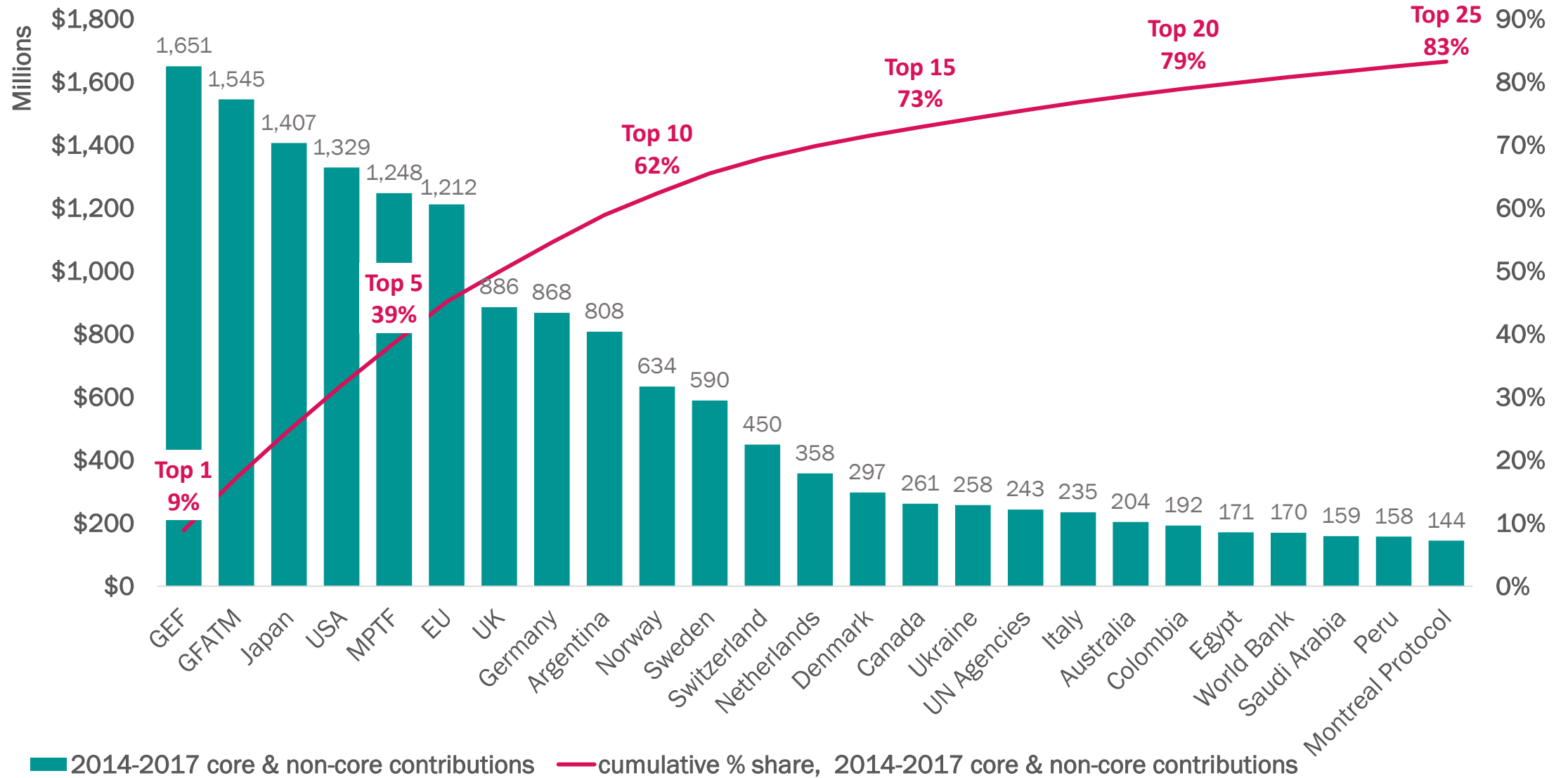
USD millions

| | 2014-2017 Total | IRP Estimates | % of IRP Estimates |
|-------------------------|--------------------|------------------|-----------------------|
| Government Cost-Sharing | 3,590 | 3,000 | 120% |
| Bilateral/multilateral | 12,271 | 12,759 | 96% |
| Core | 2,727 | 3,600 | 76% |
| Total | 18,588 | 19,359 | 96% |

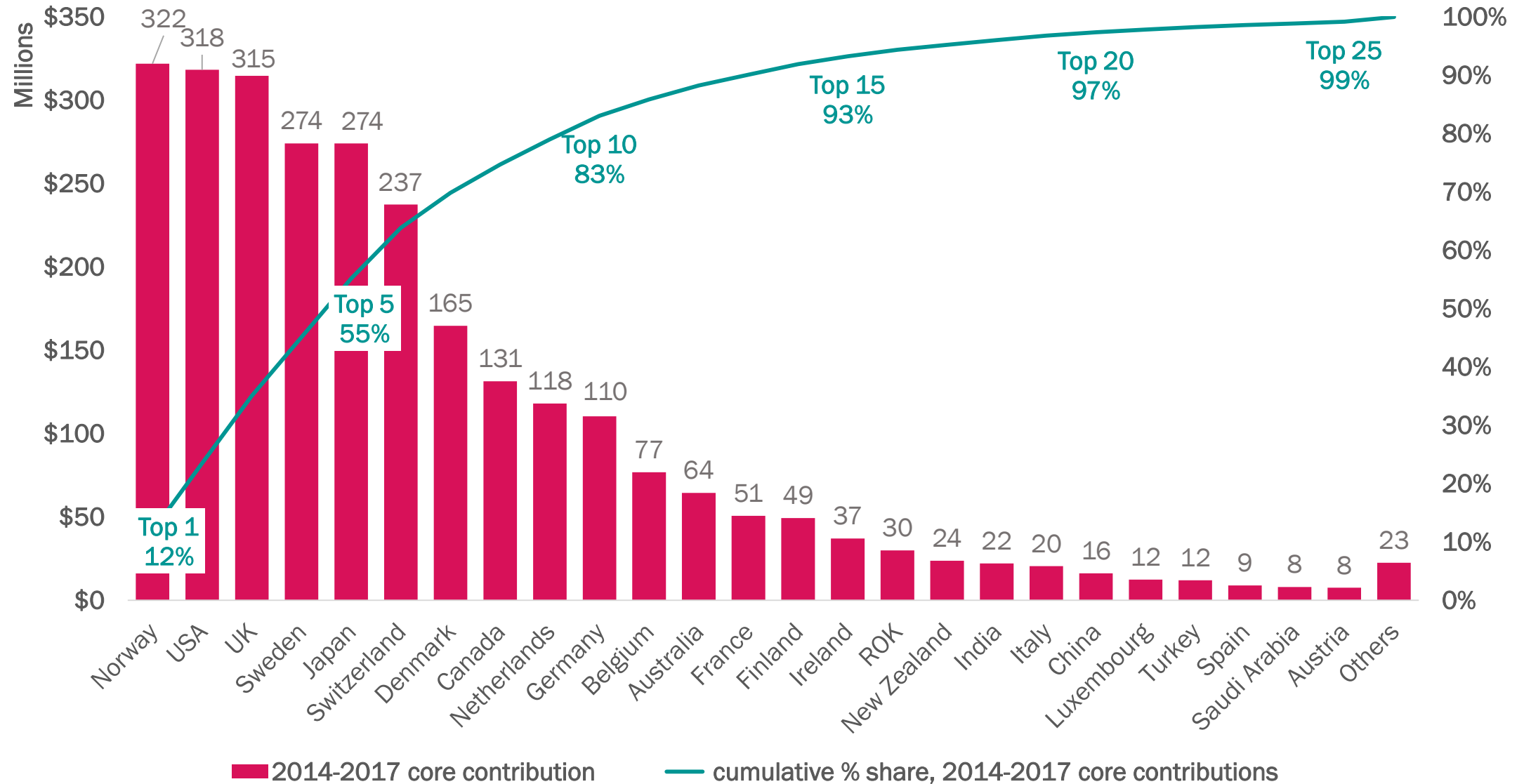
Contributions by funding stream, 2014-17



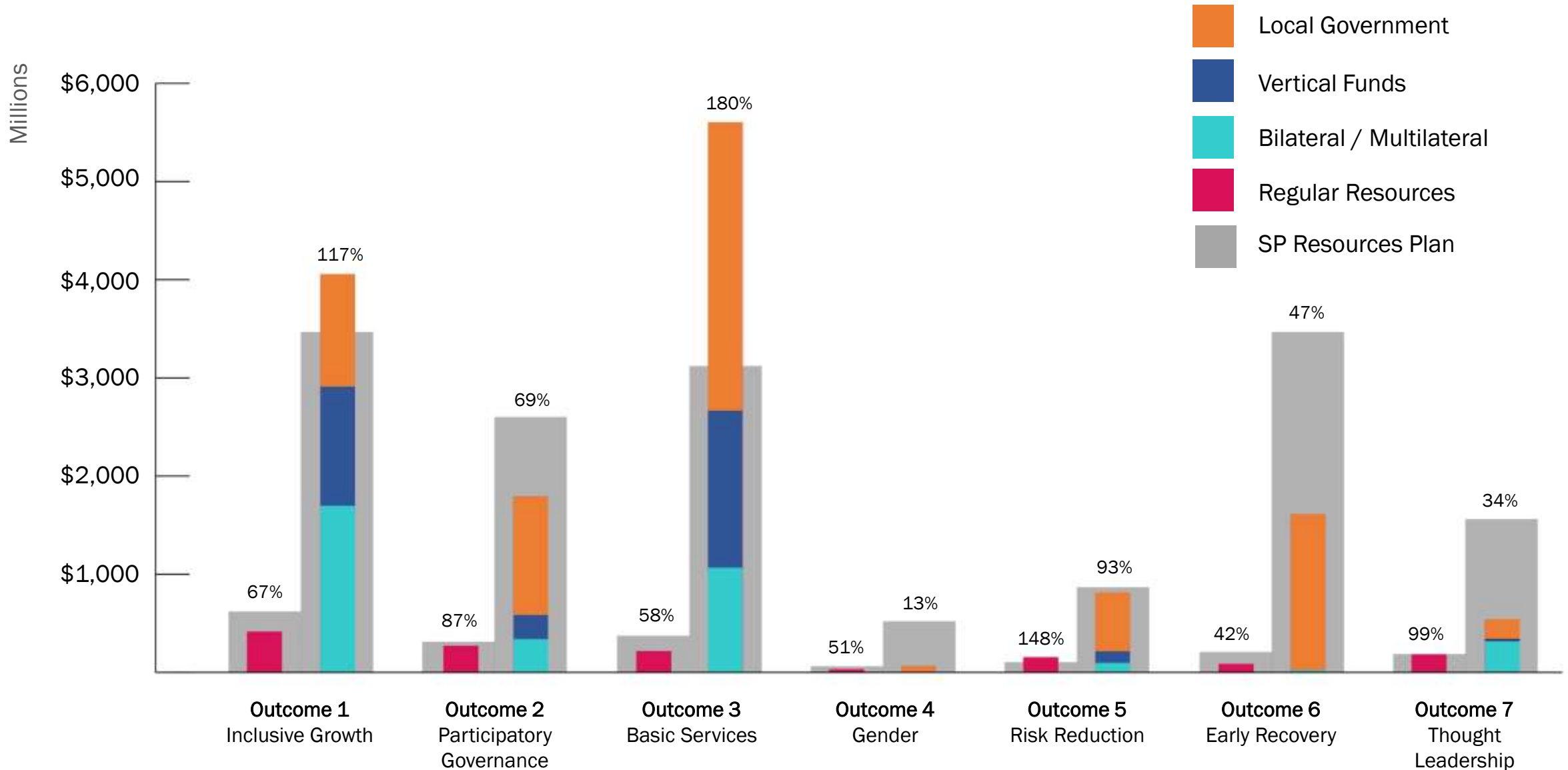
Top 25 partners to UNDP, 2014-2017 total



Top 25 partners to UNDP core resources, 2014-2017

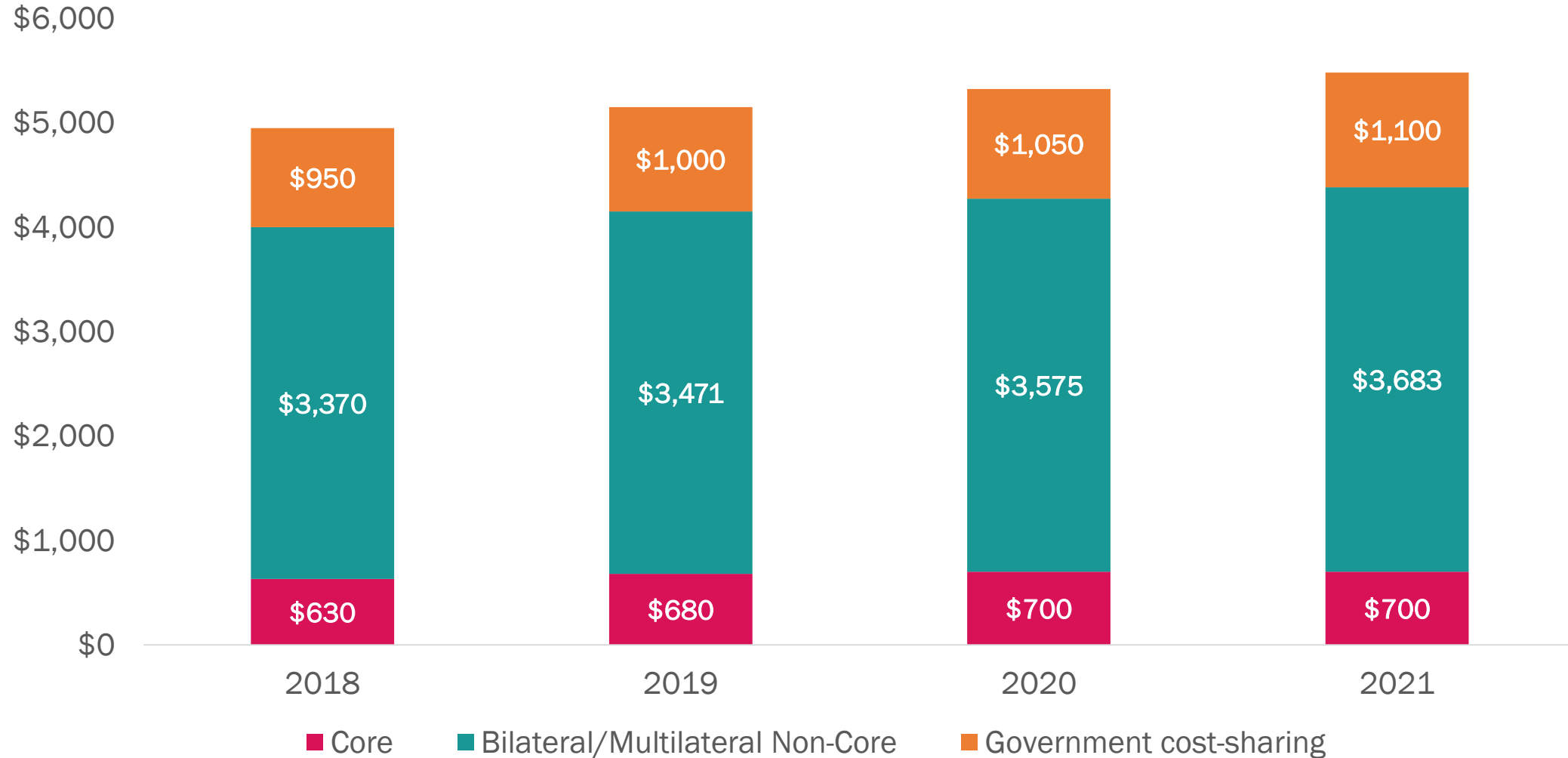


Expenditures by Outcome and Resources, 2014-2017



Estimated Contributions for Strategic Plan 2018-2021

(Total estimated revenue is \$22.7 billion)



RESOURCE MOBILIZATION PRIORITIES



RM PRIORITIES

QUALITY FUNDING

DIVERSIFICATION

UNDS WORKING TOGETHER

QUALITY FUNDING

WHY: TO MAXIMIZE DEVELOPMENT IMPACT

- Government ownership – based on national priorities
- Timely, integrated responses to needs in a strategic and predictable manner + ability to adjust and respond to emerging issues
- “Leave no country behind”, 86% of core programme funds are spent in LICs
- Catalytic funding for development priorities to leverage additional financing
- High standards of accountability, quality assurance, transparency and reduced transaction costs for all

QUALITY FUNDING

HOW TO GET THERE ?

STABILIZE & GROW CORE

- Clarity on what core pays for and visibility to core contributions
- Explore alternative funding models for core
- Increase proportion of core allocated to programs

INCREASE THEMATIC FUNDING

- Reconfigure Funding Windows to new SP
- Strengthen policy dialogue on FW's focus areas

SUPPORTING ACTIONS

- Demonstrate value addition
- More tailored and strategic partner engagement
- Better information on funding impact on SP implementation

DIVERSIFICATION

Governments

- Replicate and tailor high-quality service offers to different country needs
- Strengthen pipeline management to manage risk of large one-off contributions
- Stepped-up strategic engagement with individual partners

Vertical Funds / Multilaterals

- Maintain high quality implementation of vertical funds
- Increasing capacity for pipeline development and quality assurance
- Reaffirm EU partnership e.g., External Investment Plan, Spotlight Initiative

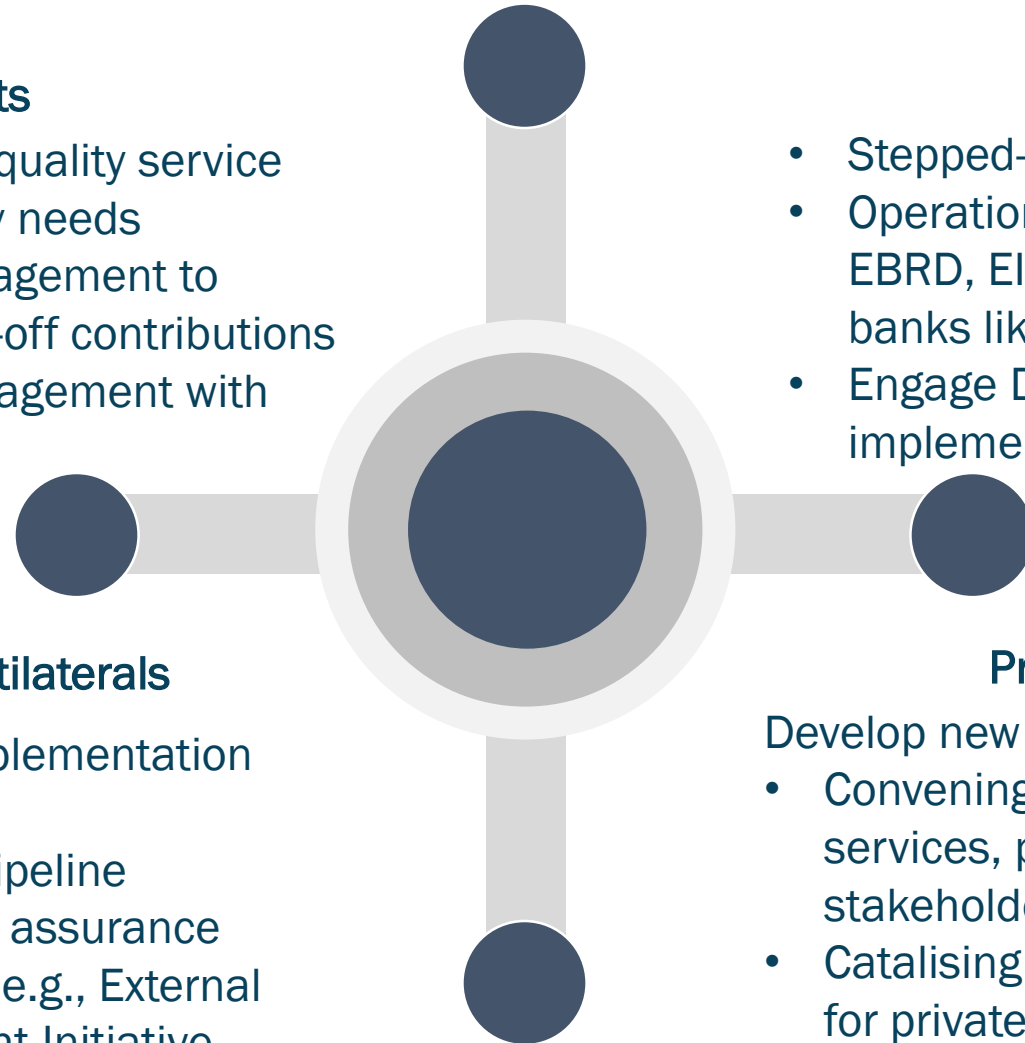
IFIs

- Stepped-up engagement with WB
- Operationalize partnerships with ADB, AfDB, EBRD, EIB, IDBG & w/national development banks like KfW and ChinaDB
- Engage DFIs as partners for SDG implementation

Private Sector

Develop new service offers:

- Convening around advocacy, knowledge services, policy dialogue and multi-stakeholder platforms;
- Catalising a better enabling environment for private sector engagement in the SDGs;
- Mobilizing private capital for the SDGs.



UNDS WORKING TOGETHER

HOW TO GET THERE?

Increase UN pooled funding and new opportunities for collaboration

- Advocate for pooled funding & joint programming
- Proactive engagement in multi-partner funds
- Improve performance and visibility for joint results

Improved support to UNDS

- Offer innovative programming and financing instruments to UNDS
- Formulate service level agreements and business support strategies as part of UNDAF

ENABLING PARTNERSHIPS

FOR RESULTS

- **Country-Support Platforms** to bring partners together around development challenges and bring to scale successful partnership initiatives.
- **Innovation:** New approaches to how UNDP does partnerships (innovation facility, new financial and legal instruments).
- **Competencies:** Strengthen core competencies required in the new funding landscape.

OPPORTUNITIES

- UNDS reform – funding compact
- Decision makers continue to see UNDP as a trusted and reliable partner, relevant to their development priorities
- Strengthened H-D-P nexus
- Increase in private sector engagement on SDGs and blended finance

STRUCTURED FUNDING DIALOGUES (SFD)



WAY FORWARD SFD ROADMAP

- QCPR calls on the UNDS to improve the functioning and effectiveness of the structured funding dialogues on how to fund development results, agreed to in the Strategic Plan.
- The objective of the revitalized SFD is to improve the quality and transparency of funding, and better match funding to SP outcomes.
- The SFD proposed roadmap reflects an interactive process throughout the year rather than an annual event, with an initial timeline as follows:

