NDC IMPLEMENTATION STAKEHOLDERS–CARIBBEAN CLIMATE-SMART ACCELERATOR

WORKING TOGETHER
Overview

2017 — www.caribbeanaccelerator.org — 2023

Caribbean Community (CARICOM)
Caribbean Disaster Emergency Management Agency (CDEMA)
Caribbean Catastrophe Risk Insurance Facility (CCRIF)
Global Facility for Disaster Reduction & Recovery (GFDRR)
Global Affairs Canada (GAC)
Green Climate Fund (GCF)
Inter-American Development Bank Group (IDB)
Organisation of American States (OAS)
Organisation of Eastern Caribbean States (OECS)
United Nations Development Programme (UNDP)
World Bank Group (WBG)

Overview

- Anguilla
- Antigua and Barbuda
- Aruba
- Bahamas
- Barbados
- Belize
- Bonaire
- British Virgin Islands
- Costa Rica
- Curacao
- Dominica
- Dominican Republic
- Grenada
- Guyana
- Haiti
- Honduras
- Jamaica
- Mexico
- Montserrat
- Panama
- Saint Lucia
- St. Kitts & Nevis
- St. Vincent & the Grenadines
- Suriname
- Turks & Caicos Islands
- US Virgin Islands

- Achim Steiner
- Bill & Melinda Gates Foundation
- Breakthrough Energy Coalition (BEC)
- BMR Energy
- Bridgeway Foundation
- Cave Shepherd & Co. Ltd.
- Sir Christopher Hohn, KCMG
- Clinton Foundation
- Envision Energy
- Fahr LLC
- GSMA Munich Climate Insurance Initiative
- Harneys
- Ionian Management Inc.
- Long Haul Capital Group LLC
- LowCarbon.com
- Mats Granryd
- Risk Cooperative
- Sir Richard Branson
- Rocky Mountain Institute
- Sister Cities International
- Sutter Securities
- Swiss Re
- The Nature Conservancy
- Tides Foundation
- Virgin Group
- Willis Towers Watson
The Accelerator will play a critical role as the catalyst for the region’s commitment to united climate action. Its small core team will engage in:

- **CONVENING & ADVOCACY** efforts that bring all stakeholders into the conversation about solving the resilience problem.
- **MATCHMAKING** and connecting countries and entities with solution providers and financing.
- **PACKAGING** and aggregating initiatives to achieve scalable climate solutions within a country and across multiple jurisdictions.
- **MONITORING** implementation of activities to ensure solutions are faster, more sustainable and have a high positive impact on the regional economies.

![Image of a key in a puzzle piece]

**Opportunity**

**Resilient infrastructure**

- Incorporates the SDGs in all projects
- The Climate-Smart Zone reduces climate vulnerability and enhances economic opportunity for its citizens.

**Reduced greenhouse gas emissions from transportation and other pollutants**

- Renewable energy & energy efficiency for energy security

**Healthy ecosystems on land for food security**

- Healthy ecosystems on sea to support the blue economy
**Themes and Focus Areas**

Below we outline the key themes and objectives which underpin our strategy, and how we will define success.

**Themes**

- **Breaking Barriers**
- **Advocacy**
- **Achieving Scale**
- **Innovation**

**Objectives**

- Clearing Impediments to Implementation of Climate-Smart Initiatives
- Raising Awareness of the Climate Agenda
- Identifying and Packaging a Pipeline of Opportunities
- Match-Making Investors and Projects
- Structuring Innovative Financing
- Driving Innovation/Technology Wherever it Can Improve Delivery

**Our Big Ambition**

- Catalyse at least 5 transformative projects.
- Achieve measureable social and economic impacts in all projects.
- Achieve recognition of the Caribbean as the world’s first Climate-Smart Zone.
- Demonstrate the region’s ability to “work together” which can be applied to other challenges.
- Act as the convener and enabler to aggregate at least 10 multi-country opportunities/projects.
- Facilitate at least US$1 billion in projects, utilising innovative financing mechanisms which can blend funding from public, private and multilateral sources.

In the pages that follow, we will provide detail on the specific initiatives and activities linked to each objective.
## Sector Focus

- **Resilient Infrastructure & Smart Cities**
- **RE/ EE**
- **Electric Vehicles**
- **Innovative Financing**
- **Land & Water Ecosystems: Agriculture & Oceans**
A. Where are we now?
The Caribbean Climate-Smart Accelerator ("the Accelerator") is an initiative led by Caribbean government leaders and supported by private and public sector partners and multilateral institutions in the wake of the devastating 2017 hurricane season. This was the catalyst for an exceptional commitment to swift, united action to deploy the wealth of talent and experience in the region to solve this challenge.

Macro Challenges for the Caribbean
- **Climate Change Vulnerability**: The occurrence of natural disasters in the Caribbean causes significant physical and economic damage annually. Rebuilding to standards that are resilient to the increasing strength and frequency of disasters is estimated at US$30B.
- **Complex International and Domestic Regulatory Environments**: Barriers to accessing international finance and insurance at concessional rates are high and increasing because of low market visibility and perceived risk. Additionally, many Caribbean countries have complex regulatory environments which may not encourage climate-smart investment.
- **High Debt**: In most Caribbean countries, the cost of debt is high and headroom to contract additional debt to finance rebuilding is extremely limited within current debt sustainability norms.
- **Fossil Fuel Dependence**: Reliance on fossil fuel is a significant contributor to macroeconomic vulnerability and the accumulation of debt.

Key Risks for the Caribbean and the Accelerator
- **Implementation Gap and Programmatic Risks**: Constraints to implementation include bureaucracy, limited planning/programme management capacity, political challenges, and transparency issues.
- **Maintaining Credibility and Momentum**: Key initiatives are plagued by fatigue and disinterest if there is inconsistent communication or a lack of tangible results.

B. Where do we want to be?

**The Accelerator’s Purpose**: The Accelerator is an entrepreneurial engine that catalyses and accelerates priority initiatives toward a Climate-Smart Zone, delivering resilience, social development and broad-based economic growth for the Caribbean.

**The Accelerator’s Mission**: The central objective of the Accelerator is to help transform the region’s economy through fast-tracking sound public and private investment opportunities which support climate action and economic growth.

**The Accelerator’s Vision**: The Caribbean will be a beacon for other nations as the World’s first Climate-Smart Zone, delivering positive social and economic transformation for the people of the Caribbean.

C. How do we achieve this?

**Breaking Barriers**
- Clearing Impediments to Implementation of Climate-Smart Initiatives

**Advocacy**
- Raising Awareness of the Climate Agenda

**Achieving Scale**
- Identifying and Packaging a Pipeline of Opportunities

**Innovation**
- Structuring Innovative Financing
- Driving Innovation/Technology Wherever it Can Improve Delivery

D. What do we have to do?

**Our Big Ambition: 2022 Targets**
1. Catalyse at least 5 transformative projects which have the following characteristics:
   - Provide permanent solutions to climate challenges
   - Create jobs
   - Contribute to knowledge
   - Benefit citizens (economic, social & environmental)
   - Have transparent procurement and funding mechanisms
2. Act as the convener to aggregate at least 10 multi-country opportunities/projects
3. Facilitate at least US$1 billion in projects, utilising innovative financing mechanisms which can blend funding from public, private and multilateral sources
4. Achieve recognition of the Caribbean as the world’s first Climate-Smart Zone
5. Demonstrate the region’s ability to “work together” which can be applied to other challenges
6. Achieve measurable impacts in all projects

**Our Focus Sectors**
1. Resilient Infrastructure & Smart Cities
2. RE/EE
3. Electric Vehicles
4. Innovative Financing
5. Oceans & Agriculture

**Our Guiding Principles**
1. Caribbean Ownership
2. Innovative Operations
3. Inclusive Not-for-Profit Operations

**Our Unique Value Proposition**
1. Small and nimble team
2. Unique convening power
3. Access to financing
4. Caribbean identity
5. Cross-regional visibility and access
6. Strong international partner brand equity
Unique Value Proposition

Small and nimble team with massive reach

The Accelerator will be managed by a small, nimble team which is well-placed to cut across national bureaucracies and sectors. In addition, our governance structure will allow for quick decision-making. This will enable us to:
✓ Quickly match projects to interested investors
✓ Break down barriers to implementation
✓ Focus and achieve results

Strong international partner brand equity

The Accelerator is supported by strong brands with excellent advocacy power. These include:
➢ MDB partners such as IDB and WBG, who are able to deploy strong technical resources with deep subject-matter expertise to identify and quantify problems. With this is a vast knowledge bank that can be positioned to help solve important issues in the Caribbean.
➢ Virgin Group and its founder, Sir Richard Branson, who are known for entrepreneurial spirit and commitment to turning challenges into opportunities in order to make both business and the world better.
➢ NGOs and foundations such as the Bill & Melinda Gates Foundation, Tides, The Nature Conservancy and Rocky Mountain Institute.
➢ Philanthropists and Activist Investors such as Jamaican-born Sir Christopher Hohn.
➢ Private sector groups such as BEC and Risk Cooperative

Access to financing

With a strong network of partners across all sectors of the donor, MDB and private investor landscape, the Accelerator is able to mobilise significant sums of capital for projects and initiatives which need funding. These are likely to be at preferential rates and attractive terms, utilising innovative financing mechanisms, and blended financing models.
Options for Corporate Structure – WORK IN-PROGRESS

Resources

The small Accelerator Core Team will initially comprise 4 entrepreneurial people – a CEO, COO, Public Sector Engagement & Advocacy Lead, and a Communications & PR Lead – to deliver on the ambitious vision and strategy. The CEO will be appointed by and report to a Governing Board comprised of a combination of Heads of regional bodies such as CARICOM and OECS, multilateral institutions, bilateral donors, charitable foundations and private sector representatives.

Other positions some of which may be part time roles, will be phased in as the Accelerator demonstrates successful delivery and grows its impact:

- Private Sector & Stakeholder Engagement
- Finance & Regulatory/Accounting
- Legal
- Portfolio Monitoring
- Other contractors and secondees from partner institutions as needed

The Finance Stack

MATCHMAKING

Opportunities/Projects with Investment Resources and Implementation Partners

ACCELERATOR OPERATING BUDGET

FUNDING SOURCES

- Multilaterals
- Bilaterals
- Private Sector
- Foundations/NGOs
- Innovative Financing

PROJECT ACCELERATION

- Convening & Advocacy
- Pipeline & Packaging
- Matchmaking

CORE OPERATIONS

- Core Staff Salaries
- Contractor Salaries (non-project)
- Travel & Subsistence
- Communications & Advocacy
- Administrative Expenses
  - Legal/Audit
  - Fiduciary
  - IT
To be successful at keeping its key stakeholders and constituents engaged, the Accelerator will need to demonstrate that it is adding value, rather than being duplicative. The Accelerator’s Core Team will focus on **Convening** partners and **Advocating** to break down barriers to climate action, **Matchmaking** opportunities to financiers, and **Monitoring** progress against objectives. It is not a fund nor a project implementation agency. Instead, it will make extensive use of the expertise of partners and contractors to prepare and implement projects. The tables that follow outline how the Accelerator will operate within the stakeholder landscape.

### Activity | Stakeholders in the Caribbean | How will the Accelerator avoid duplication? | Benefits to Partners of Accelerator Intervention
--- | --- | --- | ---
**Convening & Advocating** Identifying the problems and potential solutions by bringing the relevant stakeholders together OR bringing the challenges and potential solutions to the right stakeholders’ attention so that they can start the conversation. | - Country governments: e.g. CARICOM, OAS, OECS, CDEMA, CERMES, CIMH  
- MDBs and Bilaterals  
- NGOs/foundations/institutes: e.g. RMI, Sister Cities International  
- Non-traditional development agencies  
- Think tanks, academic institutions  
- Private Sector entities: e.g. Caribbean Chambers of Commerce | - Accelerator will work with all relevant bodies to avoid duplication  
- Key regional bodies will sit on Board and have veto power  
- Accelerator will use partner channels to broaden advocacy efforts | - Access to new funding sources for Climate Actions  
- Convenes discussions across countries to aggregate projects and financing

**Matchmaking**... Introducing the following:  
- Entities who want to engage in advocacy or break barriers related to climate change  
- Entities who want to do projects (Project Owners)  
  - Entities who can fund projects (Financiers)  
  - Entities who can implement projects (Project Implementers)  
  - Entities who can provide technical expertise (e.g. feasibility) (Specialists)  
  - Officials and others who facilitate implementation (Facilitators)  
- Country governments  
- Regional bodies: e.g. CARICOM, OECS, CDEMA, CERMES, CIMH  
- Regional bodies: e.g. OAS  
- MDBs: e.g. World Bank, IDB, CDB  
- Bilaterals: e.g. USAID  
- NGOs/foundations/institutes: e.g. RMI  
- Private Sector entities: e.g. Caribbean Chambers of Commerce, international investment funds and private investors | - No duplication since Accelerator is focusing on bringing together new actors and innovative models | - Conduit to the Caribbean for advocacy efforts, reform and new projects  
- Bridge to climate-smart private and public/international capital and expertise  
- Blending private sector and public sector or donor sources to de-risk and expand financing
### Partner Support

<table>
<thead>
<tr>
<th>Activity</th>
<th>Stakeholders in the Caribbean</th>
<th>How will the Accelerator avoid duplication?</th>
<th>Benefits to Partners of Accelerator Intervention</th>
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<tbody>
<tr>
<td><strong>Project Preparation</strong></td>
<td>- Country governments&lt;br&gt;- Regional bodies: e.g. CARICOM, OECS, CDEMA, CERMES, CIMH&lt;br&gt;- MDBs: e.g. World Bank, IDB, CDB&lt;br&gt;- Bilaterals: e.g. USAID&lt;br&gt;- NGOs/foundations/institutes: e.g. RMI&lt;br&gt;- Private sector entities: e.g. Engineering and consulting firms</td>
<td>- Accelerator CORE Team will NOT be doing this activity – it will leverage partners and refer to experts&lt;br&gt;- Accelerator will leverage existing knowledge platforms and technical studies</td>
<td>- Fast-tracking of critical projects&lt;br&gt;- Bringing private sector to the table to de-risk and expand financing&lt;br&gt;- Initiating technical assistance not available under existing arrangements</td>
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<tr>
<td><strong>Secure Implementation Partners</strong></td>
<td>- Country governments&lt;br&gt;- Regional bodies: e.g. CARICOM, OECS, CDEMA, CERMES, CIMH&lt;br&gt;- MDBs: e.g. World Bank, IDB, CDB&lt;br&gt;- Bilaterals: e.g. USAID&lt;br&gt;- NGOs/foundations/institutes: e.g. RMI&lt;br&gt;- Private sector entities: e.g. Recruiters, Engineering and consulting firms</td>
<td>- Accelerator CORE Team will NOT be directly involved in implementation - will leverage partners and refer to experts&lt;br&gt;- Accelerator will use MDB systems to identify and exclude blacklisted entities and low performers&lt;br&gt;- Accelerator will contract experts to do this&lt;br&gt;- Accelerator will use existing MDB systems for commercial activities</td>
<td>- Bringing new entities and innovative solutions to the implementation space&lt;br&gt;- Fast-tracking of critical projects</td>
</tr>
<tr>
<td><strong>Monitoring</strong></td>
<td>- Country governments&lt;br&gt;- Regional bodies: e.g. CARICOM, OECS, CDEMA, CERMES, CIMH&lt;br&gt;- MDBs: e.g. World Bank, IDB, CDB&lt;br&gt;- Bilaterals: e.g. USAID&lt;br&gt;- NGOs/foundations/institutes: e.g. RMI&lt;br&gt;- Private sector entities: e.g. Engineering and consulting firms</td>
<td>- This activity will be done only for Accelerator supported projects, and will happen at a much later stage&lt;br&gt;- Accelerator will contract experts to do this</td>
<td>- Fast-tracking of critical projects&lt;br&gt;- Agile approach for constant learning</td>
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Next Steps

✓ Acknowledgement of support for the work of the Accelerator
✓ Establish Point of Contact (PoC)
✓ Co-creating, participating in meetings, events, fora
✓ Discussing work programmes, projects, activities
✓ Engagement of OECS
✓ Technical cooperation, in-kind collaboration opportunities
✓ Other....

Ambassador (Ret.) Dr. Neil Parsan
neil@caribbeanaccelerator.org
+1 202 322 0218
www.caribbeanaccelerator.org