Briefing for the Executive Board

Mid-Term Review of the Strategic Plan
2018-2021

29 August 2019
UNDP’s Strategic Plan 2018-2021 Implementation

3 DEVELOPMENT SETTINGS:
Poverty eradication, structural transformation, and resilience

SIGNATURE SOLUTIONS
A set of integrated responses to development in the following areas: poverty, governance, resilience, environment, energy access, and gender equality.

GLOBAL & COUNTRY PLATFORMS
Our global platform provides support within and across countries — leveraging expertise from worldwide, and harnessing the power of the UN for development.

BETTER WAYS OF DOING BUSINESS
We’re boosting our performance to maximize return on every dollar invested. And we’re harnessing cutting-edge technologies and research to help achieve the SDGs.
MTR – Focus

• Strategic - ‘big picture’ changes and mega-trends that impact UNDP’s work
• Higher-level insights into development and institutional performance
• Assess overall performance
• Analytical without being data dense
• Explain how the investments in internal transformations (including those powering the UNDS reform) are improving performance
• Incorporate lessons learned
• Look towards 2020-2021 and point to the next Strategic Plan
MTR – Approach

• **Self-assessed:** UNDP’s best understanding of its performance
• **Linked:** MTR of the integrated budget
• **Reliant on internal data sources:** full use of in-house resources
• **Selectively using commissioned analysis:** selected studies
• **Combined:** MTR and the Annual Report of the Administrator for 2019
• **Joined-up internally:** whole of UNDP effort co-led by the Executive Office and BPPS
Initial Outline of the MTR – Main Report

• Cover page

I. Development context

II. 2019 Development and Organisational Effectiveness Results

III. Assessment of MTR performance and lessons learned

IV. The Way Forward: Immediate and Mid-term Implications for UNDP
Initial Outline of the MTR – Annex

- Integrated Results and Resources Framework (IRRF) methodology, results progress against cumulative 2021 targets
- Common Chapter results report
- 2017-2021 QCPR implementation report
- Narrative of illustrative examples of UNDP interventions across five regions and different country typologies
- MTR revisions under current Strategic Plan: proposed adjustments to the IRRF
Commissioned Analysis

- Examining the multidimensional approach
- Integration
- Innovation
- Powering reform
- Effective and efficient management
UNDP uses evidence derived from various sources for results-based management.

Using multiple sources of evidence is crucial to capture a comprehensive view of UNDP’s performance at global, regional and country levels.
Executive Board urged UNDP to incorporate lessons learned

Requested that information include but not be limited to the signature solutions

Quantitative analysis is necessary but not enough to capture contributions

Mid-point ≠ 50% of targets achieved: speed of progress varies

Continuously changing landscape informed by implementation of UN Reform objectives

Regular discussion with the Executive Board
Discussions underway and will continue on:
  o Approach
  o Expected structure and content
  o Thinking on reforms
  o RBM methodologies and issues
  o Process management
  o Common Chapter
MTR process is underway...

• Framing of the MTR has begun.

• An internal Task Team is being set up to lead the MTR process.

• Studies are being commissioned.

• Opportunities to engage: informal consultation in the 4th quarter of 2019 and before the Executive Board Annual Session in 2020.
Thank you