**RCAR 2011 - Egypt**

**Political and economic situation in Egypt**

Economically, the country is faced with a very difficult situation. The GDP has increased by 10 percent in 2011, which is higher than in the previous years. The unemployment rate is estimated to be around 10 percent, and the inflation rate is estimated to be around 5 percent.

**Economic Situation**

Egypt's economic situation is worrisome. GDP growth has fallen from a peak of 5.6 percent in 2008 to 2.5 percent in 2010. The situation has continued to deteriorate in the second half of 2011. The country is facing a severe economic crisis, with high unemployment and inflation rates.

**Elections for the lower house of Parliament, the People's Assembly (PA), were completed in January and the opening of the Shura Council elections are being conducted in two rounds starting on 29 January and concluding at the end of the month. The elections play a key role in Egypt's transition period, either to consolidate or undermine the gains of democracy. Voting for the Shura's Regional Council has taken place in a generally peaceful manner and with little electoral violence.

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2011 Results and Use of Funds

Recommendations

In the period ahead, as it is hoped that the new government will represent the first step in the handover of power to a democratically-elected, civilian government. There will be opportunities and there will be challenges. The opportunities are there for Egypt to seize. The challenges can be faced with enhanced support from the international community for key transition issues. It is particularly important that the UNCTs work in Egypt continues to promote democratic values and principles, and is recognized as so doing. The UNCTs should continue to advocate for the interests and concerns of civil society (including youth, women’s and human rights groups) that are compatible with democratic values and principles to be reflected in Government policies, programmes and resource allocations.

For all Egyptians, and especially for the youth of today who are the hope of Egypt’s tomorrow, this is Egypt’s historic moment. We all want to see it succeed.

Recommendation

Recommendation

UNCT should continue to advocate for the interests and concerns of civil society (including youth, women’s and human rights groups) that are compatible with democratic values and principles to be reflected in Government policies, programmes and resource allocations.

Recommendations

2011 Results and Use of Funds

2011 Results and Use of Funds

Part One: Progress towards UNDAF outcomes (Results 2011)

<table>
<thead>
<tr>
<th>Key Result Area</th>
<th>Outcome</th>
<th>Name</th>
<th>Indicate Total Budget Per Outcome</th>
<th>Provide an indicative budget priority at preset per outcome in 2011</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>UNDAF</td>
<td>Outcome 1</td>
<td></td>
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<tr>
<td>UNDAF</td>
<td>Outcome 2</td>
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<td>UNDAF</td>
<td>Outcome 3</td>
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<td>UNDAF</td>
<td>Outcome 5</td>
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</table>

PART ONE TOTAL: $0.00 $0.00

Part Two: Coordination Results

<table>
<thead>
<tr>
<th>Key Result Area</th>
<th>Expected Outputs</th>
<th>Performance Indicators</th>
<th>Actual Outputs at Year End</th>
<th>Funds required/spent at year End</th>
<th>Additional Support Needed from HQ or Regional Director’s Team</th>
<th>Target Date</th>
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<tbody>
<tr>
<td>UNCT Contribution to the National Development Plan/Food Security/MD and MDGs plan</td>
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UN plan to support the implementation of the Millennium Development Goal (MDG) initiatives

UNDAF 2012-2016 is supporting national development priority initiatives and policy reform to progress on the MDGs.

Wide dissemination of the periodically updated Situation Analysis (related to the MDGs).

Setting up an MDG advocacy and communications campaign (focused on MDG 3) (Project/Programme).

Following the political upheaval that took place in Egypt in 2011, UNDAF in January 2011, finalized the MDGs indicator with the Governments of Canada, Germany, and Egypt. The UNDAF supports the national development project, which aims to strengthen the culture of results-based Management (RBM) in the Government, and to increase the capacity of the Ministry of Planning and Administrative Development to become a center of excellence in the planning and management of resources to other ministries, due to being in the first quarter of 2011. The situation was postponed to 2012 due to political upheaval in Egypt. Other elements of the Action Plan were further implemented, notably the mutual agreements and accountability. The Action plan will be updated and strengthened in 2012.

UN support to capacity development strategies

Capacity development strategies and initiatives are being finalized in UNDAF 2012-2016 and into UN programmes and projects.

Capacity development is central to the UNDAF. It is a UN Agenda Programme. Due to the political situation, the plan for UNDAF 2012-2016 was not signed. Capacity development is therefore not taking place. UN was not involved.
Capacity development support project on Results Based Management (RBM) was initiated in 2012 to promote effectiveness of development assistance. The program is handled by the government and is focused on improving the efficiency of government services. The project was established to support the government in better monitoring, planning, and the results (see details in the Cairo Agenda for Action on Aid Effectiveness).

Incorporate a strong RBM component.

Support Project Implementation.

Capacity development started with Ministry of State for Administrative Development (MoIC).

ODA Matrix is updated on a regular basis and distributed widely. First step towards setting up an Aid Information Management System in Egypt. It should be a database of all aid commitments and disbursements and activities, with a mechanism for keeping the information continually updated.

UK system and partners in development programm- ing/implementation information to the OECD/DAC in the form of the RBM.

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UK and Development Assistance (ODA) are in direct contact with the OECD/DAC Unit in Paris and update regularly their information.

ODA Matrix was last updated in 2010. During 2011 partners were not requested to update this matrix as it was agreed that the ODA Matrix should be kept as a "user friendly" mechanism.

There has been some research as part of the Action on Aid Effectiveness and a draft (letter exchange with Ministers, currently conversations are ongoing with ODC and DECODE). In the meantime, the ODA has agreed to complete a new ODA Matrix as part of a new project.

The RBM Capacity Development component incorporated a Capacity Development component. Programmes, implemented in the implementation of the 2011 Paris Declaration, are: African Development Bank; EU Development Bank; European Investment Bank; Agence Française de Développement; Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ); European Commission; European Investment Bank; German Democratic Republic; Government of the Netherlands; Italy; Japan (Embassy and JICA); Korea; Mexico; Belgium; Brazil; Canada; India; Argentina; Australia; Finland; France (Embassy and Délégation); Germany; the Global Fund; IMF; ILO; UNDP; UNHCR; UNHABIAT; UNESCO; UNICEF; WFP; and UNICEF. In addition, the ODA includes two donor- funded: Ford Foundation and the Population Council.


The ODA plenary met 45 times in 2011. In addition, the meetings were held a number of ad-hoc meetings e.g. on the occasion of the visit of the IMF, security aspects on the situation, the sustainable development, the Istanbul Declaration and the inter-governmental slamming mission to Libya, Social Housing Take-over. 13 development partners (African Development Bank, Canada, EU, France, Germany, the Global Fund, ILO, Japan, Korea, Mexico, Netherlands, Sweden, Switzerland, USAID, UNHCR) and the United Nations (9 UN agencies responded and the information was put together as a single donor Report - ILO response of the survey) answered the DP survey) to the OECD/DAC Paris Declaration Survey.

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A project entitled "Supporting Results Based Management - Capacity Development" was prepared. 1.5 of the capacity development project did not start in 2011 but will start in 2012.

UK assistance to national authorities for the implementation of the Brussels Programme of Action of UN 2011.

Support the implementation of the national transition plan or strategy 5.

Aid Coordination / Management / Policy Declaration

Formulation/implementation of a transition plan or strategy.

RBM (third deliverable of Development project on Results Based Management).

Monitoring Survey.

A project entitled "Strengthening Results Based Management: Capacity Development" was prepared. 1.5 of the capacity development project did not start in 2011 but will start in 2012.

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UNDAF/ Common Programming

Efforts to align UNDAF/Common Programming with national development cycle

- The next UNDAF cycle 2012-2016 is aligned with the Situation Analysis (due to lack of national development cycle) and is presented to the government for endorsement with the Government.
- UNDAF Cycle aligned with Government led Situation Analysis.
- The UNDAF Cycle is aligned with the Government led Situation Analysis; however, due to the political situation in the country, the new UNDAF 2012-2016 has been postponed for discussion as planned. Discussions with the government are ongoing.

Preparation of Country Analysis/UNDAF/UNDAF Action Plan

- Preparatory meetings under UNDAF Action Plan
- Preparatory meetings under UNDAF Action Plan (inputs provided by META group chairs)

Implementation of UNDAF M&E Framework

- UNDAF M&E coordination mechanisms strengthened and provides guidance to the Joint Review of the UNDAF 2011.
- UNDAF M&E Task-Force provides guidance for the new programming cycle (2012-2016)
- N. meetings of the UNDAF PWG Task-Force, N. GCyCo/DGyCo representatives meeting, N. M&E working group/meeting participating to the UNDAF M&E Task-Force, M&E coordination committees are dealing with new programming processes.

UNDAF Annual Review/UNDAF Evaluation/EGY

- UNDAF Task-Force deliver their individual completed reporting templates in time to the UNDAF PWG Task-Force for development and final integrated UNDAF Annual Report, drafted by MoA, examined in the course of the UNDAF PWG meeting.
- No UNDAF Annual Report was done in 2011, hence to M&E individual reporting deliverables. There have been discussions between the UNDAF PWG to discuss progress and challenges.

Joint planning initiatives with life-saving, peace-building, political and institutional change (social inclusion, integrated Strategic Framework)

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Project/Implementation of new Joint Programmes

- A joint programme on "Combating Worst forms of Child Labour by Reinforcing Policy Regime and Promoting Sustainable Livelihoods and Educational Opportunities in Egypt (CWCLP)" was launched in 2011. This is a joint project between the UN Women and UNDP with a budget of $4 million. All Joint Programmes are implemented in partnership with Government Institutions.
- The programme titled "Combating Worst forms of Child Labour by Reinforcing Policy Regime and Promoting Sustainable Livelihoods and Educational Opportunities in Egypt (CWCLP)" was launched in 2011 and is currently being implemented. Support the low-income families who are targeted through the guidelines on Family Planning (CMF). A joint programme titled "National Service Promote Women Citizenship Rights in Egypt" which aims to increase women's participation in the political and social life of the country.
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- The UNDAF M&E Task-Force did not meet since the signing of the new UNDAF 2012-2016 has been postponed until the new UNDAF programming cycle starts.

Total N. of new joint programmes

- Project Document signed for new Joint Programme
- Project is launched and work plan is developed
- Total N. of new joint programmes
- Total N. of Joint Programmes

Opportunities in Egypt

- Promoting Sustainable Livelihoods and Educational Opportunities in Egypt
- Combating Worst forms of Child Labour by Reinforcing Policy Regime and Promoting Sustainable Livelihoods and Educational Opportunities in Egypt
- National Service Promote Women Citizenship Rights in Egypt
- Human Trafficking
- Safe Cities Greater Cairo Region
- Safe Cities Free of Violence against Women and Girls

Joint Programmes

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Women and Girls* which aims to improve the quality of life for women through the creation of safe neighborhoods and communities that are free from violence against women and girls.

JACtives in the programme titled “Combating Worst forms of Child Labour by Strengthening Policy Response and Promoting Sustainable Livelihoods and Educational Opportunities in Egypt (CWCLP)”**

Implementation of the current Joint Programme continues in collaboration with the Government.

**Some data from the UNJPSD 2009-11 was transferred over to be included in the UNJPSD 2012-2016.

The UNJPSD 2009-11 was finalized, reviewed and an evaluation report was developed with UN Women and UNDP with a budget of $10 million. All Joint Programmes are implemented in collaboration with Government Institutions. The Joint Programme titled “Combating Worst forms of Child Labour by Strengthening Policy Response and Promoting Sustainable Livelihoods and Educational Opportunities in Egypt (CWCLP)” was launched in 2011 and is currently being implemented.

A Joint programme titled “National Services Promote Women Citizenship Rights in Egypt” which aims to promote women’s citizenship rights through the democratic transition in Egypt through ending poverty and planned economic and social development that has been developed to have a positive impact on women and their economic and social identity as citizens was launched in 2011. This is a joint programme implemented by UNWomen and UNDP with a budget of $6 million. All Joint Programmes are implemented in partnership with Government Institutions.

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### Human Rights

**Application of Human Right Based Approach**

HIV/AIDS is mainstreamed in the UNHCR, UNICEF, UNFPA, UNDP, and WHO. The Human Rights based Approach (HRBA) was used in the development of the UNMEF 2012-2013 and in the revised Pandemic Plan 2011. HRBA might get a more prominent role in UNMEF programming as new developments slow the spread of the virus. The HRBA is mainstreamed in UN projects and CPDs. HRBA is applied in UN projects and CPDs.

### Common Services and Premises

**Cooperation, Partnership, and Global Citizenship**

Common Services Working Group (CSWG) transformed into a more vibrant Operations Management Task Force (OMTF) with OMTF oversight. Key agreed upon deliverables achieved.

### Other (specify)

**Unit AID**

Regular meetings and discussions held within the UN and with UN Agencies, donors, and NGOs. The UN Joint Action Plan is implemented and updated regularly as needed. Pandemic emergency medical supplies are timely procured and kept in stock. UN Medical Services guidelines for seasonal influenza vaccines are timely procured and distributed to staff.

The OMTF held a meeting to discuss and approve the revised Pandemic contingency plan. The revised plan was reviewed and updated by all agencies. The OMTF meeting was held in December 2010 which is still in progress. The revised plan was reviewed and updated by all agencies. The revised plan was reviewed and updated by all agencies.

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The revised Pandemic Contingency Plan is reviewed and updated (Dec. 2010) which is still in progress. The revised plan was reviewed and updated by all agencies. The revised plan was reviewed and updated by all agencies.

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Undeg RCAR 2011

Joint Programmes

Title Theme Linkages to MDGs and UNDAF outcomes Duration (through) Fund Management Modality Manag. agent Admin. agent National or local partner or donor Total budget Financial contribution

Education
Strategy/MD and MDGs
Plan/Poverty Reduction
the National
Materials/Equipment
Other (specify)

Coordinating bodies or Child Labor by Reinforcing Rights

UNDAF OUTCOME 3: By 2011, regional human development disparities are reduced, including reducing the gender gap, and environmental sustainability improved. UNDAF OUTCOME 4: By 2011, women’s participation in the workforce, political sphere and in public life is increased and all their human rights increasingly fulfilled. MDG 3: Gender Equality

Coordinating bodies

Gender

UNDAF OUTCOME 3: By 2011, regional human development disparities are reduced, including reducing the gender gap, and environmental sustainability improved. UNDAF OUTCOME 4: By 2011, women’s participation in the workforce, political sphere and in public life is increased and all their human rights increasingly fulfilled. MDG 3: Gender Equality

Strategy for Community Development

UNDAF OUTCOME 3: By 2011, regional human development disparities are reduced, including reducing the gender gap, and environmental sustainability improved. MDG 7: Environmental sustainability

Strategy/MD and MDGs
Plan/Poverty Reduction
the National

Coordinating bodies

MDG advocacy and
Communicationsactivities

The revised UNDAF supports national priority areas directly contributing to progress on the MDGs in Egypt in lagging behind democratic governance. The revised UNDAF is supporting national development priority areas in Egypt, including the MDGs. Capacity development components have been mainstreamed in the new UNDAF and its programme and projects. Capacity development elements are being integrated into the results-based Management Arrangements (RBM) formulation, as an element of the UNAIDS Regional Director’s Team

Coordinating procedures and Practices

No specific procedures were reported.

2012 Workplan

2012 Workplan

KEY RESULTS AREA

Expected Outcomes

Actual Outcomes at Year End

Funds required/spent at Year End

Additional support needed from HQ or Regional Director’s Team

Target Date

Coordination of Results (WORKPLAN 2012)

At the UNCT Contribution to the National Sustainable Development Plan/Recovery Education Strategy/MDGs plan

UN plan to support the implementation of the Millennium Declaration, including operating the UNS/MDGs initiative

Capital Agenda for Action or AIE Effectiveness in the UN Reform

Capacity development components have been mainstreamed in the new UNDAF and its programme and projects. Capacity development elements are being integrated into the results-based Management Arrangements (RBM) formulation, as an element of the UNAIDS Regional Director’s Team

MDG 3: Gender equality

MDG 6: Combat HIV/AIDS

MDG 8: Development cooperation, Social Fund for Human Rights

MDG 9: Economic growth, Social Fund for Human Rights

MDG 10: Tue, Ministry of Health

MDG 11: Regional Human Development, Social Fund for Human Rights

MDG 12: Social protection, Social Fund for Human Rights

UNDAF OUTCOME 3: By 2011, regional human development disparities are reduced, including reducing the gender gap, and environmental sustainability improved. MDG 3: Gender Equality

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UNDAF OUTCOME 3: By 2011, regional human development disparities are reduced, including reducing the gender gap, and environmental sustainability improved. MDG 10: Tue, Ministry of Health

UNDAF OUTCOME 3: By 2011, regional human development disparities are reduced, including reducing the gender gap, and environmental sustainability improved. MDG 11: Regional Human Development

UNDAF OUTCOME 3: By 2011, regional human development disparities are reduced, including reducing the gender gap, and environmental sustainability improved. MDG 12: Social protection

UK support to capacity development strategies
Capacity development is central to the UNDAF cycle. As Joint Programmes incorporate a strong CD component.
Capacity development is central to the UNDAF cycle.
Support Project (SOF) with Ministry of Administrative Development (MAD).

UN assistance to national authorities for the preparation and implementation of new Joint Programmes
The Political Analysis and Strategy Group (PASG) is the primary platform for joint initiatives with theme group chairs.
Aims to improve the quality of the joint initiatives through the creation of safe and secure environments for women and girls.
Multiple and varied ones.
A joint programme entitled "Safe Cities Greater Cairo" is expected to be launched. This programme aims to provide safe and secure environments for women and girls.
Joint UN Programmes might be developed, as well as joint approaches in 2012.

Preparations/Implementation of new Joint Programmes
A joint programme entitled "Safe Cities Greater Cairo" is expected to be launched. This programme aims to provide safe and secure environments for women and girls.
Joint Programme Discourse signed.
Joint Programmes are developed and work is ongoing in 2012.
M/Id of Joint Programmes End of programme evaluation reports submitted to all PR and JPs. UNCTs are to develop/speed up the process of completing the first draft report. A copy of the draft report is to be provided to the Audit Committee.

$0.00 $0.00 $0.00 $0.00

Other

C) UNCT

Nature of HACT implementation/compliance in the country

Assess that the activities developed by the UNCTs and reported to the Audit Committee are being implemented in accordance with the HACT strategy.

$0.00 $0.00 $0.00 $0.00

Strengthening national services/procure through HACT

Other

D) Gender Equality

Gender Equality

UK support to incorporation of gender equality in national development strategies

Gender mainstreaming in national strategies and communications.

$0.00 $0.00 $0.00 $0.00

Gender Equality National Development Strategies

Gender responsive strategies developed and maintained. UN support to the implementation of gender equality national development strategies.

$0.00 $0.00 $0.00 $0.00

Gender Equality National Development Strategies

Gender mainstreaming is incorporated in national strategies and communications.

Capacity development for gender theme groups to support UNCT to respond to national priorities for gender equality

Reduce the number of UNCTs that do not have gender mainstreaming in their country strategies.

$0.00 $0.00 $0.00 $0.00

Other

E) HACT

Establishment of Joint UN Teams on AIDS and implementation of joint programmes of support on AIDS

Activation of the UN team and strategy formulation.

$0.00 $0.00 $0.00 $0.00

UK support to the national response to AIDS through strengthening the 3Ts

Strategy Information is generated and utilized for policy and programme formulation as needed.

$0.00 $0.00 $0.00 $0.00

Joint UNCT on the workplace

Minimum standards for UNCT policies and programme. UNCTs can support national key policies.

$0.00 $0.00 $0.00 $0.00

Other

F) Human Rights

Application of Human Rights Based Approach

Thematic training on HR, organizational change management training organized for UN officials, GO staff. Human rights are integrated into the formulation of strategic projects responding to the transition period.

$0.00 $0.00 $0.00 $0.00

Human Rights

The newly formulated projects applying HRBA guidance.

$0.00 $0.00 $0.00 $0.00

Other

G) Common Services and Premises

Status of Initiatives to increase collaboration and cost-effectiveness of UN agencies in support of programme delivery (common services and premises)

UNDP country and regional office, UNAIDS and OCHA will collaborate to the extent possible to develop a database for consultants and supplies is created, contracts and suppliers are updated and maintained.

$0.00 $0.00 $0.00 $0.00

Common Services and Premises

Recommendations of services and premises in cost-effective and efficient approach to the formulation of new initiative.

$0.00 $0.00 $0.00 $0.00

Other

H) Coordination of Emergency Preparedness and Relief

A) Precaution

Coordination of emergency preparedness efforts of UNCT members and relevant humanitarian actors

A new UNCT focal person on influenza is designated. UN Operations Common Services and the UNAIDS Backstop Support Unit have been revised and updated for 2012. Coordination of AR activities: The AR UK Technical Team continues to meet on a regular basis, and the WHO AR Team meets on a monthly basis. UNCTs continue to receive AR advice on response activities. The AR Advisory Group continues to meet on a regular basis. UNCTs continue to receive AR advice on response activities.

$0.00 $0.00 $0.00 $0.00

Precaution

WHO acts as UNCT focal person on Influenza. Regional meetings and workshops are held, and recommendations are disseminated to all partners.

$0.00 $0.00 $0.00 $0.00

Other

B) Relief

Establishment of humanitarian country teams

Development of a response plan

$0.00 $0.00 $0.00 $0.00

Relief

**Coordination of humanitarian operations**

**Advocacy**

**Resource mobilisation**

### UN Advocacy and Resource Mobilisation

**A) Joint UNCT Advocacy and Communications**

Development/implementation of UNCT communications/advocacy strategy & plan

Enhance the visibility of UN system on UNCT's social and economic development. Enhance UNCT's media presence in Egypt. Encourage joint partnerships/volunteerism to achieve MDGs and UNDAF objectives in Egypt. Government, opinion leaders, academia. UNCT common communications strategy implemented forming an extension of UNCT Newsletter and revamped UN website.

$25,000.00 $0.00 $0.00 $0.00

**B) Joint UNCT Resource Mobilisation Strategy**

Development/implementation of RMO strategy

The UNCT mobilises resources for joint programmes and in support of the individual UN agencies.

$0.00 $0.00 $0.00 $0.00

### Security Management (WORKPLAN 2012)

**A) Security**

Duty stations specific security risk assessment. UNCT to decide locations in the country where UN staff are present.

Implementation of mitigating measures as identified in SRA

Up to date SRA

SRA presented to SMT as required under security level for the country.

$0.00 $0.00 $0.00 $0.00

% MOSS compliance.

$0.00 $0.00 $0.00 $0.00

% MOSS compliance.

$0.00 $0.00 $0.00 $0.00

Up to date security plan

Up to date Security Plan

Security Plan reviewed once annually by end of June.

$0.00 $0.00 $0.00 $0.00

Security Management Team Meetings

Meetings held as required by the security level for the country

SMT minutes

$0.00 $0.00 $0.00 $0.00

% MOSS compliance. $0.00 $0.00 $0.00 $0.00

All wardens trained.

$0.00 $0.00 $0.00 $0.00

### Non-Resident UN Agencies

**A) Special measures to mobilise non-resident UN agencies in UNCT processes**

Supporting the involvement of UN agencies in UNCT processes. UN programming.

Number of invitee guests to UNCT meetings

Number of invitee guests to UNCT meetings

$0.00 $0.00 $0.00 $0.00

Number of invitee guests to UNCT meetings

$0.00 $0.00 $0.00 $0.00

### Coordination Capacity of the UNCT

**A) Strengthening UNCT Coordination Capacity**

RCD Staffing

A well functioning office providing the necessary support services to the UN country team, UNCT and UN agencies.

Client satisfaction survey to UNCT and DPG (annual) at the end of 1st and 2nd years.

$2,000,000.00 $0.00 $0.00 $2,000,000.00

UN Office contributes to UN coordination Number of units.

$2,000,000.00 $0.00 $0.00 $2,000,000.00

**B) Other**

**Mobilisation Strategy**

Security Management (WORKPLAN 2012)