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PROGRAMME OF IMPLEMENTATION

Evaluation programme

Progress report of the Administrator

Summary

This report summarizes the progress made in thematic evaluations. Seven evaluations have been completed, all of which have been published. Four other studies are nearing completion, another is in progress, and two are in the early planning phases. Measures to ensure feedback of the results, and their financial implications, are briefly discussed.

This report is submitted for the information of the Council.

I. PROGRESS WITH THEMATIC EVALUATION

1. Work on the thematic evaluation studies endorsed by the Governing Council at its twenty-seventh session (decision 80/22) has continued. Seven studies have been completed and published in English, French and Spanish. The desk analyses and field missions for a further three studies, on Rural Co-operatives, Innovation and Reform in Education, and Export Promotion, have been completed, and the reports are in preparation. A study on Industrial Training is in progress, and two others, on National Agricultural Research Institutes and on Manufactures Industries, are in the planning phase (the latter is a modification of the evaluation earlier planned on Technology in Light Industries). All the thematic evaluation studies are conducted collaboratively by the Governments concerned, the Agencies and UNDP. In the study on Agricultural Training, much of the field work was done by national Institutions and/or national personnel; on the basis of this experience, a similar approach is envisaged for the studies now being planned. The Annex lists the status of each of the studies now completed, in progress or planned. DP/515/Add. 1 comprises a Summary of the Study on Export Promotion, which is submitted to the Council in accordance with decision 79/10 operative paragraph 5 (d).

2. The steps which have been taken to "ensure that the tripartite monitoring of projects is being carried out efficiently and effectively" (decision 79/48), and "to ensure compliance with the policies and procedures for evaluation and monitoring at the individual project level and, where appropriate, to revise those procedures" (decision 80/22), are described in DP/558.

II. FEEDBACK MEASURES

3. The major means of feedback is, of course, the publication of the evaluation reports. Each of the evaluation reports contains recommendations based on the conclusions of the study which are relevant to the programming, design and implementation of future UNDP assistance. In most cases, more succinct, practically-oriented papers are issued, presenting these recommendations in the form of Programme Advisory Notes which provide more readily usable guidance to field staff in programming and project identification, formulation and implementation. The Agency or Agencies concerned take the lead in drafting these Notes. Programme Advisory Notes have been issued based on the studies on Comprehensive Development Planning and Textile Industry and are in preparation for the other completed studies. The Programme Advisory Notes have a similar purpose to the Technical Advisory Notes which have already been issued on 18 other subjects, although these earlier Notes were not based on rigorous evaluation studies.

4. To assure early implementation of Governing Council decision 80/22 (II) on Women in Development, special instructions on programming procedures have been issued which inter alia draw attention to the possibility of obtaining programming consultancy services financed through the Voluntary Fund for the United Nations Decade for Women. Additionally, an addendum to the Guidelines on the Integration of Women in Development and a pamphlet on the policies and procedures to follow in seeking assistance from UNDP in this area and the special funds administered by UNDP have been issued.

5. In addition, guidance material derived from the completed evaluation studies is being incorporated into all the programme training courses given to UNDP field and headquarters staff. Special workshops and seminars on the application of the findings of the individual studies are also planned. It will be necessary to slow down, somewhat, the initiation of new studies, in order to devote sufficient staff time to ensure adequate feedback of the evaluations now completed.

III. FINANCIAL ASPECTS

6. The Administrator expects that the cost of carrying out the thematic evaluations foreseen for 1980-1981 will be about \$400,000. The cost of the publication of each report averages about \$50,000, so that the total cost of publication of eight reports for 1980-1981 is estimated at \$400,000. The total amount can be met from an amount of \$550,000 appropriated within the BPPE budget, supplemented by \$250,000 included in the supplementary budget as foreseen in decision 80/22 operative paragraph 5. A similar total amount should suffice to conduct and publish the proposed new studies in 1982-1983. Details are included in the 1982-1983 budget proposals (DP/548). A concerted effort to ensure vigorous feedback, mainly through the development of appropriate training materials and the organization of workshops and seminars, would require the establishment of an additional professional post for the purpose. Since the Administrator has not felt it to be possible under present circumstances, to propose additional staff, it will be necessary to direct some staff time to feedback activities and to initiate fewer new studies.

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ANNEX

STATUS OF THEMATIC EVALUATIONS
 (February 1981)

<u>No.</u>	<u>Title</u>	<u>Collaborating Agency(ies)</u>	<u>Status</u>
1.	Comprehensive Development Planning	United Nations, World Bank	Published June 1979
2.	Rural Development: Issues and Approaches for Technical Co-operation	(Many Agencies consulted)	Published June 1979
3.	Rural Women's Participation in Development	(Many Agencies consulted)	Published June 1980
4.	Agricultural Training	Food and Agricultural Organization (FAO), (International Labour Organization (the ILO), United Nations Educational, Scientific and Cultural Organization (UNESCO), consulted)	Published May 1980
5.	Textile Industry	United Nations Industrial Development Organization (UNIDO)	In press
6.	Industrial Research and Service Institutes	UNIDO	In press
7.	New and Renewable Sources of Energy	(United Nations, World Bank consulted)	In press
8.	Rural Co-operatives	Committee for Promotion of Aid to Co-operatives (COPAC), (FAO, the ILO consulted)	Field work completed
9.	Innovation and Reform in Education	UNESCO	Field work completed
10.	Export Promotion	International Trade Centre (ITC)	Field work completed
11.	Industrial Training	the ILO (UNIDO, UNESCO consulted)	Field work completed
12.	National Agricultural Research Centres	FAO	In planning stage
13.	Manufactures Industries	United Nations, UNIDO	In planning stage

<u>No.</u>	<u>Title</u>	<u>Collaborating Agency(ies)</u>	<u>Status</u>
14.	Human Resource Development in Health	World Health Organization (WHO)	Not yet initiated
15.	Telecommunication Training Centres	International Telecommunication Union (ITU)	Not yet initiated
16.	Public Administration	United Nations	Not yet initiated
<u>Process Studies</u> ^{a/}			
17.	Government Execution		
18.	Assessment of Efficiency in the Project Cycle		

a/ These two process studies have been overtaken by events since the twenty-seventh session of the Governing Council, details of which are reflected in DP/558, which deals, inter alia, with Government execution and the project cycle.