Integrating the Sound Management of Chemicals into MDG-Based Development Planning
Foreword

The use of chemicals permeates modern life. While chemicals play an important role with respect to development, including through the production and use of life-saving medicines, purification agents for treating drinking water supplies, and agricultural chemicals that boost on-farm productivity, use of chemicals can, in absence of good management practices, pose significant risks to human health and the environment.

The world’s poorest people routinely face the highest risk of exposure to toxic and hazardous chemicals, due to their occupations, living conditions, lack of knowledge about safe handling practices, limited access to sources of uncontaminated food and drinking water, and the fact that they often live in countries where regulatory, health, and education systems are weak.

The United Nations Development Programme (UNDP) thus promotes the sound management of chemicals as an important aspect of our work to reduce global poverty, promote human health and help countries achieve the Millennium Development Goals (MDGs). We at UNDP advocate for the importance of addressing issues related to chemicals management and chemically-linked pollution in developing countries by integrating rigorous chemicals management schemes into national development policies and plans. We also help countries to obtain the necessary resources to improve their chemicals management regimes in order to achieve desired results.

In support of the Strategic Approach to International Chemicals Management (SAICM) adopted in 2006, and with support provided by the Norwegian Government, UNDP initiated the development of a Guide to help governments and UN Country Teams to mainstream or incorporate sound management of chemicals into development planning.

This UNDP Guide is one of several tools that UNDP’s Environment and Energy Group, Bureau for Development Policy, has developed to enhance assistance to partner countries through a comprehensive approach to mainstreaming environmental sustainability. As such it provides guidance on chemicals management and informs understanding of effective processes to integrate a wide range of environmental issues into national development policies and plans.

The UNDP Guide explains in details the approach governments can use with the objective to i) incorporate sound management of chemicals into development policies and plans, ii) assess and update development policies and plans that already contain sound management of chemicals elements and iii) identify donor funding opportunities for a country’s chemicals management capacity building needs.

The UNDP Guide builds on applied, practical experience accumulated in countries under the UNDP-UNEP Partnership Initiative for the Integration of Sound Management of Chemicals (SMC) into Development Planning Processes and was revised in preparation of the second session of the International Conference on Chemicals Management (ICCM2), and has been updated again in this issue to reflect accumulated practical experience. It is considered to be a “living document” in which the lessons-learned and practical field experiences from countries will continue to be recorded as they progress with the integration of sound management of chemicals in their MDG-based development planning processes.

Dr. Veerle Vandeweerd
Director
Environment & Energy Group
Bureau for Development Policy
United Nations Development Programme

© Copyright United Nations Development Programme, December 2010. All rights reserved.
Table of Contents

1.0 INTRODUCTION TO THE UNDP GUIDE ................................................................. 1

1.1 INTRODUCTION TO THE SMC MAINSTREAMING APPROACH .......................... 3

2.0 BACKGROUND ON IMPORTANT CONCEPTS ...................................................... 5

2.1 OBJECTIVE OF THE SOUND MANAGEMENT OF CHEMICALS ................................ 5

2.2 SOUND MANAGEMENT OF CHEMICALS AS RELATED TO THE MDGs .................... 6

2.3 INTERNATIONAL SMC COMMITMENTS AND TOOLS ........................................ 7

2.4 THE RATIONALE FOR MAINSTREAMING THE SOUND MANAGEMENT OF CHEMICALS .... 10

2.5 DEVELOPMENT PLANNING CYCLE ..................................................................... 14

2.6 SMC IS A MULTI-SECTORAL, MULTI-STAKEHOLDER UNDERTAKING ................. 15

3.0 A SYSTEMATIC APPROACH FOR MAINSTREAMING ........................................ 18

3.1 PROJECT MOBILIZATION PHASE ..................................................................... 19

3.2 STEP 1: BASELINE ANALYSIS - THE NATIONAL SITUATION REPORT .................. 28

3.3 STEP 2: DIAGNOSTICS & NEEDS ASSESSMENT .............................................. 36

3.4 STEP 3: IDENTIFICATION OF NATIONAL SMC PRIORITIES .............................. 39

3.5 STEP 4 A & B: ECONOMIC VALUATION AND TARGETED POLICY INSTRUMENTS .... 42

3.6 STEP 5: MAINSTREAMING SMC PRIORITIES .................................................. 49

ANNEX 1: PROMINENT WEB LINKS APPLICABLE TO SMC ........................................ 52

ANNEX 2: LINKAGES BETWEEN THE SOUND MANAGEMENT OF CHEMICALS AND THE MDGS .... 54

ANNEX 2: KEY CONCLUSIONS OF PARTICIPATING COUNTRIES ............................. 60

ANNEX 4: SOUND MANAGEMENT OF CHEMICALS - LINKS TO SECTOR-BASED DEVELOPMENT ISSUES .... 63

© Copyright United Nations Development Programme, December 2010. All rights reserved.
1.0 Introduction to the UNDP Guide

The UNDP Guide for Integrating the Sound Management of Chemicals into MDG-Based Development Planning is a learning tool, a primer that provides information on important concepts with respect to the Sound Management of Chemicals (SMC) and its role in supporting countries’ efforts to achieve sustainable development as well as the Millennium Development Goals (MDGs).

Above all, the document provides a systematic approach to countries to help assess their capacity for sound management of chemicals, identify needs, and ultimately “mainstream”1 or incorporate identified priorities into national development planning. Following a step-by-step approach (see Figure 1), the Guide describes in detail the mainstreaming methodology, while addressing key considerations and providing “how-to” information associated with each step.

The document is based firmly on applied, practical experience accumulated in pilot countries under the UNDP-UNEP Partnership Initiative for the Integration of Sound Management of Chemicals into Development Planning Processes (UNDP-UNEP PI). Mainstreaming projects in the pilot phase have been undertaken for Uganda, Zambia and Cambodia, which are scheduled for completion in the second quarter of 2010. The project in Uganda is funded under the Strategic Approach to International Chemicals Management (SAICM) Quick Start Programme (QSP), whereas Sweden has generously funded the projects in Zambia and Cambodia. Projects in Macedonia and Belarus, funded by the QSP, are also started and will continue into 2011. Proposals to the QSP have also been accepted for Ecuador, Honduras, Laos PDR, Liberia, Mauritania and Mauritius, for which work is beginning in 2010.

The document aims to help countries:

i) Incorporate sound management of chemicals priorities into development policies and plans;
ii) Assess and update development polices and plans that already contain sound management of chemicals elements; and
iii) Identify donor funding opportunities for a country’s chemicals management capacity building needs.

Decision-makers and managers engaged in aspects of the management of chemicals, and also those involved in the drafting, priority setting, implementation, monitoring or reporting with respect to national development plans will find the contents of the document very useful. UN Country Teams will also find the document helpful to identify high priority opportunities for donor support in sound management of chemicals capacity building in the context of the United Nations Development Assistance Framework (UNDAF).

Considering that guidance and experiences regarding the mainstreaming or “incorporation” of the sound management of chemicals have become available relatively recently, the document focuses on those elements of the approach that have not yet been addressed by other capacity building guidance

---

1 See Box 1 for an description of the term “mainstreaming” as used throughout the document
tools or materials. In the case the reader might be interested in further exploring certain concepts; the document provides such reference information.

This is one of the thematic components of guidance provided by UNDP’s Environment and Energy Group on “Mainstreaming Environmental Sustainability”. The document is considered a “living document” in which the lessons-learned and practical field experiences from countries, especially the pilot countries noted above will continue to be recorded as they progress with the integration of sound management of chemicals in their development plans.

An early draft UNDP Guide for pilot countries was revised in preparation for the 2nd session of the International Conference on Chemicals Management (11 – 15 May 2009), at which occasion it was officially released. This issue is a second revision completed in the first quarter of 2010 to reflect accumulated practical experience from pilot countries and wider international consultations, including with respect to the rationale for a greater emphasis being placed on mainstreaming SMC priorities into development planning.

Box 1

Throughout this document the term “mainstreaming” is used to signify the integration of Sound Management of Chemicals priorities into a country’s development plans, but also into sector strategies, local level implementation and programmes.

Incorporating or “mainstreaming” the Sound Management of Chemicals into national development plans and processes involves establishing the links between poverty and sound chemical management – such as improved human and environmental health, and increased economic security and income opportunities for the poor – and then identifying the policies and programmes needed to bring about pro-poor chemical management.

The overall aim is to establish enduring institutional processes within government ministries and the wider stakeholder community to bring about sound management of chemicals – focusing on the government bodies responsible for poverty reduction and growth policies, and also strengthening the role of environmental agencies and non-governmental actors.

It also involves looking at potential chemical risks arising from implementing sections of the development plans, and trying to mitigate such risks at the planning stage. The integration of chemicals management priorities into national development planning processes will be a means to help governments foster national budget commitments as well as bi-lateral donor assistance.

2 http://www.undp.org/energyandenvironment/
1.1 Introduction to the SMC Mainstreaming Approach

The mainstreaming approach, as described in detail in Chapter 3, comprises 5 main steps as depicted in Figure 1:

- **Step 1**: Baseline analysis
- **Step 2**: Diagnostics and Needs Assessment
- **Step 3**: Identification of National SMC Priorities
- **Step 4 a & b**: Economic Valuation and Targeted Policy Instruments
- **Step 5**: Mainstreaming SMC Priorities

These steps are preceded by a *Project Mobilization Phase* which includes critical elements to prepare for a successful mainstreaming effort.

*Stakeholder Consultation & Awareness Raising, Monitoring & Evaluation and Gender Mainstreaming* are important elements of the mainstreaming approach and are applied throughout all five steps. For the purpose of keeping this document concise, the reader is referred to existing UNDP guidance on *Monitoring & Evaluation* and *Gender Mainstreaming*. Actions that would normally be taken for *Stakeholder Consultation & Awareness Raising* are discussed in the descriptions of the 5 steps of the mainstreaming approach.³

Similarly, *Step 1 – Baseline Analysis* will avoid duplicating efforts with existing SMC technical guidance documents issued by many different organizations and available to the reader over the internet (see *Annex 1*).⁴ Finally, *Step 4a* is the subject of a *Supplemental Guidance Document on Economic Valuation in the SMC Mainstreaming Approach* to be issued as a companion to this document.⁵

---

³ UNDP. 2007. Chemicals Management: The why and how of mainstreaming gender in chemicals management
http://www.who.int/iomc/saicm/resource_guide.pdf
Figure 1: Overview of the Mainstreaming Approach

- **Step 1**: Baseline Analysis
- **Step 2**: Diagnostics & Needs Assessment
- **Step 3**: Identification of National SMC Priorities
- **Step 4a**: Economic Valuation of Selected Priorities
- **Step 4b**: Targeted Policy Instruments
- **Step 5**: Mainstreaming SMC for the MDGs

**Monitoring**

**Awareness Raising & Promoting Multi-Stakeholder Involvement**

**Gender Mainstreaming**
2.0 Background on Important Concepts

This section reviews important concepts that are essential for understanding the SMC mainstreaming approach but might be unfamiliar to readers who have not worked in SMC or development planning capacities.

2.1 Objective of the Sound Management of Chemicals

The objective of the sound management of chemicals is to apply managerial best practices to chemicals throughout their life cycle to prevent, and, where this is not possible, to reduce or minimize the potential for exposure of people and the environment to toxic and hazardous chemicals (i.e. through polluting emissions, use, disposal, etc.). This requires strengthened governance, and improved techniques and technologies in the production, use, storage, and disposal or recovery of chemicals.

The term life cycle originates with a methodology initially introduced in the 1970s, life-cycle assessment (LCA), which evaluates affects upon the environment and human health of a chemical substance from the moment of its extraction from the earth until the return of the substance to the ecosystem in an environmentally sound manner. This cycle has, in turn, been characterized as “cradle-to-grave” with disposal (e.g., in a landfill) or destruction of a substance considered the “end” of the life cycle.

To be effective, SMC initiatives should be applied broadly to include not only the chemical products and polluting emissions of factories that manufacture chemicals but also the full value-chain, which includes other chemical products and goods that are produced using basic chemicals or other “downstream” industrial consumers of chemicals, inclusive of formulators, distributors and retailers of chemicals.

However, we must also recognize that most developing countries are not producers or at least significant producers of chemicals and are primarily chemical importers. Thus, the goal is to manage those aspects of the chemical life cycle that start with the border to control what chemicals gain access to the local market and, if they are allowed access, how they are managed for the rest of their life cycle once they are in the local market.

---

7 UNEP. 1996. Life Cycle Assessment: What it is and How to do it.
To accomplish these objectives there is an overarching need to have a good understanding of the legislative infrastructure needed to manage chemicals throughout their life cycle. Legislation should have both powers to prevent and to mitigate risks associated with chemicals. Preventive legislative capacities, for example, should enable the government to address the risks from the intrinsic hazards and wide-spread use of chemicals to achieve sustainable use of chemicals.

To be effective, SMC-initiatives should also address the area of placing chemicals on the market by manufactures or importers. Proper legal frameworks regarding information on chemicals’ hazards and the appropriate risk reduction measures have to be installed, in order to ascertain the transfer of information to downstream users. The Globally Harmonized System of Classification and Labeling of Chemicals (GHS) can substantially assist in this regard to provide to downstream users information on hazards of chemicals accumulated in the international community. The GHS is a tool for risk communication worldwide that has been developed by the Organization for Economic Cooperation and Development (OECD) on behalf of the UN. Implementing GHS gives a country access to the knowledge on chemicals hazards generated elsewhere. GHS also serves as a tool to disseminate this information within the rank and file of its own industry.

Key components of a national sound management of chemicals risk reduction program can be found in the Strategic Approach to International Chemicals Management (SAICM), the global strategy and policy that has been adopted by governments and stakeholders to promote the safe management of chemicals. The SAICM provides a framework to assist the efforts of stakeholders in achieving sound management of chemicals. SAICM was adopted during the first International Conference on Chemicals Management (ICCM-1) held in Dubai, February 2006 by a consensus of over 100 countries. Stakeholders that were also involved in the process included trade unions, non-governmental organizations (NGOs), international intergovernmental agencies and industry representatives. While the treaty is not legally binding, it highlights the political commitment to reach the overall objective of SAICM, which is to, “achieve the sound management of chemicals throughout their life-cycle so that, by 2020, chemicals are used and produced in ways that lead to the minimization of significant adverse effects on human health and the environment.”

2.2 Sound Management of Chemicals as related to the MDGs

At the September 2000 Millennium Summit, world leaders adopted the Millennium Development Goals (MDGs), which set clear targets, to be achieved by 2015, for reducing poverty, hunger, disease, illiteracy, and environmental degradation, and promoting social objectives such as universal primary education and the empowerment of women.

At the national level, countries may further refine MDG targets within a national MDG plan to take into account national circumstances and challenges. Some countries have taken their MDG plans a step further and developed work plans applicable to the local level in support of their national MDG targets.

With respect to the sound management of chemicals, to date, most importance has been given to the linkages between the sound management of chemicals and MDG-7: ensuring environmental sustainability. However, chemicals play an important role with respect to human development more broadly and without good management practices they can pose significant risks to human health and
the environment, with the poorest members of the global community most vulnerable to their negative effects.

Annex 2 provides examples of SMC linkages with the MDGs illustrating that strong SMC contributes to achievement of all of the MDGs, while weak SMC has the potential to impede achievement of the goals.

The Sound Management of Chemicals (SMC) should thus be considered an important component of a country’s efforts to reduce global poverty and achieve the MDGs.

2.3 International SMC Commitments and Tools

Most countries, including a vast majority of developing countries and countries with economies in transition have recognized that SMC is in their national interests for sustainable development, and have adopted various international commitments towards that end.

Chapter 19 of Agenda 21 agreed to at the 1992 World Summit on Sustainable Development (WSSD) was the world’s first global consensus surrounding the concept of sound management of chemicals. It remains a key source document for global consensus on this subject.8

Various legally binding, multilateral environmental agreements (MEAs) also reflect a global interest in SMC. Among the most central MEAs are:

- The ILO Convention No. 170 concerning safety in the use of chemicals at work (i.e., moving from a single chemical to all chemicals affecting workers);
- The Montreal Protocol on Substances that Deplete the Ozone Layer, which addresses a class of substances, rather than individual substances;
- The Rotterdam Convention on the Prior Informed Consent Procedure for Certain Hazardous Chemicals and Pesticides in International Trade, which provides for prior notification of exports and imports of toxic and hazardous chemicals in global trade (currently 41 chemicals listed);
- The Basel Convention on the Control of Transboundary Movement of Hazardous Wastes and their Disposal, which addresses environmentally sound management of chemical wastes and waste streams that involve 1000s of chemicals and considers life-cycle management of substances as these pertain to prevention, minimization and environmentally sound management of wastes; and
- The Stockholm Convention on Persistent Organic Pollutants, which emphasizes life-cycle management for listed persistent organic pollutants (initially 12 chemicals were listed,...

recognized as causing adverse effects on humans and the ecosystem. - However, at the May 2009 Conference of the Parties to the Convention (COP 4), the addition of nine new chemicals was adopted.

The 2002 Johannesburg Plan of Implementation of the WSSD renewed the comprehensive commitment, as advanced in Agenda 21, “to the sound management of chemicals throughout their life cycle and of hazardous wastes for sustainable development as well as for the protection of human health and the environment, inter alia, aiming to achieve, by 2020, that chemicals are used and produced in ways that lead to the minimization of significant adverse effects on human health and the environment...” including through support to developing countries in strengthening their capacity for the sound management of chemicals and hazardous wastes by providing technical and financial assistance.9

The SAICM, the most recent among international chemicals efforts, represents the first mechanism, albeit non-legally binding, that attempts to strengthen SMC governance across all relevant sectors for purposes of achieving the WSSD goal.10

The scope of the document of SAICM (ISBN: 978-92-807-2751-7. http://www.saicm.org/documents/saicm%20texts/SAICM_publication_ENG.pdf UNEP (2006)) is to provide the details on the Overarching Policy Strategy (OPS) as well as describe the Global Plan of Action that is associated with the Strategic Approach. This document is a key component of identifying SAICM’s Approach to sound chemicals management which includes the environmental, economic, social, health and labour aspects of chemical safety. The Approach takes into consideration agricultural and industrial chemicals, not the aspects of chemicals that are regulated by either a domestic food or pharmaceutical authority.

The Overarching Policy Strategy is structured to identify the scope, statement of needs, the five objective areas of SAICM (risk reduction, knowledge and information, governance, capacity-building and technical cooperation and illegal international traffic), and provide details on financial considerations, principles and approaches and steps required for implementation and taking stock of progress. Some of the key issues identified include the involvement of all relevant sectors and stakeholders, a transparent and open implementation process featuring a strengthened role particularly for women, and the consideration of the entire life cycle of the chemical.

The Global Plan of Action is a working tool and lists actions that can be undertaken in a country to fulfil the goals of achieving SMC according to needs and capabilities. Two tables are included to first document the work areas and possible associated activities and then list work areas, activities and suggested actors, targets, timeframes, as well as progress indicators and implementation components for consideration.

---
SAICM has created a Quick Start Programme (QSP), as noted previously, to support the initial enabling activities in developing countries and countries with economies in transition. The QSP is funded through a trust fund established by donations and cooperation, and is geared towards keeping within the strategic objectives of the OPS.

In contrast to SAICM, earlier adopted multilateral environmental agreements on chemicals focused on management of a specific chemical or a class of chemicals with similar characteristics. In addition to seeking discrete outcomes, such as elimination and/or minimization of exposure to particular chemicals, these agreements variously emphasize general concepts or principles relating to SMC governance. Examples, as generalized here from different agreements and decisions, include:

- “Pollution prevention” (i.e. which is preferable to ‘end-of-pipe’ measures);

- The Precautionary Approach (e.g., where there are threats of serious or irreversible damage, lack of full scientific certainty shall not be used as a reason for postponing cost-effective measures to prevent environmental degradation);

- Best available scientific information and assessments should be utilized;

- The right to development that occurs equitably, so as to meet development and environmental needs of present and future generations;

- Recognition that environmental protection is integral to the development process and cannot be considered in isolation from it;

- Internalization of environmental and human health costs, including through the use of economic instruments (e.g. polluter pays or extended producer responsibility) (i.e., the polluter should, in principle, bear the cost of pollution, with due regard to the public interest and without distorting international trade and investment);

- Right-to-Know (i.e., information on chemical safety, use of chemicals and their hazards for purposes of awareness raising, outreach and education should be transparent, readily available in a timely fashion to governments and the public, including vulnerable groups);

- Cooperation between States to discourage or prevent relocation and transfer to other States of any activities and substances that cause severe environmental degradation or are found to be harmful to human health;

- Recognition of the special situation and needs of developing countries, particularly least developed countries (LDCs) and those most environmentally vulnerable, which shall be given special priority, especially regarding the need to strengthen their national capabilities for the management of chemicals, while international actions in the field of environment and development should also address the interests and needs of all countries; and
Recognition that efforts to ensure SMC, within a context of sustainable development, have important gender dimensions.

2.4 The Rationale for Mainstreaming the Sound Management of Chemicals

The rational for mainstreaming of SMC priorities in national development planning is strong and broadly accepted building on the following main justifications:

- Environmental sustainability is essential for sustainable development (i.e. economic, social and health dimensions), including achieving the Millennium Development Goals (MDGs), in ways that are now widely accepted and/or are increasingly better understood in the global community.

- A growing body of research demonstrates that SMC is a vital issue for environmental sustainability across all environmental media and sectors of society.

- It is now well accepted on a global basis that prevention (e.g. pollution prevention) of an environmental problem by improved assessment and development planning in the first place is almost always far less costly (i.e. for recipient countries, and donor countries alike) in financial, human health and environmental terms than after-the-fact mitigation of a problem.

- Development assistance programming moves billions of dollars between developed and developing countries and countries with economies in transition (CEITs) each year in support of sustainable development; resources that greatly exceed otherwise important movements of financial and technical assistance through dedicated environmental financial mechanisms.

- Under conditions of resource scarcity it is critically important that SMC priorities established at the national and international levels attract a greater share of these development assistance resources by clearly showing how these priorities relate to sustainable economic development across all sectors of society.

- Increased mainstreaming of SMC priorities in development assistance programming influences national budgetary processes through such mechanisms as co-financing and profiling of SMC in national decision making.

Furthermore, the international development assistance partnership that emerged out of the Monterrey Consensus and the Paris Declaration has emphasized the importance of country driven programming established in national development policies and plans. When sound management of chemicals (SMC) priorities are of sufficient magnitude, it is important for the country to mainstream these priorities to support representation in national budgeting and discussions with international donors and the private sector. This notion has also been well reflected in SAICM and increasingly in the financing discussions of multilateral environmental agreements (MEAs) in the chemicals cluster, including those agreements for which the Global Environment Facility (GEF) serves as the predominant multilateral financial mechanism.
The logic of mainstreaming applies for all globally agreed chemicals management objectives (POPs, hazardous wastes, mercury, SAICM Overarching Policy Strategy, etc.) as well as for current and emerging chemical management priorities identified at the national level. This is especially the case as MEAs for chemicals management dig deeper to affect change in areas that are progressively more technically demanding and costly in terms of governance and infrastructural enhancements. Deeper integration into national development planning becomes ever more critical as improvements to the SMC regime are advanced beyond “low hanging fruit”. For this reason, this document can provide a very important and synergistic service for the specific obligations of MEAs as well as for the broader goal to ensure that, by the year 2020, chemicals are produced and used in ways that minimize significant adverse effects on the environment and human health.

This need can clearly be seen in projections of financial needs, estimated at 9 billion dollars\textsuperscript{11}, for national implementation plans on the first 12 POPs under the Stockholm Convention as outlined in Table 1 below. These resource requirements will need to be mobilized well beyond the capacities of dedicated funding mechanisms such as the GEF, including through mainstreaming in national development planning and associated budgets, albeit still supported by international assistance.

Table 1: Stockholm Convention Summary of Full Resource Estimates for 68 Parties in Four Regions (Million USD)\textsuperscript{12}

<table>
<thead>
<tr>
<th>Region</th>
<th>2004-2009</th>
<th>2010-2014</th>
<th>2015+</th>
<th>Regional Totals</th>
</tr>
</thead>
<tbody>
<tr>
<td>Africa</td>
<td>836.85</td>
<td>729.11</td>
<td>502.08</td>
<td>2,068.04</td>
</tr>
<tr>
<td>Asia and Pacific</td>
<td>2,088.64</td>
<td>3,430.40</td>
<td>676.80</td>
<td>6,195.84</td>
</tr>
<tr>
<td>Central and Eastern Europe</td>
<td>292.71</td>
<td>242.38</td>
<td>132.84</td>
<td>667.93</td>
</tr>
<tr>
<td>Latin America and the Caribbean</td>
<td>118.28</td>
<td>86.88</td>
<td>22.40</td>
<td>227.56</td>
</tr>
<tr>
<td>Period totals =</td>
<td>3,336.48</td>
<td>4,488.77</td>
<td>1,334.12</td>
<td>9,159.37</td>
</tr>
</tbody>
</table>

In addition to the strength of the broad rationale for mainstreaming, the UNDP-UNEP PI has undertaken extensive international consultations to calibrate and strengthen the rationale for the specific elements of its programmatic approach and associated guidance. Much has been learned about the rationale for mainstreaming in these consultations.

Results of international consultations for programme design were first reflected in an Information Paper for the Second Meeting of the International Conference on Chemicals Management (ICCM2)

\textsuperscript{11} This number does not reflect countries that have not yet ratified the convention nor the additional POPs that have been added to the Stockholm Convention. Thus, while some numbers might be rough estimations, it is also true that not all numbers have been gathered.

\textsuperscript{12} Reproduced from UNEP/POPs/COP.4/27. Assessment of funding needs for Parties that are developing countries or countries with economies in transition to implement the Stockholm Convention for the period 2010–2014
developed through four regional workshops involving participants from 22 countries, run by UNEP Chemicals Branch as part of the UNDP-UNEP PI.13

For each regional workshop, countries were invited to bring management level officials to the meeting from environment, health, and finance/development planning ministries, and a representative from their UNDP country office. With the exception of one country, this attendance occurred with delegations having at least three participants. In summary, the workshops, as documented in the Information Paper14, concluded on key points regarding the importance of mainstreaming. Annex 3 provides a summary of these points. Annexes 2 and 4 also provide strong rationale for why SMC should be mainstreamed into overall development planning and sector development planning.

The country participants also concluded on the types of assistance required for mainstreaming based on initial experiences to-date under the UNDP-UNEP PI. These needs essentially mirror the barriers that countries face trying to do mainstreaming without the assistance that can be provided by the UNDP-UNEP PI.

Another consultation Meeting of Partners on Chemicals Mainstreaming was held in Geneva, Dec 14-16, 2009 (generously funded by Sweden and Norway through UNEP Chemicals) which also provided strong rationale for the actions needed to support mainstreaming.

The meeting was attended by participants from 23 countries.15 Participants from the United Nations Development Programme and United Nations Environment Programme were also active in the meeting. Project Directors or Managers for mainstreaming projects in Belize, Cambodia, the Former Yugoslav Republic of Macedonia, Uganda and Zambia made presentations on project progress that showed good results thus far from the pilot phase.16

Meeting participants, while noting that mainstreaming might not be achieved rapidly, concluded as a result of their experience with the mainstreaming pilot projects, first, that there is now strong evidence that steps must be taken to cooperate with ministries of planning and finance to include high SMC priorities (e.g. POPs, pesticides in agriculture more broadly, mining contaminants, etc.) in future development plans and programmes. Second, improved economic and financial content of SMC policy proposals and initiatives are vital to justify access to limited national financial resources and to

13 Workshops were held in:
- Kampala, Uganda, September 9-11 2008 for six countries in the Sub-Saharan African Region, Malawi, Mali, Mauritania, Rwanda, Uganda and Zambia
- Phnom Penh, Cambodia, December 10-12, 2008 for six countries from the Asia-Pacific, Bhutan, Cambodia, Laos, Maldives, Malaysia, and Vietnam
- Ohrid, Macedonia, February, 25-27, 2009 for six countries selected from two regions, Albania, Belarus, Kazakhstan, Kyrgyzstan, Macedonia and Serbia
- Belize City, Belize, March 18-20, 2009 for four countries from the Latin America and Caribbean region, Belize, Chile, Ecuador and Honduras.

14 At the conclusion of all four workshops, a first draft of this paper was provided to every participant in the regional workshops for comment. Revisions were made based on comments received to produce the final CRP document. See SAICM/ICCM.2/INF/46. UNDP-UNEP PI. 2009. Views of developing countries and countries with economies in transition on the issue of mainstreaming sound management of chemicals priorities into developing planning processes, http://www.saicm.org/index.php?content=meeting&mid=42&def=2&menuid=9
15 Belize, Bhutan, Cambodia, Denmark, Gabon, Honduras, Kyrgyzstan, Lao People’s Democratic Republic, Liberia, Malawi, Malaysia, Mali, Mauritania, Poland, Rwanda, Serbia, Sweden, Switzerland, the Former Yugoslav Republic of Macedonia, Uganda, United States of America, Vietnam and Zambia
16 The country presentations can be found on the UNEP Chemicals website. A full report of the meeting can also be found on the UNEP Chemicals Web Site. http://www.chem.unep.ch/unepsaicm/mainstreaming/Events_EnvAndDevPartnersMtg_Documents.htm
encourage international donor assistance. History indicates that environmental technical experts have not made adequate progress with their SMC priorities because improvements are needed in the way economic and development decision makers were being engaged, including by enhanced economic sophistication of SMC proposals for action. Third, this new reality should transform the types of technical assistance that are needed to enhance SMC capacities in developing countries and CEITs.

In accomplishing SMC mainstreaming, many developing countries face challenges in terms of technical capacity which have brought to the surface the need for the UNDP-UNEP PI:

- They often lack adequate capacity to identify and analyze chemical management issues of concern within their jurisdictions;
- They often face difficulties to adopt new policy and legislative instruments to control the wide-spread use of chemicals by putting the responsibility on importers and suppliers for ensuring safe placing on the market; a new policy for many countries and at the same time a crucial part of SMC since it positively affects other areas where chemicals safety is a concern;
- Even when the country has an adequate understanding of its chemical management issues, a relatively new set of skills, experts and institutional participants are required to analyze the linkages between chemical management issues and the development priorities of the country, including the economic costs of inaction or benefits of action on chemical management priorities;
- Governance institutions and decision making processes in many jurisdictions have limited experience with cross-agency and cross-sectoral dialogue, perhaps especially between chemical management priorities seen from an environmental and human health perspective and the development driven priorities of central finance, treasury and development planning agencies; and
- Because mainstreaming brings about new perspectives on the relationships between chemicals management and vital development priorities, such as alleviating the conditions of poverty, public health, and food security, i.e. the MDGs, there is a need for broader public education and consultation to build support for and coordinate action, for which many developing countries are currently less than adequately equipped.
Development planning in most (though not all) developing countries is typically on a 4-5-year cycle, with a mid-term review to allow for adjustments to changing circumstances. Development planning is a major cross-sectoral effort for any country, usually led by a central agency, such as the Ministry of Finance and/or Development Planning, a National Planning Commission, a Prime Minister or President’s Office, etc. The major development plan of the government is a key (but, of course, not exclusive) driver for national budgetary decisions and expenditures, and is the main basis for discussions with development partners (donor countries) regarding assistance for the development of the country.

The key issue for chemical management practitioners and advocates in the country, therefore, is to make sure that the highest priority environmental issues are noted in the development plan as a basis for national and international implementation funding. This requires early and regular engagement with the key central planning agencies about the importance and factual relevance of priority environmental issues to the country’s sustainable development objectives and targets.

Typically, development planning work starts at least 12-18 months in advance of the conclusion of the 5-year development plan that is in place. The following generic elements of development planning are typical:

- Diagnostics to determine the highest development priorities for the country and the key issues related to those priorities (e.g. poverty assessments, sector and sub-sector papers, assessments of technical and financial assistance needed to achieve the MDGs over the long term, etc.);

- Identifying policy options and choices to move towards national development objectives and targets (e.g. sectoral and cross-sectoral policy reforms and frameworks needed to accelerate growth with equity and promote long-term human development, etc.);

- Identifying national capacity development needs to support implementation of priority actions to achieve national development objectives and targets (e.g. enable effective service delivery at the national and local levels, institutional changes, training needs, etc.);

- Development of implementation plans and schedules for high priority objectives and targets; and

- Investment planning and resource mobilization (costing infrastructure investments, equipment investments, micro-finance initiatives, assessing national budgetary implications, awareness raising and discussion with development partners, etc.).

Experience from around the world indicates that extensive interagency and public consultation is critical for all these elements to conclude in a successful national development planning effort.

The end result of the development planning process can, depending on the country circumstances, culminate in different forms of development planning and policy documents including, for example,
Poverty Reduction Strategic Papers (PRSPs), National Development Plans (NDP), MDG-Based Development Plans, etc.

It is extremely difficult for issues that do not appear in the national development plan to receive attention as a priority by the government and donor partners. For that reason, mainstreaming into the major national development plan at the time of its elaboration/drafting is critically important.

**Figure 1: Depiction of Mainstreaming Process in Development Planning**

2.6 **SMC is a Multi-Sectoral, Multi-Stakeholder Undertaking**

SMC is necessarily a crosscutting issue and a fundamental issue for national development for a wide range of stakeholders because chemicals are now used in all sectors of our societies. In general, however, knowledge of SMC best practices and the need for SMC remains low among government ministries and affected stakeholders in many countries. Therefore, a first step is general awareness-raising about SMC within ministries and as outreach to stakeholders.

A formalized channel for routine exchange of information among sectoral ministries is important for SMC issue identification, priority setting, planning and implementation, and monitoring and assessment. One key example is routine exchange of information between health, labour, agriculture and environmental ministries on disease vector and pest control strategies and management practices.
as these pertain to chemical exposure risks of workers and farmers etc. **Annex 4** provides examples of key linkages between SMC and sectoral policies and practices.

A number of countries have established formal mechanisms to coordinate their response to commitments under a particular chemicals-related MEA. As chemicals MEAs often have substantial synergies with one another, it usually makes sense for countries to consider consolidating their chemicals expertise within one interagency coordination mechanism for SMC. Such a mechanism would normally have as its main objective development or review of SMC-related priority setting, policy and implementation efforts, as well as provision of advice to other processes on which SMC has a bearing, including MDG-based national planning activities.

Key non-governmental stakeholders should be represented on the SMC coordinating mechanism whenever that is possible, including representatives of industry, worker unions and non-governmental organizations (NGOs; environment, health, agriculture, etc), reflecting the important role they inevitably must play in national efforts to achieve SMC and sustainable development. Representation of these groups in the SMC coordinating mechanism improves prospects for achieving economically sustainable, pro-poor, rights-based policies and programs.

Industry stakeholders clearly play a significant role as contributors to sustainable development. Industries in the aggregate or industrial subsectors are usually a major contributor to a country’s gross domestic product. The inclusion of industry stakeholders in development and implementation of SMC initiatives is vital to their success. Industry is usually eager to participate because of the desire to influence ongoing regulatory undertakings and complicated regulations with objectives that might more readily be achieved through alternative means, regulatory or otherwise. A particular challenge in developing nations is how to effectively engage the full range of SMC industrial actors. Typically, the majority of larger facilities producing and distributing chemicals in a developing nation will be multi-nationals and/or joint ventures. But there will also be many small-and-medium enterprises that manufacture and/or formulate chemicals and engage in trade. SMEs may comprise the majority of the chemicals sector in some countries. Therefore, strategies for their inclusion in consultation and implementation, and ideally representation on the SMC coordinating mechanism, will be important to the success of SMC initiatives.

Non-Governmental Organizations, for their part, can play an important role in assisting with implementation of SMC, in particular with respect to development of legislation, awareness-raising and outreach strategies, and in monitoring and training exercises at the community and local level (e.g., in monitoring techniques, such as use of simple bioassay kits to detect contamination at the municipal and local level that exceeds national and/or State standards), which, in turn, can contribute to community empowerment and support for national compliance and enforcement efforts. In many developing nations, the number of NGOs with SMC experience is limited. Therefore, national strategies for engaging NGOs will need to consider how they can first be assisted in a meaningful way to build their capacity on SMC. More commonly, developing nations have NGOs with legal expertise. These NGOs can contribute to dialogue on SMC legislative policies and frameworks, including on the SMC coordinating mechanism.
2.6.1 Vulnerable Groups

Vulnerable groups who are at highest risk of exposure should also be consulted although they would not typically sit on the SMC coordinating mechanism for a range of practical reasons. Beyond viewing these groups as “recipients” of pollution, societies need to recognize that they also can make unique and key contributions to decision making and development of SMC strategies for prevention, risk avoidance and minimization and likewise can play significant roles in implementing such strategies.

Women, children, workers, indigenous communities and the poor are among those members of society most directly affected by exposure to chemicals, although they might not, in all societies, be well represented by the worker unions and NGOs noted above.

Women come into contact with toxic chemicals through multiple routes, including domestic cooking (chemical by-products of burning), as workers in cottage-scale industries (e.g., recycling of lead-acid batteries), and labourers in factories and crop fields. As key decision-makers regarding purchases for the home, food preparers, and caretakers, they make choices about chemicals brought into the home and their handling, storage and disposal. Engaging women’s groups in decision-making and also implementation of strategies on SMC can have a far-reaching impact with respect to minimizing chemical exposure to themselves, their families, and their communities.

Workers (including women and youth) are a high-risk group because of direct contact with toxic and hazardous chemicals. In many developing countries workers are often not supplied with protective gear (boots, gloves, hats, respirators, protective suits), while a warm climate can also make wearing of some equipment designed to protect their skin against chemicals they handle impractical. Workers exposed to chemicals can transport contaminants on their clothing and person into the home, contaminating other family members. Workers are therefore in a position to contribute information to monitoring and compliance implementation, and, through awareness-raising can reduce exposure risk. Workers, as they have a stake in the success of their employer, also have a strong incentive to contribute suggestions for improvement of SMC practices in the work place that work to both their and their employer’s advantage.

Indigenous cultures typically depend on ‘country foods’ (fish, wild game and fowl). As a result, indigenous people are often at a higher risk of exposure than general populations when these food sources are contaminated by chemicals (pesticides, persistent organic pollutants, heavy metals, etc). These foods are also central to their social customs, so that when food sources are threatened, the culture as a whole is also weakened. Indigenous people’s traditional knowledge of ecology (land, climate and weather patterns, species biodiversity, etc.) can contribute to monitoring changes associated with chemical use, as well as practices that promote resistance to pests.

The poor as a group are generally at higher risk of exposure as well. For example, a relatively high percentage of poor people are illiterate, hence unable to read warning and use labels on chemical products. They are more likely to live near factories and contaminated sites, and to engage in unsafe activities that put them at risk, such as recycling of electronic products and batteries, ship recycling, and scavenging open dumps to recover materials for resale and for use in constructing make-shift shelters.
They are often disenfranchised in decision-making but should be consulted and included within development and execution of implementation strategies.

### 3.0 A Systematic Approach for Mainstreaming

This section of the guidance document describes specific activities associated with the 5 main steps of the mainstreaming approach. Figure 2 provides a reminder of the mainstreaming approach introduced in Section 1.1.

**Figure 2: The Mainstreaming Approach**
3.1 **Project Mobilization Phase**

### Checklist for Project Mobilization Phase

- **PM (i)** – High level project buy-in
- **PM (ii)** – Appoint project director
- **PM (iii)** – Review national development planning schedule and process
- **PM (iv)** – Appoint project coordinator
- **PM (v)** – Agree on work plan and anticipated schedule
- **PM (vi)** – Finalize project communication package
- **PM (vii)** – Compile list of key stakeholders
- **PM (viii)** - Institute Interagency Coordinating Mechanism (ICM)
- **PM (ix)** – Multistakeholder Project Inception Workshop

3.1.1 **PM (i): High Level Project Buy-In**

SMC initiatives are all too often addressed with narrowly technical approaches that infrequently extend beyond the activities of government officials with core responsibilities for SMC. The implications of this are not unfamiliar: SMC-specific recommendations, strategies and plans often stay at the margins of government with inadequate and unsustainable policy authority and financing. To advance beyond this situation, awareness of SMC must be transformed to a higher policy and political level through systematic efforts to engage government-wide, integrative development planning initiatives.

Mainstreaming projects differ considerably from technical SMC projects considering they focus on influencing national development policies and plans and require the buy-in and involvement of high-level policy, budgeting, planning and trade representatives from the central Government. This is because national development planning is one of the few comprehensive priority setting and integrating governance tools available to many governments and their political leaders.

If the issue is deemed “important”, it is at the development planning table. If it is not there, “perhaps it is because it is of lesser importance”. As such, projects intended to integrate SMC priorities into development policies and plans are by necessity cross-sectoral, policy-intensive, economic and

---

17 This section assumes that the project funds are available to the project’s executing agency, either directly through the government’s own financing or though the assistance of an international agency(ies) and donor(s).
political in addition to SMC technical, occurring in a highly competitive government environment. This process will be discussed more comprehensively as the reader progresses in this guidance document.

To increase chances for project success, therefore, mainstreaming work requires a higher threshold of policy buy-in prior to the work beginning than is characteristic of technical SMC projects. First, at least at the most senior civil service levels, ministries responsible for development planning, health, and environment, at a minimum, should be fully aware of and supportive of project objectives at the planning stages. They should view themselves as partners with differentiated responsibilities in the project effort. Second, these ministries should be empowered to work together to encourage the participation of other ministries with significant responsibilities for chemicals once the project work commences (see the discussion of the Interagency Coordinating Mechanism later in this guidance document).

Countries can signal high-level policy buy-in in various ways suitable to their unique circumstances. Some examples, which can work independently or together, include:

- Direction from the senior political office (President or Prime Minister’s Office) mandating the ministries to function in this way;
- A high-level letter of agreement between the ministries at the planning stages of the project;
- Letters of support for the project in efforts to mobilize resources from funding agencies; and
- Project document signings between, for example the government finance or development planning focal points and the representative of the implementing agency or UN Resident Coordinator.

Normally, these types of approvals should signal a project lead ministry that would establish the project management unit or secretariat (typically the ministry that has the most active chemicals-related mandate) supported by the full cooperation of the other ministries to achieve the project’s intended activities, outputs and outcomes.

### 3.1.2 PM (ii): Appointing the Project Director

The appointment of the **Project Director** signifies that all project approvals have been negotiated and agreed.

The Project Director is ultimately responsible for overseeing (directing) project implementation, including managing the national project team and working with any international agency(ies), donors and/or experts that might be supporting the project.
The lead ministry would normally appoint the Project Director. The Project Director candidate should:

- Have management responsibilities for SMC issues;
- Not be too busy to adequately perform the role as part of his or her overall job; and
- Be senior or experienced enough to facilitate required access within the national government’s systems and to problem-solve within the lead ministry, and with other involved ministries and project stakeholders.

### 3.1.3 PM (iii): Review of National Development Planning Process and Schedule

The development planning process cannot be influenced without an adequate understanding of its functioning. Environment and health officials must have a clear understanding of the way the development planning process is working within the unique circumstances of the country and where are the opportunities for interventions to influence the process. This should be one of the Project Director’s first and most important tasks.

The Project Director should prepare a brief document to be shared later with the entire project team describing the national development planning process from an SMC mainstreaming perspective, including:

- When does the next development planning cycle, or the mid-term or annual review of the existing development plan, begin?
- Has a policy statement on development priorities been issued by the high political executive and what are the priority development sectors, goals, objectives and targets identified for the country?
- Which of these sectors, goals, objectives and targets are likely to involve chemical intensive activities and where are these sensitive issues likely to occur based on national and international knowledge and experience (would there be a need for further research as part of the SMC mainstreaming activities)?
- What does the existing national development plan prioritize in terms of sectors, goals, objectives and targets and how are these likely to carry forward to the new plan or mid-term review?
- Have we seen chemical management problems associated with the sectors, goals, objectives and targets of the current or previous national development plan(s)?
- How will the development planning or review process be organized:
  - List of important contacts in the planning ministry and key sectoral ministries;
Important research and decision-making groups that are current or likely to be established in the development planning process;

Schedule of important meetings;

Required inputs to the process and when; and

How should inputs to the development planning process be prepared and in what form to be effective (i.e. presentation style suitable to the process and the audience to be influenced)?

It is likely that the completion of this document will require review of applicable primary and secondary documents but also meetings with officials responsible for development planning in key central and line ministries. The Project Director should also consult extensively with UNDP and/or World Bank country offices as applicable to understand the role of these development planning support agencies and their experts. Finally, a round of meetings with key bilateral development assistance agencies and regional development banks will also be useful.

While a mainstreaming project can begin at any time, with results to be delivered to the development planning process when opportunities permit, it is most effective to schedule the completion of mainstreaming project deliverables to correspond as closely as possible with the beginning of the development planning timetable. This usually means that a mainstreaming project, as previously mentioned, should begin at least 24 months (i.e. after the midterm review of the current development plan) in advance of the anticipated beginning of work to develop a new national development plan or the mid-term review of the existing development plan.

3.1.4 PM (iv): Appointing the Project Coordinator

While the Project Director oversees implementation of the mainstreaming project as part of a larger portfolio of SMC-related management responsibilities, the Project Coordinator’s main job is day-to-day management, coordination and review of work being performed by the national mainstreaming project team and interaction on specific work tasks with any international agencies, donors and/or experts that might be supporting the project. The mainstreaming approach, if done well, is sufficiently demanding to require at least a near full-time effort by the Project Coordinator for the duration of the project.

The Project Director should directly oversee recruitment of the Project Coordinator and development of the terms of reference or job description. The Project Coordinator candidate should be:

- Free of ministerial line duties during the course of the mainstreaming project;
- A citizen and resident of the country to help ensure that national capacity for mainstreaming is being built-up and retained within the country;
3.1.5 PM (v): Work Plan and Anticipated Schedule

The main steps of a work plan will often already be in place as part of initial proposal preparation for a mainstreaming project. However, the Project Coordinator should ensure that a work plan is summarized and made readily understood by cross-sector stakeholders who might be unfamiliar with political or technical project language. A project schedule should also be clear in term of quarters within which key project deliverables can be expected to arrive on people’s desks and computers for consultation or comment or when they might be expected to attend meetings or workshops. This document should be kept updated throughout the project if and when circumstances change, with changes clearly notified to important stakeholders, preferably combined with a brief project progress update to be as informative and as interesting as possible.

3.1.6 PM (vi): Project Information Package

The mainstreaming approach, in addition to other key advances, seeks to substantially improve communications with government and non-government stakeholders who might not be experts either in SMC or development planning, let alone be very familiar with the important relationships between the two. It is well recognized that there is often limited capacity and expertise in the environment and health ministries to talk the language of development policies and plans. SMC experts need enhanced capacities to convey environment and health information in a way that is more relevant to development planners. The opposite is also true in development planning ministries that have to-date rarely been challenged to engage SMC issues as part of their development planning processes. The mainstreaming approach works on building capacities for this type of information exchange and uptake going beyond intra-sector communication, that is familiar and comfortable, to achieve effective cross-sector communication which is challenging but essential for SMC mainstreaming into the government’s development planning priorities. As such, the Project Director and the Project Coordinator are strongly advised to spend a considerable amount of their available time on the cross-sector communication requirement for a successful mainstreaming project.

The communication effort starts with a clear, concise (i.e. summarized from project documents) and non-technical project information package explaining how the mainstreaming project will have
important value to the interests and concerns of key government and non-government stakeholders across sectors. The information package should address project:

- Purpose;
- Rationale;
- Objectives;
- Steps (from PM (v) above);
- Activities; and
- Outputs and outcomes (results).

This should be an early and important task for the Project Coordinator under the supervision of the Project Director, and with significant cross-sector peer review of the information package before it is released to the wider government and non-government stakeholder community.

3.1.7 PM (vii): List of Key Stakeholders

A mainstreaming project, because of its cross-sector policy significance, will usually require that the lead agency, which is often more accustomed to sector specific, technical SMC projects, broaden its consultations to non-traditional stakeholders, especially in the economic development and trade sectors. This is an essential ingredient for the improved communication noted above. It is important to recall the need, noted in Section 2.6, to ensure the active involvement of industry, including importers, and NGOs in the entire mainstreaming process, including on the SMC coordinating mechanism where possible while ensuring the productivity of the group.

The Project Coordinator, under the supervision of the Project Director, should assemble a stakeholder list, in consultation with other concerned ministries, to reflect the broader scope and policy significance of the cross-sector mainstreaming effort. From an SMC standpoint, in mainstreaming efforts, we are not discussing technical issues with the converted but rather finding a common language and understanding among the as yet unaware.

3.1.8 PM (viii): Interagency Coordinating Mechanism (ICM)

Chemicals management issues are best addressed through a multi-sectoral approach as chemicals are used/applied, etc. in all sectors of our societies and have impacts in all sectors. To address these linkages, cross-sector cooperation and multidisciplinary approaches in development planning processes are needed. By addressing SMC through development planning we can begin to see all these linkages more clearly rather than working in sector silos.
The mainstreaming effort will have very little chance for success without an Interministerial (SMC) Coordinating Mechanism (ICM) to foster common understanding and adoption of project recommendations at key decision points throughout the process. At a minimum, an ICM that can support the mainstreaming effort should include senior management representatives (with policy responsibilities) from the ministries responsible for environment and/or natural resources, health, finance and/or development planning, agriculture, industry, mining, labour, social affairs and women’s affairs. However, in practice, the range of ministries involved with key aspects of SMC or whose activities may have a significant impact upon SMC is much broader (as can be seen in Annex 4). Logically, an ICM should include their representation as appropriate to a country’s circumstances and development sector priorities.

There are good opportunities to build on existing ICM type mechanisms to advance SMC mainstreaming. With supplemental representation from finance and development planning ministries and an enhanced mandate geared to informing national development planning, these SMC mechanisms can have a raison d’être for sustainability that they have not had under previous sector or topical SMC projects. This needs to be coupled with continual institutional strengthening in areas of analysis and coordination, especially with economic portfolios.

First Meeting of the ICM on the Topic of the Mainstreaming Effort

The Project Director would normally have the responsibility, often supported by his or her management and/or Minister and partner ministries, to establish and convene the first meeting of the ICM. The first meeting of the ICM, to be held in support of project mobilization, should:

- Establish or renew its rules of procedure (i.e. how they will work together; regular meetings, meetings as needed in important project steps, supplemented by email exchange, etc.)

- Establish or renew its terms of reference, including oversight and consultation as applicable to the role of engaging the development planning process and discussing, approving and adopting recommendations from the mainstreaming project;

- Discuss the mainstreaming project work plan, schedule \((PM (v))\) and information package \((PM (vi))\) to approve them, with changes as needed, for circulation to the broader stakeholder community; and

- Discuss and approve of the process that will be used to announce the project to the broader stakeholder community, including at a multistakeholder project inception workshop.

---

\(^{18}\) Each country’s institutional settings are different: While some countries may have a separate line ministry addressing Women’s issues, others may have a Women’s Affairs department within a ministry i.e. Labor, Social Affairs.
3.1.9 **PM (ix) – Multi-stakeholder Project Inception Workshop**

This task signifies the end of the Project Mobilization Phase. It also signifies the beginning of broader public communication and involvement that seeks support for the mainstreaming project initiative and, eventually, project results.

The **Stakeholder Project Inception Workshop** (typically 2-3 days) would normally include, with adequate attention to regional and gender representation, cross-sector participation from:

- Ministries having SMC-related mandates (see, for example, *Annex 4*);
- Non-government stakeholders drawn from the enhanced stakeholder list produced in **PM (vii)**, including industry and trade, agriculture, public health groups, women’s issues, academic experts and environmental groups;
- UN agencies operating within the country;
- Key bilateral donors and multilateral financial institutions operating within the country; and
- National media.

The workshop would normally enable, at a minimum, presentations with opportunity for significant stakeholder comment and discussion from the:

- Project Director on the project purpose, rationale, objectives and general approach (**PM(vi)**);
- Sector line ministries on what they consider to be their high priority SMC needs;
- Ministry responsible for development planning to share with stakeholders how the development planning process works within the country;
- Academics with research programs in SMC-related topics within the country;
- Established NGOs, including industry associations, with SMC-related programs or initiatives;
- International and national agencies with significant involvement in development planning or SMC-related projects within the country;
- International SMC and development planning experts that might be available to the project; and
- Project Coordinator on the project general work plan and schedule (**PM (v)**).
The workshop should conclude on summarizing significant multi-stakeholder comments on the:

- High priority SMC needs for the country prior to project research;
- Project objectives and approach;
- Project work plan and schedule developed under PM (v); and
- Project information package developed in PM (vi) as a key background document for the workshop.
3.2 **STEP 1: Baseline Analysis - The National Situation Report**

### Checklist for Step 1 Baseline Analysis

- **S1 (i)** - Agree on sectors of focus for Situation Report
- **S1 (ii)** – Constitute Core Analytical Team
- **S1 (iii)** – Constitute Sector Teams
- **S1 (iv)** - Conduct research
- **S1 (v)** – Draft the National Situation Report

### Step 1 Summary

**Purpose:** Determine what information is available on a country’s chemicals management situation and record it. Relevant information could be contained in a National Chemicals Profile, National Implementation Plan (NIP) under the Stockholm Convention on Persistent Organic Pollutants, State of the Environment Report, Millennium Development Goal (MDG) report, Poverty Reduction Strategy Plan (PRSP) or other information sources.

**Goal:** Development of a National Chemicals Management Situation Report that provides information on the degree of integration of sound management of chemicals into national development planning.

**Rationale:** A National Chemicals Management Situation Report is an essential prerequisite for an integrated assessment and analysis of the linkages between chemicals management and related economic, health and environmental impacts.

### 3.2.1 S1 (i): Agree on Focus for Situation Report

Development of a National Situation Report on sound management of chemicals is an important first step to identify SMC issues, capacities and needs within the major development sectors of the country. It involves, a) pragmatically identifying the highest priority, chemical-intensive development sectors for investigation that are profiled or likely to be profiled in the national development plan (See the results of PM (iii)), and b) making effective use of available primary and secondary information from technical studies on SMC (chemical profiles, national implementation plans, basic chemical inventories, sector environmental studies, etc.), and filling information gaps through field work where essential, practical and cost effective.
However, it is important to keep in mind, that while development planning is usually sector-based, and thus SMC mainstreaming needs to accommodate this reality, there is a risk that exclusively addressing existing sectors may lead to important components of SMC to be overlooked. One policy area of great concern that serves chemicals safety in all other areas is the control of manufacture, import and placing of chemicals on the market. Responsibilities for legislation, institution building and enforcement of regulations in this area are better mandated to one ministry, the one where the comparative advantages of the arrangement are deemed the best. That is usually, though not always, the environment and/or health ministries.

The primary objectives of this step in the mainstreaming method are to:

- Aggregate diverse SMC information sources into one National Situation Report focused on SMC-related issues in the status of import of pesticides, industrial chemicals and articles containing chemicals as well as in major developments sectors (e.g. mining, textiles, agriculture exports, oil and gas, etc.). This should be contrasted with a general national chemical profile, or implementation plan linked to the specific requirements of an MEA, both of which would present the information quite differently, in a more traditional way with which the environment and health sectors have become accustomed. However these processes and their resulting profiles and/or plan have only in a few cases resulted in actually influencing development planning processes.

- Provide a stronger justification for SMC governance improvements that are cross-sector and link to improving the quality and sustainability of development on an overall level in the society by reducing exposure from chemicals on the market as well as in the major development sectors of the development plan rather than appearing to development planning officials as marginal requests contrasted with the “more pressing” development needs of the country. This includes assessing the need for improvement in the national legislation regarding placing on the market of chemicals in order to clarify responsibilities for importers and distributors; and

- Enable SMC priority setting that is more closely linked to the country’s development priorities and the policy discussions at the centre of the government, focusing on how SMC improvements will enhance the quality and sustainability of prioritized national development objectives within the society (e.g. health, trade, finance, environment; see links in annex 4) as well as within the chemically-intensive development sectors of the development plan.

3.2.2 S1 (ii): Constitute Core Analytical Team

Mainstreaming efforts, as noted previously, are by definition cross-sector, multidisciplinary and intensive in terms of economic analysis and related communication of findings in a language that officials and stakeholders in the development planning process can understand. Mainstreaming also tends to make heavy use of public health protection data and information to complete qualitative and
quantitative cost-benefit analysis for SMC improvements. As a result, the Core Analytical Team for the project should reflect these characteristics from the outset, which is another notable difference with most traditional SMC technical studies.

The Core Analytical Team for the project, ultimately reporting to the Project Director, should be comprised of:

- The **Project Coordinator** as environmental SMC expert;
- A **Senior Economist** with experience in environmental economics; and
- A **Senior Public Health Expert** with experience in environmental health data and analysis.

The Senior Economist and the Senior Public Health Expert should be:

- Citizens and residents of the country to help ensure that national capacity for mainstreaming is being built-up and retained within the country;
- Experienced in research, analysis and team work in the area of SMC;
- Familiar with participating in cross-sector and multistakeholder processes; and
- Experienced working on international development projects, if not in the development planning process directly.

However, because of the newness of mainstreaming work in most developing countries and CEITs, the core analytical team will often be supplemented by (an) international expert(s) with knowledge of SMC, development planning, public health issues related to chemical exposure, and environmental economics as applied directly to chemicals management issues.

### 3.2.3 S1 (iii): Constitute Sector Teams

Most countries that undertake a mainstreaming effort would normally seek to organize their research efforts around **Sector Teams** that focus on prioritized, chemical-intensive development sectors of the development plan (see **S1 (i)**).

Sector Teams would normally be comprised of:

- Focal point(s) appointed from ministries with responsibilities for the sector. For instance, if the sector is agriculture, the focal points would normally have responsibilities for such issues as agrochemical/pesticide registration, food inspection, fresh water protection, transportation and trade;

- Key NGO representatives from the sector, such as agriculture producers’ associations, workers’ associations, and academics from agriculture education/training programs; and
The Core Analytical Team (see S1 (iii)) as observers and advisors to the research effort.

The main responsibilities of the sector teams are to:

- Provide their sector expertise to the mainstreaming effort by helping to identify major development trends in the sector that will have a bearing on SMC issues, gaps and needs for the sector;
- Identify studies that are relevant to development trends and SMC in the sector;
- Open doors to primary information held within the various ministries, which is essential for the mainstreaming effort;
- Assist with cost effective and timely ways to fill information gaps related to the sector; and
- Review and approve of the sector write-up that will be prepared by the national consultant assigned to the sector team.

The terms of reference for the sector teams should be developed by the Core Analytical Team to ensure that data needed for subsequent stages of the mainstreaming effort is provided by the sector teams as far possible. In this fashion, the Senior Economist would ensure that the ToRs ask questions about relevant and available economic data in the sector, while the Senior Public Health Expert would do the same for health data, and so forth. This is an important issue to attempt to avoid retracing steps for the sector team’s research at later stages of the mainstreaming effort.

3.2.4  S1 (iv): Conduct Research

Sector Research

The sector research effort for the National Situation report should have the following important features:

- Establish the economic baseline information for the priority, chemical-intensive development sectors (see S1 (i)) for such factors as:
  - Contribution to GDP;
  - Geographical profile relative to communities and ecosystems;
  - Levels of employment;
  - General socio-economic characteristics of the work force;
Volumes of production;
Levels of export and major markets;
Levels of chemical feedstock imports;
Trends in development over previous years;
Predominant production technologies used in the sector;
Land and water use characteristics;
Characteristic pollution problems; and
Chemicals used in the sector (e.g. types, volumes, imported, produced domestically, etc.)

- Description of the current state of life-cycle management of chemicals in the sector compared with best practices applied/promoted at international level (e.g. environmental laws and regulations, industry codes of conduct, worker safety laws, public health laws, available infrastructure for SMC such as storage facilities, transportation equipment, waste management sites, etc.);

- Description of the expected development trends in the sector for the duration of the current or proposed new development plan and how this is likely to affect the above noted factors over time (i.e. anticipated change from the baseline);

- Analysis of the environment, health and economic implications of changes (see Annexes 1 and 3) from the baseline if improvements to SMC were not made at the same time (e.g. the impact of mining effluent on inland fisheries if development within the sector did not include improvements to SMC relative to the current baseline); and

- Gaps and needs for SMC to protect the environment, human health and economic sustainability under the sector development scenarios contained or likely to be adopted in the development plan. Stated another way, what level of damage related to chemical pollution could we expect if a country was successful in growing the sector from the current baseline, as called for in the development plan, but did little to improve SMC in the sector at the same time? What costs might this impose on the country’s environment, public health and economic sustainability, which should be taken into account to explain the need for parallel improvements in SMC as the sector grows? What additional benefits in the quality and sustainability of development within the sector might be enhanced by taking SMC improvements fully into account in the development planning scenarios for the sector?
Cross-Sectoral SMC Governance

The Situation Report would also include research and analysis of current status, gaps and needs for SMC governance that crosses (i.e. applies to all or many) of the sectors prioritized in the national development plan. These governance factors would constitute a separate chapter of the Situation Report. This analysis is usually more familiar to officials within environment and health sectors. However, in mainstreaming efforts it is important to show how gaps in SMC governance directly affect the quality and sustainability of development within the priority development sectors of the national development plan.

The Project Director and Project Coordinator, normally in consultation with government lawyers, would typically take charge of assessing the cross-sectoral environmental management capacity of the country as applicable to SMC, including at a minimum considering:

- The current legislative infrastructure to manage chemicals within the country to determine whether there are major gaps in legislation, or shortfalls in implementation of current legislative authorities;
- Major institutional gaps, inefficiencies or capacity shortfalls in the implementation of legislation to manage chemicals;
- Possibilities to introduce or improve systems for risk management of chemicals through establishing or strengthening the appropriate tools for this purpose (assessment and information requirements) and the implementation of the Globally Harmonized System of Classification and Labeling of Chemicals; and
- Description of the state and matter of current information requirements and the current information flow within industry regarding safety data on chemicals’ hazards and recommendations for risk management (classification and labeling systems, safety data sheets).

An analysis of legislative capacity would typically include a discussion of:

- The prime or source law (e.g. the constitution of the country) that gives authority to develop legislation in the area of SMC. What is the scope of this prime law and what are the limitations? For instance, the prime law might give certain powers to different levels of government thus limiting the scope of the legislative instruments that can be developed and implemented at any one level of government.
- What existing government legislation is applicable to the management of chemicals within the country? Are there major gaps in this legislation to manage the life cycle of chemicals taking into account that many developing countries are not producers of chemicals but rather import most if not all of their chemical needs?
- Are there major implementation gaps for legislation that already exists? What are the key factors that explain the implementation gaps?
Are there major regulatory gaps for managing the life cycle of chemicals? For instance, legislation might be in place, but regulations have not yet been developed to give operational effect to the legislation. Where are the gaps in regulations, and is the legislative authority to fill these gaps adequate to the task?

Are there enforcement rules of procedure in place? These rules are required to give legality to the process used to enforce chemicals regulations. This is a separate requirement to consider in a legislative analysis because the rules of procedure for enforcement must adhere to more than just the chemical related legislation. Rules of procedure for enforcement must also be consistent with other aspects of constitutional law, civil rights law, laws of due process in criminal law, and so forth in order to stand-up before the courts. It is not uncommon for countries to neglect this key aspect of the implementation of chemicals legislation and therefore never proceed to full enforcement of regulatory requirements because they are unsure of the legal procedures for doing so or, alternatively, cases brought before the court fail to enforce the government’s will for SMC.

Research Guidance

There are many guidance documents that can help inform research into SMC issues (see Annex 1 for web links). The substance of those guidance documents will not be reproduced here to avoid redundancy and to keep our focus on the new aspects of guidance related to mainstreaming SMC priorities into development planning. A useful place to start with respect to guidance on researching SMC issues can be found in the annexes to this guidance document and the January 2008 IOMC publication, National Implementation of SAICM: A Guide to Resource, Guidance, and Training Materials of IOMC Participating Organisations.19

3.2.5 S1 (v): Draft the National Situation Report

The National Situation Report will be built from the contributions of the sector teams and the review of SMC governance as indicated in S1 (iv). The Core Analytical Team will review all of the contributions to the Situation Report, and one person from the core team should be assigned to complete the drafting of the report (i.e. “hold the pen” on integration of the various contributions to the report) while the other core team members address questions and information gaps along with and in assistance to the main report drafter. The main report drafter is often, though not necessarily always, the Senior Economist to help ensure that the report retains a focus on SMC issues in the

development planning context, by contrast with an exclusively technical SMC research exercise. At the end of the day, however, the entire Core Analytical Team, reporting to the Project Director, should assume responsibility for the multi-disciplinary, cross-sector quality of the Situation Report.
3.3 Step 2: Diagnostics & Needs Assessment

### Checklist for Step 2 Diagnostics and Needs Assessment

- **S2 (i)** – Convene workshop of the entire project team to assess the draft National Situation Report
- **S2 (ii)** – Fill information gaps on the highest SMC priorities and revise the Situation Report
- **S2 (iii)** – Circulate Situation Report for Multi-Stakeholder Comments
- **S2 (iv)** – Revise the Situation Report and SMC priorities as required by stakeholder comments

### Step 2 Summary

**Purpose:** Identify high risks of chemical exposure above acceptable burdens for vulnerable ecosystems, and humans (both acute and long term effects) using information gathered through a multi-stakeholder approach.

**Goal:** Preparation of an in-depth assessment of chemicals management issues relevant to national MDG-based development planning.

**Rationale:** The root causes of human and environmental health issues should be taken into consideration from the outset to ensure that they are fully addressed in policies to integrate sound management of chemicals into development planning.

3.3.1 **S2 (i): Convene Workshop of the Entire Project Team to Assess the Draft Situation Report**

A workshop of the **Entire Project Team** should be convened to: a) formally review the draft National Situation Report, b) raise awareness among government officials about the major SMC issues that are being identified in the mainstreaming project and why, and c) develop the major conclusions and recommendations that will be presented in the revised National Situation Report.

Workshop participants would normally include:

- The Project Director
Senior managers from each of the core ministries represented on the Interagency Coordinating Mechanism (i.e. people who are in a position to brief ICM members);

- The Core Analytical Team;
- The members of the Sector Teams; and
- International/national experts that might be available to the mainstreaming project.

The workshop would normally occur over 2 days, with **Day 1** allowing for:

- Presentations on the results of each of the main chapters of the National Situation Report to generally raise awareness about the SMC issues that are emerging out of the mainstreaming effort;
- Discussions on data and information gaps that remain to be addressed in each Chapter of the Situation Report;
- Identifying strategies for addressing important information gaps, including who will help address the gaps and by when; and
- Decisions on areas for needed strengthening of the analysis in general with instructions to the Core Analytical Team.

**Day 2** would normally allow for:

- Discussion of the highest priority SMC needs for the country seen in context of the national development plan, which will constitute the major conclusions and recommendations of the National Situation Report;
- Building arguments for why these needs are the highest priorities relative to other needs that will have been identified but are not as critical in the next 4-5-year planning horizon (i.e. only so much can be done by any country in context of a 4-5 year national development plan; other issues could well re-emerge in later planning cycles);
- Identifying the types of additional data that would be needed to strengthen arguments for certain priorities in context of the national development plan; and
- Identifying strategies for finding the additional data, including who will do so and by when.
3.3.2 S2 (ii): Fill Information Gaps on the Highest SMC Priorities and Revise the Situation Report

Building on the results of the workshop in S2 (i), the Core Analytical Team would normally revise the National Situation Report drawing on help from the Sector Teams.

3.3.3 S2 (iii): Circulate Situation Report to Stakeholders for Comments

The revised National Situation Report with major conclusions and recommendations added would normally be circulated for comment to every person or organization that attended the Project Inception Workshop (see PM (ix)). The intent is to:

- Allowing stakeholders to formally review the draft National Situation Report and submit comments;
- Raising awareness among stakeholders about the major SMC issues that are being identified in the mainstreaming project and why; and
- Adding value to the major conclusions and recommendations of the National Situation Report from their unique perspective in the society as stakeholders.

3.3.4 S2 (iv): Revise the Situation Report as Required by Stakeholder Comments

Building on stakeholder comments in S2 (iii), the Core Analytical Team would normally revise the National Situation Report drawing on help from the Sector Teams as required. After this revision, the report would normally be circulated back to government officials from the workshop in S2 (i) with an explanation of any major changes that might have been made to the draft National Situation Report. The government participants would normally be given 2 weeks to raise concerns about any of the changes made to the Situation Report before it is circulated back to all stakeholders, who have participated in the mainstreaming effort thus far, as a Final National Situation Report.
3.4 **Step3: Identification of National SMC Priorities**

**Checklist for Step 3: Diagnostics and Needs Assessment**

- **S3 (i)** – Prepare concept papers on proposed highest priorities for mainstreaming
- **S3 (ii)** – Convene a full meeting of ICM
- **S3 (iii)** – Revise Issue Concept Papers and Circulate Back to the ICM for Final Approval

**Step 3 Summary**

**Purpose:** Undertake a qualitative analysis of the links between major chemical problem areas and human health and environmental quality to identify opportunities and priorities for national decision making on sound chemical management.

**Goal:** List and description of opportunities (legal, technical and institutional) that can strengthen the national chemical management regime. Decision taken on highest national priorities based on the opportunities identified and a priority-setting exercise.

**Rationale:** Describing the links between improper management of chemicals and its effects on the environment and public health is a necessary foundation for identifying the full range of actions that can help a country improve its environmental and health conditions. A priority chemical management issue will be one that is significant to national health, environment and development objectives. An assessment focusing on the identification and evaluation of opportunities and policy interventions, rather than following a purely research driven approach, will improve decision making. With the assessment focusing on the identification and evaluation of opportunities and policy interventions, rather than following a purely research driven approach, makes it into an assessment that improves decision making.

### 3.4.1 **S3 (i): Prepare Concept Papers on Proposed Highest Priorities for Mainstreaming**

To start this step, the Project Director would normally convene a meeting of the Core Analytical Team to reach decisions on the approach to be taken. The main challenge is to agree on arguments for why some priority issues identified in the National Situation Report will proceed for further analysis in the mainstreaming effort, while other issues fall off the priority short-list at least for the next 4-5 year development planning cycle, perhaps reemerging in subsequent planning cycles.
The second important challenge is one of communication. Environment and health ministry officials in most countries typically need enhanced capacities to convey environment and health information in a way that is more relevant to development planners. Packaging of data and information has often been inadequately convincing to make the case for mainstreaming in terms that development and finance officials can understand. In this Step, the project team focuses on addressing this communications challenge and receiving high-level approval of SMC priorities for further investigation under the mainstreaming effort.

Firstly, building on the information in the National Situation Report, the Project Director and Core Analysis Team should carefully prepare to provide members of the Interministerial Coordinating Mechanism (ICM) (see PM (viii)) with a clear and concise qualitative explanation of the highest priority SMC improvements recommended for the chemical-intensive sectors prioritized in the national development plan.

Secondly, a qualitative explanation should be provided on what the environment chapter, typical of national development plans, should contain with respect to SMC priorities, emphasizing SMC improvements that have cross-sector significance in terms of enhancing the quality of life and development in many sectors of the society, including prioritized development sectors.

To address this analytical and communication challenge, Issue Concept Papers (usually not more than approximately 5 pages each) should be prepared, in easily understood policy terms, for each SMC priority recommended by the Project Director and Core Analytical Team. The list of concepts ought not to be too long because practically speaking a country can only do so much in a 4-5 year planning cycle. This reality should be vigorously deployed to force discipline on what is proposed to the ICM.

The Issue Concept Papers would normally include:

- **Issue Statement** - Succinctly explain the issue in simple and direct terms;

- **Rationale** – Succinctly explain why this is a priority issue relative to others linking the explanation to the priorities of the national development plan;

- **Summary of Costs of Inaction** – Provide a qualitative description, adding quantitative data if available, of the risks (i.e. effects on the environment, public health and economic viability of other impacted economic sectors, etc.) that are likely to emerge if action is not taken during the course of the development plan, taking the current baseline and sector economic growth scenarios into account (e.g. moving from 10 copper mines to 15 copper mines or doubling agricultural exports in context of the next national development plan: what happens if SMC practices remain underdeveloped under those scenarios?);

- **Summary of Benefits and Options for Actions** – Provide a qualitative description, adding quantitative data if available, of the probable environmental, public health and economic benefits of action to improve SMC related to the issue. Provide a description of practical options to respond to the risks noted above (i.e. policy options, technology enhancements, worker training, information systems, public outreach, infrastructure improvements, etc.) outlining the potential benefits and main responsibilities (i.e. levels of government, which
ministries, industry, other non-government parties, etc.) for each option. Note the approximate costs of action if those are known at this stage; and

- **Next Steps** – Describe how the issue will be further investigated to provide additional information through the remainder of the mainstreaming effort. Try to be as clear as possible so that people have confidence, especially if the issue is controversial and/or political, about how the issue will be treated going forward, especially with regard to efforts to strengthen the qualitative arguments of this stage with quantitative analysis (i.e. economic cost-benefit analysis; see **Step 4a**) if that is deemed to be feasible for the issue.

### 3.4.2 S3 (ii): Convene a Full Meeting of ICM

The **Project Director** should convene a full meeting of the ICM to consider the Issue Concept Papers produced in **S3 (i)**. To allow for a meaningful discussion and approvals of priority SMC issues, the **Issue Concept Papers**, supported by the **Final National Situation Report**, should be circulated to the ICM at least 2 weeks in advance of the meeting.

The ICM meeting would normally produce decisions on whether the Issue Concept Papers:

- Identify the right priorities (i.e. should anything be removed, substantially changed or added);  
- Need to be strengthened in any way before a decision can be taken; and  
- Are defensible in terms of next steps for each priority SMC issue in the mainstreaming effort.

### 3.4.3 S3 (iii): Revise Issue Concept Papers and Circulate Back to the ICM for Final Approval

If revisions to the **Issue Concept Papers** are requested by the ICM, changes should be made promptly to avoid a loss of momentum in the approvals process, and circulated back to the ICM for final approvals, usually via email exchange.
3.5 *Step 4 a & b: Economic Valuation and Targeted Policy Instruments*

**Checklist for Step 4a: Economic Evaluation and Targeted Policy Instruments**

- **S4a (i)** – Develop economic (cost-benefit) analysis framework
- **S4a (ii)** – Convene a workshop of the entire project team to review the economic analysis framework(s)
- **S4a (iii)** – Conduct the economic/cost-benefit analysis studies/reports
- **S4a (iv)** – Update the Issue Concept Papers with the results of the economic analyses
- **S4a (v)** – Convene a meeting of the ICM to discuss results of the economic analyses

**Checklist for Step 4b: Targeted Policy Instruments**

- **S4b (i)** – Conduct studies/reports of policy instrument options to enable government action on identified priorities
- **S4b (ii)** – Convene a meeting of the ICM to discuss results of the policy instruments analyses
- **S4b (iii)** – Update the Issue Concept Papers with the results of the policy analysis
### Step 4a Summary: Economic Valuation of Selected Priorities

**Purpose:** Estimation/quantification of the costs of action to pursue identified chemical management opportunities versus the costs of human suffering and environmental degradation when no action is taken.

**Goal:** Determination of economic costs and benefits of policy options to address chemical management problems identified as national priorities (including potentially ‘hidden’ costs). Buy-in of the government’s central finance and economic development agencies, for which valuation is a crucial decision-making tool.

**Rationale:** Demonstrating a threat does not in itself provide a solution. Identifying and measuring environmental and health impacts is often not sufficiently convincing to ensure that these threats are given the attention they require when policy decisions are made. Actions to address environmental and human health impacts have financial implications — from the direct financial costs of interventions to the negative or positive effects they have on economic development. Determining economic costs and benefits of policy options will help decision makers understand and act on the outcomes of a sound management of chemicals assessment.

### Step 4B Summary: Targeted Policy Instruments

**Purpose:** Development of targeted policy and regulatory responses for selected chemicals management priorities considered from a national development planning perspective.

**Goal:** Initiation of legislative and institutional reforms to facilitate the implementation of selected priorities and their integration into national development planning.

**Rationale:** It is important to consider the wide range of potential interventions that could be implemented. In addition to economic incentives, these include technological interventions, social measures such as health promotion, and legal and regulatory measures.

### 3.5.1 Step 4a: Economic Evaluation and Step 4b: Targeted Policy Instruments

#### 3.5.1.1 S4a (i): Develop Economic (Cost-Benefit) Analysis Framework

As mentioned in Section 1.1, Supplemental Economic Analysis Guidance is being released to support this Guidance Document on mainstreaming. The supplemental guidance will address technical aspects of conducting economic cost-benefit analysis on SMC issues in practice, whereas this Guidance Document on mainstreaming addresses the process issues associated with Step 4a in the overall mainstreaming effort.

 Capacities for economic analysis are vitally important to support integration of SMC priorities into national development policies and plans, including:
Quantitative assessment of the costs and benefits of action or inaction to address a priority SMC issue; and

Communicating results to finance and planning ministries and political leaders in an economic language that they are accustomed to working with.

The economic cost-benefit analysis would normally begin with two tasks:

A decision by the Project Director, in consultation with the Core Analytical Team and members of the ICM, on which of the shortlisted priorities approved by the ICM (see S3 (iii)) will be the subject of economic analysis efforts and in what order; and

Development of a Cost-Benefit Analysis Framework for each of the SMC priorities that will be the subject of economic analysis.

The Senior Economist should be tasked with developing the Cost-Benefit Analysis Framework in a concise format (e.g. spreadsheet, tabular format, etc.) allowing for informed and intuitive discussion by non-economists. The framework would normally address:

Study objectives;

Summary of the analytical method to be used in the study;

Study scope (e.g. sector definition, geographic area, technology type, etc., as applicable);

Costs and benefits to be used/estimated in the analysis:

- The benefits to be quantified;
- The costs to be quantified;
- How the costs and benefits will be valued;\footnote{In general, all benefits and costs should be quantified and valued in money (e.g. dollar) terms unless it is clearly impractical to do so. This may happen because the costs and benefits:
  - Cannot be reliably measured, or
  - Are not significant to the analysis, or
  - Are significant to the analysis but the resource/staff cost of attempting to value them outweighs the advantage of including them in the analysis.}
  - Identification of probable data gaps important to the analysis;
  - Methodological approaches to address data gaps (e.g. further data gathering needed; extrapolating from experience and data in other countries under similar scenarios, etc.);

Proposed assumptions and estimates to be used in the analysis including:
3.5.1.2 **S4a (ii):** Convene a Workshop of the Entire Project Team to Review the Economic Analysis Framework(s)

The Project Director would normally convene a one day workshop for the Entire Project Team (see **S2 (i)**) to: a) formally review the economic analysis framework(s), b) raise awareness among government officials about and produce comments on the major benefits and costs that are identified in the framework(s), c) produce comments on and revise as needed major assumptions in the framework, and d) develop possible solutions to major data gaps anticipated by the framework, including identifying by whom and when data gaps will be filled if possible.

Workshop participants would normally include:

- The Project Director
- Senior managers from each of the core ministries represented on the Interagency Coordinating Mechanism (i.e. people who are in a position to brief ICM members);
- The Core Analytical Team;
- The members of the Sector Teams; and
- International/national experts that might be available to the mainstreaming project.

The economic analysis framework(s) should be revised by the **Senior Economist** as required prior to commencing the economic analysis and circulated back to the **Entire Project Team**.

---

21 The term *discounted* means that cash flows which occur later are given less weight than flows which occur sooner, with larger reductions the further into the future the cash flows occur. The discounted value is also known as the *present value*. The justification for discounting is that most people would prefer receiving a dollar today over receiving a dollar in a year’s time. This is referred to as *time preference* or the *time value of money*. 
3.5.1.3 **S4a (iii): Conduct the economic/cost-benefit analysis studies/reports**

The Senior Economist will lead the analysis supported by the other members of the Core Analytical Team (see **S1 (ii)**) and members of Sector Teams (see **S1 (iii)**) who were involved in producing the relevant sector analyses in the Situation Report.

3.5.1.4 **S4a (iv): Update the Issue Concept Papers with the results of the economic analyses**

A summary of the results (i.e. main points, conclusions and recommendations) of the economic analyses should be added to the Issue Concept Papers (see **S3 (i)** and **S3 (iii)**) replacing the section on Next Steps as follows:

- **Issue Statement** - Succinctly explain the issue in simple and direct terms;

- **Rationale** – Succinctly explain why this is a priority issue relative to others linking the explanation to the priorities of the national development plan;

- **Summary of Costs of Inaction** – Provide a qualitative description, adding quantitative data if available, of the risks (i.e. effects on the environment, public health and economic viability of other impacted economic sectors, etc.) that are likely to emerge if action is not taken during the course of the development plan, taking the current baseline and sector economic growth scenarios into account (e.g. moving from 10 cooper mines to 15 copper mines or doubling agricultural exports in context of the next national development plan: what happens if SMC practices remain underdeveloped under those scenarios?);

- **Summary of Benefits and Options for Actions** – Provide a qualitative description, adding quantitative data if available, of the probable environmental, public health and economic benefits of action to improve SMC related to the issue. Provide a description of practical options to respond to the risks noted above (i.e. policy options, technology enhancements, worker training, information systems, public outreach, infrastructure improvements, etc.) outlining the potential benefits and main responsibilities (i.e. levels of government, which ministries, industry, other non-government parties, etc.) for each option. Note the approximate costs of action if those are known at this stage; and

- **Summary Results of Costs and Benefits Analysis** – Summarize the results of the economic analysis for this issue.

- **Summary of Policy Options Available to the Government** – See S4b (iii) below.
3.5.1.6 S4a (v): Convene a Meeting of the ICM to Discuss Results of Economic Analyses

The Project Director would normally circulate the updated Issue Concept Papers two weeks in advance of the ICM meeting.

3.5.2 Step 4b: Targeted Policy Instruments

3.5.2.1 S4b (I): Conduct studies/reports of policy instrument options

The Project Coordinator would normally lead this work to produce focused policy instruments options analyses for the priority SMC issues identified thus far in the mainstreaming effort, often with the assistance of a national consultant and (an) international expert(s) that might be available to the mainstreaming effort. This work should be done in close coordination with the economic analysis of S4a.

Key objectives of the policy instrument options analyses are to ensure that:

- For SMC priorities that have been targeted for economic cost-benefit analysis in Step 4a, the government’s policy options to respond to the issue are clearly understood and can be costed as part of the economic analysis; and

- If the government is convinced to take action on a priority SMC issue as part of the national development plan, the government has a clear view of the supportive policy or governance infrastructure that must be put in place to ensure that the priority issue has the best possible opportunity to be effectively addressed.22

For example, if one priority SMC issue identified in the mainstreaming effort is construction of a certified hazardous waste disposal facility, that work cannot proceed effectively and in a commercially viable fashion (i.e. for instance to encourage private investment) without modern laws and regulations being in place to require that the facility be used by industry for certain listed hazardous wastes, and that the volumes of these wastes are well understood in advance. Similarly, if another priority SMC issue is safe storage and distribution of agro-chemicals, appropriate laws and regulations must be in place before any investment into such facilities or transportation equipment would be sustainable.

---

22 See UNEP, Project on development of legal and institutional infrastructures for sound management of chemicals in developing countries and countries with economies in transition. http://www.chem.unep.ch/unepsaicm/riga06/default.html
In addition, problem areas in different sectors and subsequent needs for improved legislative instruments drawn from the analysis conducted under Section 3.2.4 on cross-sectoral environmental governance may be identified with the overall goal of identifying legal development goals in addition to the specific goals of the sectors. Experience from the sectors will also contribute with valuable input to the assessment of the national legal framework using an iterative approach which makes use of the results from the stakeholder consultations. In this regard, UNEP is developing additional guidance under the UNDP-UNEP PI for the development of improved legislative infrastructure. That guidance will be published in 2010.

Finally, beyond commonly understood legislative and regulatory actions, policy instruments can include a wide range of other actions that could enhance regulatory activities, and complement them with compatible non-regulatory approaches as noted in the SAICM Overarching Policy Strategy.

3.5.2.2 S4b (ii): Update the Issue Concept Papers with the results of the policy analysis

A summary of the results (i.e. main points, conclusions and recommendations) of the policy options analyses should be added to the Issue Concept Papers (see S3 (i) and S3 (iii)) replacing the section on Next Steps as indicated in S4a (iv).

3.5.2.3 S4b (iii): Convene a meeting of the ICM to discuss results of the policy instruments analyses

The Project Director should convene a full meeting of the ICM to consider the updated Issue Concept Papers produced in S4a (iv) and S4b (ii). To allow for a meaningful discussion and approvals of priority SMC issues, the updated Issue Concept Papers should be circulated to the ICM at least 2 weeks in advance of the meeting.

The ICM meeting would normally produce decisions on whether the updated Issue Concept Papers:

- Are complete and adequately substantiated by the analyses of the various steps of the mainstreaming effort;
- Can result in ICM conclusions on including the priority SMC issues in the development plan, and how options (see Step 5) for doing so will be formally submitted to high political office for approval; and
- Can result in identification of other opportunities that would facilitate the adoption of the priority SMC issues in the activities of concerned government ministries and stakeholders (e.g. sector strategic plans, sector policies, industry codes of conduct, etc.).

---

23 See the SAICM Overarching Policy Strategy which is comprehensive in identifying policy instrument options that can be used to advance the objectives of SAICM. [http://www.saicm.org](http://www.saicm.org).
3.6 Step 5: Mainstreaming SMC Priorities

Checklist for Step 5: Mainstreaming SMC Priorities

- SS (i) – Prepare specific text for inclusion of the approved SMC priorities into chapters of the development plan
- SS (ii) – Circulate specific text to the ICM for comment
- SS (iii) – Convene a multistakeholder workshop to review projects results and proposals for the development plan
- SS (iv) - Present project final results to senior political office holders to encourage political uptake of project results (e.g. President or Prime Minister’s Office, cabinet, inter-ministerial body, etc.)

Step 5 Summary

**Purpose:** Integration of sound management of chemicals priorities into national development planning to address the most serious problem areas, while making the utmost use of opportunities that link sound management of chemicals with sustainable development factors. Fostering national budget commitments, in partnership with donor assistance, following the integration of priorities into national policy and planning documents.

**Goal:** Making clear to national finance and treasury departments, and aid agency officials, the linkages between sound management of chemicals and progress in achieving the Millennium Development Goals. Awareness-raising targeted to political decision makers. Inclusion of priorities for sound management of chemicals in national policy and planning documents.

**Rationale:** Decision makers are far more likely to opt for sustainable modes of development when health and environmental costs of alternative policies are fully valued in terms of natural resource depletion/conservation, human mortality and morbidity, health care costs, lost wages, etc. Significant responses to hazards often only occur when a long-standing environmental risk erupts into a health crisis, or economic or political emergency. By moving from a reactive to a proactive policy approach, risks that might develop into full-scale environmental and health emergencies can be mitigated, and crises that otherwise might have serious implications for a country’s economic, political and physical infrastructure can be limited or even prevented.
3.6.1 **S5 (i): Prepare Specific Text for Inclusion of the Approved SMC Priorities into Chapters of the Development Plan**

The Project Director should lead an effort by the Core Analytical Team to develop specific textual language indicating how the approved SMC priorities can be brought into:

- Chapters addressing the chemical-intensive sectors prioritized in the national development plan; and
- The cross-sector environment chapter of the national development plan, emphasizing SMC improvements that have cross-sector significance in terms of enhancing the quality of life and development in many sectors of the society, including prioritized development sectors.

Developing specific text will ensure that the results of the mainstreaming effort are accurately reflected in the development planning process rather than leaving the text drafting responsibility to other people who might otherwise have been only marginally involved. The Project Director and his or her managers should be able to justify in detail the inclusion of every part of the proposed text. The rigorous process followed in the mainstreaming effort will give the Project Director a very strong basis to provide such justifications (e.g. well prepared analyses in each step of the mainstreaming approach and step-by-step approvals by the ICM).

3.6.2 **S5 (ii): Circulate Specific Text to the ICM for comment**

The Project Director would normally circulate proposed text for the national development plan to all members of the ICM for comment and further negotiation as required.

Based on comments received, the Project Director would normally revise the text where possible to achieve agreement with ICM members as long as changes are consistent with the findings of the mainstreaming effort, including ICM decisions taken to-date within the project.

3.6.3 **S5 (iii): Convene a Multistakeholder Workshop to Review Projects Results and Proposals for the Development Plan**

The Project Director should convene a one-day multi-stakeholder meeting including those people and organizations who participated in the Project Inception workshop of **PM (ix)**.

The workshop should:

- Report out on the results for each step of the mainstreaming effort and how decisions were taken throughout;
Seek support from participants to encourage their organizations and political leadership to adopt as policy the results of the mainstreaming effort; and

- Identify and generally agree on specific ways that stakeholders can support the results of the mainstreaming effort.

### 3.6.4 S5 (iv): Present Project Final Results to Senior Political Office Holders

This task can take many different forms considering countries have unique political cultures, institutions and processes. However, the political-level adoption of the results of mainstreaming effort cannot be understated in terms of its importance. The results of the mainstreaming effort could be compromised until this task has been fully implemented in terms of all available options to influence political leadership building on the results of the mainstreaming analyses and the results of the ICM meeting in S4b (iii).
Annex 1: Prominent Web Links Applicable to SMC

- Air & Waste Management Association [www.awma.org](http://www.awma.org)
- American Chemistry Council, [www.americanchemistry.com](http://www.americanchemistry.com)
- Basel Convention on the Control of Transboundary Movements of Hazardous Wastes and Their Disposal (Basel Convention), [www.basel.int](http://www.basel.int)
- Center for International Environmental Law (CIEL), [www.ciel.org](http://www.ciel.org)
- CropLife International, [www.croplife.org](http://www.croplife.org)
- Food and Agriculture Organization (FAO), [www.fao.org](http://www.fao.org)
- Global Environment Facility (GEF), [www.gefweb.org](http://www.gefweb.org)
- Greenpeace Toxics Campaign, [www.greenpeace.org/international/campaigns/toxics](http://www.greenpeace.org/international/campaigns/toxics)
- Health Care Without Harm, [www.noharm.org](http://www.noharm.org)
- Intergovernmental Forum on Chemical Safety (IFCS), [www.who.int/ifcs](http://www.who.int/ifcs)
- International Council of Chemicals Associations (ICCA), [www.icca-chem.org](http://www.icca-chem.org)
- International Maritime Organization (IMO), [www.imo.org](http://www.imo.org)
- International POPs Elimination Network (IPEN), [www.ipen.ecn.cz](http://www.ipen.ecn.cz)
- International Oil and Gas Producers Association, [www.ogp.org.uk](http://www.ogp.org.uk)
- Inter-Organization Programme for the Sound Management of Chemicals (IOMC), [www.who.int/iomc](http://www.who.int/iomc)
International Programme on Chemical Safety (IPCS) (WHO, ILO, UNEP),

Millennium Development Goals (MDGs), www.un.org/millenniumgoals

Montreal Protocol on Substances that Deplete the Ozone Layer (Montreal Protocol),
www.unep.org/ozone/index.asp

Organization for Economic Co-operation and Development (OECD), www.oecd.org

Pesticide Action Network (PAN), www.pan-international.org

Registration, Evaluation, and Authorization of Chemicals (REACH), http://ecb.jrc.it/REACH/

Rio Declaration on Environment and Development (Rio Principles),

Rotterdam Convention on the Prior Informed Consent Procedure for Certain Hazardous
Chemicals and Pesticides in International Trade (Rotterdam Convention),
www.pic.int/index.html 8 Stockholm Convention on Persistent Organic Pollutants (POPs)
(Stockholm Convention), www.pops.int

Strategic Approach to International Chemicals Management (SAICM), www.saicm.org/

UN Framework Convention on Climate Change (UNFCCC), www.unfccc.int

UNEP Chemicals, www.chem.unep.ch

UNEP GC/GMEF 2005 Decision 23/9 on Chemicals Management (including Mercury

United Nations Development Programme (UNDP), www.undp.org

United Nations Industrial Development Organization (UNIDO), www.unido.org

United Nations Institute for Training and Research (UNITAR), www.unitar.org


World Health Organization (WHO), www.who.int

WWF Toxics Campaign, www.worldwildlife.org/toxics

*Sources identified and assembled by RFI: 2008
### Annex 2: Linkages between the Sound Management of Chemicals and the MDGs

<table>
<thead>
<tr>
<th>MILLENNIUM DEVELOPMENT GOALS</th>
<th>SOUND MANAGEMENT OF CHEMICALS (SMC) LINKAGES TO MDGs</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Positive synergies</td>
</tr>
<tr>
<td>1. Eradicate Extreme Hunger and Poverty</td>
<td>The poor at higher risk of exposure to chemicals: Poor people routinely face unacceptably high risks of poisoning because of their occupations, location, and lack of knowledge about proper chemicals management. Malnutrition increases sensitivity to chemicals. An estimated 80% of all poisonings occur in developing countries where regulatory, health, and education systems are weakest. Housing materials in urban slums in developing countries are often constructed from cardboard and scrap materials, some of which may have been exposed to or contain high concentrations of hazardous chemicals.</td>
</tr>
<tr>
<td>Target 1. Halve, between 1990 and 2015, the proportion of people whose income is less than $1 a day (Millennium Summit)</td>
<td>Inappropriate use of chemicals can increase costs to poor farmers: When pesticides are used inappropriately (e.g., where pest resistance exists or is created or by killing off predators of pests), they can lower crop output. There are many documented and reported instances of small farmers paying from 30% to 50% of their total cash outlay for agrochemicals.</td>
</tr>
<tr>
<td>Target 2. Halve, between 1990 and 2015, the proportion of people who suffer from hunger (Millennium Summit)</td>
<td>Pesticide and fertilizer runoff contributes to lowered productivity of freshwater and marine fisheries, which are the main or significant sources of protein in many developing countries.</td>
</tr>
<tr>
<td></td>
<td>Impacts of weak SMC</td>
</tr>
<tr>
<td></td>
<td>The poor at higher risk of exposure to chemicals: Poor people routinely face unacceptably high risks of poisoning because of their occupations, location, and lack of knowledge about proper chemicals management. Malnutrition increases sensitivity to chemicals. An estimated 80% of all poisonings occur in developing countries where regulatory, health, and education systems are weakest. Housing materials in urban slums in developing countries are often constructed from cardboard and scrap materials, some of which may have been exposed to or contain high concentrations of hazardous chemicals.</td>
</tr>
<tr>
<td></td>
<td>Inappropriate use of chemicals can increase costs to poor farmers: When pesticides are used inappropriately (e.g., where pest resistance exists or is created or by killing off predators of pests), they can lower crop output. There are many documented and reported instances of small farmers paying from 30% to 50% of their total cash outlay for agrochemicals.</td>
</tr>
<tr>
<td></td>
<td>Pesticide and fertilizer runoff contributes to lowered productivity of freshwater and marine fisheries, which are the main or significant sources of protein in many developing countries.</td>
</tr>
</tbody>
</table>
Integrating SMC into MDG-Based Development Planning

with the extent of degradation expected to increase as 50% of Asia’s populations move to urban centers. China is believed to be losing as much as 10% of its national income to pollution and India 5%-6%. The direct cost of water and air pollution in India is believed to be as high as US $10 billion annually (Asian Times, 2001).

In 2000, Brazil’s Ministry of Health estimated that there are 300,000 poisonings a year and 5000 deaths from agricultural pesticides; the cost of treatment and lost work was estimated at US $540 million. The Philippines has estimated that health costs for farmers exposed to pesticides is 61% higher than for those not exposed, while Sri Lanka estimates health costs to farmers from pesticide exposure is equivalent to 10 weeks’ income (Pesticide News, 2003).

In Germany, skin diseases and asthma caused by occupational chemical exposures were estimated at €275 million, while the cost of lost work days was about the same, doubling the total cost to employers (Kemi 2005, citing Rühl et al. 2004).

### 2. Achieve Universal Primary Education

**Target 3. Ensure that, by 2015, children everywhere, boys and girls alike, will be able to complete a full course of primary schooling (Millennium Summit)**

Building basic knowledge of science in the primary grades will lay the initial foundation for development of much needed skill sets to enable countries to progress in many areas of life (manufacturing; health management; legislative enforcement, etc.). Better science education at the primary level is an important building block of SMC as it is necessary to enable students to assimilate science-based curricula within the secondary and tertiary levels within their countries.

Raising awareness about SMC safety issues at the primary level can reduce the potential for accidents.

Weak science capacity is a significant factor in weak national capacity for monitoring and evaluation of chemicals, including as related to food safety and security, and exposure of people and the environment to chemicals. It has implications for national ability to enforce legislation (e.g., as related to inspections and detection of releases of chemicals above regulatory limits).

### 3. Promote gender equality and empower women

**Target 4. Eliminate gender**

Women, as the primary care takers, food preparers, and gatherers of fuel used in the household, can play a role in protecting or minimizing the risk of themselves and their families to exposure from chemicals when they are informed about the risks and how to prevent/respond to them. For example, women’s knowledge of

Women are disproportionately affected by indoor air pollution, and water and food-borne illnesses.

Women are affected by unsound management of chemicals in their work, e.g., agriculture (e.g., pesticide exposure), gold mining, cottage-recycling that does not follow
**Integrating SMC into MDG-Based Development Planning**

<table>
<thead>
<tr>
<th><strong>disparity in primary and secondary education, preferably by 2005, and in all levels of education no later than 2015 (Millennium Summit)</strong></th>
<th>proper storage, handling and disposal of chemicals within the home can help protect themselves and their families. Where adverse effects from chronic exposure to chemicals via food is known to be a concern, consumption advisories related to food choices and food preparation can inform women of how to minimize exposure to their families, while maintaining healthy eating habits.</th>
<th>best-practices, scavenging materials from dump).</th>
</tr>
</thead>
</table>
| **4. Reduce child mortality**  
**Target 5. Reduce by two-thirds, between 1990 and 2015, the under-five mortality rate (Millennium Summit)** | SMC monitoring of resistance in chemicals used to control vector-borne disease is important to determining their continued effectiveness. Diseases that affect children caused by such vectors include malaria, Kala-azar, Dengue Fever, and Chiaga’s Disease.  
Improving nutrition will decrease sensitivity to chemicals. Currently around 200 million children are suffering from malnutrition (WHO, 2004).  
Including children as “end-points” in health assessments of chemicals will inform SMC strategies as geared to children’s health. | Improper labeling and storage of chemicals in the home is a significant cause of poisoning, including in young children, particularly in developing countries. IFCS in 2003 estimated that each year there are 3 million acute poisonings worldwide, with more than 200,000 fatalities. WHO estimates that 1 million to 5 million cases of pesticide poisonings occur each year, resulting in several thousands of fatalities, including in children.  
In many developing countries, children are exposed to chemicals through agricultural work. For example, in 2002, the International Institute of Tropical Agriculture estimated that over 150,000 children apply pesticides in West African cocoa production. Half of Cambodian farmers surveyed by the United Nations Food and Agriculture Organization (FAO) said they allowed their children to spray crops.  
Environmental pollution, to which chemicals have been a major contributor, contributes to the incidence, prevalence, mortality, and costs of pediatric disease in children. For example, one study estimates total annual health care costs within the United States to be US$54.9 billion or 2.8% of total U.S. health care costs: US$43.4 billion for lead poisoning, US$2.0 billion for asthma, US$0.3 billion for childhood cancer, and US$9.2 billion for neurobehavioral disorders (EHP, May 2002). |
| **5. Improve Maternal Health**  
**Target 6. Reduce by three-quarters, between 1990 and** | Improved capacity for SMC lowers the potential for exposure of the population to toxic and hazardous chemicals, hence lowers risk of contamination, with implications for maternal health and, consequently, health of future generations. | Women’s exposure to some types of chemicals commonly used in industrial and industrializing societies (e.g., chlorine-based compounds and “gender-bender” chemicals) is correlated with epidemic rates of some cancers in women |
**2015, the maternal mortality ratio (Millennium Summit)**

| 2015, the maternal mortality ratio (Millennium Summit) | Improved nutrition can reduce the susceptibility of a woman to adverse effects of chemicals to which she is exposed. Including women of child-bearing age as “end-points” in health assessments of chemicals will inform SMC strategies as geared health of women, their children and the fetus. | within some cultures. However, far fewer studies are done on risks posed by chemicals in poor countries, whether on women or the general population. Women who have accumulated some types of chemicals (e.g. in their lipids or body fat) pass these chemicals on to the foetus via the placenta and during breastfeeding (with the first-born child receiving the greatest concentration of such chemicals from the mother and each subsequent child proportionately less). For example, in the United States, where “lifetime” accumulations of dioxins and furans remain high owing to daily chronic exposure via fatty foods, such as milk and hamburger, 33% of a woman’s adult “body burden” of these chemicals is transferred to the foetus. Some types of chemicals to which the female foetus may be exposed by the mother can adversely affect the lifetime “store” of eggs which the female foetus develops, with implications for the health of future generations of both women and men, as well as that child, should adverse affects occur at a critical stage of development. Hence there is a direct correlation with chemicals and maternal health as affecting both the mother and her children. |

| 6. Combat HIV/AIDs, Malaria and other Diseases | Where malarial medications (prophylactics) and other chemical products (e.g., treated bed nets) are applied as part of holistic prevention and treatment response programmes (e.g., inclusive of rapid diagnosis; targeted application of sprays within endemic areas and other best practices recommended by WHO) the impact on environment is minimized. | Few developing countries have adequate national monitoring provisions in place to systematically determine effectiveness of chemicals used to control disease vectors. Use of chemicals to which vectors have developed resistance is costly, not only in terms of outlay for the product and workers hired to apply chemicals and associated activities, but in terms of health care costs and illnesses that lower worker productivity where chemicals are ineffective. There is little reliable data on how well developing countries monitor chemical use for vector control as this has not been high among developing country priorities, owing to low financial and human resources capacity within countries and low awareness of health implications. |

| Target 7. Have halted by 2015 and begun to reverse the spread of HIV/AIDS (Millennium Summit) | | |

| Target 8. Have halted by 2015 and begun to reverse the incidence of malaria and other major diseases (Millennium Summit) | | |
### 7. Ensure Environmental Sustainability

<table>
<thead>
<tr>
<th>Target 9. Integrate the principles of sustainable development into country policies and programs and reverse the loss of environmental resources (Millennium Summit)</th>
</tr>
</thead>
<tbody>
<tr>
<td>SMC prevents/minimizes harmful chemicals from entering the environment where they can cause degradation of ecosystems, including land, water and air, and to flora and fauna. Environmental contamination is also linked to health. For example, environmental pollution is thought to be responsible for 2% of cancer deaths (Harvard Report on Cancer Prevention, 1996). Chemical environmental assessments contribute to knowledge about chemical hazards and risks of exposure so as to enable decision-making pertaining to protection of the environment (e.g., prohibitions and restrictions on chemicals used in industry and agriculture where the risk is deemed to be significant and the chemical unmanageable or difficult to manage).</td>
</tr>
<tr>
<td>Target 10. Halve, by 2015, the proportion of people without sustainable access to safe drinking water and basic sanitation (Millennium Summit)</td>
</tr>
<tr>
<td>Target 11. Have achieved by 2020 a significant improvement in the lives of at least 100 million slum dwellers (Millennium Summit)</td>
</tr>
</tbody>
</table>

### Chemicals contribute to global warming and climate change.

Chemicals contribute to global warming and climate change. For example, CFCs contribute to creation of greenhouse gases. The toxic brown cloud that has resulted from rapid Asian industrialization without adequate pollution controls is thought to be a contributing factor to changes in the Earth’s atmosphere that are linked to climate change (National Geographic, 2003).

Improperly managed chemicals are a major contributor to environmental contamination of water bodies. The World Commission on Water for the 21st Century calculates that more than half of the world’s major rivers are so depleted and polluted that they endanger human health and poison surrounding ecosystems (Interpress, 1999). An estimated 80% of the pollution load to oceans originates from land-based activities, including chemical and solid wastes. More than 60% of the world’s population lives within 100 kilometers of marine coastal waters and the majority of the remaining 40% live near rivers and other waterways. In Latin America, seepage from improper use and disposal of heavy metals, synthetic chemicals and hazardous wastes reaching groundwater from waste dumps appears to be doubling every 15 years (UNEP 1999).

Once environmental contamination has occurred, remediation is often difficult and very costly (often millions to billions of dollars), while a contaminated environment also drives up health care costs, both locally and globally.

Waste disposal of chemicals (long-term storage in landfills) removes land from productive uses. An estimated 400,000 million tonnes of hazardous waste were generated in the early 1990s (UNEP, 1999). The amount of solid waste (inclusive of hazardous chemical and also human and organic wastes) is expected to increase as much as four fold in some countries (e.g., India) and 500% in others (e.g., Indonesia) (UNU/IAS, 2002). Overall, the 85% growth in chemicals production forecast for 2020 will have enormous implications for waste disposal. Currently, most developing countries lack national waste policies and legislation, as well as the infrastructure required to prevent releases to the environment and for...
| 8. Develop a Global Partnership for Development | International and bilateral ODA represents a potential international funding source to support national capacity building for SMC. Regional partnerships for some aspects of SMC (e.g., training; information exchange; infrastructure) may help to improve cost efficiencies and reduce transaction costs to donors and countries alike. Promoting partnerships with private sector benefits development of new technologies for SMCs. | Failure to follow-through on commitments to financial support for SMC will result in delays or inaction on SMC capacity building in developing countries. |

Annex 2: Key Conclusions of Participating Countries

Needed economic development is leading to increased chemical intensity and exposure in our countries

✓ In all developing countries and CEITs, chemicals production, consumption and disposal will continue to increase rapidly as will their impact on the sustainability for our development

✓ Chemicals are increasingly used in the everyday lives of our citizens unlike as little as a decade ago

✓ This entails that larger portions of our populations are being exposed to those chemicals that are found to be toxic or hazardous

✓ Therefore, there needs to be better linkages drawn between the development aspirations of our societies and the volumes of chemicals produced and/or used and disposed of in our countries.

Chemicals management is a development planning issue of current and growing importance

✓ Environment, health and development are very closely linked and threatened by the unsound management of chemicals

✓ If chemicals are soundly managed, that may positively influence other economic sectors, e.g. sound management of pesticides will increase yields and food quality contributing to sound economic development

✓ We have already been witnessing that in the case of agricultural products, sound chemicals management is important for international trade and sustainable development

✓ Linking SMC to the MDGs is one useful way to draw attention to these linkages

✓ It is internationally agreed that sound chemicals management is important for sustainable development.

Chemical vulnerability is directly linked to the conditions of poverty

✓ Developing countries (being highly dependent on natural resources; agriculture, fisheries etc.) are especially vulnerable to negative chemical effects

✓ Our higher proportion of poor people also adds to our vulnerability
When we address poverty through our development plan we need to address the exposure of the poor to chemicals as out chemical intensity increases.

It is the responsibility of governments to protect their citizens from chemical risks and hazards.

It is a human right to be protected from the effects of these chemicals.

**Development planning processes facilitate needed cross-sectoral linkages**

- Chemicals management issues must be addressed multi-sectorally because chemicals are in almost all sectors and have impacts in all sectors.
- Development planning is one of the few comprehensive priority setting and integrating governance tools available to many of our governments and these processes must be used much more effectively.
- By clearer integration into the development plan (which is future oriented) we can also identify and maximize the economic benefits of chemicals when they are properly managed, and to anticipate and avoid problems (pollution prevention) associated with some chemical uses for the future.
- Currently management of chemicals is all too often inadequately addressed within a piecemeal technical approach, and this needs to be improved through integrative planning initiatives, government-wide.
- Mainstreaming imposes a stricter discipline on identifying SMC priorities rather than creating wish lists from a purely SMC technical standpoint.
- Seeing linkages between sectors in the development plan helps us understand how unsound chemicals management in one sector can negatively affect people and economic prospects in other sectors of the economy (e.g. mining effluent damages fisheries, etc.)
- National development planning can also send clear messages to the private sector on how the country values sound management of chemicals and can help put in place programs to help the private sector to comply.

**Resource mobilization is a key challenge for progress on SMC**

- Bringing SMC into the national development plan is essential for mobilizing adequate resources to move forward with SMC implementation.
- There are too many chemical reports on the shelf that remain unfunded and, as such, their prioritization in such cases is very important.
- In the absence of mainstreaming, the mobilization of resources is seriously constrained at the national and international levels.
• Even when there are good environmental sector plans in place, the sound management of chemicals does not yet receive appropriate allocation by financial planners in the absence of efforts to systematically mainstream SMC priorities into development planning and economic policy.

• Mainstreaming enables chemicals management to attract more resources from the centre of government and through international assistance because national planning documents are used to focus these partnerships.

• Placing chemical management as a priority into the development plan allows us to begin a process to put in place infrastructure for SMC which is longer term in nature and requires more resources over time.
## Annex 4: Sound Management of Chemicals - Links to Sector-Based Development Issues

<table>
<thead>
<tr>
<th>Sector(s)</th>
<th>Key issues</th>
<th>SMC synergies</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Health</td>
<td>Improved drinking water and sanitation</td>
<td>Prevention of chemical contamination (e.g., in industrial releases and runoff from agricultural chemicals) is needed in many developing countries to protect drinking water. SMC applied to waste management strategies can help to prevent/minimize environmental and health costs.</td>
</tr>
<tr>
<td></td>
<td>Food security for Improved nutrition</td>
<td>SMC can contribute to food output.</td>
</tr>
<tr>
<td></td>
<td>Disease vector control: effectiveness; resistance</td>
<td>SMC can contribute to effective control of disease vectors.</td>
</tr>
<tr>
<td></td>
<td>Development and use of medications to cure disease</td>
<td>SMC strategies applied to disposal of pharmaceuticals can help to protect drinking water.</td>
</tr>
<tr>
<td>Chemical exposure</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Chemical intoxication (poisoning): detection and treatment</td>
<td>Major chemical-related accidents resulting in death and injuries have occurred worldwide. As developing countries, particularly industrializing countries continue to undergo large-scale urbanization centred around manufacturing and other industrial processes, SMC’s role in maintaining a safe and healthy environment will be increasingly important. Exposure from by-product releases is a major contributor to environmental pollution, and subsequently, of contamination in people. The British Journal of Industrial Medicine estimates that developing countries account for 20% of agricultural pesticide use but more than 99% of deaths from pesticide poisoning. Many developing countries lack capacity to detect and treat reported incidents.</td>
<td></td>
</tr>
</tbody>
</table>
### 2. Education

**Technical capacity**

A strong science curriculum and teachers who have adequate training in science is important to long-term SMC capacity, in turn, has implications for protection of health and the environment, and economic development.

Specific groups require training in SMC, e.g., factory managers and personnel, farmers and lending institutions that make loans to these groups.

### 3. Agriculture

**Improved crop output**

SMC can help detect and/or prevent insect resistance and unintended die-off of beneficial insects. For example, use of endosulfan in Indonesia in 1985 led to a surge of brown plant hoppers after their natural predator, the golden snail, was killed by the pesticide. The outbreak threatened 70% of Indonesia’s rice crop. Subsequent application of IPM increased rice yields by 13%, while a 60% reduction in pesticides applied resulted in substantial savings to farmers (Dinham, 1999). IPM, inclusive of reduced use of pesticides, adherence to application and harvesting protocols and use of more eco-friendly pesticides can help to reduce long-term damage to soil, such as reduction of zinc, boron and other essential soil nutrients (Shiva, 1991, Pingali and Rosegrant, 1994).

| Conservation of land for production uses | SMC reduces the need to utilize productive land for waste disposal. |
| Improved exports of livestock. | SMC includes capacity to analyze livestock for chemical contamination and can provide assurance to importing countries that a country’s livestock meets their legal requirements. |

### 4. Fisheries

**Coastal zone water quality**

SMC can play a significant role in preservation of coastal zone water quality. Pollution from agrochemical runoff (pesticides and fertilizers), ship pollution, effluent discharge from industry, etc., pollutes waters. Synthetic fertilizer run off contributes to eutrophication or “aging” in nutrient-rich lakes.

| Aquaculture and inland fisheries | All the above and can also be used for the analysis of aquatic environments. |
### 5. Industry

**Development of industrial sectors**
Chemical by-products from industrial processes and manufacturing or during life-cycle of products that incorporate chemicals (e.g., chemicals, electronics, manufacturing, mining and metals, construction subsectors and product recycling)

SMC is a critical factor in industrialization if people and their environment are not to suffer adverse effects, along with attendant economic losses.

During manufacture, process changes and other prevention measures, substitution to replace toxic/hazardous chemicals, pollution abatement, etc. are important to prevent/minimize toxic/hazardous product content, releases to atmosphere and water during manufacture or at subsequent stage of the life-cycle, and associated chronic or acute effects to people and the environment (ecosystem).

Sub sector examples:
- Mining and metals: SMC is important throughout the mining and metals life cycle: during extraction (e.g., substitution of substances like cyanide/preventive measures and adequate emergency prevention and response planning); fabrication and smelting processes (e.g., to prevent/minimize releases of toxic by-products generated during smelting operations); and at end-of-life of mining operations (e.g., to contain spent acid from tailings) and of products containing metals (e.g. via best practices and stewardship strategies for recovery of metals from electronic products.).
- Oil and gas processing (by-products)
  - Chemicals used in manufacture and/or consumption of solvents, paints, inks and dyes, resins, sealants, etc. that need to be carefully controlled to prevent releases; prevent/mitigate by-product formation.

### 6. Energy

**Development of electrical power generation power & capacity**

Electrical generation is associated with releases of by-product chemicals, e.g., mercury from coal burning. Efficient chemical manufacturing processes consume less water and energy. OECD estimates indicate that in 1998 the chemical industry used 7% of the world’s energy, resulting in 4% of the world’s CO2 generation. The chemical sectors’ consumption of water at 43% was the manufacturing sector’s major water consumer (IFCS, 2003).

### 7. Trade

**Improved sales of cash crops & products**

SMC as applied to crop production can improve yields and can enable countries to meet exporters’ requirements.

**Trade in chemical products**

SMC can enable countries to meet exporters’ requirements. SMC enhances a nation’s capacity to detect illegal transport of dangerous chemicals (hence, ability to comply with chemical MEAs) and articles containing chemical products. Domestically, capacity to detect contamination of products, such as food, can help save lives.

The Globally Harmonized System of Classification and Labeling of Chemicals (GHS) seeks to make broadly available information on health, physical and environmental hazards and toxicity (e.g., safety data sheets for workers) to enhance the protection of human health and the environment during their handling, transport and
use and provide for greater consistency in regulatory requirements (without lowering the level of protection currently afforded by such systems) to facilitate trade in chemicals and reduce the need for testing and evaluation. It may be more difficult to export different products without complying with GHS. A proper use of pesticides in accordance to GHS may also facilitate the export of agricultural products.

The Basel Convention stipulates that movements of hazardous wastes can take place only upon prior written notification by the State of export to the competent authorities of the States of import and transit (if appropriate).

The Rotterdam Convention requires prior notification of certain chemical exports to an importing country, inclusive of provision of information on potential health and environmental effects, to promote safe use of chemicals, and includes provisions for labeling.

The Stockholm Convention requires that persistent organic pollutant wastes be disposed of using environmentally sound destruction technology. Import/export of POPs wastes for destruction are to be made only to countries that have such technology.

<table>
<thead>
<tr>
<th>8. Transport</th>
<th>Infrastructure</th>
<th>Materials and design considerations used in construction of roads, railways, ships, airports, etc. can reduce chances of an accident.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Traffic planning to reduce vehicular pollution (fuel by-products)</td>
<td>Environmentally sound recycling of vehicle components can reduce risk to people and the environment (e.g., mercury switches and lead-acid batteries). Fuel formulations and more efficient vehicles (that run on less polluting formulations and which use less fuel). Exposure of the general population to chemicals in fuel formulations (e.g., lead, volatile organic hydrocarbons) is associated with cardio respiratory ailments and other diseases. Children are especially vulnerable to toxic effects of lead (lowered IQ, behavioural problems, etc.). In some industrial countries, the percentage of atmospheric pollution attributable to vehicle exhaust is more than 60%.</td>
<td></td>
</tr>
<tr>
<td>Transport of chemicals</td>
<td>Ensuring that chemicals are adequately packaged, labelled and contained, and utilization of appropriate transport vehicles as dedicated to transporting toxic and hazardous chemicals can reduce the potential for spills and accidents.</td>
<td></td>
</tr>
</tbody>
</table>
### 9. Environment

<table>
<thead>
<tr>
<th>Chemicals management services for prevention, abatement and cleanup (e.g., waste management, water and wastewater treatment, environmental monitoring and instrumentation, cleaner technologies and processes, remediation technologies). The sector has gained momentum from legislative drivers and consumer awareness.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contributes to economic sustainability, especially through introduction of innovative prevention technologies. Saves companies millions of dollars in reduced costs for pollution control and emergency response. The world market for environmental goods and services in 2004 was valued at US$515 billion and is predicted to reach $688 billion by 2010 (UK, 2004). Sector development requires technical capacity, hence the poorest developing countries are likely to be consumers. Industrializing developing nations are well positioned for competing in this sector.</td>
</tr>
</tbody>
</table>

### 10. Finance

| Costing and budgeting for SMC within national budgets |
| Financial losses from unsound management of chemicals |
| Support for SMC includes adequate financing and costing of SMC needs, including as applicable to staffing (e.g., staff dedicated to chemicals management within ministries and budget for planning and activities). Financial losses from unsound management of chemicals (e.g., to health, including lowered worker productivity; remediation costs, loss of land for productive uses). Older, more polluting technologies are also less efficient, have higher energy and water consumption costs). Farmers who implement SMC typically use fewer agrochemicals than those who do not, hence have lower capital expenditures. SMC can enable countries to meet exporters requirements and it can be more difficult to export without complying with international labeling requirements |

*Source: Resource Futures International, 2006*