

# Partnering to Deliver on the SDGs

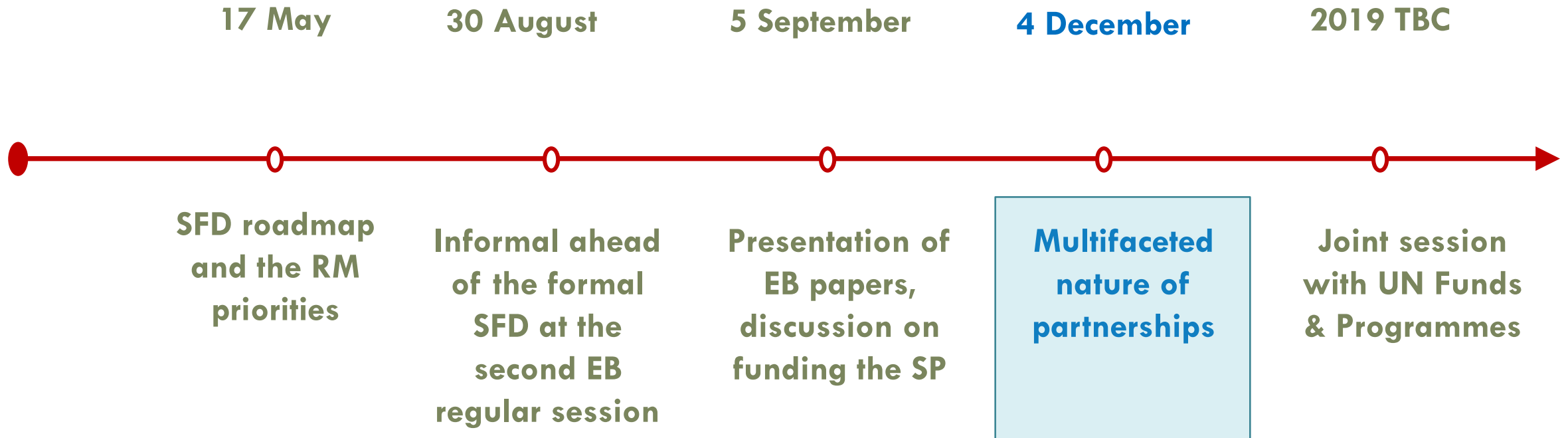
UNDP Executive Board

Briefing

4 December 2018



# Recap: Roadmap for UNDP's Structured Funding Dialogues



# Outline: The multifaceted nature of partnership in UNDP

Introduction

Partnerships:

- Member States

- IFIs

- Private Sector

- Across UN system

Conclusion

# UNDP's Vision for Partnerships

- The 2030 Agenda: Partnerships central to achievement
- By 2021, strengthen position as a trusted partner in a complex and evolving development landscape.
- Key partnerships: Governments including South-South and triangular cooperation, Vertical Funds, IFIs, Private Sector, CSOs and academia.
- Partnerships are key for UNDP to fulfill its integrator role, bringing together different actors to tackle complex development challenges and help countries achieve the 2030 Agenda.



## **Governments**

(National and sub-national authorities)  
About 66% of total contributions



## **Multilateral and International Institutions**

(e.g. European Union, World Bank)  
About 33% of total contributions



## **Non-Governments**

(Individuals, foundations, NGOs,  
for-profit companies, etc.)  
About 1% of total contributions

# UNDP: A Partner of Choice

## Strengths:

- Contribution to the development of programme countries, international goals
- Comparative advantage in poverty, governance, resilience/crisis response and capacity building
- Global reach and presence, strong audit and evaluation, improved planning/programming/reporting
- Transparency (top-rated UN agency; 2<sup>nd</sup> overall), strong accountability structures

## Areas to strengthen:

- Coordinating linkages between humanitarian and development actors
- Though greatly improved, potential to further improve linking results to resources, evidence-based results reporting, use of lessons learned from past evaluations
- Timely delivery and sustainability of interventions

## Partnership Survey 2017

**89% of respondents** considered UNDP a valued partner



## Listening to Leaders 2018

*"UNDP is one of the top partners punching above their weight in terms of agenda setting influence in low and middle-income countries, despite relatively modest budgets"*



# Forms of Partnerships

## Direct Investment for Development

UNDP is entrusted to deliver about \$5 billion annually in development services.

## Co-Creating Solutions

Especially with the Private Sector  
(e.g. Microsoft on digital skilling)  
Lion's Share

## Knowledge Exchange

**Advancing the SDGs:**  
UNDP facilitator for [Global Alliance](#) for Reporting Progress on SDG 16.

## Global

GPEDC

Business Call to Action

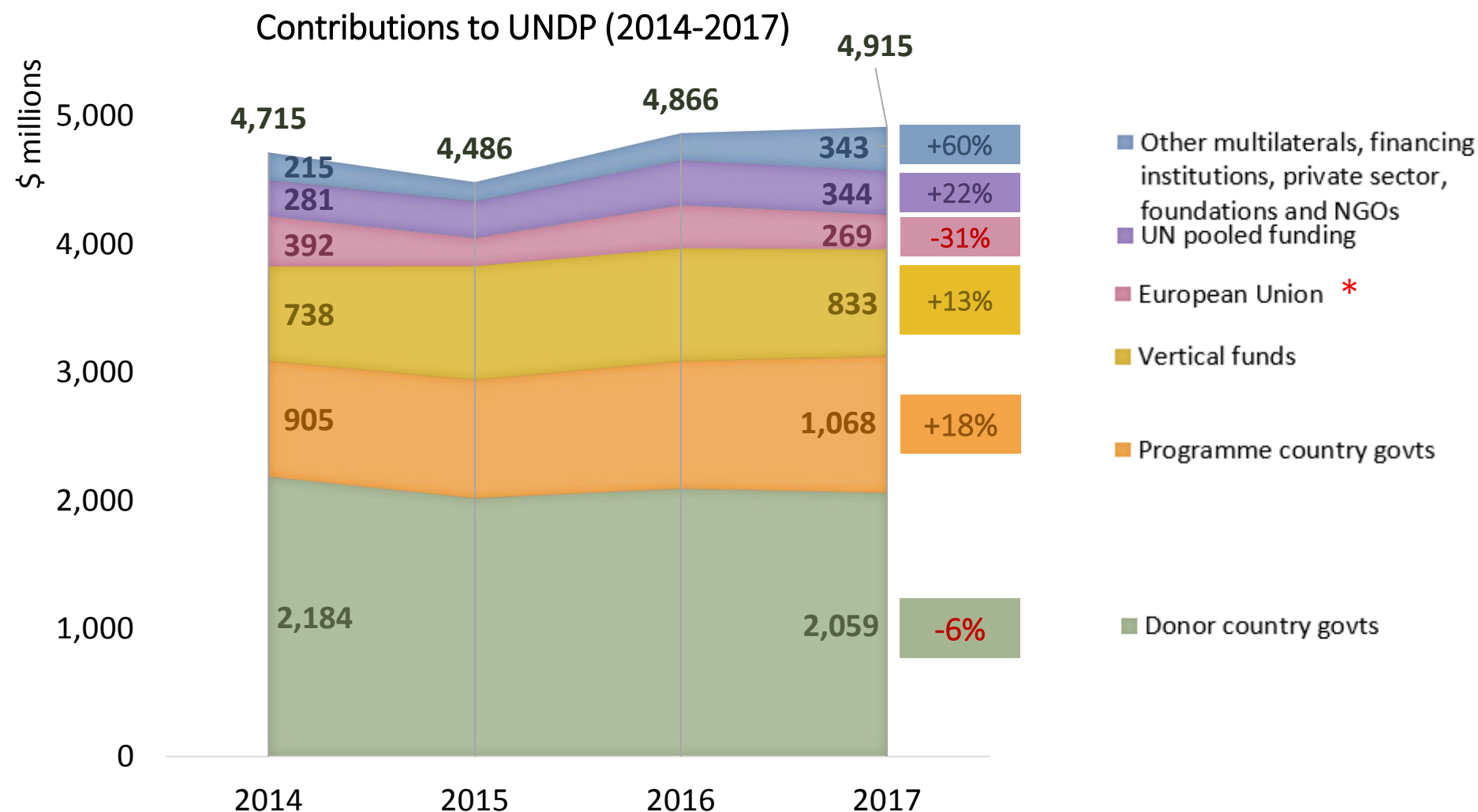
## Regional

Tax Inspectors Without Borders

## Country

Presence and programmes in 170 Countries and Territories

# Direct Investment for Development



\* EU funding detailed on this slide does not include contributions received through UN pooled funding. From 2014-2017, UNDP received \$175m in pooled funding from 8 funds funded by the EU. Total funding to the 8 funds amounted to \$349m, to which the EU contributed \$120m or 34%.

# Vertical Funds

## Global Environment Funds (GEF/GCF)

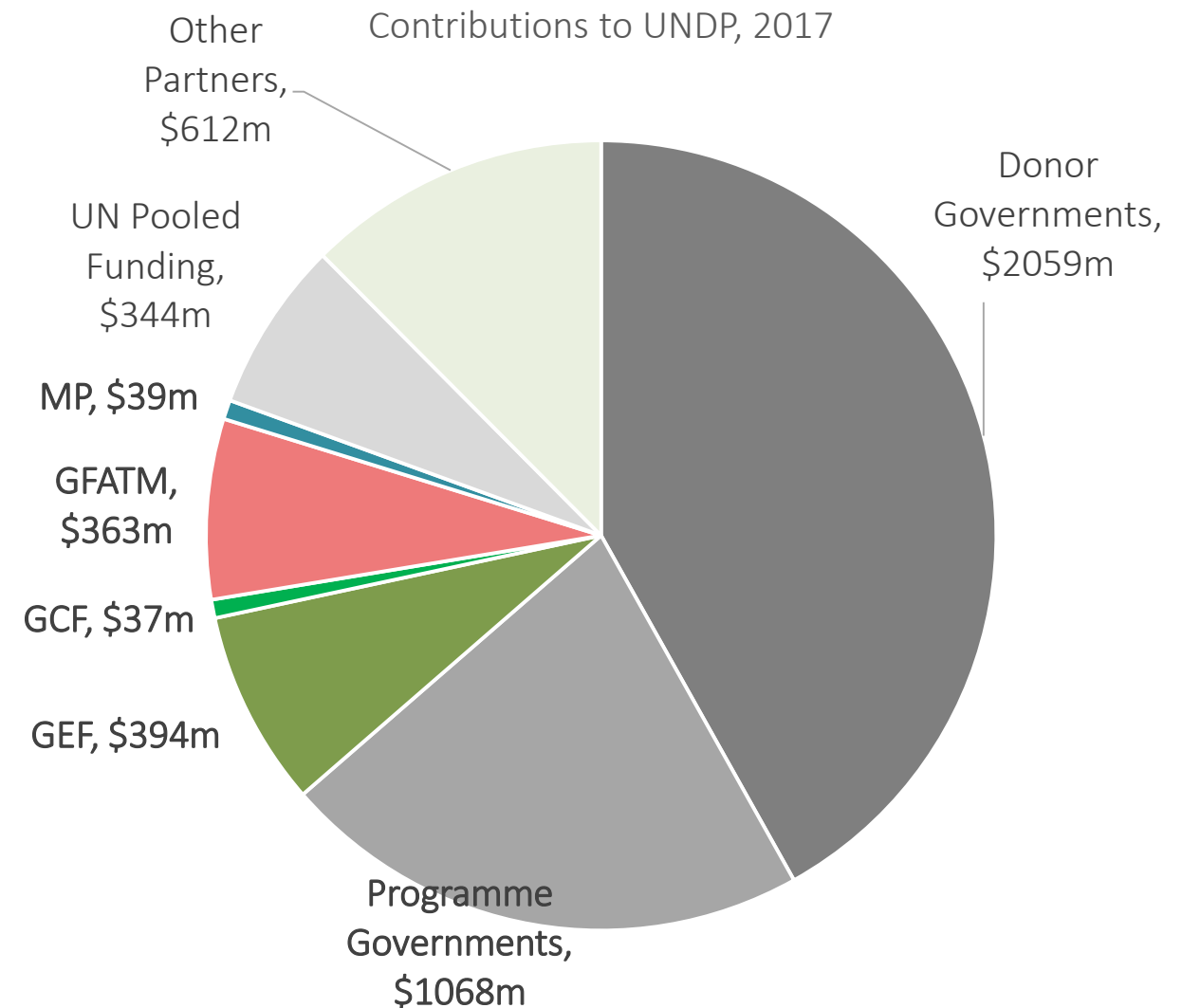
- Since 2013, UNDP has higher percentages of projects with satisfactory outcome ratings than other GEF-implementing agencies; in 2015, this was 82% (GEF average: 75%)

## Global Fund (GFATM)

- UNDP is the Global Fund's top-rated Principal Recipient (PR): 97% of grants exceed or meet expectations/adequacy (A1, A2, B1)

## Multilateral Fund (Montreal Protocol)

- From 2014 to 2017, UNDP supported 49 countries to access \$152 million from the Multilateral Fund





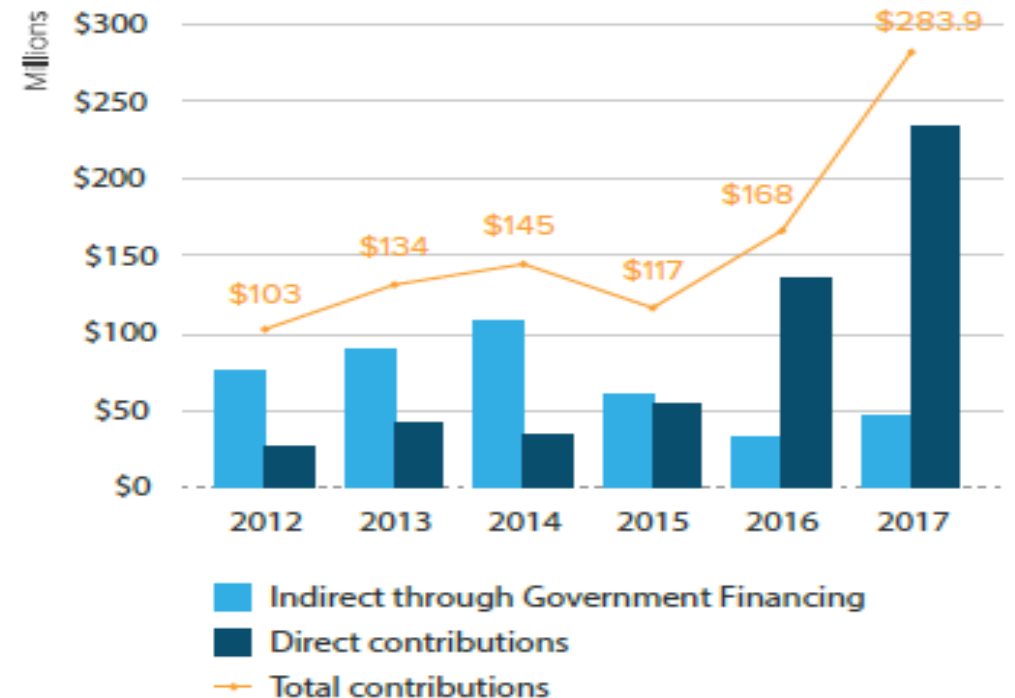
# Partnerships with IFIs

Partnering with IFIs is critical to help countries access/leverage SDG financing and prevent and respond to crises. UNDP has strengthened partnerships with IFIs to help unlock financing for Governments & funding to UNDP.

Financial collaboration:

- In Yemen, UNDP is implementing a \$300m World Bank IDA grant (2016-2018) to provide short-term employment and restore services, creating over 9mn working days for 400,000 families and helping 2.5m Yemenis access basic services.
- In Kazakhstan, UNDP is supporting the implementation of an IsDB loan (2017-2021), for the first time, to build capacity to improve rural water supply in Almaty.

IFI contributions by funding type



# Partnerships with Private Sector

## • **SDG Impact**

- Offer investor-oriented products and services that directly address the challenges investors face to channel capital toward SDG-aligned investments.
- Partners: UNDP, IMP, IFC, GRI, GIIN, Social Value, WBA, PRI, GSG

## Climate Intelligence

- Scale-up climate action through more informed investment decisions, increasing returns on investment, and enhancing sustainable development with eight private sector partners in Asia

## YouthSpark: Digital Skills and Computer Science

- Empowering people with digital skills and knowledge to participate in the digital economy and access to opportunities technology provides
- Partners: Microsoft, nonprofit partners, UNDP, UNESCO, OKJ, UNICEF, UNHCR, ILO



With FINCH and founding partner Mars, Inc., Lion's Share Fund asks major advertisers to contribute 0.5 percent of media buy for each campaign featuring an animal. Funds raised will be invested in programmes that benefit animal welfare, conservation and their environments worldwide.

Highlighting partnership in action: Video from a recent initiative from the Maldives shown  
<https://www.youtube.com/watch?v=OPXrO9ZmgeA>



# Partnerships across the UN system

## UNDP's offer to the UNDS

- UNDP's integrator role, provision of expertise/advice, hosting of specialized functions (MPTFO, UNOSSC, UNV, and UNCDF) and provision of operational support services to other UN agencies.

## New Way of Working

- UN's new approach to crisis. Joint initiative aims to deliver immediate life-saving assistance while at the same time taking steps to reduce the country's fragility and strengthen people's resilience - their ability to cope with adversity and recover.
- Partners: UNDP, OCHA

## Poverty-Environment Initiative

- The initiative works to improve countries' ability to better govern natural resources, reduce poverty, promote environmental sustainability, and achieve the SDGs.
- Partners: UNDP, UN-Environment, EC, DFID-UK, SIDA, NORAD, AECID

## Spotlight Initiative

- Support a comprehensive approach to preventing and responding to violence against women and girls.
- Partners: UNDP, UN Women, UNFPA and EU.



# Conclusions

- UNDP continues to unlock the potential of partnerships for development and SDG achievement.
- UNDP's new development offer and global policy and country platforms allows easier collaboration and quicker and more effective responses to partners' needs.
- UNDP's promotion of 'whole-of-government' and 'whole-of-society' responses enables partnerships across sectors to tackle complex and systemic challenges.

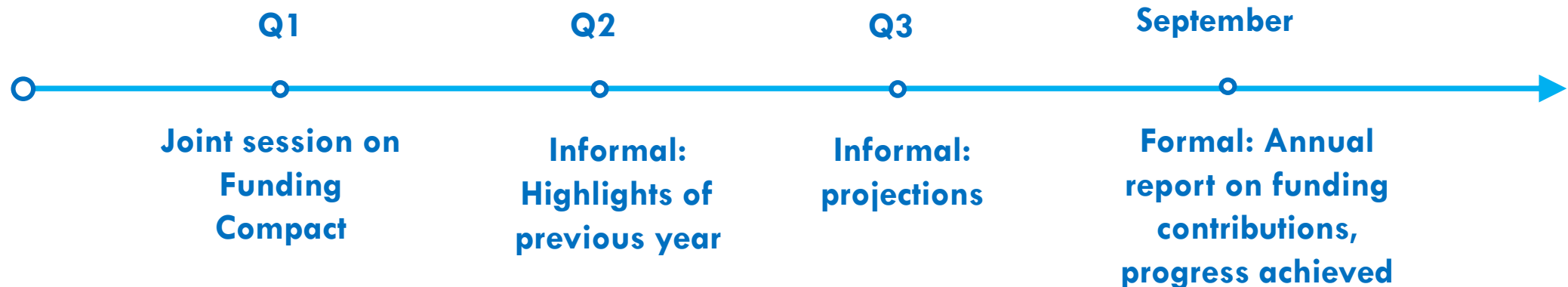
# Questions for Discussion

- How can UNDP maximize and demonstrate the value and impact of partnerships for the SDGs?
- How can UNDP and Member States make partnerships more transformative and less transactional?
- How can UNDP and Member States work together to support new partnerships for example, public-private partnerships?

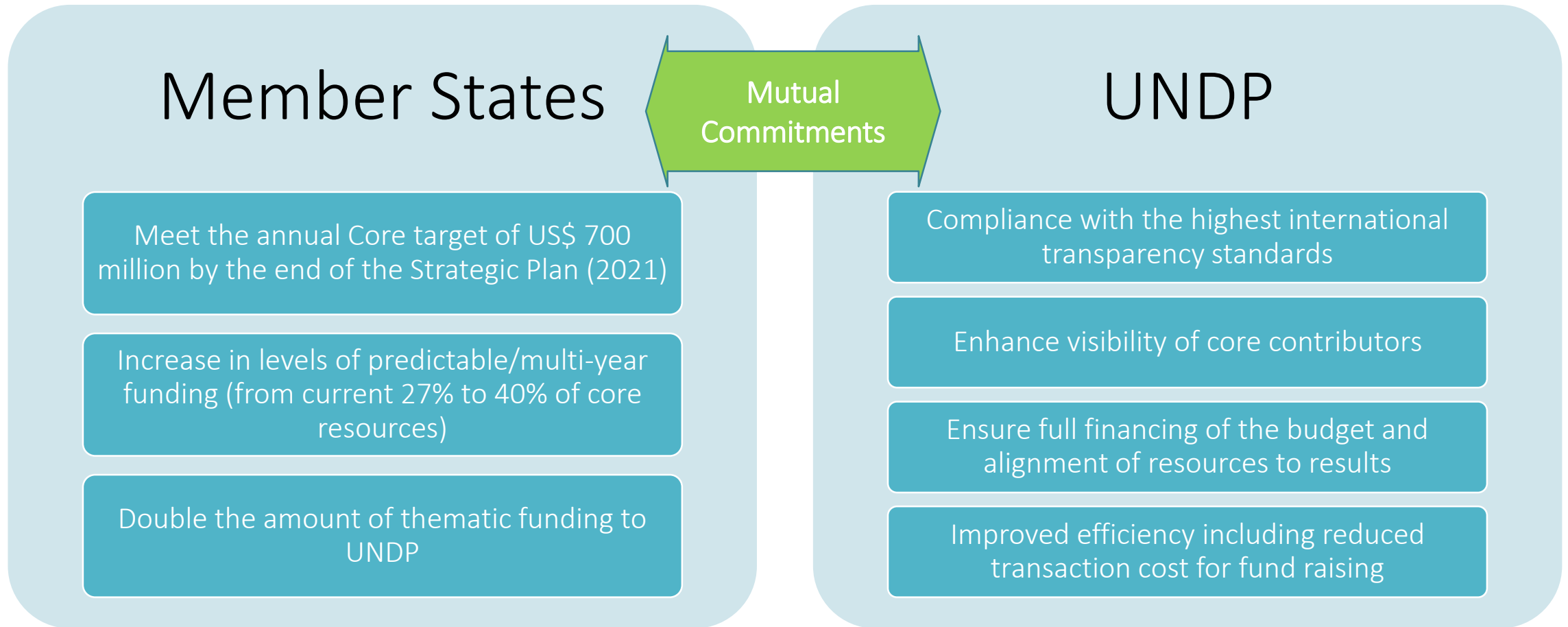


# Going Forward: UNDP Proposal on Structured Funding Dialogues

- The main objective of UNDP's Structured Funding Dialogue is to secure adequate and flexible funding for the implementation of the Strategic Plan outcomes
- Through Structured Funding Dialogues, UNDP aims to
  - discuss, monitor and report on the SG's Funding Compact, encompassing the mutual commitments between Member States and the UNDS
  - energize new political/financial commitment to a next generation UNDP, in a reforming UNDS
  - seek guidance on key evolving issues through the active participation from all Member States



# Going Forward: Mutual Commitments\*



\* Without pre-empting the final shape of the SG's Funding Compact, UNDP will internalize and advance the mutually agreed commitments in close consultation with the Executive Board.