

# UNITED NATIONS DEVELOPMENT PROGRAMME



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OTHER MATTERS WHICH WOULD FACILITATE RESOURCE MOBILIZATION  
AND STRENGTHEN THE EFFECTIVENESS OF THE WORK OF THE GOVERNING COUNCIL

## Introductory Note by the Administrator

### Summary

This note recalls the relevance of the issues covered under agenda item 5 to the principal issue of resources covered under agenda item 4. It also underlines the close interrelationship between the three topics dealt with under agenda item 5.

1. The Governing Council at its twenty-ninth session by its decision 82/5, II, established an Intersessional Committee of the Whole with the following mandate:

(a) To study, in consultation with the Administrator, as a matter of priority, options and recommendations for the longer-term financing of UNDP contained in documents DP/1982/15 and DP/1982/35, including such measures as voluntary contributions and various combinations of voluntary and assessed measures, taking into account the views expressed on these matters, inter alia, in the discussions of the Council; and

(b) To study, in consultation with the Administrator, other matters that might facilitate the implementation of the measures outlined in subparagraph (a) above, including, in particular, options and recommendations for strengthening the effectiveness of the work of the Governing Council.

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2. The first part of the Committee's mandate is addressed under agenda item 4 in the related documents: DP/1983/ICW/3, DP/1983/ICW 4 and their addenda. The second part of its mandate is taken up under agenda item 5 in the related documents DP/1983/ICW/6, DP/1983/ICW/7 and DP/1983/ICW/8. These three papers cover three distinct, although related, aspects of the workings of UNDP and contain specific recommendations pertaining to each. The three aspects considered under agenda item 5 are, first, the governance of UNDP, second, the evaluation of the Programme's effectiveness and impact, and third, measures to promote a better understanding of the role and activities of UNDP and of its resource needs.
3. The three issues are examined since they are obvious corollaries to the major issue mandated to the Committee: the study of options to place the longer-term financing of UNDP on a more predictable and assured basis than currently exists.
4. Several countries have expressed a wish to be more active in the approval of country programmes and projects. Others would wish to be more closely in touch with the implementation of projects. These countries have stated their apprehension that the Council is insufficiently involved in, and consequently insufficiently aware of, the type and nature of technical co-operation provided by UNDP.
5. Similarly, a number of countries have stated that they require better insights into and appreciation of the results obtained from UNDP's technical co-operation activities, both in terms of the effectiveness of individual programmes and projects in attaining their immediate objectives as well as in terms of UNDP's overall impact on the development process of countries.
6. The third focus of attention is on the perception of UNDP by its Member Governments and by the general public and influential groups within member countries. It appears that there is not always a clear and common understanding of UNDP's objectives, functions and role and of its resource needs.
7. Each of the three issues outlined above is examined, in turn, in a separate document and, where appropriate, alternative proposals are put forward to meet shortcomings in the existing arrangements. Given the close interrelationship between the three issues - governance, evaluation, information - the three documents, although each is self-contained, should be seen as components of a single, larger issue: the need to satisfy Member Governments that UNDP is addressing itself to their expressed concerns; that its programmes and projects are well designed, implemented and evaluated; and that all concerned are adequately and accurately informed of UNDP's activities and achievements so as to be able to judge for themselves how effectively its resources are utilized.