



AUDIT

OF

UNDP COUNTRY OFFICE

IN

BELARUS

Report No. 1044
Issue Date: 17 October 2012

Report on the audit of UNDP Belarus Executive Summary

From 9 to 27 July 2012, the Office of Audit and Investigations (OAI) of the United Nations Development Programme (UNDP) conducted an audit of UNDP Country Office in Belarus (the Office). The audit covered the activities of the Office during the period from 1 January 2011 to 31 May 2012. During the period reviewed, the Office recorded programme and management expenditures totalling \$34 million. The last audit of the Office was conducted by OAI in 2007.

The audit was conducted in conformance with the *International Standards for the Professional Practice of Internal Auditing*. These Standards require that OAI plans and performs the audit to obtain reasonable assurance on the adequacy and effectiveness of the governance, risk management, and control processes. The audit includes reviewing and analysing, on a test basis, information that provides the basis for our conclusions.

Audit rating

OAI assessed the Office as **satisfactory**, which means “Internal controls, governance and risk management processes were adequately established and functioning well. No issues were identified that would significantly affect the achievement of the objectives of the audited entity.” Ratings per audit area and sub-areas are summarized below.

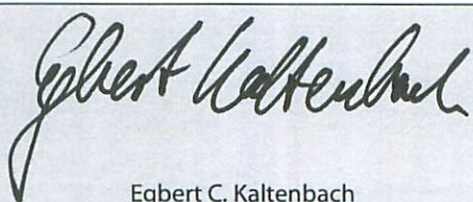
Audit Areas	Not Assessed/ Not Applicable	Unsatisfactory	Partially Satisfactory	Satisfactory
1. Governance and strategic management				
2. United Nations system coordination				
2.1 Development activities	Satisfactory			
2.2 Resident Coordinator Office	Satisfactory			
2.3 Role of UNDP – “One UN”	Not Applicable			
2.4 Harmonized Approach to Cash Transfers	Satisfactory			
3. Programme activities				
3.1 Programme management	Satisfactory			
3.2 Partnerships and resource mobilization	Satisfactory			
3.3 Project management	Satisfactory			
4. Operations				
4.1 Human resources	Satisfactory			
4.2 Finance	Satisfactory			
4.3 Procurement	Satisfactory			
4.4 Information and communication technology	Satisfactory			
4.5 Asset management and general administration	Satisfactory			
4.6 Safety and Security	Satisfactory			

Key issue

There were no audit issues. However, the absence of a Country Programme Action Plan (CPAP) coupled with the protracted national project registration period has put the Office at risk of not achieving its objectives on building national capacity and support for enhanced sustainability of initiatives stipulated in the United Nations

Development Assistance Framework (UNDAF) for the Country and the Country Programme Document (CPD). Without a CPAP, the Office will need to agree with the Government on each and every programme area rather than the entire programme and this would result in delays and loss in efficiency. As this is beyond the control of UNDP and noting that the Office, with the support of the Regional Bureau for Europe and the Commonwealth of Independent States, has been mitigating the implications of not having a CPAP, OAI is not raising a recommendation.

Minor issues noted during the audit were discussed directly with the Office management and actions have already been taken to rectify them.

A handwritten signature in black ink, reading 'Egbert C. Kaltenbach', is enclosed in a rectangular box. Below the signature, the name and title are printed in a standard font.

Egbert C. Kaltenbach
Director
Office of Audit and Investigations