The Multilateral Organisations Performance Assessment Network

Simone Giger • Director of Cooperation • Swiss Agency for Development and Cooperation (SDC)
The mission of MOPAN

• Support its members in assessing the effectiveness of multilateral organisations (MO) that receive development and humanitarian funding

• Aims to strengthen the MOs’ contribution to overall greater development and humanitarian results

• To this end, the network generates, collects, analyses and presents relevant and credible information on the organisational and development effectiveness of MOs.

• This knowledge base is intended to contribute to organisational learning within and among MOs, their direct clients/partners, and other stakeholders.
The members of MOPAN (Jan. 2016)

Australia, Canada, Denmark, Finland, France, Germany, Ireland, Japan, Luxembourg, The Netherlands, Norway, Republic of Korea, Spain, Sweden, Switzerland, the United Kingdom and the United States of America
Organisations assessed in 2015-2016
and countries where information is collected

**INTERNATIONAL FINANCIAL INSTITUTIONS**
- Inter-American Development Bank (IDB)
- World Bank
- African Development Bank (AfDB)

**GLOBAL FUNDs**
- Global Fund Aids, Tuberculosis and Malaria (GFATM)
- Global Alliance for Vaccines and Immunisation (Gavi)

**UNITED NATIONS SYSTEM**
- United Nations Development Programme (UNDP)
- United Nations Children’s Fund (UNICEF)
- United Nations Office for the Coordination of Humanitarian Affairs (UN OCHA)
- International Labour Organization (ILO)
- Joint UN Programme on HIV/AIDS (UNAIDS)
- United Nations Environment Programme (UNEP)
- United Nations Human Settlements Programme (UN Habitat)
## Organisations assessed in 2015-2016 and Institutional Leads

<table>
<thead>
<tr>
<th>Organisation</th>
<th>Institutional Lead</th>
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<tbody>
<tr>
<td>African Development Bank</td>
<td>France</td>
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<tr>
<td>Gavi</td>
<td>Canada</td>
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<td>UNEP</td>
<td>Finland and Sweden</td>
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<tr>
<td>UN HABITAT</td>
<td>Norway</td>
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<td>UN OCHA</td>
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<tr>
<td>World Bank</td>
<td>Australia</td>
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ORGANISATIONS IN THIS CYCLE

Each organisation has an institutional lead

COUNTRIES WHERE DATA IS COLLECTED

Each country has a facilitator

METHODOLOGY

Document review and Meta-synthesis

Surveys

Interviews and Focus groups

ANALYSIS

FINAL REPORT
Actors involved in the assessments

MULTILATERAL ORGANISATIONS

- MOPAN Country Facilitators
- MOPAN Institutional Leads
- MOPAN Technical Working Group
- MOPAN Steering Committee

SECRETARIAT

CONSULTANT
Framing Questions

Do multilateral organisations (MOs) have sufficient understanding of the needs and demands they face in the present, and may face in the future?

Are MOs using their assets and comparative advantages to maximum effect in the present, and are they prepared for the future?

Are their systems, planning and operations fit for purpose? Are they geared in terms of operations to deliver on their mandate?

Are MOs delivering and demonstrating relevant and sustainable results in a cost-efficient way?
MOPAN 3.0 Indicator Framework

<table>
<thead>
<tr>
<th>PERFORMANCE AREAS TO ASSESS</th>
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<tbody>
<tr>
<td><strong>STRATEGIC MANAGEMENT</strong></td>
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<tr>
<td><em>Clear strategic direction geared to key functions, intended results and integration of relevant cross-cutting priorities</em></td>
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<tr>
<td><strong>OPERATIONAL MANAGEMENT</strong></td>
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<tr>
<td><em>Assets and capacities organised behind strategic direction and intended results, to ensure relevance, agility and accountability</em></td>
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<tr>
<td><strong>RELATIONSHIP MANAGEMENT</strong></td>
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<tr>
<td><em>Engaging in inclusive partnerships to support relevance, to leverage effective solutions and to maximise results (in line with Busan Partnerships commitments)</em></td>
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<tr>
<td><strong>PERFORMANCE MANAGEMENT</strong></td>
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<tr>
<td><em>Systems geared to managing and accounting for development and humanitarian results and the use of performance information, including evaluation and lesson-learning Achievement of relevant, inclusive and sustainable contributions to humanitarian and development results in an efficient way</em></td>
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<tr>
<td><strong>RESULTS</strong></td>
</tr>
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<td><em>Achievement of relevant, inclusive and sustainable contributions to humanitarian and development results in an efficient way</em></td>
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Operating Principles

Credible, fair and accurate assessments

Impartial, systematic and rigorous approach

Balancing breadth with depth
Prioritising quality over quantity
Using three main streams of evidence

Applying structured tools for enquiry and analysis
Ensuring transparency with an audit trail of findings

Focus on organisational learning to ensure utility of findings by multiple stakeholders
Thank you.

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